

UNITED STATES DEPARTMENT OF EDUCATION

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RACE TO THE TOP ASSESSMENT COMPETITION

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PUBLIC AND EXPERT INPUT MEETINGS

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Thursday, November 12, 2009

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The meeting commenced in the
Mystic B Conference Room of the Embassy
Suites Hotel, 207 Porter Street, Boston,
Massachusetts, at 10:00 a.m., Joanne Weiss,
Director, presiding.

EXPERTS PRESENT:

HENRY BRAUN
GARY COOK
LAURESS WISE
JIM DUECK
JEFF NELLHAUS
SCOTT MARION

STAFF PRESENT:

JOANNE WEISS
ANN WHALES
JACQUELINE JONES
JUDY WURTZEL

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1 P-R-O-C-E-E-D-I-N-G-S

2 10:01 a.m.

3 MS. WEISS: (presiding) Good
4 morning, everybody. Thank you so much for
5 coming. We really appreciate it, and thank
6 you to Massachusetts for getting those of us
7 from D.C. out of our hurricane. We appreciate
8 it.

9 I want to start by giving you a
10 quick overview and setting the stage a little
11 bit for what we are going to be doing today.
12 But before I do that, let me ask -- our plan
13 is to just sort of have a roundtable
14 discussion. Now I am worried that those of
15 you whose necks are craning back there have a
16 hard time seeing us.

17 The podium is kind of blocking them
18 from being able to see. Well, we will deal
19 with the podium because we don't actually need
20 it until the end of the day.

21 Oh, perfect, Anya. That's Anya.
22 I'm going to introduce her in a minute, but
23 she's clearly introducing herself right now.

1 Great. Thank you so much. I think that will
2 help open the room up a little bit.

3 So, again, thank you all for
4 coming.

5 My name is Joanne Weiss. I'm at
6 the Department of Education. I am joined here
7 by my colleagues Ann Whalen, Jacqueline Jones,
8 and Judy Wurtzel.

9 In a minute, we will introduce the
10 experts that we have invited today. But I
11 thought I would start by just giving you a
12 couple of minutes of highlight and framing for
13 what we are doing today.

14 The first thing that we wanted to
15 do is that we wanted to make sure that it was
16 clear the distinction between the Race to the
17 Top competition and the Race to the Top
18 assessment competition. Hopefully, you all
19 know that you're here to talk about the second
20 and not the first.

21 (Laughter.)

22 The Race to the Top competition, we
23 did announce the final regulations for that

1 this morning. So they are available up on the
2 Department's website today. They won't be in
3 The Federal Register until next week because
4 of the nature of publishing things in The
5 Federal Register, but they are available on
6 our website today.

7 That is a \$4 billion competitive
8 grant that is designed to encourage and reward
9 states that are implementing comprehensive
10 statewide reform efforts.

11 We did set aside about \$350 million
12 to support consortia of states who are
13 implementing common standards by helping to
14 fund the development of the assessments that
15 would be needed in order to make those
16 standards a reality in classrooms.

17 The applicants for this particular
18 grant are consortia of states. It is
19 noteworthy because you will probably hear us
20 talking about it a little bit up here today,
21 that 50 percent of the funding by law has to
22 flow through to districts in this development
23 grant. So one of the things we are going to

1 be talking about is, what does that look like
2 and what is the role that districts might play
3 in this? Because we can direct those funds
4 and direct the use of those funds at the
5 district level. So those are some of the
6 questions we'll be talking about.

7 The process works for this
8 competition differently than it is working for
9 the Race to the Top state competition. In
10 that competition, we at the Department put out
11 proposed guidelines. We then put them out for
12 public comment. We received comments. We
13 synthesized, analyzed, figured out what we
14 were going to respond to, and put out a final
15 set of notices. That is what is coming out
16 today.

17 The assessment competition is
18 working differently. In this competition, we
19 felt that we at the Department didn't have all
20 the knowledge and expertise. Whoever does?
21 But in this case, we really didn't have the
22 knowledge and expertise we needed to develop
23 the right kind of notice.

1 So we, with the help of our
2 colleagues at the Department, have developed a
3 different kind of process for this. That
4 process is what you are seeing played out here
5 today. This is the first of several meetings
6 that we are going to be holding around the
7 country over the next few weeks to get expert
8 input and public input at the front end of the
9 process, instead of the back end.

10 So that when we come out with a
11 notice, it will be well-informed by some of
12 the best experts in the country, but done in a
13 fashion and in a forum that is public, and
14 where everybody can see and hear the
15 conversations that we are having.

16 I will talk a little bit more about
17 what we are publishing and posting, and where,
18 and how in a second. But that is sort of the
19 gist of how this process is going to be
20 working.

21 So now let me talk about a couple
22 of the goals we have for the assessment
23 program. To tee-up these conversations, we

1 did put out a notice announcing these expert
2 input meetings. In that notice, we said,
3 "Here are some of the things that we think are
4 knowns and givens or constraints, and here are
5 all the questions that we have."

6 What I'm going to talk to you for a
7 minute about now are just sort of highlights
8 of those knowns and givens. You are welcome
9 to go up on the web and find this notice, if
10 you haven't already, and you will see the
11 whole list of them. But the highlights of
12 that are these:

13 First of all, what we are trying to
14 do is really support states in delivering a
15 system of more effective and useful
16 assessments than we may have been using to
17 date. Those assessments have to provide more
18 accurate information about the students'
19 achievement against the common standards that
20 are being assessed, individual student growth,
21 and whether individual students are on track
22 to be in college and career-ready by the time
23 they graduate from high school.

1 Those of you who know assessment
2 know that some of the reasons that we've
3 called this panel is that some of these are
4 actually at odds with one another; some of
5 these goals are not the kinds of things that
6 one assessment can produce both types of
7 information. So we are struggling with a
8 number of questions about how one might design
9 a system of assessments that gets us the
10 information that we are looking for.

11 We also want to make sure that
12 whatever the assessments that we create at the
13 end actually reflect and support good
14 instructional practice, and we want to make
15 sure that at the front end of the process we
16 are thinking through the implications for
17 designing assessments that are accessible to
18 and measure the achievements of individuals
19 with disabilities and English language
20 learners. So some of our meetings are
21 specifically targeted around those questions.

22 In all of our meetings, however, we
23 have experts who are playing sort of double-

1 duty who are both handling general assessment
2 questions, but also with a specific lens on
3 students with disabilities or English language
4 learners. So you will hear people around this
5 table talk about those issues, even though we
6 have meetings in Atlanta and Denver coming up
7 that specifically target those questions.

8 We also want the information that
9 comes out of these assessments to be able to
10 inform both improvement of teaching and
11 learning and programs, but also determinations
12 of school effectiveness, determinations of
13 principal and teacher effectiveness, and
14 determinations of individual student college-
15 and career-readiness.

16 One of the things that we admit is
17 sort of uncomfortable in the timing here is,
18 and you will see this a little bit reflected
19 on the next slide as well, the Elementary and
20 Secondary Education Act is up for
21 reauthorization, but Congress hasn't yet taken
22 up this question. So we are operating within
23 the current ESEA framework on the things that

1 we are doing here, but want to make sure that
2 whatever the tests we develop are will be able
3 to be used and cross the transition as we move
4 to the next ESEA. So we need to make sure
5 that these tests are producing the kinds of
6 information that we know ultimately we will
7 need to support whatever directions we are
8 going with that.

9 So that leads us to the next set of
10 requirements, which is that, at a minimum, we
11 need to still support what ESEA today
12 requires. But we can go beyond it, if there's
13 things beyond this that we think we need to
14 do.

15 So that means that what you will be
16 hearing us talk about is that, at a minimum,
17 we need to support tests that are in reading,
18 language arts, and mathematics that are
19 annually in grades three through eight and
20 high school, and at least once in high school.

21 We are developing summative
22 assessments, but that does not mean
23 necessarily assessments that are given on a

1 particular date once at the end of the school
2 year. They may be given at different times in
3 the school year. They may be given more than
4 once throughout the school year. There may be
5 multiple tests that are given at different
6 times, different grades, whatever.

7 So those are some of the questions
8 that we have asked for our experts to help
9 talk to us about today.

10 The other thing is that we are
11 thinking of tests that could replace rather
12 than add to the assessments currently in use.

13 So we are not talking about an additive
14 system. We are talking about a
15 reconceptualization. Of course, it is
16 critical that whatever we do, because these
17 could be used ultimately for accountability
18 purposes possibly, is that the tests have to
19 be valid, reliable, and fair. So you will
20 hear talk of psychometric issues that we have
21 to wrestle with with all of this, as we are
22 thinking through what we are doing here.

23 So, because of that, we have three

1 really big-picture goals for the meetings that
2 we are running over the course of the next few
3 weeks.

4 The first is that we are really
5 trying to paint a vision of what the next
6 generation of assessment systems could and
7 should look like for the country. One of the
8 things that I think is a problem is that our
9 vision today is very rooted in multiple choice
10 bubble tests, and we don't even, as a country,
11 know what is it that assessments could do, and
12 if they look different, what would that mean?

13 Why should they look different? What would
14 that mean for teachers? What would that mean
15 for students and parents? What kind of
16 information could you provide? And how might
17 it change instructional practice in
18 classrooms, if the assessments look different?

19 So painting sort of the big-picture
20 vision, which, admittedly, whatever notices we
21 come out with next March we are not going to
22 be good at doing because our notice format is
23 not a good vehicle for communicating this. So

1 we are hoping that through these meetings a
2 vision that's different from the current
3 vision starts emerging.

4 Second, though, we also want to be
5 very concrete. So we at the Department have a
6 task to do as soon as these meetings are over,
7 which is put pen to paper and actually put
8 down on paper the requirements for a
9 competition that will result in the creation
10 of the kinds of assessments that emerge
11 throughout these conversations. So we are
12 going to ask our experts to be very, very
13 concrete. Like, if you were us, what would
14 you write down? So, hopefully, we'll hear
15 some really specific recommendations and
16 guidance from them.

17 And the third thing is that we have
18 with us today, and will at a number of the
19 meetings across the country, a number of
20 states. We have done specific outreach to all
21 of the states and invited them to come and
22 participate, because, in the end, the states
23 are the ones who have to develop the proposals

1 in response to the notices that we have put
2 out, and we certainly want them to get the
3 benefit of all of this wisdom that we will be
4 hearing over the next few weeks, so that it
5 can help inform their proposals.

6 So, with that, let me talk to you
7 for a minute about the agenda for the day. We
8 have got six experts up here with us. Each
9 of them is going to have 20 minutes to answer
10 the questions that we have put forward in our
11 notice and then 10 minutes of clarifying
12 questions that we up here will be asking of
13 that person, to make sure that we really
14 understand what they are proposing. So it is
15 about 30 minutes per expert. That takes us
16 through the morning.

17 We have lunch for an hour from
18 12:15 to 1:15, and I think, for those of you
19 who are interested, they are setting up
20 buffets and things out here for you.

21 We have two more experts who will
22 then speak when we come back from lunch.
23 After that, we are going to have kind of a

1 roundtable, almost fishbowl-like conversation
2 about what we heard because, again, our
3 experience is that presentations only take you
4 so far; you really need to have a deeper
5 conversation to really understand what good
6 solutions look like, and an interchange of
7 ideas, experts with one another, and us asking
8 the kinds of questions that we need to ask in
9 order to inform the work we are doing.

10 We are -- and I'll get into this in
11 a minute -- going to also take questions that
12 you guys have. So I believe that all of you
13 were given notecards when you registered. If
14 you've got questions that you think are
15 important ones throughout the day that you
16 would like us to ask, write them on the
17 notecards. Certainly, we will collect them
18 from you at lunch, but anytime you have an
19 emergency question, you can fill free to run
20 it out to the registration table, and they
21 will run it into to us. We will work those
22 questions into the conversation to the extent
23 that we are able to, and that the questions

1 are consistent with the direction that the
2 conversation is going at that point in time.

3 We will then have a quick break,
4 and we have an hour for public speakers. We
5 will move the podium back in at that point in
6 time. People who registered ahead of time as
7 public speakers I believe got numbers this
8 morning and know what order you're speaking
9 in, and we will recap this at the break, so
10 that you know exactly what you need to do to
11 line up and get ready for the public input
12 part of our meeting.

13 And that's it for the day.

14 A couple of housekeeping issues
15 then. We just talked about how to submit your
16 questions.

17 We do have all kinds of timekeeping
18 things going on up here. So, if you
19 occasionally see flashing lights and hear
20 beeps, it is us telling the experts that they
21 need to start wrapping up their
22 presentations. Those of you who are going to
23 be doing the public speaking will also see

1 little green, yellow, and red lights flashing
2 on your podium, so you will know when you are
3 running out of time.

4 You will have to forgive me if I am
5 a little bit of a brutal timekeeper. It is
6 really important for us that we have the time
7 to hear from each other and from all the
8 people who signed up to speak to us. So we
9 will be trying our best to hold to those
10 times.

11 We don't have one of those cute
12 little movie theater ads about putting your
13 cell phones on vibrate, but please do, if you
14 don't mind.

15 A couple of other things. The
16 sessions are being transcribed today. They
17 will be posted on our website as soon as we
18 can. In addition, all of the presentations
19 that the experts are making will be posted
20 shortly on our website. So you can check
21 there.

22 We are also accepting written input
23 from anybody, experts, members of the public,

1 anybody. This is the address that you should
2 submit your written input to, and that also
3 will be posted on our website.

4 I just want to assure everything
5 that our teams are reading all the materials
6 that you send in to us. So please do submit
7 things, if you think there's things that are
8 important for us to know, understand, or
9 consider as we are writing this notice.

10 So, with that, I just wanted to end
11 for a minute with a recognition and thanks to
12 all of the people from different states who
13 traveled here for these meetings. They are
14 sitting at the tables at the front of the
15 room. I wanted to just thank them. These are
16 the different states that have RSVPed as
17 having people who are going to be here with us
18 today.

19 And this is the list of the experts
20 that we have invited to speak with all of us
21 today. I could go into extensive biographies
22 on all of them because they are very
23 distinguished experts in this field. We have,

1 instead of taking our time up with that,
2 decided to put their biographies in the
3 programs that you all received. They can do a
4 quick job of introducing themselves, if they
5 would like, but our real goal is to hear from
6 them, not about them.

7 So, with that, I am going to turn
8 it over to Jeff Nellhaus as our first speaker.

9 MR. NELLHAUS: Good morning,
10 everyone.

11 I'm Jeff Nellhaus. I'm the Deputy
12 Commissioner of the Department of Elementary
13 and Secondary Education here in Massachusetts.

14 Being from Massachusetts, actually,
15 having been born in Boston and living in
16 Boston now, I just want to welcome you all
17 here to our great city of Boston,
18 Massachusetts.

19 You will probably pick up the fact
20 that I was born here by virtue of the fact
21 that I have a Boston accent. It comes through
22 every once in a while.

23 But I just want to say, first of

1 all, Joanne, thank you for inviting me. It is
2 a real honor to be able to share with you some
3 of our ideas today.

4 As you know, in Massachusetts, we
5 have a program called MCAS. I think we would
6 all agree that it has received a modicum of
7 success over the past decade or so of
8 administering that program. But we truly
9 believe that we can make some improvements to
10 that program and really welcome the
11 opportunity to do so, and welcome the
12 opportunity to share some of our ideas of how
13 we could do that with you today.

14 Also, before I begin, I would just
15 like to recognize Kit Viator in the audience
16 here. Kit is our Director of the Student
17 Assessment Program here in Massachusetts, and
18 the Assistant Director, Mark Johnson, is also
19 here. Kit assisted me in developing this
20 presentation. I would just like to thank her
21 for that and for all the good work that she
22 does on our Student Assessment Program.

23 Okay. With that, let's just get

1 right into the presentation.

2 I would begin by saying it goes
3 without saying that student assessment systems
4 are a critical lever for helping students to
5 success and, in particular, helping them
6 graduate from high school college- and career-
7 ready. Assessments do this by serving two
8 overarching purposes: ensuring accountability
9 and improving teaching and learning.

10 It follows, then, that the next
11 generation of assessment systems must address
12 both of these purposes. This slide identifies
13 some specific uses of assessments within each
14 of those purposes.

15 For ensuring accountability, we
16 have such high-stakes uses as determining
17 school and district effectiveness, certifying
18 students for high school graduation, and
19 potentially contributing to determinations of
20 principal and teacher effectiveness.

21 Under improving teaching and
22 learning, we have such uses as providing
23 models and information for continued program

1 improvement, differentiating instruction for
2 individual students, and adapting instruction
3 in real time.

4 Achieving these goals requires a
5 unified system of summative, benchmark, and
6 formative assessments based on common
7 standards, not a single test.

8 The problem is that no single
9 assessment is suited to serve all of these
10 purposes well. Therefore, what is needed is a
11 unified system of assessments, benchmark,
12 formative, and summative assessments, each
13 designed for a particular set of uses.

14 In this chart, I depict and contend
15 the best ways to use summative, benchmark, and
16 formative assessments. Just to orient you to
17 the slide, the green dots indicate where a
18 particular assessment is best suited. The
19 yellow dots indicate where a particular
20 assessment might be a contributing source of
21 information, but not the primary source. And
22 the red dots indicate where a particular
23 assessment is not well-suited for the

1 particular use.

2 Looking down each column, the chart
3 shows that summative assessments are best
4 suited for accountability purposes, while
5 benchmark and formative assessments are best
6 suited for improving teaching and learning.

7 Of the three types of assessments,
8 only formative assessment can really assist in
9 adapting instruction in real time. While
10 benchmark and formative assessments could be
11 used for accountability, even local
12 accountability, if you will, it is my
13 contention that doing so would undermine the
14 usefulness. I can answer questions about that
15 later.

16 Benchmark assessments may be a
17 contributing factor in determining
18 effectiveness of teachers and principals, but
19 only in terms of how well teachers are using
20 those assessments as a tool, and not how well
21 students are performing on them. So the main
22 point here is that summative assessments
23 should focus on accountability. They can

1 contribute, certainly, to improving teaching
2 and learning. Benchmark and formative
3 assessments are primarily used for improving
4 teaching and learning, and not for
5 accountability purposes.

6 Now this slide proposes a way in
7 which a unified system of assessments could be
8 designed where the summative assessment serves
9 as an anchor to derive the quality, integrity,
10 and transparency of the system.

11 The key to this design is the
12 release of 50 percent or more of the items
13 from the summative assessment after each
14 administration. While this will certainly add
15 cost to the ongoing maintenance of the system,
16 the cost will be more than offset by the
17 following benefits:

18 Item-level reporting of summative
19 assessment results will help increase utility
20 of summative assessments for improving
21 teaching and learning.

22 Similarly, the release of rubrics
23 and benchmark student work associated with the

1 release of constructed response items will
2 also promote improvements in teaching and
3 learning.

4 Most importantly, the released
5 items would be used to generate a high-
6 quality, robust item pool for constructing
7 benchmark and formative assessments. As a
8 result, teachers and school leaders would have
9 the ability to interpret the results of the
10 benchmark and formative assessments in
11 relation to the summative assessments, and I
12 will give an example of that.

13 So I think the issue around
14 benchmark and formative assessment is, what do
15 we make of the results of those particular
16 assessments? So, if we actually use items
17 generated by the summative assessment, a
18 teacher could answer the question like this:
19 what percentage of the items on the benchmark
20 assessment did the student answer correctly
21 that students scoring at the proficient level
22 on the summative assessment tended to score
23 correctly as well? So just to give you an

1 idea of how we can interpret the results if we
2 embed in our benchmark and formative
3 assessments items from the summative
4 assessment.

5 Other benefits include increasing
6 the integrity of the summative assessments
7 used for high-stakes purposes. Certainly, I
8 think we will all agree there may be some
9 security risks of using the same tests or even
10 the same forms year after year, and there is
11 going to be a need to release test items.

12 And finally, to promote the
13 transparency of the system, as the release of
14 items provides educators, students, and
15 parents a more concrete way to understand
16 performance expectations.

17 So this is the main feature of the
18 system that I would propose. Okay. So we
19 have some additional considerations beyond the
20 system design that I just put forward.

21 So, in addition to being a unified
22 system of assessments, this slide identifies
23 several other critical considerations for the

1 next generation of student assessments.

2 First, we need to move the mode of
3 assessment administration online. A number of
4 states have already made significant strides
5 in this direction, and more will do so in the
6 future, as a growing number of schools get
7 access to broadband and to relatively
8 inexpensive computers.

9 The advantages of online
10 administration are obvious: faster turnaround
11 time for results; reduced cost for printing,
12 shipping, and receiving materials, and the
13 potential to develop innovative items, not to
14 mention that doing things online is increasing
15 how students learn and demonstrate their
16 knowledge and skills.

17 Secondly, the assessments must
18 address high-order skills and not just the
19 fundamentals. We have a lot of experience
20 using constructed response items for this
21 purpose and understand their utility. We have
22 less experience, however, using what I would
23 call performance tasks and tests that would be

1 administered not in the on-demand environment,
2 but during the school year.

3 So what I would propose here is
4 that we have to go beyond using simply
5 constructed response questions embedded in the
6 on-demand assessment and move toward the
7 development of performance tasks that would be
8 administered during the routine school year.

9 Now my recommendation in this area
10 would be to be very strategic. Use
11 performance tasks to address standards not
12 easily measured in the on-demand environment
13 only. So we are not going to test anything
14 with these performance tasks. We are going to
15 address standards that just don't lend
16 themselves to an on-demand environment. So we
17 can think of scientific investigation, giving
18 oral presentations, writing short research
19 papers, so on and so forth.

20 Finally, teacher involvement in
21 item development and scoring, to the extent
22 feasible, is also critical to ensuring the
23 quality, transparency, and integrity of the

1 system. It has certainly been our experience
2 here in Massachusetts, where we try to involve
3 teachers in many different phases of the
4 program, that they end up being the best
5 ambassadors for your program as it is being
6 criticized by various people who like to
7 criticize this sort of thing. So teacher
8 involvement is also a critical consideration.

9 The last, in this final slide, I
10 would just like to identify one of the
11 questions that we were asked to answer was:
12 what kind of local activities would be
13 essential to implement the future assessment
14 program? I would just like to mention a few
15 ideas here at this time.

16 Firstly, we need tools and training
17 that would help districts with curriculum
18 development. Curriculum development is
19 critical, but in most states it has been left
20 largely to individual districts to carry out.

21 Unfortunately, many districts lack capacities
22 and expertise in this area, and could use
23 external assistance.

1 I don't know. Recently, I have
2 learned that there are a number of software
3 applications that are very suitable for this
4 purpose, but few LEAs can afford to license
5 them or buy them. This may be a role that the
6 state could assist districts in accessing.

7 Secondly, training teachers in
8 assessment literacy is also critical, if
9 teachers are going to play an active role in
10 assessment administration and scoring, if they
11 are going to make effective use of results.

12 Thirdly, I would say working with
13 local districts to develop virtual, as well as
14 face-to-face, professional networks for
15 sharing best practices, including exemplar
16 curricula, exemplar lesson plans, course
17 syllabi, formative assessments, and benchmark
18 student work.

19 And finally, states should be
20 working with LEAs to develop resources that
21 would assist them in communicating effectively
22 with parents and community leaders about the
23 standards, curriculum, and assessment system.

1 We cannot underestimate the need to
2 continually build and maintain public support
3 for our reform efforts.

4 So I would just like to summarize
5 my main points quickly here, and I say I went
6 through this pretty quickly, but that is okay.

7 So, just in conclusion, we need a
8 unified system of assessments in which
9 different types of assessments are targeted to
10 particular uses. Summative assessments should
11 be used primarily for accountability purposes;
12 benchmark and formative assessments for
13 improving teaching and learning. Summative
14 assessments can serve as the anchor for the
15 unified system if we leverage the annual
16 release of items from those assessments to
17 build the benchmark and formative assessments.

18 Fourth, a focus on higher-order
19 skills is key if our students are going to be
20 internationally competitive.

21 And finally, teacher involvement in
22 building LEA capacity is key to implementing
23 the system and building ongoing acceptance and

1 support.

2 So, with that, I will take your
3 questions.

4 MS. WEISS: Great.

5 Yes, whoever's got questions.

6 MS. WURTZEL: Thank you, Jeff, very
7 much. It is a really helpful presentation.

8 So one of my questions is, you talk
9 about summative assessments being an anchor of
10 a system and released items being used as
11 benchmark assessments throughout the year.
12 But, at the same time, you talked about
13 performance tasks being administered
14 potentially at critical times throughout the
15 year for particularly hard-to-measure
16 standards.

17 So I would like to hear your
18 thinking about the relationship between the
19 performance tasks and benchmark assessments,
20 and how you see the performance tasks rolling
21 up or not into a summative assessment score.

22 MR. NELLHAUS: So the vision here
23 is that the performance tasks would

1 potentially contribute to the overall score on
2 the summative assessment. But I understand
3 there are technical issues there around
4 calibrating performance tasks from year to
5 year, so we can maintain a standard. So we
6 may need to come up with at least some
7 creative ways of reporting themselves the
8 performance tasks.

9 It could also be that the
10 performance tasks are used as part of the
11 benchmark assessment system as well, but at
12 least my initial thinking is that they would
13 be integrated into the summative assessment
14 results.

15 MS. WEISS: Jacqueline?

16 MS. JONES: Yes, thank you.

17 I'm really interested in getting
18 more discussion around the formative
19 assessments and your definition, and maybe
20 some examples of how you see formative
21 assessments being used.

22 But if you could talk a little bit
23 more about the creation of this item pool from

1 the summative assessments, that would be
2 helpful.

3 MR. NELLHAUS: Yes. Well, I know I
4 didn't spend a lot of time differentiating
5 formative assessment from benchmark
6 assessment, but I will just try to do that as
7 quickly as possible.

8 But the benchmark assessment would
9 be an assessment that would be probably
10 administered anywhere from two to four times a
11 year. They would actually be constructed by
12 the state or by the consortium. There would
13 be booklets. It would be a mini-summative
14 assessment, if you will.

15 I don't see them being as long as
16 the summative assessment. The summative
17 assessment, because of accountability
18 purposes, needing to be highly reliable,
19 needing to take as many as two or three
20 sessions to administer, you would think the
21 benchmark assessment could be administered
22 during a class period, but it would be an
23 actual test form that schools would have.

1 Those forms, because of the continual release
2 of items from the summative assessment, those
3 forms could be continually constructed.

4 Again, because we are not attaching
5 any accountability to the benchmark
6 assessment, there's no reason for teachers to
7 try to teach to the benchmark assessment. I
8 think that is an important point to make.
9 There is a concern of teachers teaching to the
10 test, narrowing the curriculum. And we are
11 seeing that with the high stakes attached to
12 summative assessments.

13 You don't want to exacerbate that
14 with the benchmark assessments. So you want
15 to make sure those are low stakes, that
16 teachers are going to be free to use those in
17 a professional environment to improve
18 curriculum instruction, to frame
19 differentiating instruction for individual
20 students, and so on and so forth.

21 The formative assessment is
22 anything from a teacher in a classroom just
23 stopping for a second and asking the class a

1 few questions to check for understanding. It
2 could be as simple as that. It could also be
3 drawing from the pool that is generated from
4 the summative assessment to construct quizzes,
5 tests, whatever.

6 So a formative assessment, I would
7 say, is teacher-constructed. A summative
8 assessment would be more formally constructed
9 by the consortium or by the state.

10 MS. WHALEN: In your vision of the
11 summative assessment system, would it look
12 different at all by subject or by grades?
13 Would you see this three, eight, and high
14 school looking similar?

15 MR. NELLHAUS: Well, I think at the
16 high schools -- I would say for three through
17 eight, every test looks a little different
18 because of the subject matter. But I think
19 there could be some consistency.

20 I think the general design that I
21 have outlined could be applied to all the
22 tests, reading, writing, you know,
23 mathematics, science. I think you could

1 generally use the same construction, the same
2 design.

3 So what I am putting forward here
4 is an assessment that has some multiple
5 choice, some constructed response. At least
6 the summative assessment would have multiple
7 choice, constructed response, and performance
8 tasks that would be curriculum-embedded, and
9 the results of those performance tasks would
10 be rolled up into the summative results.

11 MS. WURTZEL: Can I ask a follow-up
12 question about the performance tasks? Then
13 Scott had a question.

14 So you mentioned the importance of
15 teacher involvement and teacher scoring.
16 Could you just elaborate a little bit about
17 why you think that is a critical element with
18 performance tasks, and given the experiences
19 you have had in Massachusetts, what do you see
20 as the lessons you have learned about how to
21 do that, and what would be the challenges?

22 MR. NELLHAUS: Well, I can't say we
23 have a lot of experience with performance

1 tasks in Massachusetts. I guess the best
2 example I could give, and it is something we
3 are currently doing, is for our English
4 proficiency assessment, the speaking and
5 listening component is a curriculum-embedded
6 assessment. Teachers are trained through
7 videos to actually observe students speaking
8 and listening. They are trained in the videos
9 to use a rubric, to actually score how they
10 are doing in that area. Those scores are
11 included -- the teachers actually indicate the
12 students' scores on the students' answer sheet
13 to the reading and writing portion of the
14 test. They get included in the summative
15 assessment.

16 But I think in terms of scoring
17 tests, this is where teachers begin to better
18 understand the performance expectations. So
19 the investment it requires, it is going to
20 require an investment upfront, one, in
21 training people to use the rubrics to score,
22 and then it is going to require an additional
23 cost to do some sort of quality control

1 auditing by school to see how the scoring is
2 being done.

3 So there will be a cost to this,
4 but the benefit is that teachers are going to
5 be involved in the system, and they are going
6 to benefit from the training and understanding
7 what the expectations are. Because for many
8 of our assessments, the real expectations -- I
9 am talking about the performance expectations
10 -- what it is you really need to demonstrate
11 to be proficient, is not very concrete. This
12 is one way to make it concrete.

13 MS. WEISS: Scott?

14 MR. MARION: Yes, Jeff, just a
15 quick I think clarifying question. I think it
16 is an important point to bring out.

17 So you are distinguishing between
18 these embedded performance tasks that are
19 through the year that will eventually roll up
20 as part of the summative and these interim
21 little testlets --

22 MR. NELLHAUS: Benchmarks.

23 MR. MARION: -- or benchmarks that

1 are protected from accountability or separated
2 from accountability; whereas the performance
3 task -- so I don't see that much of a
4 distinction there because I am hoping if these
5 performance tasks happen during the year,
6 teachers will use those results to either
7 modify instruction or programs, or things like
8 that.

9 I guess I'm pushing, why keep, if
10 it is a good benchmark or a good interim
11 assessment, why keep it out of accountability,
12 so people attend to it? I understand not
13 overemphasizing accountability.

14 MR. NELLHAUS: Yes. There is
15 nothing to say that the summative assessments
16 can't inform curriculum instruction, teaching
17 and learning, as well as the benchmark. So I
18 think, even though the performance tasks may
19 be part of the summative, I'm associating with
20 that certainly they can be used to improve
21 teaching and learning. Okay. There's nothing
22 to say that.

23 I don't have any research to base

1 this on, but my contention is, if we attach
2 stakes to benchmark assessment, we are going
3 to undermine the utility of those assessments.

4 I don't know if there is any research that --

5 MS. WEISS: There is, actually.

6 MR. NELLHAUS: Okay. All right.
7 There is some research.

8 MS. WEISS: CALC has done a bunch
9 of research on this in healthcare to support
10 what you are saying.

11 MR. NELLHAUS: All right. So I'll
12 find that research sometime.

13 (Laughter.)

14 It's my gut right now.

15 (Laughter.)

16 MS. WEISS: I will send you the
17 papers to support your gut.

18 MR. NELLHAUS: Okay.

19 MS. WEISS: Yes, go ahead, Henry.

20 MR. BRAUN: I have a question. One
21 of the concerns I have is that, as we improve
22 the quality of our assessments and make them
23 more comprehensive and appropriate, it places

1 a greater burden, I think, on the teacher, as
2 the instructor. So one of the unintended
3 consequences could be a widening of the
4 achievement gap because we know that,
5 typically, disadvantaged students are exposed
6 to more poorer-quality teaching. So, as we
7 improve our assessments, if we are not
8 improving the quality of teaching, righting
9 the balance --

10 MR. NELLHAUS: Yes.

11 MR. BRAUN: -- we could, in fact,
12 be increasing the achievement gap.

13 MR. NELLHAUS: Right. So I think
14 it is safe to say that this is going to
15 require, you know, moving in this direction is
16 going to require a lot of professional
17 development and capacity-building at the local
18 level. I think, with that, we can close the
19 achievement gaps. But I think you are right,
20 that we can't do this and underestimate the
21 level of effort that it is going to require.

22 MR. BRAUN: Thank you.

23 MS. WEISS: Any other questions?

1 (No response.)

2 All right, let's move on.

3 MR. NELLHAUS: Thank you.

4 MS. WEISS: So we have got, in our
5 notecard system that is working here, we did
6 get a request for each of you, when you ask a
7 question, to make sure you identify yourselves
8 because people can't see your name tags.

9 Jim, why don't you start by doing a
10 quick who you are before you launch into what
11 you have to say to us?

12 MR. DUECK: Right. Thank you.

13 Good morning. My name is Jim
14 Dueck. I'm from the Province of Alberta,
15 which is just above the State of Montana, and
16 would be known by its largest centers of
17 Edmonton, home of the Oilers and Mark Messier
18 and Wayne Gretzky, if you know those names --

19 (Laughter.)

20 -- and also the Olympic city of
21 Calgary, which also, by the way, today has
22 75,000 U.S. citizens walking its streets on a
23 regular basis.

1 So it is my opportunity to give you
2 a little bit of information with respect to
3 the Alberta Assessment Program, as soon as I
4 get that up on my screen, and indicate that we
5 have more than 100 years of experience in the
6 world of assessment.

7 And there is a huge difference in
8 culture between the United States and Canada,
9 and specifically Alberta. The cultural
10 difference is this: that in the United States
11 you have laws which govern assessment, which
12 require assessment; in my part of the world,
13 it is all through moral suasion.

14 That is significant because,
15 therefore, you have to do a lot of support-
16 building at the grassroots level, teacher
17 involvement. So one of the themes you will
18 pick up in my presentation is the necessity
19 for ongoing teacher involvement as a way of
20 promoting professional development.

21 Indeed, recently, or not recently,
22 I could say 1993, the Congress of the United
23 States reviewed our testing program, and their

1 particular finding had to do with extensive
2 involvement because they understood that
3 involvement has a way of improving classroom
4 practice, both in terms of knowing what the
5 standards are that are being required within
6 the curriculum and also in developing their
7 own classroom assessments, so that they will
8 be able to be more expert in their practice.
9 Last year, we involved more than 7500 teachers
10 within our Province in some aspect of the
11 assessment program.

12 So that you have some idea as to
13 what our assessment program looks like, we
14 test in grades three, six, and nine. These
15 are summative tests. These particular tests
16 in grade three are only in language arts and
17 math. However, in six and nine, it is the
18 four core subjects. Then, of course, grade
19 12, we have the diploma examination program,
20 which is a high-stakes assessment program, not
21 as high as what you would necessarily term
22 "high stakes", but these are certification
23 examinations for moving on. Therefore, they

1 count 50 percent of the mark that the student
2 earns.

3 We operate with two streams at the
4 grade 12 diploma level. We don't have, of
5 course, any streaming that takes place in
6 grades one through nine.

7 When I take a look at some of the
8 questions that have been posed of this panel
9 with respect to assessment, I encourage you to
10 move as quickly as possible into the four core
11 areas. I believe that it maintains the
12 emphasis in all subjects, and therefore, does
13 not show any subject to be of less value.

14 I encourage testing annually at
15 every grade because of the distributed
16 accountability that comes about, the value-
17 added measurement for individual students as
18 well cohort comparisons that are then
19 possible.

20 I encourage with respect to an exit
21 examination at the grade 12 level because it
22 motivates students right to the very end of
23 their school and career, the K-to-12 school

1 and career, and it also provides fairness to
2 students in terms of the consistent
3 interpretation when selections are being made
4 for post-high school involvement.

5 With respect to the kind of a
6 vehicle that is used, I am very intrigued by
7 computer-adaptive assessment and see it as a
8 preferred future in the world of assessment.

9 When we take a look at our grade 12
10 assessment program, as I have said, it is an
11 examination that requires or that constitutes
12 50 percent of the student mark. The classroom
13 experience is 50 percent, and we utilize a
14 number of activities, the projects, the labs,
15 and so on, which constitute that 50 percent of
16 the mark.

17 And then the central marking system
18 is a very key aspect of teacher involvement.
19 That is where we are, then, able to mark the
20 machine-scorable portion as well as the open-
21 ended responses, which constitute the other 50
22 percent of the mark.

23 I need to put an elephant on the

1 table. The elephant on the table is that
2 there is a myth regarding the ability of
3 multiple choice questions to go at the higher-
4 order thinking skills, or the HOTS, if you
5 like.

6 We know that when we have seen many
7 kinds of multiple choice questions, they tend
8 to focus in on the LOTS, the lower-order
9 thinking skills, because they are factoids;
10 they are recall, isolated facts. There is
11 very little of an opportunity, then, to go
12 into what I would refer to as the HOTS.

13 Another example that has been used,
14 and I know that I am sure that this conjures
15 up, because I see people's heads moving up and
16 down, I don't need to say anything else about
17 the factoids, but I want to show you what I
18 believe is a very well-constructed, machine-
19 scorable multiple choice question.

20 No. 1 deals with commonality.
21 There are two distinct, but related, events
22 that are being assessed.

23 No. 2 deals with cause and effect,

1 whereby the student is looking at synthesizing
2 knowledge, and we also now are incorporating
3 numeric response, whereby the answer is not
4 even located on the paper, as another way of
5 assessing the students.

6 If I move into more of an example
7 within a subject, it is our intent within our
8 exams to use real-life context as much as
9 possible. A reader of the examination who had
10 not taken the course would actually learn
11 about the real world. So our emphasis here is
12 to try to embed science into technology and
13 society. Therefore, this particular item will
14 get at the whole issue of how a drug can
15 contribute to autism, for example.

16 If I move into another area of what
17 we try to do in enhancing our examinations,
18 you will see that in the very bottom, in order
19 to try to get quality as much as possible, we
20 will actually quote sources, providing
21 copyright, and so on, so that we are able to
22 use research, charts, pictures, and every way
23 possible to hook the student into the

1 examination question and provide a much higher
2 level of quality.

3 As I said, we are looking at trying
4 to get both the science as well as the
5 knowledge in society. The questions that are
6 in the red ink, and this particular chart
7 looks funny because it doesn't come out the
8 same as on mine. I'm not sure what color of
9 lightbulb we have in here.

10 But, at any rate, the top part of
11 the questions, which are the true red
12 questions, they are dealing with the science
13 aspect. They are looking at the pure
14 scientific knowledge in the particular course.

15 If you go to the bottom portion, what looks
16 brown on yours is that it is knowledge in
17 society. We are trying to pull out of the
18 student their understanding of the
19 relationship that issues will have as well as
20 with matters of government policy, as well as
21 with matters of finance and cost implications,
22 and so on.

23 Moving further into the biology

1 example, this is a rubric. This particular
2 rubric just deals with the area of science.
3 So this is the pure knowledge assessment of
4 the biology question.

5 And if we move into the next one,
6 we move into the technology and society
7 aspect, and the questions that would come from
8 that particular area.

9 So these are the "look-for's" that
10 teachers will use as they come to the marking
11 center in order to mark the exams as they
12 arrive.

13 Moving into pure math or
14 mathematics, we have, as I said, two streams:
15 the pure math, and there is only one way of
16 solving in the pure math. Hence, the question
17 will deal with algebraically. Then we have
18 the applied math, whereby students are able to
19 move into multiple strategies in order to come
20 up with the answer.

21 Now what I wanted to indicate here
22 is that these exam questions are all on our
23 website. So that students are able to

1 frequent this. Teachers are able to frequent
2 this on an ongoing basis. They are able to
3 see the rubrics.

4 As a result, of course, we have to
5 release items annually. We try to release 20
6 percent of our diploma items annually, and our
7 provincial achievement tests we release in
8 their entirety every two years.

9 I forgot to indicate that our
10 Province makes 102 tests every single year.
11 So, therefore, we want to try to overcome the
12 issues of security and the like, and, of
13 course, it takes a great deal of work.

14 One clarification before I move on.
15 We are faced with budget problems, just like
16 everybody else. We have been doing studies of
17 our machine-scorable portion, our multiple
18 choice questions.

19 We find that there is a correlation
20 of .95 to .98 on the machine-scorable portions
21 with the exam result in its entirety. As a
22 result of that, government has made the
23 decision to remove for the time-being the

1 math/science written component because the
2 correlations are so high.

3 Moving into another area, source-
4 based questions, which are things that we were
5 inventing in the Province of Alberta about 25
6 years ago, and source-based questions allow
7 us, then, to do an analysis of one picture
8 through a machine-scorable response.

9 Then, moving into the second
10 particular picture, and then the third one, if
11 I can get that up, the third one, which really
12 is the methodology that I wanted to try to
13 point out. That is, that as a principle, the
14 knowledge of topics in a syllabus taken at
15 different times of the year's study to answer
16 a question never asked before is what we are
17 really trying to do. That is where we are
18 able to get at the high-order thinking that we
19 would like to see within our student
20 population.

21 We provide 11 different types of
22 accommodations for students who have special
23 needs or who are ESL, as we have many of those

1 now coming into the Province as well. We
2 essentially provide all of the accommodations
3 that the schools are able to access during the
4 year, so that the student doesn't have any
5 different set of accommodations to be thinking
6 about when they come to the examination.

7 Now let me move into the area of
8 teacher collaboration specifically. With, as
9 I said, moral suasion being the whole issue
10 that we are dealing with on an ongoing basis,
11 we want to make sure that we are able to
12 provide the very best professional development
13 that happens, and our teachers are telling us
14 constantly that their involvement in some
15 aspect of the assessment program does just
16 that for them. So we encourage teacher
17 involvement in all phases.

18 There is the test preparation
19 aspect, which gives people an idea of how they
20 can go about constructing their own tests once
21 they are involved in their own classroom
22 assessment activities. During this time, they
23 can sit with an expert from the Department who

1 does nothing but eat, drink, sleep, dream
2 about how they can make the most proficient
3 examination question in the world, and they do
4 it over the entire year.

5 They are also involved in the
6 reviewer phase, during which time they have to
7 sign confidentiality agreements. There is a
8 bit of a security risk, but we have only had
9 one breach of that security over the many
10 years in which we have been involved.

11 There's also the field-testing
12 phase, when we test the questions as to their
13 reliability and their validity, and teachers
14 give us information back on all of the test
15 questions before they get used. We administer
16 these particular questions in all segments of
17 the Province, so that we have an idea as to
18 what the response would be like from the
19 various groups within the population.

20 Papers are then selected for
21 training that we will do with markers, once
22 they are brought back into the marking center.

23 Reliability reviews are undertaken. Then,

1 also, examples of different scores on the
2 rubric are also identified. So, usually, we
3 pull about 1,000 tests before the marking
4 exercise actually begins that we can use in
5 all these various phases of review.

6 The markers, as they then come to
7 the marking center, and the group leaders will
8 meet first at the top little table for a few
9 days to go through all of the assessments.
10 Then they will each chair a table of markers
11 during the actual marking event which follows.

12 In a sense, therefore, we are able to capture
13 in on distributed leadership across the
14 Province when it comes to the issue of
15 assessment.

16 Our reliability reviews really have
17 as the theme fairness to students. That is
18 what it is all about. We want to make sure
19 that the marking is as consistent as possible.

20 So, therefore, the reliability reviews
21 involve twice daily the teachers in an
22 exercise whereby they take a look at papers.
23 This is sort of the one reliability review

1 that goes on.

2 The red shows in the particular
3 question that on this question 12 teachers
4 gave it an excellent, 44 gave it a proficient,
5 and so on.

6 After having, then, a discussion,
7 following what their original assessment was,
8 we, then, get into the reviewing of it. You
9 can see the shift in where the teachers have
10 come in their thinking, and the response,
11 then, shows that the proficient is the one
12 that has been most selected.

13 From there, we also provide
14 teachers individually with the result of their
15 reviews. So this particular teacher, number
16 of papers marked, is marking many more than
17 the mean.

18 With respect to the effectiveness,
19 the marks are lower than what the mean would
20 be. Then, with respect to the third reader
21 rate, they are having many more third reads
22 applied to the marking. So, therefore, there
23 is a great deal of need for this particular

1 teacher to have some coaching by the exam
2 manager in order to help that person more
3 within their task.

4 And if we take a look to see
5 whether it was just one item of the question
6 that was causing problems, in this particular
7 case, it shows that every single question was,
8 indeed, problematic for this teacher. They
9 were always on the low side. So, therefore,
10 it is very pointed as to what kinds of
11 coaching that a person can provide for that
12 particular teacher.

13 We go into the third reader rate
14 once the exams have all been marked twice.
15 Then the teachers who we want to hold back as
16 being the most proficient go through the
17 exercise of the third reader rate. Once our
18 examinations are completed, we work hard,
19 then, to work with our advisory committee,
20 stakeholders, and professional people as to
21 what we can do and learn in order to make our
22 examination questions better the next year.

23 We work and make ourselves

1 available as much as we can within our budget
2 to provide professional development at the
3 schools across the Province, and our staffers
4 are able to provide about 50 of those during
5 the year. Then we also sit down and work with
6 our pre-service institutions in finding out
7 how we can assist them in preparing the
8 teachers of the future.

9 Our theme in all of this really is
10 as follows:

11 That we don't want to be a mirror.
12 We want to be a prism -- I didn't say,
13 "prison"; I said, "prism" -- when we are
14 constructing our test questions. A mirror
15 merely reflects the input and is lower-order
16 thinking in nature. A prism takes the
17 knowledge and breaks it apart, so that
18 synthesis can, then, be undertaken and,
19 therefore, demonstrate the HOTS much more than
20 the LOTS. That is really what we are trying
21 to do with our examination questions.

22 Now all of this does tie into our
23 provincial accountability system. First of

1 all, you will notice that on our
2 accountability system our assessment program
3 is not the entire system. The assessment
4 program I have been describing are the areas
5 right here, the provincial achievement tests
6 and the diploma examinations. That is our
7 assessment program using paper-and-pencil
8 tests, or we are now moving into technology.

9 We have many other measures that we
10 incorporate on building our report card, and
11 this is a provincial report card. Every
12 school jurisdiction and every school receives
13 a similar report card on their performance,
14 using a wide variety of measures. So it
15 brings in all aspects of the school's
16 delivery, including the quality, the
17 involvement of people in the school, making
18 sure that we have completion rates and the
19 dropout rate issues; also, the matter of safe
20 and caring, and all those issues that are
21 important, an assessment of art and music and
22 phys ed. All of that constitutes a way of
23 taking a look at the system.

1 We don't only measure it on the
2 basis of raw score. That is a fallacious
3 issue because raw score is definitely impacted
4 by socioeconomic status. So, therefore, we
5 have to neutralize for that.

6 So, while we will evaluate on the
7 basis of the raw score, which is the
8 achievement column relative to standards, we
9 also do an evaluation with respect to the
10 improvement, and whether or not there has been
11 significant improvement that has occurred,
12 because that really is the leadership index,
13 leaving a situation better than when you found
14 it. So that is the kind of report card that
15 we have constructed, of which the assessment
16 is one portion of it.

17 So thank you very much for this
18 opportunity. I trust you have some
19 opportunity to understand. I have gone too
20 quickly because I have made it by 10 seconds.

21 (Laughter.)

22 Thank you very much.

23 MS. WEISS: No, I think you have

1 definitely set a new bar for the number of
2 words in 20 minutes.

3 (Laughter.)

4 I hope the transcriber's fingers
5 aren't falling off over there.

6 So, Jim, let me just kick it off by
7 asking one question. Over the course of time,
8 as you have been doing these kinds of
9 assessments, have you seen, are there
10 correlations with what's happened with student
11 achievement in the Province, and how do those
12 match the different evolutions that you have
13 seen as you have changed your procedures over
14 the last --

15 MR. DUECK: Yes. We participate in
16 all of the international assessments, the
17 PISA, the TIMSS, as well as our own
18 assessment called Pan Canadian Assessment
19 Program.

20 If I were to go back in time about
21 20 years, the Province would be referenced
22 probably by the word "middling". Over the
23 course of time, once we introduced our

1 provincial achievement tests in the early
2 1990s, the Province was able to identify
3 significant weaknesses in its curriculum,
4 ratchet-up the standards in that curriculum.
5 In the 2003 PISA results, Alberta was the
6 highest-performing country because we
7 oversample and qualify for a country, the
8 highest-performing country in the world. In
9 2006, we dropped to second, behind Finland.

10 MS. WEISS: Do you think, I mean,
11 can you tie it back to any of the changes and
12 things you have been doing on the assessment
13 front? Has the assessment system changed over
14 this time?

15 MR. DUECK: I am just going to give
16 one other response, I think, to the earlier
17 part of your question.

18 MS. WEISS: Okay.

19 MR. DUECK: That is that what we
20 have found in the use of our testing program
21 is that people, therefore, are becoming very
22 familiar with what the standards are for their
23 particular area of the curriculum.

1 What that does is, then, controls
2 the tendencies toward great inflation, which
3 is often a very subtle and significant way of
4 reducing student achievement. We have found
5 that, as grades are being inflated, that
6 student achievement on our assessments goes
7 down.

8 So, therefore, we want to make sure
9 that our teachers are aware of what the
10 standards are, and our assessment program has
11 provided that professional development to help
12 them know those standards and apply them to
13 their students.

14 Does that answer your question?

15 MS. WEISS: Yes. Thank you.

16 Questions?

17 MS. JONES: You have described
18 teacher participation in the design of these
19 assessments. Can you speak to whether or not
20 there's a relationship between that
21 participation and your own design and
22 implementation of assessments in their
23 classrooms?

1 MR. DUECK: Yes. In our Pan
2 Canadian Assessment Program, which is like the
3 other assessments that has a survey that goes
4 along with it as well as the actual test, over
5 the course of the years, and every year,
6 Alberta teachers have demonstrated that they
7 are the least likely in Canada to utilize non-
8 academic variables when they assess marks to
9 students.

10 Whereas, there is a tendency from
11 teachers to incorporate behavior, attendance,
12 other kinds of student compliant issues, they
13 are very committed, because they are showing
14 that every year the Alberta teachers are the
15 least likely to use those variables. To focus
16 in only on the students' demonstration of the
17 learning, that is the key for us.

18 So we feel that, by giving the
19 teachers that constant feedback in the three,
20 six, nine, that teachers, therefore, are very
21 much focused on what the standards are, rather
22 than judging students on compliant behavior.

23 MS. WURTZEL: So I have a very

1 practical follow-up question, which is, could
2 you speak to the percent of teachers that
3 might be involved in these activities in any
4 given year, and how much teacher time is
5 devoted to that?

6 MR. DUECK: Sure. We have in our
7 Province 35,000 teachers. As I said, we
8 involved about 7500 during the course of the
9 year. Now there is overlap. Some teachers
10 are involved in more than one activity, and I
11 can't go into any greater specificity as to
12 the number that have been involved. So that
13 is one aspect of it.

14 Then we also are heavily engaged,
15 as I am sure you are over here, on the whole
16 issue of assessment for learning. We have now
17 taken that role within the Department as well
18 to work in the assessment for learning because
19 we have been involved already in assessment-
20 for-learning kinds of testing over the course
21 of the years. We are now moving into a new
22 generation, utilizing technology, and so are
23 heavily engaged right now in developing a math

1 diagnostic assessment.

2 MS. WEISS: Other questions? Gary?

3 And start by introducing yourself.

4 MR. COOK: Gary Cook, Wisconsin
5 Center for Education Research.

6 I guess I have two questions. One
7 is, what is it about Alberta teachers that has
8 them focus on the content more than other
9 Canadian teachers? And maybe I misunderstood
10 you, but because of the relationship between
11 the constructed response items and your
12 multiple choice items, on the summative
13 assessments to remove the constructed
14 response, what kind of consequences do you
15 think have occurred as a result of that? And
16 is that, if they are not negative, is that a
17 result of your teacher education and the
18 relationship with IAGs?

19 MR. DUECK: Okay. First of all,
20 with respect to Alberta teachers and their
21 focus on content, you probably are familiar
22 with the research that shows that, when you
23 institute an assessment program, results will

1 immediately spike upward. We experienced
2 that. We would probably be like most
3 jurisdictions and find out that what that was
4 doing was causing people to teach the
5 provincial curriculum, and not just the one
6 that they wanted to teach. So we saw that
7 take place.

8 Then, of course, you also may have
9 seen a plateauing of results that follows. So
10 what we have been working on now is another
11 level of accountability, which is the report
12 card that you see up on the screen, as
13 reminding us that you have to be focused in on
14 improvement. Every situation can be improved
15 through professional development, resources,
16 whatever the case may be.

17 So you can see, if you take a look
18 at the provincial achievement tests this past
19 year, that has improved significantly. We are
20 very pleased to see that that kind of result
21 has taken place.

22 With respect to the constructed
23 response, that is something that the

1 government has just determined in the last few
2 weeks. There is always the concern that
3 people have that, can you really mark partial
4 responses when you use that approach? We view
5 this as a summative test. We can get at
6 partial approaches using numeric response. We
7 are able to assess partial correct response
8 using that idea. But we will see how it goes
9 as the year progresses.

10 We have now gone through the phase
11 of making announcements. Of course, people
12 are always suspicious, but, as people
13 understand the high correlation that exists,
14 that has muted some of the opposition.

15 MS. WEISS: Other questions? Yes,
16 go ahead, Henry.

17 MR. BRAUN: Henry Braun, Boston
18 College.

19 Jim, can you say something about,
20 over the last, say, 10 or 15 years, changes in
21 the requirements for teacher credentialing in
22 Alberta? Have they gone up or stayed the
23 same? What have you seen in terms of

1 attrition rates, teachers leaving the
2 profession?

3 MR. DUECK: The credentialing
4 requirements have remained the same over the
5 course of time. I suppose that is about all I
6 can really say, is that they have not changed
7 at all over the last several decades.

8 With respect to attrition, I would
9 make these observations: we have had a
10 significant attrition of teachers in the last
11 five years. We have sort of that baby-boom
12 element come through. So we have had a
13 definite loss.

14 What happened as a result of that
15 is that we were bringing in teachers from many
16 other parts of the country in order to replace
17 the workforce. As I said to you a little
18 earlier, our research across Canada showed
19 that there were tremendous variations on
20 teachers using non-academic factors in
21 assigning marks.

22 So, therefore, in the most recent
23 survey of that, we found that we had moved up

1 the ladder in the wrong direction quite
2 significantly. So that has been a concern to
3 us, and we need to work hard at professional
4 development of our new cast of teachers.

5 MR. BRAUN: Thank you.

6 MS. WHALEN: Can I ask a quick
7 question?

8 MS. WEISS: Yes, go ahead.

9 MS. WHALEN: You only test in
10 three, six, nine, and then 12th grade. Have
11 you seen any unintended consequences of
12 pulling out certain benchmark rates that are
13 associated with these higher-stakes-scored
14 skills --

15 MR. DUECK: Yes.

16 MS. WHALEN: -- and the quality of
17 teaching and learning, then, in those
18 classrooms as well?

19 MR. DUECK: That is the reason for
20 one of my recommendations for your
21 consideration. Because, very definitely, if
22 you only utilize benchmark assessment, what
23 ends up happening is that the grade four/five

1 teachers do not experience the same ownership
2 as does the grade six teacher.

3 I recall, one of my first days as a
4 superintendent, the grade 12 teachers coming
5 to me and suggesting, because at that time we
6 only did grade 12 testing, that we really
7 ought to bring it down to grade 10 and 11
8 because, after all, they needed to share the
9 ownership of all that was involved in that.

10 In our own assessment of results,
11 the highest grades in senior high are grade
12 10. The grades drop in grade 11. They drop
13 significantly in grade 12, and the diploma
14 exam brings a further reduction significantly.

15 MS. WEISS: Yes, quick, the last
16 question.

17 MR. NELLHAUS: So what I understand
18 is you release your tests every year, correct?

19 MR. DUECK: A portion of them.

20 MR. NELLHAUS: A portion? Oh, a
21 portion?

22 MR. DUECK: Yes. The grade
23 diplomas, 20 percent; PATs, every two years.

1 MR. NELLHAUS: Okay. So, just if
2 you can answer this quickly, how do you equate
3 the tests from year to year?

4 MR. DUECK: I am a policy person,
5 so I would have to bring my technicians in to
6 do that.

7 MR. NELLHAUS: But you do equate?

8 MR. DUECK: Oh, definitely.

9 MR. NELLHAUS: Okay.

10 MR. DUECK: We definitely go
11 through all of the world-renown equating
12 processes.

13 (Laughter.)

14 MS. WEISS: Thank you. That is
15 what we will be using, known as world-renown
16 equating processes.

17 (Laughter.)

18 Let's turn to Laurie Wise as our
19 next speaker.

20 We need to pass the clicker on
21 down.

22 And, Laurie, why don't you start by
23 introducing yourself, and then we can dive in?

1 MR. WISE: Hi. I am Laurie Wise.
2 I am principal scientist with HumRRO.

3 I have been active in a number of
4 efforts that the National Academy of Sciences
5 and other groups have had to look at testing
6 and test use policies. So the Board on
7 Testing Assessment, and I am currently
8 involved in working with eight-year APA and
9 NCME on the revision of the standards for
10 testing.

11 I come to this somewhat more as a
12 psychometrician in comparison to the first two
13 speakers, and not as a person who actually
14 owns or has had to run an assessment. But I
15 will say that the one thing I have learned
16 dramatically, and, unfortunately, over and
17 over again, in this business is that content
18 matters. So I am interested in thinking
19 through the implications for content of this
20 new opportunity both of the common core
21 standards, and then of this program to help
22 build assessments around them.

23 Because I can't remember what state

1 I am in or what day I am in, I put an advanced
2 organizer out here of some of the topics that
3 I would like to cover as we think about how to
4 build this program of common assessment.

5 So, first and foremost, and the
6 thing if you read the validity books, you
7 start with the purpose. What is it you are
8 trying to accomplish? There are many listed,
9 among them including school accountability,
10 identifying high- and low-performing schools,
11 teacher or principal performance indicators.
12 I won't get into the politics of evaluating
13 teachers on this, but it does provide useful
14 feedback and guidance that can help teachers
15 and principals improve and can hold people at
16 some level accountable for the effectiveness
17 of instruction.

18 Evaluating instructional programs
19 and really improving the programs is an
20 important component of what we are trying to
21 do, I believe, not just measuring their
22 effectiveness. And finally, providing
23 diagnostic information about individual

1 student deficiencies.

2 The second topic is test content.
3 There are questions about the extent to which
4 we focus on current grade-level expectations
5 versus talking about vertical alignment of
6 expectations and building tests that sort of
7 measure accumulatively where students are on
8 that whole pathway from entry into school to
9 readiness to get out of school.

10 Test administration. We have
11 already had some discussion about, is it one
12 big summative test at the end of the year?
13 Are there more opportunities for students to
14 take the assessments during the school year?

15 Test format is another issue. It
16 can range from large, group-administered,
17 paper-and-pencil tests, computer-based,
18 computer-based-adaptive tests, and then
19 assessments with significant open-ended
20 questions that can't be machine-scored, which
21 sort of works against the adaptive or
22 sometimes even computer-based advantages.

23 And finally, I want to end with

1 talking a little bit about sort of what kind
2 of validity evidence do we need to support
3 these assessment.

4 So let me say at the outset I think
5 we have a tremendous opportunity here to
6 really move things forward. As I understand
7 it, my goal or my task is not to look at the
8 current assessments systems and say, "Oh,
9 why?", but to look at the assessment systems
10 as they might be and say, "Well, why not?", if
11 I can paraphrase. You know I didn't make that
12 up.

13 (Laughter.)

14 So, first, I think we have to begin
15 by acknowledging that one test is unlikely to
16 meet all the purposes well. Developing tests
17 that are deep enough to be diagnostic and
18 broad enough to be summative over a large
19 domain, especially a cumulative domain of
20 accomplishment, is a well-nigh impossible task
21 to have it all at once.

22 An example that I think is very
23 concrete is with NAEP. NAEP uses matrix

1 sampling. It is great for getting aggregate-
2 level information, how are we doing as a state
3 and as a country, but it gives very little
4 information about how individual schools are
5 doing, and nothing really about how individual
6 students are doing.

7 So a goal, as we look at this
8 redesign, I think will be to see if there are
9 ways that we can build assessment systems that
10 may be more than a single test, that can
11 support the improvement of instruction as well
12 as holding students and teachers and schools
13 accountable for the results of instruction.

14 So we are about to see, and I have
15 to admit, there have been several people
16 inside the tent that have seen the common core
17 standards grade three or K through 12. I have
18 only seen, myself, so far, the readiness
19 standards, and I am anxious to see what they
20 look like.

21 The hope is and the advertisement
22 is that the new common core standards will be
23 fewer, more focused, will be clearer, and will

1 be higher in comparison to what most states
2 have now on their plates. We'll see.

3 Also, there is an attempt, then, to
4 line up grade to grade in a pathway that leads
5 to the readiness standards at the end. That
6 would be a significant improvement over what
7 we see in many states, where the content
8 standards for each grade were developed
9 somewhat independently of each other and
10 sometimes with some levels of articulation,
11 but not always with a real clarity of what
12 more we want students at this grade to know
13 that they didn't know at the prior grades.

14 What I think would be useful is,
15 with a common set of standards, we have an
16 opportunity to really study how to teach them
17 in-depth that we don't now. I am reminded,
18 when I was really young, we didn't have any
19 standards to speak of, and test publishers
20 built scope and sequence charts. They decided
21 sort of what is the best way to teach things.

22 It is hard for publishers to do that when
23 they have 50 different sets of content

1 standards to meet.

2 So the hope is that we can go back
3 to thinking about intelligent sequencing of
4 the material within year as well as the cross-
5 year content standards.

6 Now I want to talk a little bit
7 about the reporting scale. We have seen quite
8 an evolution in reporting scales. There has
9 been a movement to reporting performance
10 levels, to making some judgment about what is
11 satisfactory performance and then reporting
12 what percentage of students are at that level.

13 That doesn't by itself tell you
14 very much about what the students actually
15 know and can do. As we have seen in many
16 states, the performance standards are somewhat
17 uneven across grades. So a student may be up
18 one year and down another. There are efforts
19 underway to articulate not just the content
20 standards, but the performance standards
21 across grades.

22 So the alternative is that we often
23 report things on a reporting scale. The

1 states and their vendors have great fun
2 inventing these reporting scales. So it has
3 gone up from 201 average score to an average
4 score of 205. That is great, but what does
5 that mean? Because the scale by itself
6 doesn't mean anything.

7 So what I would be hopeful for and
8 would be encouraging of the consortia as they
9 move together to build these tests is to spend
10 some time and effort identifying, developing,
11 and thinking about a learning trajectory
12 scale; that is, a sequencing of content within
13 as well as across years, and being able to
14 report where students are in mastering that
15 sequence of content, rather than just simply
16 either of the two somewhat arbitrary reporting
17 scales that we have been using now.

18 So I am also hoping that the test
19 systems that are developed will have both the
20 formative and a summative component. The
21 formative component would include multiple
22 assessments focused on smaller sets of
23 content.

1 One of the problems now is that we
2 try to make the summative assessments
3 diagnostic, but they cover such a broad range
4 that you are ending up with only a few
5 questions for each content area, and you don't
6 really have reliable and independently-valid
7 information about mastery of specific content
8 areas.

9 So, if we had multiple assessments
10 during the year and if they focused on the
11 content that was sequenced for that portion of
12 the year, we could have much greater depth,
13 and then some way of summing them up across
14 the whole year to get coverage of the whole
15 domain.

16 The model that I had in mind is to
17 take advantage of computer administration,
18 computer scoring, to use adaptive testing that
19 focuses in very quickly on where the student
20 is in this learning sequence, and then ask a
21 significant number of questions that really
22 get at the level that the student is now and
23 needs to move in next, and not too many

1 questions that are way below or way above that
2 student's level of mastery.

3 And the advantage of adaptive tests
4 is that you are scoring as you go along. The
5 student hits Enter and is done, and you have
6 the score right there. You can provide
7 immediate feedback to the teachers, to the
8 students themselves, and so on.

9 But I would see this coupled with,
10 at the end of this short, objectively, or
11 machine-scored section, opening up some deeper
12 open-ended questions that really provide
13 diagnostic information that let you see more
14 clearly why the student doesn't understand
15 something or what it is about the skill that
16 they haven't really mastered.

17 Then allow these open-ended
18 responses to be separately scored afterwards.

19 Involve the teachers in the scoring, maybe
20 with some external audits. Provide much
21 deeper diagnostic information about what the
22 students know and can do. Use the additional
23 information to confirm or, in some cases,

1 modify the initial score-level estimates.

2 We are constantly railing against
3 not a single source of information, and here
4 is a way of figuring out how to use the deeper
5 diagnostic information in a way that could
6 also correct situations where the initial
7 summary score may not be the best judgment
8 about where the students are in mastery of the
9 content.

10 Then for the summative component, I
11 think it is important that we could look at
12 within-year growth by testing multiple times.

13 So we could see progress from the initial to
14 the final assessments, which is a much clearer
15 assessment or indicator of the contribution of
16 the teacher and the curriculum at that grade
17 level than just looking at the final outcome,
18 which may vary a lot as a function of where
19 the student was to begin with.

20 Seeing the actual student
21 progression, both for the students and
22 parents, as well as for the teachers, I think
23 gives a better and clearer and more dramatic

1 picture of what the contribution of
2 instruction has been during a particular
3 school year. It is certainly a better way to
4 assess program and teacher effectiveness, if
5 that is what we want, to the extent that that
6 is an important focus of these tests.

7 We do need an end-of-the-year
8 estimate of the overall progress toward
9 readiness by the end of high school. We need
10 to map the within-year trajectories onto
11 larger models of the K-12 learning process.

12 We do need to report the absolute
13 level of where students are at the end of each
14 year to their parents and to the students
15 themselves, and ask, is the student on track
16 to being ready by the end of 12th grade?

17 In addition, we would also still
18 want to look at year-to-year growth from the
19 summative end-of-year measures as an
20 alternative or additional way of providing
21 information for program and teacher
22 accountability.

23 Right now, and I work with several

1 states, I know how strapped they are in terms
2 of resources, and especially time, just to get
3 the programs up and running. While most of
4 the states really, frankly, have complained a
5 bit about the peer-review requirements --
6 (laughter) -- there have been a number of very
7 positive, I think, outcomes. It has provided
8 an opportunity for discussion of the states
9 and their vendors and interested parties, to
10 really think about what kinds of validity
11 evidence are useful to collect, and how this
12 validity evidence could be used in an ongoing
13 process improvement to continue to improve
14 both the assessments and the use of the
15 assessments.

16 So what kinds of validity evidence
17 might there be with this somewhat more
18 integrated system that I just described very
19 briefly?

20 Well, first of all, we would want
21 to look at some issues of internal consistency
22 across the items assessing specific content
23 clusters. Right now, in the summative

1 assessments, there aren't enough of them to do
2 that well. Many of the benchmark assessments
3 are really full-range summative assessments,
4 just given at different times of the year.

5 By having these interim assessment
6 that are focused on a portion, a smaller
7 portion, of the content, of the objectives for
8 a given year, we should be able to do more
9 with psychometrics to assure that the
10 questions targeted to specific clusters of
11 content objectives actually have some
12 coherence.

13 We also need to establish evidence
14 for the mapping that assures coverage of all
15 of the objectives at appropriate depths of
16 knowledge. So the kinds of validation we do
17 now for our assessments, which are mostly used
18 to indicate whether the student has mastered
19 the material for his or her grade, is an
20 alignment study that says, are you covering
21 the content with the test questions, and are
22 you covering at the right level of depth? And
23 we need to continue to do that.

1 In addition, it would be useful to
2 also collect data on, are there common
3 patterns of progression? Are we teaching the
4 material in a logical sequence? Are there
5 alternative sequencings that might be more
6 effective?

7 In addition, now we are wanting to
8 look at convergent validity studies. I think
9 it is always useful to go back and gather
10 teacher judgments about where the students
11 really are and say, do the tests provide
12 similar information and, if not, why not?
13 What is it about either the teacher judgments
14 or the tests that is giving you a different
15 picture of where some or many students are?

16 We can now, I think, do this with
17 respect to the learning trajectories and ask
18 the teacher where along the sequence of
19 mastery of material each individual student is
20 and compare that with the assessment results.

21 Then, finally, we have ignored sort
22 of predictive validity studies for a long
23 time, but now if we are back in the game of

1 building up to readiness by the end of 12th
2 grade, I think it is on the table to look at
3 evidence that the student mastery of material
4 at one grade predicts their ability and their
5 likelihood of going ahead to master the
6 material at the following grades and reach
7 readiness, desired readiness levels by the end
8 of 12th grade.

9 So just a few recommendations.
10 Again, the Department, I think, has a major
11 challenge in trying to figure out how to
12 manage this procurement. And I wouldn't begin
13 to be expert on many of the things, like how
14 the states build the consortium, et cetera.

15 But one thing is it does seem
16 useful to not put all your eggs in a single
17 basket, to fund several different consortia
18 with multiple or different approaches, that
19 would allow you to take some risks. If you
20 just fund one thing, you can't afford to do
21 anything too innovative because it might not
22 work, and then you would have little.

23 If you fund several things, you

1 should be able to take some risks. I have in
2 mind great improvements in assessment systems,
3 but you also need to be constrained in that
4 you have to be sure that at least some of them
5 will, in fact, work out. So take some risks,
6 but not too many.

7 Support analysis of the sequencing
8 of contents and the building of learning
9 trajectories. It is not just about building
10 test questions. It is about the whole model
11 of how the content fits together, is mastered,
12 is taught, and is assessed.

13 Emphasize possibilities that do
14 provide diagnostic information as well as
15 summative information. Look for these
16 integrated systems. Multiple focused
17 assessments each year. Quick turnaround
18 scores coupled with hand-scored responses to
19 provide more diagnostic information, as
20 opposed to simply summative end-of-year tests,
21 followed by benchmarks that states buy on
22 their own that may not be well-connected.

23 Emphasize teacher involvement. I

1 think that is a good thing. You have seen
2 examples from Alberta about how that is
3 accomplished.

4 Do release items, but, of course,
5 equating requires that you keep some items
6 secure and are able to re-administer, so that
7 you can gauge the comparability of test forms
8 from one year to the next.

9 It might be possible to release all
10 the open-ended items, which I think provide
11 the really rich diagnostic information and
12 encourage deeper teaching.

13 And I am done.

14 MS. WEISS: Thank you. Thanks.
15 That was terrific.

16 Let me start by asking you a
17 question about the notion that you might use
18 computer-adaptive testing to sort of hone in
19 on the areas that you want information on and
20 then give open-ended questions about those.

21 So that means, presumably, that in
22 a classroom -- and this isn't necessarily a
23 bad thing, so I am asking a logistical

1 question as much as anything -- that in a
2 classroom, a teacher might have a whole bunch
3 of different open-ended assessments that they
4 are giving to different students, based on the
5 results of the computer-adaptive test, if I am
6 understanding what you are suggesting
7 properly. I am just wondering about the --

8 MR. WISE: One question -- and I am
9 anxious to hear the technology panel tomorrow
10 -- but one question is, can the open-ended
11 questions also be computer-administered, so
12 the computer can quickly find --

13 MS. WEISS: The right thing and
14 pick --

15 MR. WISE: And at the higher
16 grades, I am pretty sure that is quite
17 feasible. In fact, I think if you ask most
18 students at the higher grades to handwrite
19 answers, they are at a disadvantage because
20 they don't do that as much anymore. I would
21 be at a disadvantage if I had to write a long
22 essay.

23 So just because it is broad or

1 open-ended doesn't mean that it is paper and
2 pencil. In fact, I think we will hear
3 probably tomorrow in the technology panel
4 about some innovative, more scenario-based
5 ways of collecting evidence about inquiry
6 skills and other important skill areas that
7 aren't just essay questions.

8 MS. WEISS: Uh-hum. Great.
9 Thanks.

10 Let me turn to my colleagues. Do
11 you guys have questions?

12 MS. WHALEN: So I just had a
13 clarifying question. In one of your slides,
14 you talked about how formative assessments
15 would be administered throughout the year, and
16 then in another slide you talked about being
17 able to measure a student's progress
18 throughout the year, from the beginning of the
19 year to the end of the year.

20 Do you envision having that be part
21 of the summative roll-up score, where I am
22 assuming there would have to be a formative
23 assessment in the beginning of the year? Or

1 were you thinking of just two types of
2 assessments that would be used to roll up to
3 the summative score at the end with formative
4 assessments in between? Or did I
5 misunderstand?

6 MR. WISE: Well, no, I was
7 purposely vague because --

8 (Laughter.)

9 MS. WHALEN: I wrote down the same
10 question. So I am glad to hear that.

11 MR. WISE: I wanted to leave a lot
12 of room for creativity among the states and
13 their vendors.

14 (Laughter.)

15 However, what I would suggest as
16 one possible model would be maybe there's like
17 quarterly assessments at three points during
18 the year on the summative, and the quarterly
19 assessments don't cover everything, but they
20 cover the material that has been taught to
21 that point.

22 Then you look at mastery of that
23 material. Then maybe at the end there is a

1 way of really using this information. So, if
2 they have mastered the material in the first
3 quarterly assessment, maybe you don't need to
4 retest that part again. Or there may be more
5 creative ways of integrating the results from
6 the quarterly or interim assessments with the
7 results from the final, end-of-year
8 assessment.

9 MS. WURTZEL: Laurie, I would like
10 to ask you a question about the issue of
11 learning trajectories that you raised and
12 reporting on a trajectory scale. So can you
13 talk a little bit about what you see as sort
14 of the opportunities and challenges in
15 creating learning trajectories grade by grade
16 and then, also, within-grade learning
17 trajectories, given that this might be an
18 assessment used by multiple students with
19 multiple curriculum?

20 MS. JONES: Are you suggesting
21 grade by grade, talking about trajectories?

22 MR. WISE: Oh, yes. I really think
23 that within-grade as well as across-grade, and

1 there is some research. There has been, you
2 know, starting back with the National Academy,
3 the National Research Council report, "Knowing
4 What Students Know", and so on, there was
5 discussion about learning trajectory, and
6 there have been some efforts to try to define
7 them.

8 I would make one important
9 distinction. You can define learning
10 trajectories that somehow there's evidence
11 that you absolutely have to know this before
12 you can know that. That is the reason for
13 sequencing.

14 But you would also get learning
15 trajectories based just on the order in which
16 you teach things. I think the trajectories
17 across grades really reflect judgments about
18 where it is appropriate to learn different
19 things. So that it makes sense, then, to say
20 how far you have progressed, how many of those
21 things you now know. Within-grade it is the
22 same thing, if we pay attention to what is the
23 optimal sequence of teaching the material.

1 So, rather than trying to say, on
2 day one we are going to teach you all the
3 content standards, and then on day two we will
4 sort of fill in those that you didn't quite
5 get on day one, we will start you with some
6 portion of the curriculum that may or may not
7 be a true prerequisite for the later
8 curriculum, but will certainly, in some
9 logical and pre-planned way, build as the year
10 goes on.

11 MS. WEISS: So can I just follow up
12 on that for one second? So I think what you
13 might be saying, if I am understanding it, is
14 that, if you have a computer-adaptive thing
15 mediating in the middle of this, you could
16 even have different states and different
17 districts even teaching things in a different
18 order because the computer is sort of matching
19 these quarterly things to whatever order your
20 scope and sequence says to do it in. Then the
21 research looking at all of this data could
22 start over time figuring out for us, is there
23 an optimal trajectory hidden in here someplace

1 and help improve those trajectories over time?

2 Am I understanding that right?

3 MR. WISE: Well, first of all, I am
4 a researcher, so I support doing things
5 different ways and encourage research on that.

6 (Laughter.)

7 But, certainly, there would be that
8 capability.

9 I do think, as most states get
10 together and look at this, they would be more
11 comfortable with recommending a regular modal
12 sequencing and having the tests reflect that.

13 MS. WEISS: Right.

14 MR. WISE: So that there is some
15 comparability across schools and districts of
16 the interim assessments as well as the final
17 assessment.

18 MS. WEISS: Okay.

19 MR. WISE: But take some risks.
20 You might want to try out letting different
21 districts sequence things differently, and
22 just be able to go into the computer and say,
23 "We've covered objectives one, seven, and

1 twelve. Now build me an interim assessment
2 that tells what students have learned on those
3 topics."

4 MS. WEISS: Jeff?

5 MR. NELLHAUS: Just following up on
6 this trajectory scale idea, it sounds to me --
7 I am trying to envision what it would look
8 like. Would it be a reporting by standard
9 perhaps, whether the student has mastered the
10 standard or not? I am trying to understand
11 exactly how this would be manifest. Is it
12 more like competency-based testing, and you
13 are really seeing whether or not students have
14 mastered particular competencies at different
15 points in the year?

16 So if you could just talk a little
17 bit more about what the scale would give you?

18 MR. WISE: One sort of contingent
19 piece of information is sort of, when NGA and
20 Achieve, and so on, talk about fewer, clearer,
21 higher, how many fewer are there going to be?

22 Right now, most states have so many
23 objectives that having any very valid and

1 reliable measure of mastery at the individual
2 objective level would require that you spend
3 more time testing than teaching. I think we
4 don't want to do that.

5 So I am open to either having fewer
6 key standards and assessing mastery standard
7 by standard of those or of having clusters of
8 standards that are not quite as broad as the
9 content strands that we have now, but maybe
10 not quite as fine-grained as the individual
11 objectives that most states have, and then
12 asking, to what extent has the student
13 mastered this sort of related group of things
14 that are taught somewhat together as a unit?

15 So I am being, again, a little
16 vague because the devil is in the details, and
17 the content people are going to have to really
18 dig into this. It is going to require some
19 development effort beyond just building the
20 test questions.

21 MS. WEISS: Henry?

22 MR. BRAUN: Henry Braun.

23 As you probably know, in England

1 they have developed these learning
2 trajectories and a set of up to 10 levels or
3 milestones from the early grades to the later
4 grades, but they are not particularly tied to
5 a grade. So a student can be assessed
6 relative to their progress, and it might be in
7 the fourth grade, it could be in the sixth
8 grade, and so on.

9 Do you have some thoughts on
10 whether we should experiment with that sort of
11 model?

12 MR. WISE: Well, you know, I didn't
13 want to step on the political landmine of out-
14 of-grade testing.

15 MS. WEISS: Although it was in our
16 notice as a question.

17 MR. WISE: Yes.

18 MS. WEISS: So we opened the
19 landmine for you. So feel free to walk in.

20 MR. WISE: But it does seem like,
21 with an adaptive test, you can quickly
22 determine that the student may not even be
23 anywhere in the current year. If you have a

1 trajectory or a model that spans grades, it
2 would be possible to go down and find where
3 the student is in this sort of cumulative
4 assessment of, from K to 12, how far toward
5 readiness are they?

6 Then maybe so as to take
7 appropriate action, if the student really is
8 not at a level where they are likely to
9 benefit from the instruction that they are
10 currently getting.

11 MS. WEISS: Gary, did you have a
12 question?

13 MR. COOK: No, I don't.

14 MS. WEISS: Any last questions?

15 MS. WHALEN: I just wondered if you
16 wanted to go into a little more detail about
17 the validity evidence.

18 MR. WISE: No.

19 MS. WHALEN: No?

20 (Laughter.)

21 MR. WISE: Well, no, there should
22 be some, but that would be a very long
23 discussion, and the yellow is about to go red.

1 I do have an opportunity tomorrow
2 to talk in a little bit more focused way about
3 high school. We will revisit that tomorrow.

4 MS. WEISS: Great. Thank you so
5 much.

6 Gary, over to you. Gary Cook.

7 MR. COOK: I am Gary Cook from the
8 Wisconsin Center for Education Research.

9 I want to thank Jeff and the
10 Bostonians for their hospitality in having us
11 here and for the Department of Education
12 inviting us.

13 I guess my task is to chat about
14 some ideas and thoughts about the assessment
15 program that is associated with Race to the
16 Top funding. I am not going to talk about the
17 assessment guideline, guiding principles,
18 because, actually, it has already been talked
19 about.

20 I am coming at it from more a
21 perspective of alignment standards, how to
22 think about what this might be when we talk
23 about a consortium of states doing the same

1 thing, and what is involved in that.

2 Then, particularly, I am coming at
3 it from an English language learner
4 perspective. So I am interested and I do
5 research in the area of English language
6 learners. So that is kind of my take on
7 things.

8 So I am actually taking a chicken's
9 way out. I am going at the 10,000-foot level
10 and then the 10-inch level, and the 11-inch to
11 9,999 I am going to leave for the people who
12 are really technically-brained.

13 But there's a lot of issues that we
14 are glossing over, all of us, about the
15 technical challenges, not only technical, but
16 social and political challenges in doing these
17 kinds of things.

18 What I would like to talk about are
19 some proposed ways of thinking about this
20 assessment system. In many cases, when you
21 come third or fourth, it is sort of like "What
22 they said."

23 (Laughter.)

1 So a lot of what Jeff said and Jim
2 and Laurie, and then Scott and Henry are going
3 to go, "And now for something completely" --
4 no, not different.

5 But I would like to talk about some
6 ideas about assessment system. I want to talk
7 specifically about accessible items. I am
8 interested primarily in how we can make the
9 things that we create, both at the summative
10 and the formative level, accessible to all
11 students. I am, obviously, coming at it from
12 an English language learner perspective.

13 But I believe that the way that we
14 approach the types of items that we think
15 about may actually have washback effects to
16 classroom instruction and what we really are
17 finding out with the assessment instruments.
18 I would just throw out some things to think
19 about. So that is kind of the plan and the
20 direction I want to go.

21 So, real quick, when we think about
22 a current assessment cycle, what happens is
23 many states, if not most states, test in the

1 spring sometime. If you have most vendors,
2 that means that you get your results at the
3 end of the school year. So you test sort of
4 midyear, and you get the results after school
5 is out.

6 So, when the teachers come back for
7 the next year, let's say in grade four, they
8 actually have a new set of grade four students
9 for whom they have no information other than
10 they were in third grade. So there is a
11 disconnect between when the assessment is
12 administered and when the results are actually
13 used.

14 So, if we want to use the summative
15 information in a way that is meaningful for
16 either the program or for school
17 accountability purposes, et cetera, we are
18 year behind.

19 Now states, and the State of
20 Wisconsin -- and I was the one who did this --
21 have said, no, actually, let's do this in the
22 fall. So, instead of doing it in the winter,
23 let's do it in the fall. So we did it in the

1 fall, and it is my fault.

2 (Laughter.)

3 You can blame me. It is my fault.

4 It turns out, however, when we do
5 it this way, we are actually not testing grade
6 four content; we are actually testing grade
7 three content. So the results that you get,
8 if you get them in December, which is
9 sometimes nice, but often not true, you are
10 getting information about how your students
11 were doing last year, not now.

12 So the way we have our summative
13 assessment cycle set up seems to be not really
14 conducive to helping the kids and the
15 principals and the administrators in the year
16 that they are actually having the kids that
17 they are assessing.

18 So several people have suggested
19 that we rethink that and sort of think about a
20 multiple assessment cycle.

21 Now here I want to mention
22 something. I am constraining my thoughts and
23 my comments to summative assessment. That is

1 because I don't have time.

2 But, honestly, in my view, you have
3 to have a summative, formative, and interim
4 assessment system that is integrated with the
5 standards and supportive of the instructional
6 process. That is what you have to have. Any
7 of the grants, I would strongly hope, that
8 would be awarded would have that component as
9 a part of it.

10 I am working on a grant with the
11 Carnegie Corporation to do just this for
12 English language learners. I think you have
13 to have all pieces.

14 I want to constrain my focus just
15 to summative assessment because I believe that
16 we are not getting information that is helping
17 kids, all kids, in understanding what they
18 know and what they are able to do.

19 So the thing you might want to
20 notice real quickly is there's this long time
21 lag between when you give the assessment,
22 whether you give it in the fall or whether you
23 give it in the spring, and a lot of that time

1 lag is called pick-and-pack, ship, score,
2 figure out the mismatches, and then get the
3 stuff back.

4 So there is this long cycle between
5 when the boxes get in, get sorted, get out,
6 get tested, get back, get out, and when the
7 actual results come in. And you see in my
8 cute little illustration here I have a shorter
9 timeline, and it is because the presumption --
10 this is a consortia-based system, so we are
11 presuming that.

12 Right now, think of this: you can
13 go to Shanghai, take out your wallet, put your
14 bank card into a bank, and get money. You can
15 go to Abu Dhabi and do the same thing. Why
16 can't we deliver an online assessment system
17 that helps students and teachers evaluate
18 their students right now, if we can go find
19 money -- and money is kind of an important
20 thing -- anywhere on the planet? We have the
21 capacity and the technology to do this online
22 right now.

23 Real quick, I want to say what

1 Laurie said. We have to have shared core
2 content. We have a common set of content, but
3 in a consortia-based system, you have to agree
4 on what content you want to assess.

5 I don't know if any of you have
6 been involved in standard-setting or standard
7 development committees. I have. It is a very
8 exciting endeavor.

9 (Laughter.)

10 People have very unique opinions
11 about what goes where when, and what's
12 important in the State of Wisconsin, we have a
13 new law passed now about labor history. Now I
14 didn't really know labor history was really
15 important and needed to be taught in so many
16 grades, but it does now.

17 So getting a group of folks
18 together from different states and agreeing
19 upon shared content is something that, if we
20 were to do this, we need to do. I am just
21 letting you know it is not the easiest thing
22 in the world to do.

23 And I guarantee dollars to donuts,

1 if you have a common shared core content,
2 State A, B, and C will want the unique
3 component of their content associated with
4 that. These are things that I think you are
5 going to face when you have a common
6 assessment system, especially if you have a
7 common assessment system that has more than
8 one assessment over the years.

9 Then, not only that, you have to
10 agree on something that I am sure everyone is
11 really open to, a common scope and sequence.
12 So what's the fall curricula? What's the
13 winter curricula? What's the spring
14 curricula?

15 Another challenge, something else
16 that needs to be done, and it is very
17 difficult, like Laurie said, there are some
18 things -- math; I'm actually a language arts
19 person. Well, I am a math person, too. I
20 have been working with language arts data and
21 it is not linear. It kind of goes sort of
22 non-linear. It goes really fast and then it
23 slows down.

1 Some things like algebra, it is
2 kind of like stepped. You need to know how to
3 add, subtract, multiply, and divide before you
4 can figure out A plus B equals C.

5 So it is like there are different
6 ways of sequencing these things, and they are
7 not always the same. In order to have a
8 common assessment system across states, you
9 really need to sort out what your scope and
10 sequence is. That is a good thing. I think
11 we need to begin doing that. But let's not
12 kid ourselves in believing that that is easy.

13 The other thing is report
14 structure. Here is something I want to pack
15 on what Jim said and what Jeff said.

16 I would like to spend a lot of
17 time, and I am not going to -- teachers and
18 administrators have challenges in using the
19 information, enormous challenges. In many
20 cases, I have worked with states, districts,
21 and schools, and I have provided them with
22 assessment information. I have actually kind
23 of outlined that and showed them how they are

1 doing. And they are like, "How did you find
2 that out?" And I show them. Then the
3 invariable next question is, what do I do
4 next?

5 We really need to provide, if we
6 are going to do an assessment system that is
7 innovative, that incorporates these common
8 core standards, that incorporates a common
9 scope and sequence, we need to provide the
10 capacity -- what they are doing in Alberta.
11 But I would love to see not 20 percent, but
12 100 percent of the teachers involved.

13 I think through the formative
14 assessment, in my view of formative
15 assessment, that is where you get the 100
16 percent.

17 I am going to shift to English
18 language learners real quick. I am going to
19 show you -- I am really at the 10,000-foot
20 level and I am going to go to 10 inches in a
21 minute.

22 The kinds of content assessments we
23 currently provide, in my view, limit

1 accessibility for English language learners
2 and don't allow us to get at the underlying
3 knowledge that these kids know or don't know.

4 Steve Elliott, who is researcher in
5 special education, introduced me to this idea
6 that an assessment has an access skill that is
7 the way to get the target skill, what I want
8 to know.

9 So, in thinking of that, I have
10 sort of thrown out some ideas about developing
11 some types of assessment item types and item
12 formats that are language-neutral, and then
13 those that are supported language and then
14 those that are traditional.

15 I say that because I believe
16 knowing the academic language content is a
17 part of learning content. But if you want to
18 know if somebody knows how to add, if a child
19 knows how to add, subtract, multiply, and
20 divide, asking them a paragraph-size word
21 problem may not be getting at that.

22 There's also, when we talk about
23 math and language arts, and I don't want to

1 discount science and social studies, but in
2 the English language world there's a 500-pound
3 gorilla in the room. Where is the distinction
4 between the English language proficiency and
5 English language arts? We need to begin
6 addressing that issue. We're not.

7 I mean most of us linguists are
8 chickens, but we really need to begin doing
9 something about that. That is a really
10 critical issue.

11 So what I want to talk about right
12 now with the remaining time that I have is
13 dealing with accessible item types.

14 Not quite yet. Not that one yet.
15 Yes, thank you.

16 All right. What I want to do is to
17 show multiple choice items are okay. They are
18 useful tools. I have used them a lot. I like
19 analyzing them. Can we think beyond that?
20 Let me show you.

21 I am going to show you a math item.

22 This is a math item I downloaded from a
23 state. It is supposed to be an online math

1 item. It, in a sense, is perimeter and area.

2 I am focusing on math in my
3 illustrations that I am going to show you
4 because, as I said before, I am a linguist and
5 I am a chicken. So English language arts and
6 English language proficiency, I am not going
7 to deal with.

8 But right now let's look at this
9 item. If you are an English language learner,
10 first off, the question is, what is important
11 in this item? What do we really want to know?

12 It seems to me the thing we want to
13 know, and I am sorry it is really small, the
14 thing we really want to know is perimeter or
15 area, that notion of perimeter or area. But
16 we have got words like "net" and "prism" and
17 "rectangular" and "represented". These kinds
18 of words are in the prompt, and in many cases
19 in the English -- first, actually, the word
20 "prism", if you look at the actual prompt, is
21 irrelevant to the answer.

22 It doesn't do anything for you.
23 But if you are an English language learner,

1 you just hit that word. You are going to
2 spend a lot of time trying to figure out how
3 that is relevant to the task at hand, when the
4 task at hand is just finding the area.

5 So I am suggesting that we can
6 think of approaching items and approaching
7 ways of looking at items from a different
8 perspective. Let's move on.

9 So I am going to be showing an item
10 from a project that is being conducted with a
11 consortium of the State of Illinois and the
12 Center for Applied Linguistics, taking a look
13 at sort of getting language-neutral kinds of
14 assessments.

15 This is the same kind of notion.
16 We want to evaluate area and perimeter.

17 Let's go to another item. Let's go
18 to apples.

19 That's great. Isn't it great?
20 Technology is going to work.

21 All right. Well, we are not going
22 to get the opportunity to show you this,
23 unfortunately.

1 There you go. Stop. Don't move.

2 (Laughter.)

3 Okay. The point is, if we want to
4 deal with perimeter, if you could take the
5 icon and go over the word "perimeter"? Okay.

6 Let's identify what we mean. Let's go over
7 "shape". We are talking about that thing
8 right there.

9 This particular problem, which is
10 the second part of the problem, essentially,
11 is there is a piece that we fly over, which
12 was the training piece. It said, basically,
13 what I want you to do is just sort these
14 shapes out.

15 Now what they wanted you to do, or
16 this task wants you to do, is to actually
17 identify what the perimeter of that shape that
18 was just created -- this is the second slide
19 -- is.

20 Now can you press the sound piece
21 right there? And turn the sound up.

22 Anyway, it actually tells you what
23 is being asked. The idea is, do we care that

1 we have all this language or do we care that
2 the student can actually take shapes like
3 this --

4 (Sound from computer is, "What is
5 the perimeter of the shape?")

6 It sounds better with headphones.

7 (Laughter.)

8 But the point is, what are we
9 interested in? Are we interested in the
10 student knowing the perimeter or are we
11 interested in students getting through the
12 language to get to the answer?

13 So there are lots of items like
14 this that really help us access this idea of,
15 what is it we really want to know? Is this is
16 a multiple choice item?

17 If you look at the depth of
18 knowledge, I am going to show you another
19 item, if I can.

20 Can you escape and close? Can we
21 do that? Escape first.

22 Unfortunately, it is not in a test
23 system, so it is being weird.

1 Then you close the whole thing out.

2 That would be really cool. Good.

3 All right. Here's another one.
4 This sample item, basically, it deals with
5 quantities. We want to know whether a student
6 can do a task and then sort out what the
7 quantities are, greater, less, equal, et
8 cetera.

9 Again, we've got Garret, Sam, who
10 may or may not be common, packages, batteries,
11 et cetera. The point is we want to know if
12 the student can manage quantities and
13 understand the relationship between the
14 quantities.

15 Then we have another item. Let's
16 show that one. It is somewhere there. It's a
17 thumb drive, it sounds like.

18 There it is. Kingston. Kingston,
19 there we go. Wow, ONPAR. Apples and oranges.
20 Driver. Bingo. Don't touch anything.

21 (Laughter.)

22 Okay. Apples and oranges. Okay,
23 can you press Go?

1 Now the question is, can you go
2 over each of the words? How many? Okay. So
3 now how many apples -- and bags, you can go
4 over bags and oranges -- cost \$12.20? Now we
5 have to solve this problem.

6 Just to be really quick, it is two
7 and one. So, if you put two and one in that
8 area by -- oh, the icon to the left. The
9 point is we are trying to minimize the notion
10 of language load. If you press that, it will
11 tell you what we want you to do.

12 So, if you go down and just type
13 "two" on the calculator thing down there,
14 "two", and then go to the other question mark;
15 press "one". Then the check.

16 Show the price of one apple is less
17 than the price of one orange. Are we
18 concerned about getting through the language
19 of quantities or are we concerned about less
20 than or greater than?

21 So you could actually click on the
22 apple to the left. Is less than, the "less
23 than" sign, and the orange. Or you could put

1 120 is less than 125. There are variety of
2 ways of answering this item correctly.

3 Again, is this a multiple choice
4 item? What's the point? What are we trying
5 to measure?

6 The idea is that I believe we are
7 at a place right now -- and you can escape and
8 get out of that, if you wish. This is a
9 project, again, that is being spearheaded by
10 Rebecca Kopriva at the Wisconsin Center for
11 Education Research and the State of Illinois.

12 The notion is, can we get at this
13 language at that level of the content that we
14 are really interested in and not dealing with
15 the language load that we often have to get
16 through, the access skill that we often have
17 to get through to access that information?

18 And we will get to my slide in just
19 a second. That is Laurie's, I think. Later,
20 later, later. Further down.

21 I have five seconds. Yay!

22 (Laughter.)

23 Okay, move. There we go.

1 So things to think about.

2 Back up one. One more. Stop.

3 There. Thank you.

4 (Laughter.)

5 Oh, well, 26 seconds over.

6 MS. WEISS: Don't worry. You get
7 extra time.

8 MR. COOK: Thank you.

9 I think we need to think beyond
10 multiple choice. I think we need to think
11 about not only English language learners, but
12 students with disabilities. What do they
13 know? Is the format that we are trying to get
14 that information prohibiting us from getting
15 the information that we want to know?

16 The technology to do this is
17 available now. This is being done in one
18 state. It has been done in science in another
19 state.

20 Current measurement models will
21 work. It is not easy. I don't think anything
22 we are talking about is going to be, oh, that
23 is simple; we have already done that.

1 How do we create inclusive
2 assessment systems that assess the broadest
3 range of students possible, so we can get
4 information about those kids and help them?

5 I am going to end on this.
6 Students, parents, teachers, administrators,
7 we need to expand their capacity. Because we
8 could create the coolest-looking, powerful,
9 adaptive, you name a cool click word, and get
10 a number and provide that to teachers and
11 administrators, and they don't know what to do
12 with it.

13 We need to have a system that
14 integrates student professional development,
15 capacity-building, institutes of higher
16 education integration, and parents.

17 So I'm done.

18 MS. WEISS: Thank you. And thank
19 you for running the computer back there,
20 putting you on the spot. That was great. We
21 all got the hang of what Gary was trying to
22 say.

23 So let me see what questions we

1 have got.

2 MS. WURTZEL: So I have a question,
3 Gary, that I actually wrote down before the
4 technical difficulties started.

5 MR. COOK: Okay.

6 MS. WURTZEL: Which is you
7 emphasized, and other experts before you
8 emphasized, the desirability of moving to
9 online assessment. So my question is, given
10 your work in Wisconsin and the other states
11 that you are working with, what is your sense
12 of the capacity to move in that direction, and
13 how quickly that could be ramped up, so that
14 you could see this at scale?

15 MR. COOK: We are kind of there. I
16 think we are close to there. I know some
17 states are still behind others, but I think we
18 are close to being there.

19 The T1 lines, the lines going
20 through, the big issue is the pipeline and the
21 hardware at the schools. That is the big
22 issue.

23 But, right now, it seems that more

1 and more schools -- actually, it seems that
2 rural schools are probably more there than
3 urban schools. But I think we are close to
4 there.

5 MS. WHALEN: Could you talk a
6 little bit more about helping parents to use
7 assessment information more effectively?

8 MR. COOK: There are a couple of
9 reporting systems that I have found out about,
10 like the Grow Network and other places, that
11 actually have things like, let's say you get a
12 result back from a language arts assessment
13 and reading. You know, the technology is
14 available now where you can say, okay, where's
15 my child at; what kind of books at the local
16 library could help them read what they are
17 interested in?

18 I think the idea is we need to
19 incorporate the parents in determining what
20 the information means for their children.
21 Often, they are not.

22 Also, they need to be able to get
23 the information in a way that makes meaningful

1 sense to them. Unfortunately, because I am a
2 psychometrician, I like throwing out numbers
3 and Greek symbols, but not many people do
4 numbers and Greek symbols. They do different
5 things, like, okay, if you go to the local
6 library and you look at this book right here,
7 your daughter might really be able to get
8 that. I think we need to begin doing those
9 kinds of things.

10 MS. WEISS: Other questions?

11 (No response.)

12 So let me ask you, Gary, you were
13 talking about the implications for ELL and
14 students with disabilities. Have you done
15 much thinking about assessing -- and I don't
16 mean in a high-stakes way -- but assessing
17 kids at kindergarten through third grade?
18 Because it seems like a lot of what you are
19 doing also could apply down there, and whether
20 you have got thoughts or advice on any of
21 that?

22 MR. COOK: It's hard. Don't
23 aggregate it in any kind of accountability.

1 MS. WEISS: Right.

2 MR. COOK: Yes, sure. The
3 challenge with kindergarten, first, and second
4 grade in a school setting is we have several
5 things going on at the same time. We have the
6 cognitive development; we have academic
7 development; we have social development, all
8 happening at the same time and all happening
9 in a dynamic way.

10 Let me give you a great
11 illustration from my child language
12 acquisition teacher. She studied three
13 children from 12 months to five years. Every
14 month she went and interviewed them in a long
15 corpus. Then she aggregated that. This was
16 before they had computers. She did this all
17 by hand.

18 What she wanted to do was she did
19 things called types and tokens and ideation.
20 How much stuff a kid was saying and what kinds
21 of vocabulary they had when, basically, they
22 started talking to when they were close to
23 fluent.

1 What she found out is that all
2 three kids started at the same place at 12
3 months and ended at the same place at five
4 years, but they didn't get there the same way.

5 That is the challenge with K, one, and two,
6 is in many cases many kids don't start at the
7 same place, and they have different pathways.

8 So you need to provide a system and a
9 mechanism to try and help teachers and parents
10 sort out how to best help their kids where
11 they are at, both developmentally and
12 academically, to move to the next step. That
13 is just a hard thing to do.

14 Sorry, that was depressing.

15 MS. WEISS: No, no, no. That is
16 good. That was great.

17 Other questions?

18 (No response.)

19 We have worn ourselves out.

20 Okay, it is time for lunch. We
21 will reconvene in this room at 1:15 and get
22 started at 1:15 sharp. So you might want to
23 come back in about five minutes before then.

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Thank you.

*(Whereupon, the foregoing matter
went off the record at 12:08 p.m. for lunch
and went back on the record at 1:18 p.m.)*

1 enough for pants pockets, big sensor,
2 interchangeable lenses, and he goes through
3 about 20 of these things and says, "Is that so
4 much to ask? All implausible feature-lust
5 aside, though the main obstacle to obtaining
6 all of this in a single camera is this little
7 nuisance called physics."

8 (Laughter.)

9 It reminded me of some of the
10 problems that we are facing today, as we are
11 structuring this, trying to help the
12 Department structure this notice.

13 Like Laurie and many of us who have
14 some background in cognitive psych, a little
15 advance organizer, talk about a theory of
16 action all the way through some, hopefully,
17 practical advice on the proposed -- I have
18 been calling it RFP, RFA, but I am not sure if
19 it is a notice, or what it is.

20 MS. WEISS: It is an NIA.

21 MR. MARION: NIA, okay. Good. We
22 will have to change that.

23 MS. WEISS: Notice Inviting

1 Applications.

2 MR. MARION: There we go. Okay.

3 So I have the privilege of working
4 with Rich Hill. Rich likes to say, you know,
5 sometimes you've just got to put a stake in
6 the ground and then let people react to it.
7 So I am going to try to put a stake in the
8 ground here.

9 So a little preview of my vision; I
10 am going to get into much more details later.

11 But I would argue that it is conceptually
12 coherent. You will have to be the judge of
13 that.

14 It is a comprehensive system that
15 includes these end-of-year summative
16 assessments we have been talking about.
17 Interim performance tasks, but, notably,
18 embedded in what I call mini-curricular units.

19 We might have to change that name. I learned
20 it, opportunity-to-learn units. Formative
21 assessment supports or probes, and then,
22 obviously, professional development and
23 actionable reporting.

1 Those of you, a lot of folks I work
2 with here are probably sick of me talking
3 about things like theory of action. Laurie is
4 shaking his head yes.

5 But I would argue that we need to
6 have, as part of this notice, a requirement
7 that states a consortia -- come up with an
8 explicit theory of action. I would actually
9 challenge the Department to do the same, is
10 describe what are these very clear goals. We
11 have to specify what these goals are, and we
12 will come back to that at the end.

13 Then how do we think that these
14 goals can be achieved? What are the specific
15 mechanisms? How are we going to get from A to
16 B? Just clicking our heels and hoping we get
17 to Kansas or Boston is not necessarily the
18 best way to do that.

19 So that will help us sort of
20 explicitly describe particular prioritized
21 design choices. So whether the goal here is
22 to influence and shape teaching and learning
23 or measure existing knowledge, those two can

1 be competing, or making cross-state
2 comparisons, they don't all work together.
3 But having a coherent theory of action is a
4 check on the logic of the underlying
5 assumptions and on the requirements.

6 And like Gary said, we will be able
7 to say, "Yes, what he said." In this case, I
8 am surrounded by two experts in the field or,
9 actually, multiple experts.

10 But a lot of us have been talking
11 about purposes and uses. I am not going to go
12 into a lot of detail here. I am going to put
13 a little pressure on the Department folks. I
14 know that Congress will reauthorize ESEA, and
15 it is their job.

16 To the extent that we could
17 foreshadow the accountability uses and be as
18 clear as possible before we let this NIA, it
19 will help people as they try to put forth
20 their proposals. Because it is going to have
21 accountability uses, and that is going to
22 shape a lot about design and validity issues.

23 The other thing about being very

1 clear about the purposes and uses is there's
2 lots of design deliberations that are going to
3 be in effect as we go forward. If you don't
4 have a clear sense of your purposes and uses,
5 you don't have a touchstone by which to help
6 make those decisions.

7 So, again, putting a stake in the
8 ground, I am going to say that my overarching
9 goal, and we had lots to choose from in The
10 Federal Register notice, is that all students
11 should have meaningful opportunities to
12 develop deep understanding of important
13 content and critical skills to allow for
14 viable post-secondary choices -- if you want
15 to say college and work-ready, go ahead -- and
16 for becoming contributing members of society.

17 So I am going to propose a system that is
18 intended to support this overall goal.

19 So I actually said, all right, what
20 are my prioritized purposes? And I would
21 expect states and the U.S. Department to go
22 through similar exercises. There's many
23 plausible purposes here.

1 So I say I want to measure a
2 limited number of big ideas, right, in order
3 to help students use this more robust
4 knowledge in novel and complex settings. And
5 sort of a subpart of that is asking for better
6 integration of curriculum instruction and
7 assessment.

8 Then measuring student longitudinal
9 growth as a foundation for valid
10 accountability systems and as information for
11 school improvement.

12 All right, so I am limiting myself
13 to two main purposes. Maybe I cheated and
14 threw a third one in there. But you will
15 notice that I am intentionally not focusing on
16 cross-state comparisons. A lot of people
17 would argue, well, that's why we have the
18 common standards, so we can do these cross-
19 state comparisons.

20 I think if you go back to my
21 overarching goal, I don't necessarily agree
22 that cross-state comparisons are as important
23 as other folks make them out to be. Now that

1 is my stake in the ground. You could say, no,
2 I think cross-state comparisons -- and I am
3 going to show you where they fit in my theory
4 of action to make learning better.

5 I would argue that the design
6 principles rest on some of the best
7 information that we have currently about how
8 to design assessments building on important
9 theoretical foundations. So I threw out two
10 examples. Luckily, I got a preview of
11 Henry's, so I am not going to have to go into
12 as much detail on evidence-centered design.
13 Henry has nicer pictures than I do.

14 The CREST work on certain
15 ontologies is related to this kind of work.
16 "Knowing What Students Know," the NRC
17 publication, Jim Pellegrino and Naomi
18 Chudowsky, and Bob Glaser. Any one of these
19 would be a more substantial foundation than
20 how current assessments are currently
21 designed.

22 One of the things that is going to
23 be critical as this NIA is written is that, if

1 the Department would require that assessments
2 be designed according to these principles, and
3 I wouldn't specify that it has to be designed
4 according to evidence in a design, but it has
5 to be a sound, theoretically-based design,
6 that people aren't able to just get away and
7 say, "Oh, yeah, we do that." It has to be
8 much more specific about how you intend to
9 incorporate these design principles and how
10 they are going to help make your assessment
11 more coherent and better.

12 So my proposal is to build this
13 coherent system that bridges curriculum,
14 multiple forms of assessment, and supports for
15 instruction, and includes these pieces that I
16 laid out before. I will go sort of piece-by-
17 piece here.

18 So, first of all, as part of my
19 theory of action, I argue that you have to
20 think about the reports upfront. Ron Hamilton
21 has a great line. He says, the only way we
22 really have of communicating with the public
23 is through our reporting system, and it is the

1 last thing we design. It really needs to be
2 one of the first things we design.

3 I would argue that it needs to be
4 conceived as a system of reports. There's
5 different purposes, different users, the
6 different levels of information. And they
7 must be actionable -- you have heard some talk
8 about this already -- at least through
9 appropriate inferences, decisions, and
10 instructional or programmatic actions.

11 This is a website off of the
12 Colorado Department of Education's website,
13 schoolview.org.

14 A little self-serving here, Damien
15 Betebenner from my office was one of the key
16 designers of this reporting system. Many
17 folks have seen it. Jeff has just started
18 using it in Massachusetts or something
19 similar.

20 We argue that reports don't have to
21 be the static, one-page piece of paper. The
22 reports should support the theory of action.

23 Sorry if this is a little small. I

1 am going fast, you know.

2 This is the part that I would say
3 is probably the most radical of what I am
4 proposing. I will talk about this a little
5 bit when I talk about access and equity more.

6 But I am suggesting that, for those of you
7 who are old enough to remember College Board's
8 old Pacesetter Program, it is sort of akin to
9 this, where you have two -- and I am just
10 throwing out numbers here; this could be
11 debated and it could be phased in, but it has
12 to be enough to make it worthwhile and not too
13 many that you have taken over the whole
14 curriculum.

15 But these could be short curricula
16 units, be as short as a few days, as long as a
17 couple of weeks. Each unit must focus on a
18 big idea of the domain, and not just trivial
19 matter.

20 They have to be able to be
21 strategically used with existing curricula, so
22 you are not writing curriculum, used with
23 existing curricula.

1 But, importantly, they serve as the
2 basis for performance tasks and also a context
3 for summative assessment. Too often we are so
4 worried that we don't know how people have
5 come to the knowledge that is going to be
6 tested on the summative assessment. We make
7 it so general, and any sort of context we put
8 on the assessments -- so you are asking people
9 to sort of reason with evidence, which is sort
10 of like an IQ test. That is why we don't see
11 a lot of curriculum and instructional
12 sensitivity on these summative assessments.
13 This could help provide some of the context
14 for that.

15 It would include training materials
16 and supports for implementing formative
17 assessment or progress monitoring. And it
18 would be flexible enough and robust enough to
19 use multiple years, but changing out the
20 assessments.

21 Importantly, and I will talk about
22 this a little bit more later, it provides a
23 vehicle for structuring opportunity to learn

1 and access for all students, because now you
2 have some control over what they are being
3 exposed to.

4 Lots of folks have talked about the
5 summative assessment. I don't think that my
6 proposal is particularly different than some
7 of those smart ideas we heard already.

8 I will actually just focus on this
9 one thing with the summative piece. I keep
10 hearing this. You know, we have this
11 obsession with instant results. We have got
12 to get the results back right away.

13 When I was a test director, people
14 would say, "Well, I don't get the results back
15 until the end of the year. I don't know how
16 the kids are doing." We tested at the end of
17 the year. Of course, you don't get the
18 results back until the end of the year. And
19 if you are waiting for me to tell you how the
20 kids are doing, I wonder what you have been
21 doing the first nine months of the school
22 year.

23 So I think that we could have these

1 results -- I shouldn't be putting them on a
2 NAEP timeframe. No offense.

3 (Laughter.)

4 Well, NAEP has different purposes.

5 (Laughter.)

6 But they don't have to be coming
7 back right away, which would allow us to
8 incorporate things like open-ended items and
9 actually move through the quality control
10 process. Actually, now the other thing is we
11 can turn these results around very quickly. A
12 lot of vendors in the room, they could do this
13 really fast, but nothing is free. So it is
14 going to cost the same. Nothing is free.

15 These interim performance tasks, I
16 would argue, are the foundation of the system.

17 This is where I differ from Jeff a little
18 bit. I would argue that, first of all, they
19 are contextualized within the curricula units.

20 They should be scored locally and
21 incorporated into local assessment and
22 accountability systems. For instance, in
23 Wyoming and Rhode Island, they are using these

1 sorts of things in graduation systems.

2 As Laurie talked about, they could
3 be scored locally but audited, if you want to
4 include them in the state accountability
5 system. Rich Hill and Brian Gunn talk about
6 in the Kentucky portfolio system, this is one
7 of the fastest ways to -- Sue Rigley as well
8 is sitting over there quietly -- as one of the
9 best ways to bring about change and developing
10 a shared understanding of standards and
11 criteria, was to actually have this local
12 auditing, essential auditing of this local
13 scoring.

14 Obviously, they should be designed
15 according to some of the principles that I
16 have articulated. Most tests should be
17 released each year for use in the schools.

18 Formative assessment, here Laurie
19 and I disagree a little bit, at least in the
20 language. I would argue it really should be
21 formative instruction here. We are really
22 trying to facilitate these probes and
23 processes, so that teachers, actually, can do

1 this minute-by-minute work or day-by-day work
2 with students to improve what they are doing.

3 Here I agree with Jeff; there has
4 to be a clear separation between formative
5 assessment and any kind of district and state
6 accountability systems.

7 So I was asked, I got a call from
8 Mark Sternberg at the Department yesterday who
9 said, "Remember, by the way, you're the
10 assessments-with-disabilities expert on the
11 panel. So make sure you talk about that." I
12 have been working on this thing for a little
13 while.

14 But I would actually argue that we
15 have much less of an assessment problem than
16 we have of an instruction problem. I have
17 been arguing that we don't need a 2 percent
18 assessment; we need a 2 percent instruction.

19 I think we have been focusing on
20 asking assessments to make up for lack of
21 opportunity to learn. They just can't do it.

22 So I am suggesting that these
23 proposed opportunity-to-learn units -- I have

1 changed the name -- are designed to help level
2 the sort of curriculum instruction playing
3 field, should provide supports to teachers to
4 help ensure that they are able to provide
5 supports to their kids and the formative
6 assessment information that they need to be
7 able to diagnose that. Allow us to design
8 tasks with multiple and varied opportunities
9 for students to viably participate in the
10 system. I think these opportunity-to-learn
11 units would serve that vehicle.

12 Is it going to be easy? No, but I
13 think, if we want to spend \$350 million, I
14 would argue that we need to be thinking about
15 the instruction and the curriculum side as
16 well.

17 Yes, it is new psychometrics. It
18 is not really that new, actually. Because I
19 was laughing; I was in a meeting this summer,
20 and it was talking about the new psychometrics
21 ways of thinking about this. I was sitting
22 next to Eva Baker, who I know is speaking
23 tomorrow. Well, she and Bob Linn and Steve

1 Dunbar wrote an important article in 1991.
2 Sadly, I actually remember the color of the
3 journal when it came out.

4 (Laughter.)

5 So we have been thinking about this
6 for a while. We tend to privilege reliability
7 or pretty scales and overly-strict notions of
8 comparability, and we have traded some
9 important validity considerations for that.
10 We have some tools to be thinking about this
11 differently.

12 I know you are going to be talking
13 about high schools tomorrow, but I want to say
14 that one of the things I think is really
15 important is, for now, we have been treating
16 high schools in many cases under NCLB as just
17 sort of grown-up elementary schools. I am
18 arguing that they are different. The
19 assessment system needs to be considered
20 differently.

21 Again, I am putting my stake in the
22 ground. I think that the assessment system
23 should be situated as a specific indicator of

1 core courses up to some point. I know that I
2 differ from the common core folks; I know I
3 differ from the Achieve folks, friends of
4 mine.

5 But I am saying let's make this
6 common up to 10th grade, or some number that
7 is not 12th grade. After this point, there
8 should be more choice in the assessment
9 accountability system to allow for sort of
10 high levels -- nobody gets a low level -- high
11 levels, but for specialization.

12 I am a math and science guy married
13 to an artist. I understand the importance of
14 diversity of expertise.

15 (Laughter.)

16 These interim performance tasks can
17 be used as part of the student accountability
18 system at the high school level.

19 Marion Snyder from Rhode Island is
20 here. They are doing something similar.
21 Wyoming has been doing it. It can be done.

22 It is free advice because you are
23 not paying me.

1 (Laughter.)

2 So it is free advice that recognize
3 that development is an ongoing cost. It is
4 not a one-time purchase. No matter how much
5 we put into this, it is going to be ongoing.

6 Recognize and embrace these
7 differences that I just talked about between
8 high schools and elementary schools.

9 Figure out what are the absolutely
10 essential pieces that need to be in this new
11 vision of the assessment system, and then you
12 have to examine the cost for every additional
13 component as opposed to just try to spread it
14 thin among all, and not do any one well.

15 Reconsider the current practice of
16 having every student tested on every item.
17 Now there's certain cases where that is
18 important, but there's lots of us in the room
19 who still think matrix sampling is viable for
20 certain things.

21 As Laurie said, allow for multiple
22 awards because nobody has the right answer.
23 If they tell you they do, they definitely

1 don't, and especially in the right context.

2 (Laughter.)

3 This is especially true for high
4 school because we don't really know, should it
5 be course-based, should it be common in high
6 school?

7 Again invoking Rich Hill, he has
8 responded to a lot of RFPs, and here's,
9 importantly, to be exceptionally clear on the
10 goals of what you want and be as flexible as
11 you can on the specific means to achieve those
12 goals, unless you are absolutely clear on what
13 you want, and then don't play games with it.
14 Tell people what you need to do.

15 Think about a phase-in over the
16 next five years. It is going to be hard to do
17 this any faster than that.

18 Then recognize these critical
19 operational, bureaucratic -- bureaucratic in a
20 nice way -- constraints. We have existing
21 contracts. We have certain state laws. And
22 if you are like me, you deal with state
23 procurement rules. It is a whole other

1 nightmare. So there's lots of operational
2 things to keep in mind.

3 And that is it. Write things
4 formally, but if you want to reach me, that is
5 how you do it.

6 MS. WEISS: Thank you.

7 Questions?

8 MS. JONES: When would matrix
9 sampling be appropriate in your design?

10 MR. MARION: Oh, I could argue that
11 for lots of parts of the summative assessment.

12 Particularly, I could see using matrix
13 sampling to get more school-level information.

14 I could argue that not every kid needs to
15 take the same interim test, that within these
16 particular units I might have different tasks.

17 You know, if it was a science unit and I was
18 really more interested in population biology,
19 and you were more interested in some other
20 aspect of biology, I could see varying the
21 test that way.

22 It is like we ask kids to write a
23 research paper. Not every kid writes a

1 research paper about the same exact topic,
2 right, usually in most classes. You say, what
3 is the topic you want to write? We are going
4 to do a term paper. What is the topic you are
5 going to write it on? It could be different
6 by different kids. We say we have common ways
7 of scoring that. So I would argue that we can
8 think about it there.

9 I am not saying we have to do major
10 sampling. I am just saying we have so far
11 taken it off the table, that it has a certain
12 efficiency, and I don't want to see us lose
13 it.

14 MS. WURTZEL: Scott, at the
15 beginning when you set up purposes of
16 assessment and you put your stakes in the
17 ground and put cross-states comparison as a
18 lower priority, can you say, given the
19 assessment system design that you have laid
20 out, what would have to change or what would
21 restrict it if you also wanted to get cross-
22 state comparability?

23 MR. MARION: Well, if it is a

1 consortium, and this summative assessment is
2 common, at least according to some, you are
3 going to have it easily.

4 MS. WURTZEL: Right, right.

5 MR. MARION: But it is not
6 something that I would build in as the most
7 important of it. Because there, if that is
8 really my most important thing, I really want
9 highly-reliable scale scores that I could
10 compare, and I am willing to give up some of
11 that reliability if I think I am going to get
12 measures that are more robust to understand
13 that.

14 Then I would ask Henry and Laurie
15 just to do it, and they would figure out how
16 to do it.

17 (Laughter.)

18 MS. WEISS: So that leads right
19 into the question that I had, which is, on one
20 of your slides, you say that we should push
21 for requirements and expectations beyond the
22 current safe methods of psychometrics. What
23 does that mean?

1 MR. MARION: Well, a lot of my dear
2 psychometrician friends and brethren would
3 really focus on the importance of reliability
4 or minimizing, equating, and things like that.
5 Those are all important considerations;
6 there's no question about it.

7 But lots of us know that, if you
8 really want to maximize reliability, besides
9 having an unbearably long test, you make
10 things more homogenous and you lose certain
11 aspects of the diversity of the domain.

12 Now Mark Reckase and his folks who
13 are doing multidimensional scaling would say,
14 "We have ways of doing, of accomplishing
15 both." Not done operationally yet.

16 So I think that if we are willing
17 to loosen this focus on sort of this unit
18 dimensional domain, it has pushed us in
19 certain corners that we are having a little
20 trouble escaping from, and it is not clear to
21 me that we need to be in those corners.

22 MS. WEISS: So what would you
23 heighten?

1 MR. MARION: I would stress the
2 importance of utility, validity, real
3 construct validity of these important things,
4 the kinds of predictive evidence that -- I
5 think it was you, or I saw it in Henry's
6 presentation -- predictive evidence of, do
7 kids who succeed in this way, are they more
8 likely to succeed at the end in this college
9 readiness?

10 Or in the way that Laurie talked
11 about, which I thought was fascinating,
12 thinking about this kind of scaling in terms
13 of actual performances and evidence related to
14 the knowledge and skills as opposed to a
15 numerical scale. To do what Laurie put out
16 there -- so you didn't ask him all these
17 questions (laughter) -- but to do what Laurie
18 put out there --

19 MS. WEISS: I think he refused to
20 answer.

21 (Laughter.)

22 MR. MARION: That's right.

23 We don't honestly have the tools to

1 do that yet, but I think that there's enough
2 smart folks around that we could actually
3 figure out ways to do the kind of thing that
4 Laurie is talking about and in some ways
5 similar to what I am talking about, is not
6 just say, "Oh, but it's not linear." We have
7 to think about it.

8 MS. WHALEN: A slightly different
9 question: in your theory of action, are the
10 curricular units that you see being adopted to
11 measure these domains, are those common across
12 all states and districts involved in the
13 consortia? So you would be saying that you
14 have to do this at this time?

15 MR. MARION: I would say you have
16 to do this or, if you participate, you should
17 do this. And actually, I have been debating
18 that.

19 So I wouldn't have varied units.
20 But I would say, "You have to administer
21 these" -- I am making up a number -- "four
22 performance tasks. If you don't want to use
23 this unit, that's fine. You still have to

1 administer these tasks. But we are telling
2 you they are situated within those units. If
3 you don't want to, that is fine."

4 Similarly, I am not saying, on
5 October 1st, you are going to start unit one,
6 and everybody else in the state or the
7 consortia is going to do that. You embed them
8 when you think they fit most.

9 Again, depending on how you count
10 this in the accountability system, it is going
11 to raise issues. People are going to worry
12 about security and things like that, which is
13 why I think that we are smart enough about
14 accountability that I think we have figured
15 out ways to ameliorate some of those issues.

16 So I would argue that I wouldn't,
17 for the cost and the resources, I wouldn't be
18 developing different units for every district.

19 Then you sort of lose the whole point of it.

20 The idea about it as well is it
21 allows a certain efficiency in professional
22 development. The only way that we are going
23 to get at real formative assessment is with

1 some efficiencies around professional
2 development that are situated within at least
3 common aspects of the curricula.

4 MS. WEISS: Jim, did you have a
5 question?

6 MR. DUECK: Right. This conference
7 is about the assessment initiative, but
8 curriculum gets into the picture as well.
9 When curriculum lacks specificity, the
10 teachers are often driven by the assessment to
11 find out what was really intended in the
12 curriculum.

13 Is that a concern or is it just
14 simply a perspective?

15 MR. MARION: It is absolutely a
16 concern, which is why I said here's the stuff
17 and don't guess; we are telling you what it
18 is.

19 And again, they have to be really
20 important model units based on big ideas and
21 not trivial kinds of things, that people will
22 then model and build other units.

23 MS. WURTZEL: So, Scott, you talked

1 about the importance of reporting formats and
2 building the system with the reporting in
3 mind. Do you have some criteria or sort of
4 core items in a report that we should be
5 thinking about?

6 MR. MARION: Yes, and I credit a
7 lot of this to my colleague Damien Betebenner,
8 who has taught me a lot about these issues of
9 reporting. We have been working a lot on this
10 together in Colorado and now New Hampshire and
11 some in Massachusetts.

12 But the idea that, if you, as the
13 experts, think you know the important story to
14 tell, we would like to think -- and I am the
15 assessment director who once bought SPSS for
16 every district in the State. That was the
17 dumbest idea I have ever did.

18 (Laughter.)

19 And people could slice and dice
20 their own data. What happens is you get a lot
21 of diced data, and nothing ever gets put back
22 together.

23 So we think that a report should

1 actually -- what are the compelling stories to
2 tell with the data to tell it in visually- and
3 graphically-compelling ways that almost
4 anybody could understand with a little work?
5 And to present it from the individual student
6 level up to the highest levels of aggregations
7 you care about and disaggregations. But that
8 it is so graphically- and visually-compelling
9 and accurate, tells accurate stories, that I
10 think that that is some of the design
11 principles. We talk lots about that.

12 MS. WEISS: So I think we should
13 move on, because we started a couple of
14 minutes late, and turn to Henry Braun.

15 MR. BRAUN: Well, I am Henry Braun
16 from Boston College, and I am hoping we can
17 find the beginning of my talk. It is
18 somewhere there.

19 MS. WEISS: The last one, the
20 bottom one. Yes. Very good.

21 MR. BRAUN: There we go.

22 MS. WEISS: Thank you.

23 MR. BRAUN: Wonderful. Thank you

1 very much.

2 Well, you can see from the title
3 that I may be one of the more conservative
4 here.

5 (Laughter.)

6 MS. WEISS: I see you have my job.

7 (Laughter.)

8 MR. BRAUN: But you will see that I
9 am not as pessimistic as you might think.

10 I first want to thank you for the
11 opportunity to speak. I think the design
12 framework that the Department has put forward
13 constitutes a really worthwhile goal. I
14 think, as other speakers have indicated, we
15 really have quite a lot of knowledge about how
16 to build an idealized system.

17 I would argue that, if we were
18 starting with a blank slate, we could do it in
19 three to five years. If you just look at the
20 NRC reports, and I particularly like the one
21 called, "Systems for State Science
22 Assessment", that really lays out a lot of
23 what we have been talking about in real terms.

1 So, for people who say, "Well, you
2 know, this is all pie in the sky. We don't
3 know how to do it.", I would say, no, I think
4 we really know how to do it. We haven't
5 necessarily done it, but we know how.

6 And I think, if we look across the
7 states, there are islands of excellence and
8 innovation. If we look at other countries,
9 God forbid, there are islands of excellence
10 and innovation.

11 (Laughter.)

12 But I think, practically speaking,
13 realistically speaking, in this country we are
14 going to have obstacles to getting there in
15 three to four years because of
16 technical/logistical obstacles, real capacity
17 constraints, contractual issues, which we have
18 talked about, resistance, and even inertia.

19 So my argument is, okay, let's aim
20 for the sky, but let's think about what the
21 first step is, right? There's a ladder. What
22 should the first rung be?

23 I would argue that what we want to

1 do is to chart what I would call a new
2 developmental pathway that will take us off
3 the path that we are in now, which tends to be
4 very incremental and very conservative, and
5 jump-start the innovation and lead towards a
6 good approximation to the ideal.

7 To do that, I think we really have
8 to think in a systemic and systems way, think
9 about all the interacting systems that impinge
10 on assessment and that, in turn, assessment
11 impinges upon.

12 If you just think about what is
13 going on now about trying to develop a new
14 system to support all electric cars, and what
15 needs to be in place, and all the pieces have
16 to be in place, you know. Otherwise, it isn't
17 going to work. They don't all have to be at
18 the highest level of utility or cost
19 efficiency, but they all have to be in place
20 in some way in order for the system to take
21 off. That is what I think we need to think
22 about here.

23 So I think we want a system in our

1 first rung, I would say for the consortium,
2 that will model new patterns of collaboration,
3 which I think is extremely important; that
4 will have superior measurement properties,
5 will illustrate and employ new paradigms for
6 assessment, and exhibit the potential of these
7 new technology platforms. I will say a little
8 bit more about platforms in a minute.

9 But before we begin with
10 assessment, we should, I think, recognize that
11 there are some real prerequisites, that we
12 need a comprehensive model of the domain.
13 That is partly because of the instructional
14 specificity that we are going to be looking
15 for.

16 We need models of student learning,
17 the pathways to expertise, learning
18 trajectories. There are all sorts of names
19 out there.

20 We need content standards that are
21 not only complete, but vertically-articulated.

22 Other speakers have said this before me; the
23 importance of vertical articulation cannot be

1 overemphasized.

2 Then performance standards that are
3 rigorous -- and I will say a little bit more
4 about that -- and also vertically articulated.

5 Too many states right now actually make sure
6 that their standards groups are separated by
7 grade and never meet with one another, which
8 seems to me totally ludicrous. And that we
9 have a technology platform that will support
10 both instruction and assessment.

11 So this is just a picture that I
12 stole from somewhere, but what it meant to
13 illustrate is the notion of what some call
14 horizontal coherence. That is, you have a
15 basic set of content standards from which
16 flows curriculum and instruction, and then you
17 get your performance standards; you get your
18 assessment system, and out of that flow,
19 reporting, staff development, and so on.

20 So what you really want is to make
21 sure that everybody is on the same page
22 because there is a common basis for
23 understanding, no matter what the different

1 aspects of the system happen to be.

2 So here is my stake in the ground.

3 I call it a four-component system. So there
4 will be a diagnostic, you could call it
5 formative component, that would provide
6 instructional support. It is going to be
7 frequent and maybe technology-based.

8 Extended projects. I think it is
9 important that students have an opportunity to
10 work on extended projects that go across two
11 or three classes at least, that are targeted
12 at some of the higher-order standards, that
13 are integrated, perhaps even across subjects,
14 and that are technology-based.

15 I believe that we are on the verge
16 of having a technology platform that would
17 allow summative on-demand testing, but I don't
18 think all states are there. But I think all
19 states should be somewhere along that
20 trajectory, and maybe by introducing it in the
21 less demanding environment of extended
22 projects, rather than we have to have 10,000
23 computers on one day, all working in concert;

1 that may be too much for some states.

2 I think I like also the idea of
3 what I call on-demand, based on previewed
4 materials. That is, say the state department
5 sends out a number of booklets that describe,
6 let's say, mathematics, different problems,
7 different issues, and that on a particular day
8 you sit down and you get two of those issues,
9 and you have got to write an answer or produce
10 one on the computer. So that one has an
11 opportunity to prepare properly, but there's
12 also the notion that you are going to prepare
13 broadly because you are going to get not one,
14 not just one or not all, but only a few of
15 them.

16 And then, finally, maybe a more
17 standard on-demand that would be forced choice
18 and short answer, which would allow for rapid
19 turnaround time, as long as we are still in
20 the paper-and-pencil mode. If the technology
21 platform extends in its capabilities, we are
22 in a position to have more rapid turnaround
23 for everything.

1 So what would we get out of this?
2 Hopefully, we would enhance our construct
3 validity because we would be able to better
4 represent the constructs that are embedded in
5 the content standards, and we would have
6 multiple assessment modes, so that everybody
7 has an opportunity to show what they can do.

8 I think we would also have improve
9 systemic validity. That is, if we think about
10 the washback of the assessment system on
11 curriculum and instruction, that there would
12 be less of an incentive to narrow the
13 curriculum and reduce the value of what we
14 would call inappropriate test preparation.

15 I think we could also have much
16 better links to professional development
17 because we would have teachers focusing on
18 student work products. The idea of having
19 moderated markings in collaborative sessions
20 is a way of jump-starting new approaches to
21 professional development, but in some areas
22 they are called professional learning
23 communities.

1 Then we would be, also, in a
2 position to ramp up toward a full-service
3 technology platform. By technology platform,
4 I mean sort of a generic set of components
5 that could be harnessed with relatively little
6 additional investment for a number of
7 different purposes, whether it is differing
8 kinds of assessment for different subjects or
9 professional development for instruction, or
10 what have you.

11 So I want to focus a little bit on
12 some specifics, just so I kind of
13 differentiate myself from the rest of the
14 crowd, if that is possible.

15 (Laughter.)

16 I focus on standard-setting partly
17 because I am interested in it, but partly
18 because I think it is really, really
19 important. If we don't get standard-setting
20 right, then I think it is going to be very
21 hard to get the rest of the project really
22 going.

23 What I am arguing for, simply, is

1 to recognize that, when we talk about
2 performance, proficiency, and grade in, that
3 that is not an end in itself. What we are
4 really looking forward to is proficiency and,
5 in the case of this notice, readiness for
6 whatever comes beyond high school, that you
7 are going to get to the high school diploma
8 and be ready for whatever comes afterwards.

9 So what you would like is a set of
10 milestones, standards, that say, not only have
11 you mastered the material now, but you are
12 really in a position, given reasonable
13 instruction and reasonable effort on the
14 student's part, to obtain mastery,
15 proficiency, whatever you want to call it, for
16 the next level.

17 That is why I would argue very
18 strongly for this cross-grade coherence in
19 standard-setting, which I think you could
20 develop, and I have argued elsewhere, sort of
21 through a backward deduction method. So that,
22 if we, in fact, have readiness standards for
23 college, the world of work, the military, and

1 so on, then we could work backwards from those
2 to say, okay, if that is our goal, what does
3 it mean for someone in the 10th grade to
4 achieve over a broad range of competencies the
5 readiness to succeed when we get to the 12th
6 grade diploma requirements and beyond, and
7 then sort of work backwards.

8 One of the problems I think we have
9 now is that standard-setting at the state
10 level is, what I would say, it is a
11 hermetically-sealed system. It is self-
12 referential and, in fact, glories in the fact
13 that it has no connection to the outside
14 world, which is great as long as the student
15 stays in the school system, but when they get
16 to the real world, having been told that they
17 were proficient in everything, and find out
18 that when they want to go to community
19 college, they are actually not ready and they
20 have to spend a year doing the so-called
21 developmental work.

22 So what I have argued for is what
23 we call the 3P paradigm. That is that, when

1 we develop these standards, they should be
2 prospective. That is, the standards that you
3 hope to measure should be an integral part of
4 the way you develop the tests. Right now, we
5 develop the tests and, in fact, hope that they
6 are a reasonable support, from a measurement
7 point of view, for the standards we are going
8 to set sometime later. That seems to me to be
9 really hoping against hope.

10 So why not bring your standards in
11 a particular form into the test development
12 process, and do it in a progressive way, so
13 that, in fact, you have this coherence, this
14 linkage or reticulation, whatever term you
15 want, from one grade to the next. So that, in
16 fact, that through empirical work, you can
17 argue for the predictive value of meeting a
18 particular standard in this grade or at a
19 particular milestone, because it does say you
20 are on track to reach the next milestone and
21 the next, and so on, until we get to the end
22 of high school.

23 Oh, this is just a picture to

1 represent that, in fact, you can lay out --
2 this was done in the context of evidence-
3 centered design -- you can lay out a process
4 by which you can think about how to embed
5 preliminary performance standards in a test
6 development process and move through. I
7 won't, obviously, go through it here. I can
8 give you the reference at some other point.

9 I want to say a little bit about
10 technology. Technology, of course, is not an
11 end in itself. It is a means to an end. One
12 of the questions we have to ask is, to what
13 end? I think there's also a lot of discussion
14 about technology platforms. I am sure we each
15 mean something different, but I think that it
16 is important in the notice to be very clear on
17 what you want consortia to be able to say, and
18 what they are going to develop in the context
19 of a technology platform.

20 The issues of capacity, or lack of
21 same, at all levels, I think is a real issue.

22 Particularly, if we are talking about a
23 consortium of states, they are certainly going

1 to vary in their capacity, not to mention
2 there will be, obviously, variation capacity
3 within a state. That needs to be, I think,
4 front and center in terms of how consortium
5 proposes to move forward as a consortium in
6 terms of developing a technology platform.

7 Speaking very narrowly, the promise
8 of technology to the end of better measurement
9 is that it will allow us to introduce lots of
10 novel item types, not for the sake of novelty
11 alone, of course, but to improve construct
12 validity.

13 It will also allow us to introduce
14 adaptive test designs, which we have heard
15 about, which can, at the least, improve
16 precision, but also in the diagnostic or
17 formative setting can provide much more useful
18 information at the teacher level.

19 We also, once we introduce this
20 kind of technology, can now draw on a lot of
21 work on expert systems that have been
22 developed to grade very complex kinds of
23 assessments in mathematics, in graphics, in

1 natural language, computer science, et cetera,
2 et cetera.

3 So that the cost issue becomes much
4 less problematic once you have gotten onto a
5 technology platform, and that needs to be laid
6 out as well.

7 And finally, it can improve
8 accessibility for some because you can have a
9 large fund you are going to employ. So there
10 are many accessibility issues that are
11 ameliorated with the introduction of
12 technology.

13 Now what are the implications for
14 assessment design? Well, it makes it much
15 more complicated, frankly, but, hopefully,
16 much more rewarding.

17 I think one of the reasons that it
18 will be more complicated is that, if you buy
19 the argument that we can't get from A to B in
20 one step, but we need to take steps A1, A2,
21 A3, and so on, then what we are going to be
22 asking the consortium to do is to think about
23 a developmental pathway, a multi-phased

1 sequence, if you will, that will incorporate
2 both evolutionary and revolutionary elements.

3 We are not used to doing that. We are used
4 to saying, okay, we want to do this, and this
5 is how it is going to happen. But here we
6 really need to have a longer-term plan. It is
7 not something we really have a lot of
8 experience doing.

9 Another issue I think that makes
10 accessible design much more complicated is
11 this issue of integrating cognitive and
12 development perspectives while paying
13 attention to, perhaps not undo attention, to
14 traditional psychometric and logistic
15 requirements.

16 So there is going to greater
17 complexity balancing goals and constraints,
18 and it means that we are going to need much
19 richer, multidisciplinary teams to be able to
20 handle this particular set of issues.

21 This picture is just kind of really
22 a schematic about how you might think about
23 assessment design. I call it my 3C plan,

1 where you really focus on constructs,
2 communication, and constraints.

3 The thing about communication is
4 what it is you want to be able to tell people
5 as a result of the assessment. If you combine
6 this communication, what you want to say, with
7 the constructs, then you can apply evidence-
8 centered design, as an example, in order to
9 generate particular kinds of task types or
10 assessment designs.

11 Constraints, for example, universal
12 accessibility also plays out. So you can
13 think about universal design approaches that,
14 together with the constructs, would allow you
15 to think about these different issues.

16 The point is that, rather than
17 making incremental changes, you want to be
18 able to generate a number of different
19 elements in a design space that are much
20 broader than what we are doing now, and then
21 be able to test those models.

22 In a very real world, I think that
23 speaks to having at least two, but maybe more

1 consortia, taking different approaches, so
2 that we really see the pros and cons of,
3 hopefully, radically-different approaches to
4 innovation for the purpose of learning and
5 instruction. Then, of course, another part is
6 evaluation. So you really want to have, build
7 in a very strong audit and review mechanism.

8 Now I know we are not talking about
9 accountability, but, of course, it is the 500-
10 pound gorilla, or maybe the 800-pound gorilla.

11 We believe, I think there's rumors that the
12 reauthorization of the ESEA is in progress
13 again.

14 It is reasonable to expect that
15 whatever comes out of Congress will include
16 both status indicators and growth, and maybe
17 value-added indicators. I believe that
18 superior test design, the kind of improvements
19 that we are talking about and hoping for, can
20 enhance the validity of the process, of
21 whatever accountability system comes down the
22 line.

23 But it is important to remember

1 that test design alone isn't going to
2 guarantee the consequential validity in an
3 accountability system. Consequential validity
4 of a system really depends on all the
5 components acting in concert. Without good
6 testing, we are not going to get good
7 accountability. With good testing, we have a
8 shot at it, but it is not a guarantee. There
9 are lots of fundamental problems. Of course,
10 the fundamental problem, from my point of
11 view, is trying to causal inferences from the
12 very messy observational study called American
13 schools.

14 So what are the challenges? Well,
15 let's put it on the table. There is going to
16 be resistance and inertia. Wrenching change
17 is very difficult, and we have the constraints
18 of current contractual arrangements. Just
19 think about a consortium of eight states, each
20 of which has its own contract with a different
21 vendor on a different schedule with different
22 things. How are they going to think about
23 putting that together?

1 So one of the issues is, how do you
2 identify a viable state consortium or what are
3 the requirements you are going to place, so
4 that they can make the case that, yes, we are
5 viable, despite our differences?

6 I think it is important for this
7 notice to encourage innovation without being
8 overly prescriptive. So I would not hazard a
9 guess as to say how many item types should we
10 have, what should be the percentage of items
11 released. I think that has to be played out
12 in the process. I think you can say that you
13 want to have multiple formats. I think you
14 can say that there needs to be a release
15 mechanism, but I don't know that you want to
16 be more prescriptive at this point.

17 I think you also have to recognize
18 that there are going to be complaints. As we
19 expand, with all good intentions, the quality
20 and range of assessment, we are going to get
21 this complaint that the assessment tail is not
22 just wagging the dog, but it is sort of
23 whirling around and sending it off into

1 another orbit.

2 (Laughter.)

3 On the other hand, the complaint
4 will be that, "Oh, you're bringing the
5 teachers into it? How can we trust them? You
6 know, they are going to grade things so that
7 their students do well or their friends'
8 students do well," and so on.

9 So you are going to get it from
10 both sides, which maybe at the federal level
11 is not a surprise.

12 (Laughter.)

13 MS. WEISS: What success looks
14 like.

15 (Laughter.)

16 MR. BRAUN: Right.

17 So I think it needs to be
18 understood, and I think the consortium, the
19 successful consortium, has to show at least an
20 understanding of these issues and how they
21 propose to deal with them.

22 Final thoughts, in the last minute
23 and a half: I do believe that these important

1 federal dollars should be invested in building
2 capacity that can be leveraged over time. So
3 there is going to be sort of a one-time aspect
4 of it, but it should be leveraged so that its
5 value plays out over the generations.

6 I agree with the others that we
7 ought to be supporting alternative strategies,
8 and the considerable cost, both from the
9 federal side, but also the state
10 contributions, should be more tied to what I
11 call dual-use. So, if we are thinking about
12 this teacher marking it and moderated marking,
13 that is great. By itself, I don't think that
14 is a wonderful form of teacher professional
15 development. But if we extract from that
16 activity, teachers go back and say, "Let's
17 take three or four of these extended projects"
18 or "Let's look at what really went on. How
19 are they linked to instruction? How can we do
20 a better job of preparing for students for
21 that?", that kind of professional development
22 I think is really valuable and leverages the
23 investment you are already making.

1 The same way, we have already
2 talked about the release of high-security
3 items into the less-secure, open, diagnostic
4 assessments is another example of dual-use.

5 I think we want to encourage
6 development of educators at all stages of
7 development. That has been said more times
8 than we need to. I think we need to build in
9 requirements for formative evaluation of the
10 assessment system and with independent audits.

11 It is really important, I think,
12 that the notice encourage states and consortia
13 to do the right thing. One of the problems, I
14 believe, of No Child Left Behind, that it
15 encourages states to do the wrong thing in
16 some cases. And at the same time, allow
17 states some flexibility on the timing of the
18 adoption, particularly in terms of the
19 relationship to the technology platform.

20 Thank you very much.

21 MS. WEISS: Thank you. That was
22 great.

23 Questions?

1 MS. JONES: So could you give us a
2 little example of what formative evaluation of
3 the assessment system would look like?

4 MR. BRAUN: Yes. I think that,
5 when you think about an assessment system, the
6 first issue is, it really goes back to the
7 point that Scott made, that is, what is the
8 theory of action? And how does the assessment
9 system you are proposing align with that
10 theory of action? How is it going to help?

11 And I would argue, and I think
12 others around the table have argued, that this
13 notion of articulation and of coherence is
14 essential. So our first thing should be, how
15 do the prerequisites, the second or third
16 slide, the prerequisites for an assessment
17 system, are they in place? Then how does the
18 assessment design that you are proposing, how
19 does that match up with the standards?

20 I think too often now, when we talk
21 about alignment, what test vendors tend to do
22 is to say, they draw lines: here's a
23 standard. Here's an item that meets the

1 standard. So, in the end, you see, yes, every
2 standard is matched to one or more items.
3 Every item is matched to one or more
4 standards, and so we are aligned.

5 But when you look at the academic
6 side, when they talk about breadth, depth, and
7 so on, they typically find substantial gaps,
8 particularly in terms of what my friend Jim
9 calls the HOTS, as opposed to the LOTS.

10 (Laughter.)

11 So we want lots of HOTS.

12 (Laughter.)

13 So I think looking very seriously
14 at the degree of alignment and the coherence
15 across grades, and to what extent they really
16 represent research-based developmental
17 trajectories, I think would be, for me,
18 probably the most important part.

19 Then you have all the sort of the
20 regular stuff. You know, does the
21 psychometrics work, and does it work in a
22 reasonable way? And what are the reliability
23 and sort of predictive validity coefficients?

1 So there is going to both, what I
2 would say, an in-depth qualitative analysis
3 together with empirical work, and that takes
4 time.

5 MS. WEISS: Yes, go ahead.

6 MR. NELLHAUS: Thanks.

7 You described this four-component
8 system, and you contend that it will reduce
9 the value of inappropriate preparation. So I
10 was wondering if you would talk a little bit
11 about, one, what do you think of as
12 inappropriate preparation? Why do you think
13 this four-component system will minimize that?

14 MR. BRAUN: Okay. Well,
15 inappropriate preparation, let's say in math,
16 since I come with a math background, would be
17 drill and practice on specific item formats
18 without focusing on sort of a higher-level
19 thinking.

20 So, for example, we have, even
21 today, lots of examples of students who are
22 taking advanced algebra course, so-called
23 advance algebras, come to do the SAT math and

1 score very poorly. What one finds is that
2 they have no strategic thinking. That is,
3 they can do the problems at the end of the
4 chapter because they know what that chapter
5 was about and they can apply that.

6 But if you give them a problem
7 which is not clear what strategy to use, and
8 in what order the strategy should be used,
9 they are deficient because they haven't been
10 asked to do that.

11 So I would say, in terms of our
12 goals for mathematical power, that kind of
13 drill and practice on chapter things would be
14 representative of inappropriate test
15 preparation.

16 MR. NELLHAUS: So how would this
17 four-component system mitigate that?

18 MR. BRAUN: Well, you know, I am
19 going to be very deep here. I am just saying
20 that, by having these different items, and not
21 just different items, but by really getting
22 students to think hard about real-world
23 problems, so these extended problems, and even

1 ones that are the on-demand with preset
2 materials, are meant to stimulate broader
3 thinking and showing, for example, how
4 mathematical modeling is related to real-world
5 problems that you don't get from the typical
6 multiple choice problems that you see on so
7 many of today's exams.

8 MS. WURTZEL: So I would like to
9 ask a clarifying question that follows up on
10 Jeff's.

11 MR. BRAUN: Sure.

12 MS. WURTZEL: Which is you have
13 this four-component system, diagnostic,
14 extended projects, on-demand, and then on-
15 demand standard. So do you see all of them as
16 part of an accountability system? Do all of
17 those roll up into a summative score?

18 MR. BRAUN: They might.

19 MS. WURTZEL: They might?

20 MR. BRAUN: But not necessarily.

21 MS. WURTZEL: Okay.

22 MR. BRAUN: And again, it would
23 depend, partly it would I think depend on what

1 your developmental pathway is. In other
2 words, a state or the consortia may not feel
3 that they are ready to roll them all up into
4 the sort thing that counts immediately, but
5 they might be on a pathway to say, okay, let's
6 see how this plays out, particularly if they
7 are going to use the technology platform
8 because things can go wrong.

9 So, once they have developed enough
10 experience and confidence that the platform
11 works, then they might be ready to say, yes,
12 let's fold that into the accountability
13 mechanism.

14 So I think there should be some
15 flexibility in terms of how these play out,
16 but I think where I would minimize flexibility
17 is in the imperative to expose students to
18 real-world situations in which they have to,
19 whether it is doing the math, writing essays,
20 argumentative essays, doing scientific
21 experiments, et cetera, et cetera.

22 How that plays out over time in the
23 accountability mechanism, I think a little

1 flexibility, given differences in capacity,
2 differences of technology, experience, would
3 not be unreasonable.

4 MS. WEISS: Yes, go ahead.

5 MR. BRAUN: Yes?

6 MR. WISE: Henry, I thought one of
7 the points you made at the very end about the
8 need to sort of let -- that capacity-building
9 could be leveraged over time was a very
10 important point, but can you say a little bit
11 more about how that could be done?

12 MR. BRAUN: And can I quote Laurie
13 Wise on that, like I wouldn't like to talk
14 about that now?

15 (Laughter.)

16 Well, for example, I think if you
17 have a technology platform that supports, as
18 most would now, supports web-based assessment,
19 then it is also going to support web-based
20 conferencing, web-based online courses, et
21 cetera, et cetera.

22 So you are not trying to say I am
23 going to spend all this money on the platform

1 and then use it for assessment. In fact, the
2 assessment use may be a small part of how that
3 platform gets used.

4 That is why I think it is very
5 important to be clear what we mean by
6 technology platform, what is an appropriate
7 use of the federal funds in terms of building
8 that platform, and how it will get leveraged
9 through dual- or triple-use for different
10 purposes.

11 MR. WISE: Good. Thank you.

12 MS. WEISS: So that takes us to my
13 question, which is, what do you think the
14 appropriate components are for a baseline, for
15 the first rung of the technology platform?
16 What do you think are the required elements?

17 MR. BRAUN: Well, I am not a
18 technology person. I am the only person here
19 who doesn't have a Blackberry probably.

20 (Laughter.)

21 But it seems to me that you
22 absolutely need the internet and you need what
23 we call the T1 pipeline. You need the thick

1 pipes to bring stuff in more or less
2 instantaneously, close to instantaneously, and
3 you need bullet-proof software. It doesn't
4 have to be that fancy. So we don't need maybe
5 the latest version of Windows, which I have
6 heard is not that easy to use, but you need
7 something that is really going to be
8 indestructible.

9 I know the experience of folks at
10 D.C. that work with technology, they have
11 incredible stories of what happens to
12 technology when it gets into the schools. I
13 am sure, Jeff, you can speak to that.

14 So I say the bullet-proof aspect is
15 absolutely critical. Less critical, then,
16 maybe some of the fancy stuff.

17 Now the biggest issue in terms of
18 cost, of course, is who gets the computer?
19 How is that technology platforms accessed by
20 different people? Is it a one-on-one laptop
21 connected to a wireless? Does every teacher
22 have a computer? Are there still computer
23 labs? I am just not expert enough to know

1 that. I don't believe we need one-on-one
2 computing to be effective for instruction, but
3 you probably need a pretty small pupil-to-
4 computer ratio.

5 MS. WEISS: But in your picture,
6 what is the role, what are the different roles
7 technology is playing? You were talking about
8 maybe it is for creating assessments, for
9 delivering assessments. It is video
10 conferencing. What are the different
11 functions that you think it should serve?

12 MR. BRAUN: Yes. Well, it can do
13 any of all of those.

14 MS. WEISS: Right.

15 MR. BRAUN: In other words, if you
16 go to the CREST vendors today, they are using
17 technology to create items, to clone items, to
18 bank items, to construct tests, to distribute
19 electronic student materials to a scoring
20 network that is all over the country, if not
21 now all over the world.

22 They are using the technology
23 through expert systems to score complex

1 responses, to create all the psychometrics
2 more or less automatically. So there is an
3 incredible use.

4 Is that something that the states
5 should be doing? Or is it more sensible to
6 say those states should be partnering with
7 those vendors, for-profit or not-for-profit,
8 and leverage their investment in an
9 appropriate way?

10 That is why I am being necessarily
11 vague around the technology platform. I think
12 it depends on the nature of the partnership
13 among the states and, then, among the states
14 with whoever their vendor or vendors will be.

15 That should govern, to some extent, what
16 investment the consortium is proposing in
17 terms of their own technology development.

18 MS. WEISS: Any last question?

19 (No response.)

20 Great. So I think we now get to
21 turn to the discussion part.

22 Thank you. I did receive questions
23 from a bunch of people in the audience.

1 Rather than just ask them individually, I
2 think, hopefully, you will hear many of them
3 woven throughout the conversations that we are
4 going to have.

5 The question that I wanted to start
6 with is the big question that we at the
7 Department have to wrestle with as a
8 prerequisite to all the rest of these pieces,
9 which is something that many of you touched
10 on, but I don't think that we walked away
11 having a real firm picture in our heads of
12 whether there was consensus or not and around
13 which areas.

14 That has to do with the question
15 of, how many assessments in this assessment
16 system do you think we need and why? What
17 role are they serving?

18 We heard a lot of pieces of it, but
19 I am not sure that I could walk away and say:
20 here's what people think.

21 So, yes, go ahead. We will treat
22 this more as a conversation, so feel free to
23 just kind of launch in.

1 MR. WISE: Okay. Well, it seems to
2 me, if you only wanted one end-of-course
3 summative or end-of-year summative assessment,
4 you wouldn't have to invest all this money.
5 You have already got that.

6 So the real opportunity to advance
7 things is to figure out how to intermix
8 interim -- and I use the term "interim" sort
9 of loosely to mean not the end of the year --
10 assessments and collect summative information.

11 Exactly how many you need I think
12 will depend on a careful analysis of the
13 curriculum and of the objectives to see what
14 the sequencing of instruction might look like,
15 how many --

16 MS. WEISS: How many times a year
17 the assessment interim thing is given, right.

18 MR. WISE: -- times a year you
19 would want to administer it. I guess I am not
20 as shy about trying out mixing, you know,
21 using some of the interim information as part
22 of the summative measure. I know others have
23 said, oh, keep the formative and the summative

1 separate or people will start gaming it.

2 But if you have enough different
3 pieces, people will stop trying to game
4 everything. The important thing is that it
5 provides useful information, and useful
6 information that people can act on in a timely
7 manner during the year, rather than -- I think
8 Gary was very graphic in pointing out the
9 problem that we have now, which is you don't
10 get the results in any timely manner.

11 MS. WEISS: Go ahead.

12 MR. MARION: Well, like Laurie, I
13 sort of evade the direct question, or just
14 3.5.

15 (Laughter.)

16 I mean, what is the right number?

17 MS. WEISS: Well, thank you.

18 (Laughter.)

19 MR. MARION: And that is sort of an
20 average over grades and subjects is the
21 problem.

22 (Laughter.)

23 I just have to figure out the right

1 component.

2 So I don't think there's a single
3 answer, but, like Laurie, we already have the
4 once-a-year. So we have got that nailed.

5 MS. WEISS: And that is still in
6 the vision?

7 MR. MARION: That is still in. I
8 think everybody said it. Gary's was a little
9 bit different than that, but I think you could
10 argue his spring one is close to the end of
11 the year. It is around there. So at least we
12 all have one.

13 I would say, just to be clear, I
14 think that formative should be daily, weekly,
15 and that's, no offense, I don't want the
16 Department, I am not even sure I would want
17 the states, dabbling too closely. I want
18 support for that. I want professional
19 development support, but I don't even want you
20 looking at it.

21 But the interim I think needs to be
22 frequent enough that it would garnish some
23 attention and serves as a vehicle for sort of

1 testing important, big ideas, but not waiting
2 until the end of the year.

3 So I would argue that a minimum of
4 twice a year, once a semester beyond, so that
5 would be three assessments. I would say at
6 least twice. I can make the case that, as you
7 either get up in grades or in different
8 subjects, you could go as many as four or six
9 of them, but then you start running into cost
10 and other kinds of constraints. But more than
11 just one other time a year.

12 MS. WEISS: And are these all
13 performance tasks to you guys?

14 MR. MARION: It depends who you
15 ask.

16 MS. WEISS: Or are these interim
17 ones? Because it sounds like some of you
18 think that they should be measuring whatever
19 was recently taught.

20 MR. MARION: Much more on
21 performance task approach that is really
22 focused on this. But I did hear some things
23 where I could be -- I like Laurie's idea.

1 Every time I hear from Laurie, I like it. You
2 know, that you could actually mix it with a
3 piece of an adaptive assessment, where you
4 could get some broader information, along with
5 a performance task in there.

6 I keep talking over Jeff.

7 MR. NELLHAUS: Getting back to how
8 many times a year these benchmark or interim
9 assessments would be, I would argue, one, I
10 will still contend they should not be part of
11 the accountability system. I would also make
12 them optional. I would not require them
13 because in too many of our schools there's
14 already too much testing. We are getting a
15 lot of complaints of the testing pushing out
16 instructional time.

17 Where I would require them is in
18 our accountability system, as we are
19 identifying schools that are underperforming,
20 then we can require them to do this. Because
21 the idea of the benchmark assessments is to
22 improve curriculum instruction in those
23 schools who need to improve curriculum

1 instruction. So we can gain economies by not
2 requiring them of everyone, and we can offer a
3 tool to schools that need the tool.

4 MR. DUECK: When I take a look at
5 testing, I generally see three purposes. One
6 is the accountability function, which has had
7 a lot of discussion. We need to make sure
8 that the taxpayer is feeling that, indeed,
9 they are getting what was being paid for.

10 I know there is the improvement
11 function. There has been a lot of discussion
12 about that.

13 Then there is a third element that
14 I think sometimes gets lost, and that is the
15 fairness-to-students element. You need to
16 have the guarantee that there is consistent
17 interpretation and application of the
18 standards, regardless of gender, location,
19 background, or whatever it is.

20 So when I take a look at trying to
21 find a test that is perfect for meeting all
22 three of those, I don't know that it really
23 can happen. So, therefore, it depends where

1 you are going to put the emphasis on the right
2 syllable.

3 (Laughter.)

4 What I would suggest is that, from
5 the national perspective, accountability is
6 what really is reigning over the improvement
7 function, and fairness to students has to
8 always be applicable.

9 So, therefore, for me, it is an
10 annual assessment and then having the various
11 LEAs or schools take a look at the issue of
12 the formative assessment on a far more
13 frequent basis.

14 MR. COOK: I would say ditto, but
15 what Henry's said and Laurie said I think is
16 really good. I want to get back to what Scott
17 said, and Ron Hamilton has been thinking about
18 this for many years.

19 What information do teachers and
20 principals need to help them help their kids
21 prepare for college readiness, and how
22 frequent should that be given to them?

23 I mean I think the idea that we

1 need to design a system so that we have the
2 end-users in mind and guide them in the
3 direction that we want them to go is the
4 answer to the question, "How many?" I mean I
5 put three. Some put -- I don't know.

6 But what's the point? Isn't the
7 point to give parents, and I think students
8 because I think, in my view of formative
9 assessment, student self-assessment as well as
10 interim assessment, student self-assessment
11 needs to be hard. Students need to begin
12 taking responsibility -- or, no, we should
13 begin giving students the responsibility for
14 their learning and provide them with tools and
15 mechanisms to help them recognize where they
16 are at and where they need to go.

17 But I think, in answering the
18 question, "How many?", I think we need to ask
19 the question, what's the frequency and what
20 kind of information do we want to provide to
21 parents, teachers, and administrators to use
22 to help their kids? That is the question.

23 I think the notion that we need --

1 the end-of-year assessment, the one-time, 65-
2 item, 70-point, constructed, multiple choice
3 thing that we created as an artifact of ESEA
4 or ISA and then NCLP, that may not be helpful
5 for students, parents, and teachers in helping
6 their kids.

7 We need to think through this idea:
8 what do we want to provide to the educators
9 and parents and students? And how frequently
10 would that be useful for them to make
11 judgments about their students' progress
12 toward college readiness or career readiness?

13 MS. WEISS: So what is the argument
14 for having that end-of-year test that
15 everybody says, "Yes, that is part of it
16 because we do that now."? We've got that one.

17 Let's talk about the other pieces. Let's
18 talk about that one. Let's talk about that
19 one and just make sure we understand what the
20 purpose of that one is and should be, and what
21 it looks like a little more.

22 MR. COOK: To keep them from going
23 on field trips at the end of the year.

1 (Laughter.)

2 MR. BRAUN: I think it represents,
3 for many people, I think it will represent an
4 anchor to the system. In other words, it
5 represents something that they feel
6 comfortable with and, to the extent that it is
7 used in conjunction with these other perhaps
8 more innovative, some would say wrong-headed,
9 innovations, it provides a certain measure of
10 confidence. I mean that is sort of, if you
11 will, political/psychological role. But in
12 terms of pure measurement --

13 MS. WEISS: Yes, that is what I was
14 looking for. It has got a psychometric role,
15 yes.

16 MR. BRAUN: Yes, it is going to
17 represent, because of the way we do it now, it
18 builds in a lot of reliability. But it should
19 be reliability, not at the expense of
20 validity. We could do a lot better job.

21 Jim's examples -- and there are
22 many in this country, I am glad to say -- are
23 examples of really well-done, objectively-

1 scored assessments. As we move to a computer-
2 based platform, that is going to increase
3 enormously. So, with that, we will be able to
4 get both validity and reliability.

5 One of the things that concerns me,
6 I think I feel we are a little bit out of
7 balance. One of the problems with summative
8 assessment, particularly sort of externally-
9 mandated assessment, is that, as Bob Mislattie
10 likes to say, they are sort of dropping from
11 the sky. You know, they drop in. They scare
12 everybody. They come out with the numbers,
13 and the entire interpretation is based on
14 those numbers. They are completely
15 decontextualized.

16 When we come to formative or
17 diagnostic assessments, intended to help
18 instruction and learning, let's not pretend or
19 let's not believe that that's all the teacher
20 has to go on. I mean it can be a very
21 important source of evidence, but good
22 teachers are watching the kids all the time.
23 So they have a lot more context.

1 What we really want to do is we
2 want to make sure that they are getting the
3 best kind of information based on research,
4 that in conjunction with classroom
5 observations and their knowledge about the
6 student and what the student's current
7 homelife is like or this student is getting
8 bullied, so they are not paying attention, or
9 whatever. But they are making certain
10 judgments.

11 I don't think that we, even at the
12 district level, can tell teachers everything
13 they need to know. We have got to rely on
14 their professional judgment.

15 What we have to ask is, what is it
16 that they most need that would complement what
17 they learn day to day in their classroom that
18 would give them the most comprehensive picture
19 of what they need to go to the different
20 instruction.

21 So I think we need to look at it in
22 the context of teacher, not in the context
23 purely of one kind of assessment versus the

1 other.

2 MS. WEISS: So let me ask about
3 student growth. This is something that was in
4 our notice and it got sort of touched on a
5 little bit here and there. But, within these,
6 how do you think we measure and start looking
7 at the issue of student growth?

8 MR. WISE: Well, I think looking at
9 student growth is sort of absolutely
10 essential, both to communicate better with
11 parents. Here's where the student was at the
12 beginning of the year. Nine months later, is
13 the student better off, and in what ways and
14 how?

15 A problem has been if you have just
16 the end of the third grade and into the fourth
17 grade, and there's not much connection between
18 the third grade curriculum and the fourth
19 curriculum, then you are comparing two numbers
20 that aren't all that comparable.

21 So that is one of the reasons that
22 I am quite hopeful that, with a better
23 articulated set of content standards across

1 the grades, we can talk about growth or the
2 value that a school adds to a student's
3 development in terms of a sequence that makes
4 better sense now than the current sequence of
5 end-of-course tests, end-of-year tests.

6 MR. COOK: I work on growth. That
7 is one of the things I look at. I agree with
8 Laurie. But there are technical issues and
9 challenges to doing that.

10 I think, if we have an articulated,
11 well-understood trajectory and pathway or a
12 series of pathways, then we can begin to make
13 statements about progress and the relationship
14 between a student's progress and some sort of
15 institutional or individual effect on that
16 progress, but we don't right now.

17 The concern I have, and have had,
18 and I like value-added stuff; that is what I
19 do. But the problem I have, and the concern I
20 have, is when we provide metrics that have
21 units attached to them like classes or
22 teachers or schools or districts, then what
23 happens is the users make inferences about the

1 relationships between those numbers and the
2 effectiveness of teachers and principals and
3 students. Those inferences may or may not be
4 valid, but, certainly, probably aren't causal.

5 That is why I like some of the
6 stuff that Scott and Damien and other folks
7 have done at the Center about looking at sort
8 of this notion of normative growth. When we
9 can begin thinking about the sort of patterns
10 of where children are or schools are, and then
11 start modeling that, and then making
12 statements about where it seems you are at
13 relative to some population, I think that is a
14 lot better.

15 The concern I have right now is --
16 and I think growth is critical; I am not going
17 back on that, but we need to know more about
18 this trajectory and what it looks like. I
19 think that first needs to be established
20 before we start making statements about you
21 are making adequate or not adequate growth or
22 this school is growing kids at a good rate or
23 not. Because, quite frankly, I don't know if

1 we can make that kind of causal inference from
2 what we know.

3 MR. MARION: I think actually just
4 the four of us spend a lot of time thinking
5 about this. It was interesting that none of
6 us actually mentioned it that much. Because,
7 first of all, we are starting to stay away
8 from accountability, and that really is more
9 the accountability mechanism.

10 But more to the point I think is --
11 I will speak for me. Henry and I have been
12 working on a paper together, so I get a little
13 bit of this.

14 But we have been doing growth, and
15 people have developed some pretty
16 sophisticated, incredibly sophisticated,
17 analytical models to try to get at what Gary
18 is talking about, trying to make causal
19 inferences where really none exist. They have
20 been doing it on some not-very-good
21 assessments.

22 So we have the analytical tools to
23 measure growth. What a lot of us are saying

1 is let's get good assessments, based on good
2 whether it be learning trajectories, or
3 whatever you want to call it. We could figure
4 out how to do the evaluative modeling, but
5 these foundations need to be there for us to
6 be able to draw proper inferences to say that
7 a kid grew four points, so what? What are
8 they growing on that a lot of us care about,
9 and the measurement aspects are a more
10 important focus.

11 Now, if you have got a bunch of
12 economists and statisticians in the room, they
13 might feel differently. You happened to pick
14 some psychometricians, so we tend to care more
15 about the measurement piece of it.

16 MS. WHALEN: So can I ask a follow-
17 up question to that? Besides the learning
18 trajectory, what are the preconditions in an
19 assessment that you would think that should be
20 required to enable systems to do that?

21 MR. MARION: Henry wanted to talk
22 anyway. I know he can answer this question.

23 (Laughter.)

1 MR. BRAUN: I'll do it.

2 Let me sidestep that for a minute.

3 (Laughter.)

4 MS. WHALEN: You guys are very good
5 at that.

6 MR. MARION: We could answer this
7 one.

8 MR. BRAUN: I think it is important
9 to distinguish the individual from the
10 educational unit.

11 MS. WHALEN: Uh-hum, right.

12 MR. BRAUN: So our first goal is to
13 be able to generate information, evidence,
14 about a student's progress. Then we need --
15 and that partly goes to your question, Ann --

16 MS. WHALEN: Uh-hum.

17 MR. BRAUN: Then you need a set of
18 content standards and a developmental model
19 that says: here are the typical ways in which
20 students move through this domain.

21 Then your assessment needs to have
22 the measurement strength, if you will, so that
23 you can, in fact, make reasonably reliable

1 judgments about what path a student is on and
2 how far along that path they are, so that you
3 can say something about their growth.

4 I agree that the numerical scales
5 we have now, they tell us a student has gained
6 by eight points, but you can't say what that
7 score meant then, and you can't say what the
8 eight points more mean now except that it is
9 eight points more. Who knows what that is?
10 If we are talking about vertically-linked
11 scales, we really don't know what they mean.

12 So I think this, to me, is one of
13 the really fundamental goals of the
14 innovation, is to really build assessments
15 that support inferences about individual
16 progress along domains. And I laid out some
17 of the preconditions.

18 I think that needs to be made very
19 clearly distinct from what goes on or might go
20 on in accountability, where we take these
21 individual --

22 MS. WHALEN: Right.

23 MR. BRAUN: -- performances,

1 whether status or growth, aggregate them to
2 either the classroom, the school, or the
3 district level, and then want to make
4 inferences about the effectiveness of the
5 classroom teacher --

6 MS. WHALEN: Right.

7 MR. BRAUN: -- the school or the
8 district with regard to student learning.

9 We have sort of at least alluded to
10 the enormous difficulties, the technical
11 difficulties, in trying to make those kinds of
12 inferences, which are really causal
13 inferences, from non-randomized tracks. You
14 know, there's all sorts of selection.

15 The paper that Scott is referring
16 to, we are on a committee, an NRC/NAEA, which
17 is trying to look at what people are doing
18 around value-added, what are the concerns, and
19 how might an accountability system employ
20 value-added.

21 The distinction between growth and
22 value-added is that, in a value-added model,
23 you are explicitly trying to adjust for

1 differences among students across units, so
2 that they are more or less on a level playing
3 field. That is a good thing to do. It is
4 hard to do.

5 But I think we need to separate the
6 basic, I think more fundamental, issue for
7 this notice, which is to build good
8 assessments to support student learning and to
9 tell us where students are. If we do a good
10 job there, we will be in a better position to
11 do the kind of accountability that is surely
12 coming down the road.

13 But, as I said in my little
14 presentation, it is not a guarantee because
15 there are lots of other problems.

16 But I worry, if we commingle them,
17 that we are going to really get more confused
18 than we are.

19 Did I answer your question? I
20 can't even remember now what it was.

21 (Laughter.)

22 MS. WHALEN: It as about the
23 precondition

1 MR. BRAUN: Yes, well,
2 precondition.

3 MS. WHALEN: You named a handful of
4 them. I guess, to your point, how can we be
5 explicit, more explicit, about what we would
6 want to ask in an assessment to allow for the
7 type of accountability that you were just
8 referring to?

9 MS. WEISS: At the student level.

10 MS. WHALEN: At the student level,
11 right.

12 MR. BRAUN: Yes. Well, I think the
13 preconditions I have would be sort of a core
14 set, but I am sure people around the table
15 would have examples of other things they would
16 think as sort of, if not preconditions, as
17 sort of -- if not required, it is at least
18 good to have. There might be other
19 combinations that would work just as well.

20 But I think the onus would be on
21 the presenters, the applicants, to say why
22 this particular set of conditions that they
23 either have in hand or propose to do would be

1 sufficient to support the kinds of inference
2 around student progress that is being asked
3 for.

4 MR. MARION: But I think to specify
5 in the notice, what you could ask for -- and
6 Henry is not being vague about this -- is that
7 you can say, how does the system you propose
8 allow you to make inferences about students'
9 progress in a domain moving from, say, fragile
10 understanding to deeper understanding, or
11 something like that, but specify that it has
12 to be sort of domain-specific progress that
13 you could then judge for an individual
14 student.

15 I think if people could propose a
16 way to do that, then that, in fact, gets at
17 they would have to satisfy a lot of the
18 preconditions that Henry is talking about, and
19 issues of growth and scale that we are talking
20 about, because that is really the core of what
21 you are asking about.

22 MR. NELLHAUS: I just think the one
23 thing that comes to mind when you mention

1 measuring growth to people is that they
2 automatically believe your assessment system
3 needs a vertical scale. So I would hope that
4 the notice that you put out, since we know we
5 don't need vertical scales to measure growth,
6 that it is not a requirement of the RFP.

7 MR. MARION: But it shouldn't be
8 ruled out entirely.

9 MR. NELLHAUS: No, no. It is just
10 not a requirement.

11 MR. COOK: I just want to highlight
12 what Henry and Scott just said. I think the
13 issue is the inference. We want to make sure
14 that we support the inference of a student's
15 progress in a domain. That should be the
16 target.

17 I mean, if we get that right, then
18 trying to sort out how we monitor growth over
19 time and scaling that to make meaningful
20 statements about progress kind of follows. We
21 do know a lot of things about how to do that,
22 but let's get the inference right first.

23 MS. WEISS: Okay. I just want to

1 ask one more time, so if you are the ones
2 answering the RFP and saying, "Here's how what
3 I propose today gets the inference right,"
4 what are the key things that would allow you
5 to argue that what you are proposing is a
6 system that would allow us to make those
7 inferences with some level of validity?

8 In other words, it is one thing to
9 sort of push it off on the people sitting in
10 this room who have to respond. It is another
11 thing to give them more advice, so that when
12 they are responding, they have got the ideas
13 and the concepts of what it is that --

14 MR. MARION: Get your pencils out.

15 Laurie is going to give you the answer.

16 (Laughter.)

17 MR. WISE: No. I am first going to
18 talk, just briefly, to the Department people.

19 I think the two most important
20 things that you need to evaluate in general
21 terms is sort of, what is the potential value
22 of what is being proposed, if it works? Then,
23 what is the likelihood that it will work?

1 I am not convinced they have to be
2 on an interval, ratio scale that allows that
3 kind of transformation.

4 So, clearly, bringing together
5 evidence that this has been done in the past
6 and citing evidence is one way of both
7 enhancing in the proposal the perception that
8 it is likely that it actually could work
9 because people have done pieces of it, and it
10 is also another way of, it can also be used
11 in, I think, portraying what the potential
12 value or payoff from this improvement to the
13 assessment system might be.

14 Now that is without getting
15 specific at all, but I think you need to be
16 not too specific in exactly how you get there,
17 but you need to figure out how you can fairly
18 and evenly evaluate the value and the
19 feasibility of the different things that
20 people will propose.

21 MS. WEISS: Great. So that is the
22 advice to us. So now, if you are giving
23 advice to these guys, what would you say?

1 They are nodding and saying --

2 MR. MARION: Well, cite the
3 evidence.

4 (Laughter.)

5 I am not afraid to put a stake in
6 the ground, as you see.

7 So I think, first of all, the
8 states are limited because -- well, I just
9 want to clarify, too. I just got a phone call
10 yesterday, and somebody was surprised. I
11 said, no, I think the notice says the
12 consortia have to adopt "a common set of
13 standards", not "the common standards".
14 Correct?

15 MS. WEISS: That is the article we
16 used, correct.

17 (Laughter.)

18 MR. MARION: Okay. All right. Now
19 who is being vague?

20 (Laughter.)

21 MS. WEISS: I mean that's right.
22 That is what it says, "a common set" --

23 MR. MARION: That's right, "a

1 common set of standards".

2 So NEECAP states, you could just
3 rest easy.

4 But the thing that I would argue is
5 so, first of all, the states are somewhat
6 limited by, let's just say, the common
7 standards, and if they don't do a good job of
8 articulating the content. But let's give the
9 benefit of the doubt and say that they
10 actually do a good job of building cross-grade
11 coherence.

12 Then I would argue that, as part of
13 a proposal, I would want to see the state -- I
14 am guessing that they won't be at a fine-
15 enough grain level to do all the stuff we want
16 to do. So the first thing I would want my
17 curriculum and content folks and learning
18 folks to be doing is sort of figuring out
19 perhaps how to specify this out a little more.

20 So give me information about what Laurie was
21 talking about, these within-grade
22 trajectories.

23 Then, within that, I would -- of

1 course, I gave you my rules -- I would build
2 these units around key points in that place
3 where, then, I could say, you know, if the
4 kids are satisfying and demonstrating
5 competence, mastery, whatever you want to call
6 it, at this unit that I am doing at the end of
7 October, and they have given me sufficient
8 evidence that they understand this, that tells
9 me that they are somewhere along that
10 trajectory.

11 Now if I am smart about how I build
12 my end-of-year test, and we brought in the
13 token foreigner, but he is still from North
14 America -- (laughter) -- but we can reach
15 across the oceans and look at Australia, New
16 Zealand, the Netherlands, where they actually
17 are building some really nice assessment
18 systems, based on this notion of learning
19 progressions, to give us evidence about how
20 people are moving along a growth continuum and
21 learning progressions. Particularly
22 Australians have a nice way of blending
23 assessment and curriculum that way.

1 So, then, I would want to say this
2 is now a content-based, a construct-based way
3 of thinking about growth.

4 MS. WEISS: Okay.

5 MR. MARION: So they can have a
6 little more time to write this than my five
7 minutes to think about this here or five
8 seconds. But that is the way I would go.

9 MR. COOK: Just to follow up what
10 Scott said, you have to put a stake in the
11 ground about scope and sequence and
12 commonality. Then the idea, I like the idea
13 that two to six units, within each of those
14 periods that you choose to have the
15 assessment.

16 I mean a lot of that is the
17 challenge. You have this end-of-year
18 examination, whether it is the beginning or
19 the end of the year, and everyone has got 57
20 different ways of trying to get there. Part
21 of the problem is teachers don't know which
22 one is best, better, or even productive. Then
23 they choose textbooks and materials to try to

1 get there, if they are doing that. We need to
2 have that sequence provided by the curriculum
3 people to get to the point.

4 MR. WISE: I think one of the
5 things that is important for the states to do,
6 as they are putting something together, is to
7 be as explicit and clear and detailed as
8 possible about the theory of action or
9 theories of action, of what they are hoping to
10 accomplish. Then break it apart step by step
11 and say, "And here's the reason you should
12 believe that this step will actually work."

13 So, for example, I was really
14 interested in Henry's point about leveraging
15 because I am, and I know a lot of states are
16 concerned they will get this money one time.
17 They will develop these really whiz-bang
18 assessments, and then they won't be able to
19 afford them.

20 So can you build a rationale that
21 says, by investing in computer-based
22 platforms, actually, once it is up and
23 running, you eliminate printing and shipping

1 and scanning and a lot of costs. So that you
2 have actually reduced your ongoing costs with
3 these upfront costs. You have leveraged
4 something really concrete.

5 So make a good argument about that
6 and then why it will be sustainable. Because
7 the feasibility is at least as important as
8 the value-added.

9 MS. WEISS: Thanks. Okay, so let
10 me change gears for a minute.

11 We touched on this a little bit
12 when we talked a little bit, I think, when
13 Gary was talking about some early childhood
14 stuff, but I want to just ask specifically the
15 question about, if third grade is the entry
16 year at which we are doing assessments, are
17 there any specific things that we should keep
18 in mind about those third grade tests that may
19 be different from other tests that we are
20 creating throughout the spectrum that will
21 help those tests signal to kindergarten,
22 first, and second grade teachers what it is
23 that they need to be doing to prepare this

1 kids for success in third grade?

2 MR. NELLHAUS: I would just suggest
3 that, in terms of first grade/second grade, we
4 could develop a series of benchmark
5 assessments, low-stakes assessments, that
6 would build toward the expectations in third
7 grade.

8 So I understand the issues of
9 development. Students are developing at
10 different rates at the early grades. So we
11 certainly can at the individual level look if
12 they are making progress. So I think that
13 would be the best way.

14 Certainly, using the results of the
15 summative tests that third grade schools are
16 looking at, what are the areas that they are
17 not teaching effectively, if their students
18 are not performing well on the third grade
19 test.

20 So, again, I see the system
21 working. Maybe not summative tests at the
22 very early, but certainly a series of
23 benchmark assessments would help a lot of

1 schools.

2 MR. COOK: I am going to follow up
3 on what Jeff said. I don't think it follows,
4 just because you start assessment, summative
5 assessment, in third grade, that formative and
6 interim assessments previous are of no -- I
7 mean you have to have that in place. I think
8 you have to have the formative and interim
9 assessments, and, yes, you are going to have
10 different trajectories. So, if a child in
11 first grade isn't doing more than two-letter
12 words, you are not running around pulling your
13 hair out, but now you know where they are at.

14 So I think the notion that just
15 because we are concerned about assessing
16 before third grade, and the inference of what
17 the score means, you still have lots of tools
18 and guidance with formatives and interims
19 prior.

20 MR. MARION: Just one quick thing.
21 I actually think you should ask this in
22 Denver of Laurie Shepherd and then duck.

23 (Laughter.)

1 I would argue you need to stay, I
2 think really stay out of the early grades. I
3 mean to make a totally perhaps invalid causal
4 leap -- (laughter) -- I mean if you look at
5 where we stand internationally, right, we are
6 doing really well on international comparisons
7 in fourth grade; we get progressively worse.

8 I mean I think there's a lot of
9 good stuff going on in K-3, and I don't know
10 that we want to screw it up.

11 (Laughter.)

12 A lot of those, they have good
13 early reading assessments that are really
14 focused. I mean we have some concrete
15 markers. The kind of stuff that Laurie is
16 talking about, about getting a good sense of
17 curriculum and content, we have that in the
18 early grades. We know we have to leave kids a
19 little bit about --

20 (Laughter.)

21 MS. WEISS: We are not even going
22 to ask what the causal leaps would be for what
23 we, therefore, should do in grades 4 through

1 12 that would put all of you out of jobs.

2 (Laughter.)

3 MR. WISE: In California, there's a
4 big effort to look at and try to do something
5 about the achievement gap. Most of the
6 evidence says it is already there by the third
7 grade.

8 Well, the idea that the K-3
9 education is functioning and is doing what we
10 want it to, I think is challengeable with
11 regard to equity for students of more
12 impoverished backgrounds or lower
13 socioeconomic status, and so on.

14 I also work some in organizational
15 theory. One of the things about
16 organizational theory when things work is
17 when, as a manager, you put in place metrics
18 that allow you to track how well you are doing
19 what you are doing, and think of ways to
20 improve both the metrics, but also what you
21 are doing.

22 So I am a first grade teacher, and
23 if there is no metric that allows me to see

1 how effective am I being, and where I could be
2 more effective, I think we have lost an
3 opportunity for continued improvement.

4 I mean there are metrics there now.

5 It is the principal with some more subjective
6 feedback, but --

7 MR. MARION: But don't you think
8 the principal is going to say, if the kids
9 aren't reading in third grade, that we can't
10 wait until third grade to do something, that
11 they have actually, hopefully, put something
12 in place?

13 MR. WISE: It would be nice if you
14 could tell for sure whether it was the first
15 grade or the second grade teacher that messed
16 that up.

17 MR. NELLHAUS: I would just say
18 that, we have had how many years of Reading
19 First? And certainly all the states were
20 required to do benchmark formative assessment
21 as part of the Reading First program. So I
22 would ask the USDE to look back and see how
23 successful that requirement was in actually

1 improving the programming.

2 We had an interesting situation, I
3 think, here in Massachusetts where we saw
4 students making progress on Dibbles and on
5 GRADE, but not doing as well on our own state
6 assessment. If you looked, they were not in
7 alignment. Dibbles and GRADE put an emphasis
8 on decoding, and our State test puts an
9 emphasis on comprehensive. So teachers in
10 first and second grade were focusing on
11 decoding skills and not on comprehension
12 skills.

13 So it talks, again, about this need
14 for a unified system. If we are going to have
15 benchmark informative assessments, they need
16 to be anchored in the summative assessment and
17 what is going to be valued in terms of the
18 accountability system.

19 MR. COOK: And let's not forget the
20 point of common standards is the common
21 standards are going to go down to
22 kindergarten, and the sequencing associated
23 with that is going to go down to kindergarten.

1 That is where it needs to happen.

2 MR. MARION: And notice that I
3 didn't say "Dibbles" when I was talking
4 about --

5 MR. WISE: And from a learning
6 trajectory point of view, both decoding and
7 comprehension are important. People would
8 argue that decoding has to come first, so that
9 you have something to --

10 MS. WEISS: Okay. Let me turn and
11 ask you about the role of the district. This
12 is something that we talked about, I think, at
13 the very opening, but didn't really touch on a
14 lot other than just sort of referring to
15 teacher involvement in both development and
16 scoring of the assessments.

17 But what do you see as productive,
18 good roles for LEAs to play with the half of
19 the funding that flows down to them as part of
20 a grant like this? And what do you think
21 would be roles they shouldn't be asked to
22 engage in?

23 MR. COOK: What is the connection

1 between an LEA and an SEA who is in a
2 consortium? I guess, is the presumption --
3 and maybe it is my misunderstanding -- if a
4 group of SEAs form a consortium, does it
5 follow, then, that the LEAs and the resources
6 that are going out for the other half of the
7 money is going to LEAs? Or is it just general
8 to all LEAs?

9 MS. WEISS: No, it is to LEAs in
10 the states that participate in the consortium.

11 MR. COOK: In the consortium, okay.

12 MS. WEISS: And it is not all LEAs.

13 It is the LEAs that choose to participate.
14 So the question is, what is it that LEAs would
15 have to do so that LEAs understand whether or
16 not they would be interested in participating?

17 Remember, if the test becomes the
18 state test, everybody will take it. So this
19 is the development, this is the question about
20 the development of the tests and the role that
21 LEAs could or should play in anything from
22 conception up through field testing, I guess.

23 MR. BRAUN: I think all of us spoke

1 eloquently --

2 (Laughter.)

3 MR. MARION: Speak for yourself.

4 MR. BRAUN: -- on the role of
5 teachers in development, in assessment
6 development, grading, and so on. And I think
7 that the LEAs play an important role in sort
8 of organizing that activity.

9 Again, in terms of the dual-use,
10 figuring out how to leverage that into
11 extended professional development that goes
12 beyond whatever is being required for the
13 assessment.

14 So I think the LEAs could really
15 pick up on the professional development side.

16 I was saying at lunch many districts are
17 developing what they call professional
18 learning communities in these collaborative
19 efforts across a school that include teachers,
20 specialists, and so on.

21 So thinking about how you link the
22 activities of the teachers who are
23 participating in marking or auditing other

1 people's marking, how they can bring that back
2 into a professional learning community, that
3 is something that seems to be tailor-made for
4 the LEAs to be organizing on a district-wide
5 basis. So that is just one example of what
6 they could be doing.

7 MS. WEISS: I haven't heard a lot
8 about teachers developing assessments. We
9 talked a lot about marking and auditing and
10 the PD side, but what are your thoughts on the
11 development side?

12 Go ahead, Jeff.

13 MR. NELLHAUS: Well, actually, in
14 terms of developing performance tasks, we have
15 conceived of this idea in Massachusetts, that
16 we would actually make a competition and have
17 teachers develop them and submit them to us,
18 have them peer-reviewed, and have them
19 eventually tried out by other schools and
20 eventually folding them into wider use. So I
21 think teachers could play a very strong role
22 in that sense.

23 I would also say, in terms of just

1 designing it, we talk generally about
2 performance tasks. So a task to enhance the
3 validity of the assessment program, of the on-
4 demand test, that is really the reason for
5 doing that.

6 In just thinking about how to do
7 that, I think states would do well by bringing
8 together forums of teachers and school leaders
9 to think about just how to do that, all the
10 logistics, the length of the tests, the nature
11 of the tests. I think we could benefit
12 greatly by bringing them into the actual
13 design of the process.

14 MR. MARION: So there are certain
15 things that you had in The Federal Register
16 that I wouldn't do, like paying for pilot
17 testing and things like that. But there are
18 certain things, so I will agree with Jeff that
19 you can work with teachers to help develop
20 performance assessments, but my experience,
21 and pretty extensive experience -- we did this
22 in Wyoming. The Wyoming body of evidence,
23 activities consortium has developed a couple

1 of hundred really complex performance tasks
2 that have been pilot tested and validated, but
3 teachers couldn't do it without really good
4 expert leadership and guidance.

5 It is really hard to develop,
6 especially if these are going to have uses
7 beyond just the classroom. So this serves as
8 a good model.

9 But we had a tremendous number of
10 teachers working with us on development and
11 then, more importantly, piloting these things,
12 and then examining student work. So it is
13 tremendous form of professional development.
14 It was a tremendous of form of assessment-
15 building, assessment development.

16 But I would put a lot of resources
17 into that. I think, again, teachers in the
18 consortium, if you had a consortium of states,
19 content area of teachers at particular grades
20 could be organized. So have some of this
21 money directed to the LEAs to pay teachers for
22 these sort of extensive summer institutes
23 where they really build curricula units,

1 again, with a lot of sort of keepers of the
2 content to make sure it does follow the
3 standards, et cetera.

4 But that is the way that I would
5 use teachers, to do them in real work. I
6 think the idea of having teachers score is
7 good, but I actually am much more interested
8 in them scoring locally and then getting
9 feedback on how well their scoring is going.
10 So they are doing that as a regular thing.

11 I mean it is sort of like when you
12 teach elementary stats, you know. You teach
13 them the standard deviation by hand, and then
14 once they get a calculator, they throw it at
15 you because you can't believe you actually
16 made them do it.

17 (Laughter.)

18 So I think there is a certain
19 Astonian effect of scoring all these things.
20 So you actually gain a lot of skills.

21 So I would use them on the
22 development end. I would use them on
23 development, in my model, development of these

1 units, and then piloting some stuff, and then
2 reviewing student work.

3 MR. WISE: If I could just
4 emphasize one thing that Scott just said, for
5 teachers to really be effective in developing
6 good questions, and so on, requires a certain
7 amount of training and monitoring and
8 feedback. But there would be a tremendous
9 value, I think, in investing in the training
10 of teachers in how to create evidence-rich
11 test questions and exercises, and how to
12 create and follow scoring rubrics in a valid
13 and reliable way. If you have done this
14 investment during the development period, you
15 then have a cost savings down the road in a
16 huge cadre of teachers who are well-trained
17 and can do this. You don't have to pay sort
18 of the going labor rates for item writers, and
19 so on.

20 I wouldn't have teachers do
21 psychometrics though.

22 MR. NELLHAUS: The real way to get
23 the enduring benefits of that is to have that

1 included in our teacher preparation programs.

2 MR. COOK: Yes. I mean, just back
3 up with what Laurie said, and some of what
4 Jeff and Scott said, I think LEA should
5 explain how they are going -- and I think all
6 of us or at least I thought we heard some
7 consensus about that one summative is probably
8 not a good thing. Probably there needs to be
9 interim and formative included in some
10 fashion.

11 How is the LEA going to, one, I
12 think support the development of the interims
13 and/or formative structures? I am not going
14 to call it "formative assessment" because I
15 agree it is a formative instructional process.

16 How the LEAs are going to participate in
17 that, how the LEAs are going to set up a
18 professional development program to implement
19 the interim and formative assessments that are
20 being developed at the state level across the
21 consortium, maybe how they are going to use
22 funds to communicate not only within their
23 district, but across districts, and maybe

1 across districts, but across states on how
2 they are implementing that. And then how they
3 are using the results from the interim and
4 summative tools to formatively evaluate their
5 professional development and formative
6 assessment process.

7 I think you need to have all of
8 those pieces in for an LEA to be a part of the
9 the grant, because I think Laurie touched on
10 it, and I think in what Henry said. You need
11 to develop a process so that the LEAs are
12 expanding and sustaining capacity and the
13 implementation of the system, and not just
14 this one time you do it real quick, thanks a
15 lot, and we are done.

16 MS. WEISS: So, Jim, let me ask
17 you, what have you done along these lines?
18 What are teachers participating in? What have
19 you learned about that?

20 MR. DUECK: As I have been
21 listening, and making sure I understand all
22 the jargon about LEAs --

23 (Laughter.)

1 MS. WEISS: School districts.

2 MR. DUECK: And I realize that.
3 Everybody has their jargon.

4 One of the things that we are in
5 discussion right now is about having teachers
6 with the low-stakes assessment -- that's grade
7 three, six, nine -- actually undertake the
8 assessment within their own jurisdiction.
9 Within their own school, perhaps there would
10 be a jurisdiction's responsibility to
11 determine that.

12 We are just in the discussion right
13 now about that as an alternative to the more
14 expensive option, which is bringing them all
15 to the centralized marking center. So I can't
16 indicate to you any outcome of that except
17 this: when we do assessments, and we have a
18 huge data file on all of this, we know that
19 bias is something that works its way in.

20 Teachers who mark students' paper
21 who they know have different sets of marks,
22 markedly so, than when someone marks the paper
23 that is not known. So, therefore, we have to

1 be very cautious of that.

2 We also know that there is bias
3 that comes in because of culture. In a
4 particular community, people have expectations
5 regarding the abilities of students in that
6 community and, therefore, a bias sets its way
7 into that.

8 That is why what we have always
9 maintained is bringing in marking that is
10 absolutely blind. No one knows anything about
11 the student other than they are a student
12 within the borders of our particular Province.

13 MR. MARION: Could I just add one
14 thing to it?

15 MS. WEISS: Uh-hum.

16 MR. MARION: I think this is a
17 really important question about the role of
18 LEAs. Knowing the slate of experts that you
19 have in the various cities, most of us don't
20 work directly with districts. There are folks
21 that I see in the audience that I know who are
22 in state departments who work both on the
23 support side and working directly with

1 districts. And then there's folks in the
2 research community, people like out of Ctree
3 like a John Sabovich or people like that who
4 are working out figuring out -- it is the
5 multiple levels of the district. It is from
6 the central office down to the classroom.

7 So I think it would be worthwhile
8 to get some advice from people who really have
9 expertise in how best to do this.

10 MS. WEISS: And the states will
11 know a lot of this stuff.

12 MR. MARION: Yes.

13 MS. WEISS: So some of it is just
14 giving ideas for them to mull over as they are
15 thinking it through. But yes.

16 MR. COOK: Why not include the
17 districts in determining how to be a part of
18 -- well, there's the assessment system itself,
19 how that gets incorporated, and then how they
20 want to implement and utilize the system. I
21 think that is a part of the process.

22 I would presume that, if you are
23 going to implement a statewide assessment

1 system, you have got all your key districts as
2 a part of the team that are helping you do
3 that.

4 MS. WEISS: Great. So let's turn
5 to a different question which is maybe more
6 specific advice to us and the Department,
7 about a question that we have been wrestling
8 with a bunch, which is something that a number
9 of you touched on a little bit in your
10 presentations. But it is how specific we need
11 to be or we ought to be in this application;
12 where should we be tight; where should we be
13 loose, and why?

14 That might cover just sort of a
15 whole host of different issues. So feel free
16 to be specific in this area be tight and this
17 area be loose.

18 Yes, Laurie?

19 MR. WISE: So I think you need to
20 have thought carefully amongst yourselves and
21 be real specific on what are the goals of the
22 assessment systems that you are going to fund.
23 Be as concrete, be as numerical almost.

1 Then, second, you need to be
2 specific on how you are going to evaluate the
3 proposals that come in. So what are the
4 criteria against which you are going to
5 evaluate them? I would put something like
6 some number, limited number of dimensions of
7 value, limited number of dimensions of
8 feasibility as the general idea, and then you
9 fill in the details from that.

10 I think you want to not be too
11 specific about how to get to the goals because
12 there's a lot of creative ideas out there that
13 we won't, any of us, be able to anticipate all
14 of them in advance. You don't want to shut
15 off the creativity.

16 But as long as you have got some
17 overriding goals that have to be met and some
18 framework for evaluating the ideas that get
19 thrown at you, I think you will be in good
20 shape, and you will probably end up with a
21 potentially much richer set of proposals than
22 if you start specifying how many items of what
23 type have to go in every assessment. I

1 wouldn't go there at all.

2 MR. MARION: Yes, I mean, like Gary
3 said, ditto. I am thinking about the
4 proposal. So that is like the content side.
5 That is the conceptual side.

6 But I think there is this whole --
7 we have talked about a little bit the
8 sustainability side and the organizational
9 side. So how is the consortium organized to
10 ensure that these terrific ideas have a
11 snowball's chance in you know what of getting
12 met and getting carried out, and getting
13 sustained?

14 So I think there is this whole sort
15 of policy governance side that needs to be a
16 part of this. Because we have very little
17 experience in kind of these large consortia
18 that we are talking about here. So I would
19 see that people have thought that through
20 really carefully.

21 MS. WEISS: Are there specific
22 elements or traits or things you think we need
23 to ask about or look for?

1 MR. MARION: I would ask about
2 things like, what's the capacity of the
3 varying states participating and what are they
4 willing to give up and who is going to control
5 what decisions? Are they having a central
6 organizing authority? What's the role of the
7 vendor or vendors? Is there an executive
8 director of a consortium? Does it look like a
9 RITA-type consortium and LEA? Does it look
10 like an Achieve Algebra II thing? Or does it
11 look as tight as like a NEECAP kind of thing?

12 So we have a few existing models
13 now. What models the group of states picks
14 and why, and then have they thought through
15 the various issues where these things could go
16 wrong?

17 I think you could learn a lot.
18 There's a few NEECAP states represented here.

19 You could learn a lot about how easily this
20 thing could go wrong from the RITA folks.

21 (Laughter.)

22 So you get the best ideas, but then
23 you can't get folks to agree on the

1 accommodations manual, or who knows what, or
2 administration guidelines, and release rules,
3 and things like that.

4 So there's lots of ways, there's
5 more ways, a lot more ways for it to go wrong
6 than right. So I would want to see that part.

7 It is almost as important as the conceptual
8 ideas.

9 MR. WISE: Yes, I would just have
10 included this within the framework of the
11 feasibility, one of the important dimensions.

12 MS. WEISS: Right.

13 MR. WISE: And a key thing is both
14 the management structure, but sort of what
15 decisionmaking and approval has to happen for
16 the assessment to be implemented, if you are
17 successful in developing it, and what
18 assurances do you have that those bodies
19 within each of the states that are going to
20 have approval authority are inclined to go
21 along with it?

22 MR. COOK: I mean just take what
23 Laurie said, what he just said. Okay? And

1 let's make the presumption -- I think it's
2 true -- five years before this thing gets on
3 deck, three to five, I'll say three to five
4 before it gets on deck.

5 So let's say we get an approval,
6 you say September of next year, is that right?

7 Did I understand you correctly?

8 MS. WEISS: Uh-hum.

9 MR. COOK: Okay. So November.

10 (Laughter.)

11 MS. WEISS: There's a honeymoon --

12 MR. COOK: Yes, you're right.

13 So then we are going to start doing
14 something in 2011. How is the state
15 superintendent in State X, Y, and Z elected,
16 appointed, you know, and administered? What
17 kinds of infrastructure and leadership staff
18 do they have?

19 So it seems to me you would have to
20 have some governance structure and some
21 commitments through the governance structure
22 that will sustain through administrations.
23 Then you deal with, when you change

1 administrations, you change procurement
2 structures and procurement priorities.

3 So how are you going to sustain?
4 What kinds of agreements do you have as a
5 consortia of states to assure that that is
6 sustained?

7 I think, what kinds of interstate
8 agreements do you have? And how have you
9 talked about interstate agreements? What
10 kinds of intellectual property
11 responsibilities, rights? And all of that
12 stuff needs to -- I agree with Scott, I think
13 the notion of that, sustaining consortium
14 across time is as, if not more, important than
15 the model that you choose to adopt.

16 A good example in the EOP world is,
17 and I am not trying to be nasty, is the
18 Mountain West Consortium. I mean that was a
19 good --

20 MR. MARION: A good example of
21 what?

22 MR. COOK: Of how not to work.

23 (Laughter.)

1 MS. WEISS: A good bad example.

2 MR. COOK: Yes, I mean it is a good
3 bad example.

4 You know, they had great ideas, but
5 there wasn't as much a cohesive structure. So
6 when the project was over, they had a whole
7 bunch of items that they didn't know what to
8 do with. They didn't have an assessment
9 system.

10 This could happen the same way,
11 unless you really articulate the governance
12 structure and cross-administration systems in
13 place. You know, you can create something
14 that it starts going really well and it just
15 blows up. I think that is an important piece
16 of the proposal.

17 MS. WEISS: Can you imagine
18 differentiation across the consortium of
19 different types of responsibilities,
20 especially if you have a large consortium?
21 Most of our examples are pretty small
22 consortia. What if you have a big one? What
23 are the different types of roles --

1 MR. COOK: I think 20 is big.

2 MS. WEISS: Yes, I do, too.

3 MR. WISE: I would think there
4 needs to be some leadership and management.

5 MR. COOK: Yes, right.

6 MR. WISE: And it may be that you
7 have got 20 states signing on, but if there is
8 not some either core state or small group of
9 states, or if there's not some external sort
10 of executive director model, I think you are
11 in big trouble because doing everything by
12 consensus of 20 or more folks is not going to
13 move very fast.

14 MR. COOK: Yes, I mean executive
15 committee, executive board, executive
16 director, you have to have some governance
17 structure in place.

18 MR. NELLHAUS: It also seems to me
19 that we have two fairly well-established
20 consortia now. We have two fairly well-
21 established consortia now, one on the Algebra
22 II consortia and the NEECAP. In each case,
23 you have a third party actually bringing the

1 states together with Achieve and with the
2 Center for Assessment.

3 So the question is, is that
4 something that we have to consider, that there
5 may need to be an entity outside of the
6 various states that helps bring all the states
7 together, sort of a third party without all of
8 the vested interests, a convener? That might
9 be something to consider here.

10 MR. MARION: But to be fair, the
11 Algebra II, sort of Achieve was really central
12 in convening it, but I think Pearson owns it,
13 is really the vendor now. States who want to
14 get in negotiate with Pearson as well as they
15 have to come to some meetings and stuff like
16 that. But it is a really very different model
17 than NEECAP.

18 Maybe that is an issue, when you
19 get to a certain size, it does become more of,
20 do you want to buy into this assessment
21 system? This is the one we have.

22 Because you have to think about
23 that, right? So, if you say there is an

1 application from 10 states for a consortium,
2 and that is the one that wins, and maybe it is
3 the only one that we are wins. Then what
4 about the 11th state who a couple of years
5 later wants to get in? Do they have to pay
6 back dues or development costs, or how do they
7 do it?

8 MS. WEISS: Or other states that
9 may have felt like they don't want to
10 participate in a consortium to develop it, but
11 they have go the same standards and want to
12 use something that someone else developed.

13 MR. MARION: Right.

14 MS. WEISS: That should be clearly
15 possible in this.

16 MR. MARION: So it is hard issues.
17 I am glad to be advising and not deciding.

18 (Laughter.)

19 MR. COOK: A clear articulated
20 governance structure, I mean that is the
21 issue.

22 MS. WEISS: Yes.

23 MR. MARION: Yes. For both

1 development and sustainability.

2 MR. BRAUN: I mean I absolutely
3 agree that these issues, organizational
4 issues, are crucial. But just to come back
5 for a moment to content, Ann asked earlier
6 something about sort of like the
7 prerequisites.

8 So it seems to me that you want the
9 states to be able to lay out their plans for
10 the content development and the standards, all
11 of which need to be sort of articulated and
12 coherent in a way that would support the
13 assessments.

14 So, even though the money is going
15 to be focused on assessment, so what I am
16 meaning is, are you going to be asking states
17 or are states or consortia going to have an
18 advantage if they are talking about sort of
19 like in-kind contributions? You know, we are
20 going to get this money, but, by the way, we
21 are investing "X" million dollars in building
22 this new set of articulated standards.

23 So some states might say, well, we

1 are going to use the money to build the
2 standards. Others will say, well, no, we have
3 a separate funding stream to do that.

4 So I guess one question is, is that
5 considered to be a bonus for that consortium
6 if they are making that in-kind contribution?

7 MS. WHALEN: Can I ask, could you
8 conceive of a situation where, within a
9 consortia, states did not have the same
10 curriculum or scoping sequence? I mean they
11 are going to have the same standards, but they
12 may take different approaches to how they,
13 then, implement those standards. So you
14 wouldn't say all of the states have to come
15 together with this common understanding of the
16 curriculum that would be implemented and
17 scoping sequence within a grade or even --

18 MR. WISE: Yes, I wouldn't say
19 that, although I would think over time, if
20 they don't, it is a great research
21 opportunity.

22 (Laughter.)

23 And the states would be crazy not

1 to continue to try to improve things. If one
2 state seems to be more effective with a
3 particular curricular approach, I would think
4 over time that you would get more similarity
5 in the scoping sequence and the types of
6 instruction that were used to try to bring
7 students along to these standards.

8 MR. MARION: But, again, I would
9 turn what you just asked into sort of a
10 specification in the NIA and say: tell us,
11 what is your model of, whether you go with
12 scoping sequence or articulation, or whatever
13 it might be, curriculum, within the states,
14 among the states, within the consortium, and
15 why is this model going to led success versus
16 another model? I think that is fair to put
17 out there.

18 It might be as simple as we can't
19 get the states to agree to a common
20 curriculum. What we could do -- I have got an
21 idea -- how about these curricular units?

22 (Laughter.)

23 MS. WEISS: Right, but it is like,

1 what is your model for either being
2 inconsistent or, if you are going to have
3 variation, how do you support that with an
4 assessment system that supports that variation
5 appropriately?

6 MR. MARION: It is this theory of
7 action. I don't want to beat this dead horse,
8 but it is really is this theory of action and
9 really specific.

10 MS. WEISS: Yes.

11 MR. BRAUN: I know I am being a
12 cramugin here, but I want to disagree with
13 Laurie on this notion that, just because if
14 you look across the border and you see that
15 state is doing a great thing, that you will
16 naturally want to do that. I mean there's lot
17 of evidence that all sorts of professionals
18 can be told about a better method, and that
19 they are not doing as good as the better
20 method, and they say, "Yes, but I'm still
21 going to do what I am doing."

22 That's true of doctors. That's
23 true of teachers. It's true of

1 psychometricians probably.

2 But so I don't think we want to
3 overestimate the power of evidence in
4 practice.

5 (Laughter.)

6 MR. WISE: No, but by building a
7 common assessment, you are removing one of the
8 key barriers, which is it is being measured
9 differently. It is comparable. Right.

10 MR. BRAUN: Yes, I think the
11 presumption I was having is that it is not
12 just the standards themselves. It is also the
13 scoping sequence that you have to agree upon.

14 So we are a grade size lower than
15 NEECAP is at right now. So there would be
16 some commonality between it, and I think there
17 has to be if you are going to do it across
18 three or four or five, six states.

19 How you choose to deal with number
20 operations in fourth grade or geometry, or how
21 you want to articulate it, math processes, I
22 don't know, whatever the term is, I think you
23 can have a lot of variance.

1 If you have a scoping sequence
2 across a period of multiple assessments, you
3 are going to have to make some statement about
4 what that assessment at time "X" is going to
5 be evaluating, and you have to have people
6 agree with that.

7 That, to me, I have been in
8 standard development committees in math,
9 particularly, and that is hard charge. I
10 think you have to have it really clear in the
11 plan, a really clear mechanism for how you are
12 going to do that across states to get
13 agreement.

14 MR. MARION: And again -- sorry,
15 Jeff.

16 MR. DUECK: Well, I think there are
17 things that you have to be very tight on. I
18 want to go back to what Laurie started off
19 with, and that is the whole issue of the
20 goals, because I really agree with that. I
21 think the goals have to be including the whole
22 notion of accountability as being a very high
23 flyer within that.

1 When it comes to the looseness, I
2 think that, obviously, this is a pilot, and
3 you want to see what will flourish. One of
4 the things I would hope would come out of this
5 is to whether or not the assessments are
6 focused on age, stage, or grade. Because when
7 people make a decision as to when a child
8 should be involved in assessment is a huge
9 issue. I would be curious to see, just from a
10 research perspective, what would happen with
11 using different models.

12 MS. WURTZEL: Okay. Just to follow
13 up, do you all have a feel about whether we
14 should ask each consortia to address the full
15 range of grade spans and both English language
16 arts and math, or whether it would be
17 appropriate to ask consortia to differentiate
18 based on interest and expertise, with an
19 expectation that they might be able to somehow
20 over time share or match up with other
21 consortia?

22 MR. MARION: So like you have a
23 high school consortia, and a K-8 maybe --

1 MS. WEISS: Right, and a state that
2 was only in the high school consortium would
3 use another consortium's elementary
4 assessment, if they had the same standards.

5 (Laughter.)

6 MR. MARION: Good. Yes, I think
7 you could probably get not 18 different
8 answers from the 18 experts, but in this case
9 I would say that I think that I would want to
10 see somebody all in or not. If we are trying
11 to build system coherence, I think you are all
12 in.

13 MR. WISE: Or not.

14 MR. MARION: Or not, right. Right.
15 That's right.

16 MS. WEISS: How about math versus
17 ELA? Because that is sort of the K-12. Is
18 that also math versus ELA, or could that be --

19 MR. MARION: Certainly the K-12, I
20 guess I can't see why -- maybe you would have
21 some reason, and I would defer to the state
22 folks why they might say that they would be
23 all in in ELA, but not all in math. I don't

1 see why --

2 MR. WISE: Or the other way around.

3 MR. MARION: Yes, or the other way
4 around.

5 But I am not sure why, but we are
6 not talking about social studies and civics
7 here. You know, we are talking about ELA and
8 math. So I guess I don't see why, but I would
9 certainly require K-12 or 3-12 within a
10 subject. I would have to think more about the
11 other.

12 MR. WISE: And I would echo what
13 Scott was saying, because if a key goal of
14 this is to chart student's progress in getting
15 towards readiness by the end of school, it
16 doesn't make sense to leave out some grades.

17 On the other hand, I would like to
18 see you fund more than one thing. So breaking
19 it up into pieces is one way that you could
20 try different things, some of which might work
21 and some of which might not. I think maybe
22 better would be to break it by subject than by
23 grade, though.

1 MR. COOK: I have a problem with
2 that. I mean I think literacy and numeracy
3 are important for college readiness, not just
4 literacy or numeracy or your model of literacy
5 and your model of numeracy.

6 The idea of academic language in
7 literacy, I mean I just think I kind of all
8 in. If you are going to play, play;
9 otherwise, not.

10 But that was the thing that came
11 across my mind when you asked the question.
12 If you are all in and you have a consortium,
13 then you have limited the number of possible
14 opportunities to be a part of the project. I
15 would like to see as many people be a part, as
16 many consortia have been, because I think some
17 of them are not going to work, and some of
18 them are going to work great.

19 I mean I would like to see
20 multiple, but I have a hard time sorting out,
21 you know, we are part of the language art
22 consortium, but we are not a part of the math
23 one. So we have this integrated formative

1 and summative assessment system working with
2 language arts, but we are actually just doing
3 regular old math stuff.

4 MS. WEISS: No, I mean I think we
5 were thinking that you would rely on other
6 people. It is sort of like states become
7 vendors for each other. So one consortium
8 would take on the ELA question, and a
9 different consortium of states would take on
10 the math question, and the ELA states would
11 use the math group's output. They just
12 wouldn't develop it.

13 MR. MARION: You know, we had a
14 model like that. It was with the NRTs. You
15 know, the vendors developed the SAT-9, the
16 ITBS, and states purchased various ones. It
17 doesn't seem like it would be that different
18 than that.

19 I mean I think about trying to
20 operationalize that. I think the vendors are
21 the only one with the capacity to do that. So
22 I think you are quickly lapsing into that
23 model, which may not be a bad model.

1 MS. WEISS: Meaning that the people
2 who weren't in a consortium would end up
3 buying that assessment system from whoever the
4 vendor was or partners were that were working
5 with that state?

6 MR. MARION: There's going to be,
7 within a couple of years, there is going to be
8 five or six perfectly-aligned tests to the
9 common core standards from all the multiple
10 vendors, and states could be able to buy
11 those. I mean that could be a model. I am
12 not saying it is my model, as you know.

13 MR. NELLHAUS: It is interesting
14 that you mention that because I am sitting
15 thinking, what is the purpose, what is the
16 rationale behind having consortia? And I have
17 to imagine it is to have some efficiencies, to
18 be able to do some cross-state comparisons. I
19 don't know if it is a matter of bringing
20 people together and getting a lot of good
21 minds on a particular problem and coming up
22 with more creative solutions.

23 I am not saying that I support this

1 idea, but USDE could be extending this RFP not
2 to states, but to vendors. And the vendors
3 would come up with the programs, and the USDE
4 would fund those vendors whose programs they
5 liked and wouldn't fund those that they didn't
6 like.

7 And if they wanted states to really
8 participate in these, those states would,
9 basically, have the crux of their assessment
10 program covered by the U.S. Department of
11 Education.

12 MR. DUECK: I do like the notion of
13 parceling things out, so that these consortia
14 deal with different topics. I say that
15 because, inevitably, every project needs to
16 have a champion, a person or persons who are
17 visionaries. They are often difficult to find
18 in every one of the areas. So it is far
19 better to give them the opportunity to fly a
20 little bit faster than be constrained by the
21 very tight constraints that this project has.

22 So, for me, parceling out portions, and then
23 having people come together, "I'll take yours.

1 You take mine," and all that kind of stuff
2 works for me.

3 MS. WEISS: It does work for you?

4 MR. DUECK: Yes.

5 MR. COOK: In my view, we want to
6 develop a system that gives us information
7 about students, schools, districts in a state.
8 It may be across states.

9 I just want to make sure, whatever
10 system you choose and however you choose to
11 have people participate, that we don't lose
12 the capacity-building at the local level.

13 The problem that has gone on with
14 the NRT thing that Scott mentioned, and the
15 concern I have, is then the assessment takes
16 on the role of, you know, the bad guy, the
17 good guy, and this is what you've got to do,
18 and the capacity doesn't get built.

19 I think you develop a system,
20 however you choose it, in such a way that you
21 increase the capacity of the teacher, of the
22 principal, of the administrator to manage and
23 implement the standards that are going to lead

1 to college success or career success.

2 That is the problem with the
3 systems that we have. They, quite frankly,
4 haven't done that.

5 MS. WEISS: Okay. We have time for
6 a last couple of words from everybody before
7 we take a quick break and then go to the
8 public section.

9 Anyone prepare a concluding
10 statement they would like to share?

11 (Laughter.)

12 Laurie instantly raised his hand.

13 (Laughter.)

14 MR. WISE: Good luck.

15 (Laughter.)

16 MR. DUECK: I will offer one. I
17 referenced a little while ago the elephant in
18 the room, and I need to let you know that you
19 are the elephant in one sense.

20 (Laughter.)

21 The saying goes in our country
22 that, when the elephant sneezes, we all catch
23 cold.

1 And compared in size, we are only
2 one-tenth of your population. So, therefore,
3 what happens in your world of assessment has
4 profound impact on me and on us.

5 (Laughter.)

6 It has been interesting for me over
7 the last few years to have to deal with some
8 of the fallout of things in the world of
9 assessment that find their way into all of my
10 periodicals within my country. So I am
11 wishing you, from the bottom of my heart, the
12 very best fortune.

13 (Laughter.)

14 MS. WEISS: Don't screw up, is what
15 he is trying to say.

16 MR. COOK: Whatever you do, however
17 you do it, how is it going to help kids? How
18 is going to help teachers help kids? I mean
19 that is the point.

20 I think, whatever you do, I really
21 could care less about a really fancy-shmancy
22 assessment system. You know, I think the
23 ONPAR items are cooler than spit in winter,

1 but if they are not going to help kids, quite
2 frankly, I don't care.

3 How does this help kids? How does
4 this help teachers help kids?

5 MR. MARION: Yes, I think Gary's
6 point is a good point. Then I would sort of
7 come back to something I mentioned many times.

8 Assessment can't be the fix to all our
9 problems. It is a tool. Hopefully, we use it
10 well.

11 I also want to say that I do
12 appreciate what you guys are facing, and the
13 fact that you are actually doing this
14 publicly, airing what you don't know publicly,
15 and then looking for us to help you publicly,
16 instead of in a back room on Maryland Avenue
17 somewhere, I really appreciate that. I hope
18 the states appreciate that.

19 MS. WEISS: Well, thank you so much
20 for agreeing to share your wisdom and your
21 time with us. We really appreciate it.

22 Let's just give the experts a round
23 of applause and thank them.

1 (Applause.)

2 So we are going to take just a
3 quick, 15-minute break so we can put the
4 podium back.

5 Anybody who has signed up to be a
6 speaker, please come up to the door and see
7 Anya. She will give you the instructions on
8 how we are going to line you up and what you
9 are going to do.

10 Everybody else, just be back in
11 here in 15 minutes.

12 Thank you.

13 *(Whereupon, the foregoing matter*
14 *went off the record at 3:31 p.m. and went back*
15 *on the record at 3:45 p.m.)*

16 MS. WEISS: Thank you all.

17 So let me just explain how this
18 works. The people who asked to speak ahead of
19 time have received numbers and know what order
20 they are coming up in, and are lined up and
21 ready to go.

22 On the podium you will see lights
23 that will tell you, it will go to yellow when

1 you have two minutes left, and then start
2 blinking red when you are out of time.

3 So, with that, let's get going.

4 Everybody, please do start by
5 introducing yourself.

6 MR. NEAL: Thank you.

7 My name is Monte Neal. I am the
8 Executive Director of FairTest, the National
9 Center for Fair and Open Testing.

10 Before the nation can successfully
11 implement better assessment practices, it must
12 first reject the incorrect assumptions and
13 flawed logic of No Child Left Behind. To
14 ensure effective education reform, including
15 high-quality assessment, the Administration
16 must overhaul NCLB, its draft requirements for
17 the Race to the Top, including today's
18 changes, and the assessment program design, to
19 which we are responding today.

20 NCLB has failed to improve
21 educational equality and equity. U.S.
22 children have made less academic progress
23 since NCLB came into effect than in the

1 preceding period, and the achievement gap has
2 not much narrowed. Secretary Duncan's
3 proposals to date would reinforce the errors
4 of NCLB.

5 The problem is not only that tests
6 used under NCLB are inadequate, but that the
7 fundamental assumption behind the law has
8 proven wrong. America cannot test and punish
9 its way to better schools, no matter how good
10 its standardized tests may become.

11 That said, the nation does need
12 high-quality assessments that are properly
13 used. A revised Race to the Top could provide
14 a great stimulus for states to overhaul their
15 assessments. This would require developing
16 new systems of local and state formative and
17 summative assessments that can assist student
18 learning, help gauge students' academic
19 progress, and provide an important source of
20 evidence for evaluating teachers, principals,
21 and schools.

22 These new systems should be built
23 within a framework that provides flexibility

1 and diversity while ensuring high-quality
2 opportunity and expectations for all students.

3 They should start with how students learn and
4 how best to foster that learning, building
5 from the classroom and the school outward.

6 Unfortunately, the framework before
7 us today appears designed to ensure the
8 continuation of highly-centralized top-down
9 state assessment systems. To a great extent,
10 it perpetuates the flawed conceptions of NCLB.

11 It is far too limited and will inhibit the
12 most necessary and valuable improvements in
13 assessment. Its structure largely reduces
14 teachers to administering and perhaps scoring
15 tests.

16 It misconstrues formative
17 assessments, as if the issue were teachers
18 selecting a test off the shelf, instead of
19 responding to the emerging needs of highly-
20 diverse learners engaged with a specific
21 curriculum.

22 I would say that at least some of
23 the speakers today extended the framework in

1 useful ways.

2 But, therefore, FairTest's first
3 recommendation is that the assessment program
4 design itself must be overhauled.
5 Fortunately, there exists some well-thought-
6 out approaches that can provide a new
7 framework.

8 The Forum on Educational
9 Accountability, an alliance of dozens of
10 education, civil rights, religious,
11 disability, parent, and civic organizations,
12 that I chair, commissioned an expert panel on
13 assessment, which included some of the people
14 who are among your expert presenters, to
15 develop recommendations on what a
16 comprehensive, educationally-beneficial
17 assessment system would look like.

18 The report explains how to use
19 multiple sources of evidence, teacher
20 evaluations of student work over time,
21 locally-developed assessments, performance
22 assessments of various kinds, and statewide
23 standardized exams to determine both

1 achievement levels and student growth. It
2 recommends external monitoring to ensure the
3 quality, accuracy, and fairness of the various
4 assessments. A system built from these
5 elements would provide solid data for
6 evaluating schools, districts, and states.

7 A growing body of evidence from the
8 United States and other nations supports these
9 recommendations.

10 Assessment is both a quantitative
11 and a qualitative endeavor. Thus, states
12 should be able to use these federal funds to
13 engage in qualitative evaluation, such as an
14 inspection system, as recommended by the
15 Broader Boulder Agenda. Inspectors are
16 trained experts who visit schools to observe,
17 review data, hold discussions, and evaluate
18 the school, and issue a report. That process
19 is central to accountability in England and
20 New Zealand.

21 Legislation introduced in
22 Massachusetts, and supported by FairTest,
23 would build a system that includes state

1 standardized test results, incorporates an
2 inspector, and relies most heavily on
3 assessment of student classroom work. This
4 legislation provides the three legs on which
5 new assessment systems should standard. The
6 50 percent pass-on to districts should be used
7 primarily to design and implement local and
8 classroom-based assessments.

9 In my written comments, which I
10 have submitted, I propose concrete steps that
11 the Department should support. These are
12 based in large part on three attached
13 documents from the Forum on Educational
14 Accountability, the Broader Boulder Alliance,
15 and the Massachusetts bill.

16 Some of these ideas could be
17 incorporated into the current assessment
18 program design that is before us today, but
19 many would require modifying that design and
20 going substantially beyond it in order to
21 build new systems, not simply tinker with the
22 current system.

23 Thank you.

1 MS. WEISS: Thank you.

2 Next?

3 MS. NOVICK: Good afternoon.

4 My name is Tracy O'Connell Novick.

5 I am a former Massachusetts high school
6 teacher. I am the mother of three daughters,
7 the older of whom is in Worcester public
8 schools here in Massachusetts. As of last
9 week, I am a member-elect of the Worcester
10 School Committee.

11 I want to thank you all for coming
12 to Massachusetts. Very often, we in
13 Massachusetts hear ourselves cited as the home
14 of education reform, and it is very seldom
15 that we in Massachusetts get a chance to speak
16 our peace on education reform.

17 I have spent a great deal of time
18 over the past couple of weeks reading the
19 applicable pages of The Federal Register
20 before this meeting, seeking to somehow answer
21 the questions you pose regarding assessment.
22 I have, I believe, a radical answer for you:
23 make testing the province of the classroom

1 teacher.

2 If you, indeed, wish to have an
3 assessment which models and supports effective
4 teaching and student learning; which allows
5 with disabilities and English language
6 learners to demonstrate their knowledge and
7 skills; which elicits complex responses; which
8 contains varied and unpredictable item types
9 and concept sampling; which produces reports
10 that are relevant, actionable, timely,
11 accurate, and displayed in ways that are clear
12 and understanding; makes effective and
13 appropriate use of technology; is valid,
14 reliable, and fair, appropriately secure; has
15 the fastest possible turnaround time, and
16 finally, is able to be maintained,
17 administered, scored at a cost that is
18 sustainable over time, the only way forward is
19 to make testing the province of the classroom
20 teacher.

21 A standardized test of any kind
22 will not meet all of these standards, but
23 excellent teachers across the country do it

1 every day.

2 There are ways in which things
3 would need to change. The first part might be
4 the most difficult for some. First of all, we
5 would need to see classroom teachers as
6 highly-trained professionals who are, indeed,
7 in the best position to assess their students,
8 rather than an obstacle to be overcome or
9 coopted in order to achieve educational
10 excellence.

11 Mentoring our young teachers once
12 they are in the classroom, making certain that
13 we are truly supporting effective teaching and
14 student learning, would be enormously
15 important. It takes practice as well to make
16 assessments that are valid, reliable, and
17 fair.

18 Making assessments appropriate for
19 all students, including those with
20 disabilities and those who are learning
21 English, is, again, something teachers need to
22 master, and which can best be done with
23 mentoring.

1 Master teachers do all of the
2 above, and new teachers can learn it, but the
3 only place to learn it is in the classroom
4 with the cooperation of both. That takes
5 time, and time means money. But if it is,
6 indeed, that important, then it should be
7 funded through your assessment grant.

8 Quality evaluation of teachers, a
9 skill far too few principals are trained well
10 in, is also important. There are those who
11 need further training or who ought to work in
12 another field. The time to discover this is
13 not after they have spent years in the
14 classroom, but very early in their careers.
15 Appropriate training and assessment of
16 teachers is an important piece of the student
17 assessment, and it ought to be funded as part
18 of assessment.

19 If we wish to make appropriate use
20 of technology, we have to have that
21 technology. Currently, too many classrooms
22 have little, or no, technology to speak of.
23 One cannot educate 21st century students on

1 Windows 95.

2 Assisting teachers and students in
3 using the technology and seeing that they have
4 the appropriate staff -- we in Worcester
5 currently have one technology staffer for the
6 entire city -- is a necessary part of this as
7 well. If it is a valuable piece of
8 assessment, it needs to be funded.

9 Creating varied items, assessing
10 complex responses, making assessments
11 applicable for a variety of students, and
12 producing reports that are produced in a
13 timely fashion can only happen with small
14 enough class sizes. Having 30 children in a
15 classroom, as we have in Worcester in 7
16 percent of our classrooms right now, makes
17 this impossible.

18 Smaller classes means more
19 teachers. More teachers sometimes means more
20 classrooms. If, however, it is a valuable
21 piece of assessment, it needs to be funded.

22 You might note as well that the
23 system meets your requirements that teachers

1 be involved in scoring, that it is easily
2 adaptable, that the technology involves
3 support assessments, and is cost-effective,
4 and that the technology used be easily
5 adaptable.

6 It also goes along with truly
7 heading toward international assessment, as
8 this is much more like what the countries we
9 are looking to as models are doing. Moving
10 towards a giant, standardized assessment
11 system or two is going in the opposite and
12 ineffective direction.

13 Speaking from the perspective of 16
14 years of what has been called ed reform in
15 Massachusetts, moving assessment away from the
16 classroom and away from the teacher and the
17 student does not reform anything. You cannot
18 replace a teacher and a teacher's assessment
19 by a computer or a committee.

20 If we truly wish to educate our
21 children in a way that makes them good
22 citizens who are well-educated and well-
23 informed, we would do best to start closest to

1 them, in their classrooms, rather than spend
2 \$350 million to testing committees and
3 programs.

4 Mentored teachers, quality
5 technology, and smaller classes would be a
6 great help in supporting quality education.

7 Thank you.

8 MS. WEISS: Thanks.

9 The next person?

10 MR. PHILLIP: Ladies and gentlemen,
11 good afternoon, and thank you for this
12 opportunity to share these ideas.

13 My name is Frank Phillip, and I
14 work with student assessment programs at the
15 Council of Chief State School Officers in
16 Washington.

17 My comments address the conceptual
18 design descriptive language of the proposed
19 Race to the Top Assessment Program, as
20 described in The Federal Register.

21 I offer these comments and
22 suggestions to provide additional clarity and
23 strength to the Department's proposal for RTT

1 assessment programs.

2 Current research and the bulk of
3 today's discussion, I think, suggest that
4 student assessment needs to be considered as a
5 system of coherent measures that range from
6 the curriculum embedded assessment measures
7 teachers use in the classroom on a daily
8 basis, the high-stakes summative
9 accountability tests.

10 A comprehensive system of
11 assessment provides a variety of information
12 that can be used to inform the ongoing
13 instructional process, track a student's
14 progress, provide accountability data about
15 the efficacy of the learning system. All of
16 these uses for assessment information are
17 critical for supporting student learning, the
18 central purpose of education.

19 The current description as found in
20 the document seems to be in conflict with
21 itself or perhaps not clear in its purpose.
22 It calls for a system of summative tests that
23 would be used primarily for accountability, an

1 important function, but not the strongest
2 approach to support teaching and learning. If
3 the Department wants to support the
4 instructional process that creates the
5 learning necessary for students to raise their
6 achievement, the RFP and guidance needs to
7 describe a process for formative curriculum
8 embedded assessment, interim assessment, and
9 measure progress as well as the summative
10 accountability test.

11 This balanced and coherent approach
12 will enhance the engagement of teachers and
13 students in the process, and thereby, emulate
14 some of the more effective practices we see in
15 education systems from other countries whose
16 students achieve at high levels, such as the
17 Albert system Jim talked about this morning.

18 This shift would also provide a
19 clear target for using the local-level funds
20 on training for teachers to become engaged and
21 more confident in these effective classroom
22 assessment methods.

23 We believe the Department should

1 play a significant role, leadership role, in
2 broadening the way student assessment is
3 understood and used to increase student
4 achievement. We at CCSSO also stand ready to
5 help.

6 We have also developed a list of 12
7 attributes that CCSSO believes every good
8 assessment system should possess. They are:

9 The student assessment process is
10 considered as a system with a variety of
11 purposes such as informing learning and
12 instruction, determining progress, and
13 providing partial accountability information.

14 The assessment system addresses the
15 depth and breadth of all standards in all
16 areas of the curriculum, not just those that
17 are easy or politically-expedient to measure.

18 The system considers and includes
19 all students as an integral part of the design
20 process and anticipates their particular
21 needs.

22 The system considers and includes
23 all students as an integral part of the design

1 process and anticipates their particular
2 needs.

3 The system of assessment encourages
4 and allows all students to demonstrate what
5 they know and can do.

6 The assessment system honors the
7 research that indicates all students learn
8 best when given challenging content and
9 provided with assistance, guidance, and
10 feedback on a regular basis.

11 The system employs a variety of
12 appropriate measures, instruments, and
13 processes at the classroom level, the interim
14 or benchmark level, and the large-scale state
15 level.

16 All schools are accountable for
17 having such a system.

18 Students are engaged in the
19 assessment and learning process, and have a
20 clear idea of how learning progresses and what
21 they can do to improve.

22 Because the classroom is where the
23 teaching/learning takes place, teachers play a

1 preeminent role in the assessment system.

2 Scoring student work based on shared learning
3 targets is common practice for teachers. New
4 teachers and education leaders are well-
5 educated and supported in these expectations.

6 New technologies constantly enhance
7 and transform the way the assessment process
8 is developed, delivered, and used, most
9 notably, in providing appropriate, immediate
10 feedback with instruments designed to support
11 good decisions.

12 I have two other bullets that I
13 will allow you to read and a handout that I do
14 have available, if you are interested.

15 Thank you very much.

16 MS. WEISS: Thanks so much.

17 Next?

18 MS. PRITZ: Hello. I am Dr. Sandra
19 Pritz, and I am representing NOCTI, formerly
20 known as the National Occupational Competency
21 Testing Institute.

22 NOCTI is a nonprofit assessment
23 company serving the career technical education

1 field, for which general assessment is very
2 important at the K-12 level, albeit at the
3 high end of that level.

4 CTE standards and assessment are
5 somewhat different from those in the academic
6 content areas because of the dynamics of
7 change in the occupational skills and because
8 of the very large number, i.e., 70 to 100
9 different technical content areas in which
10 assessments are needed.

11 But these challenges do not detract
12 from the fact that the need for validated
13 standards and valid and reliable assessments
14 is just as great as in the academic content
15 areas.

16 Furthermore, the CTE community has
17 known and practiced for many years the fact
18 that both knowledge and application of that
19 knowledge, i.e., performance, must be assessed
20 to gain a true picture of an individual's
21 achievement.

22 We agree that multiple perspectives
23 are helpful and that, as educators, we should

1 be caution about using one test as the only
2 measure of competence.

3 Career technical education has a
4 unique ability to bring meaning to a student's
5 world and to keep him or her interested in the
6 rigor and relevance of a chosen technical
7 field. NOCTI recognizes that every technical
8 skill contains embedded academics and that the
9 contextual presentation of academics is often
10 congenial to students' learning style. So the
11 test developers mirror this concept in their
12 technical assessment items.

13 We disaggregate assessment scores
14 so that a component of the score report
15 reflects academic achievement and helps
16 teachers to identify academic skill,
17 strengths, and weaknesses.

18 Academic reports are also one
19 possible way to document the award of
20 secondary credit for CTE experiences, as some
21 states do presently.

22 We are anticipating incorporating
23 the NGA national standards into the alignment

1 of each and every test item. We currently use
2 the national standards of the various
3 associations and councils in language arts,
4 mathematics, and science to do this alignment.

5 We have seen many positive
6 assessment decisions being made across the
7 nation, and we have begun to see some cross-
8 state collaboration and statewide articulation
9 from secondary to post-secondary education.

10 Our experience with regard to
11 online testing may be of interest with regard
12 to your capacity that you were speaking of
13 today. Last year 50 percent of our test
14 orders were online; this year 67 percent.

15 We indicate here our willingness to
16 help in the ongoing effort. We have
17 demonstrated that willingness through
18 participation in the National Research Center
19 for Career and Technical Education and by
20 working with OVAE and the Data Quality
21 Institutes.

22 Our business requires in-depth
23 knowledge of the process of building a test,

1 and we understand the need for item analysis,
2 documented validity and reliability, and what
3 it takes to develop a nationwide test with the
4 proper weightings and ratings, because we use
5 national testing.

6 We hope to be of service to the
7 education community, and particularly, of
8 course, the career technical education
9 community in which we have the most expertise.

10 Thank you very much.

11 MS. WEISS: Thank you. Thanks.

12 MR. OLSON: Good afternoon.

13 My name is John Olson. I am here
14 representing my two consulting companies,
15 Olson Educational Measurement and Assessment
16 Services and the Assessment Solutions Group.

17 The importance of the national
18 educational reform initiatives for improving
19 public education and innovations such as the
20 common core standards now under development
21 that could lead to states working together to
22 develop and implement new assessment designs
23 cannot be underestimated. However, it is

1 important to consider how such assessment
2 could be developed and implemented so as to
3 maximize their benefits to students, parents,
4 teachers, administrators, and other citizens,
5 while minimizing the costs of such efforts.

6 Thus, there are significant design
7 options with inherent issues to be considered,
8 and for each option, potential costs to be
9 determined. By considering these in advance,
10 choices can be made about the best types of
11 cost-effective assessment system designs and
12 procedures needed by states.

13 The U.S. Department of Education
14 has set aside a large amount of money that
15 will help support one or more consortia of
16 states to develop common assessments that are
17 aligned with the common core academic
18 standards. The funds from the Department are
19 designated to develop new assessments for
20 state consortia.

21 However, a number of questions need
22 to be considered before implementing this
23 plan. Is this an appropriate amount of money

1 to spend on this endeavor? What metrics is
2 this amount based on? NAEP? Existing state
3 consortia data in aggregate from individual
4 states?

5 What is an appropriate cost for
6 developing the new assessments based on common
7 standards across states? How can this work be
8 done more efficiently and at less cost?

9 How can efficient services be
10 delivered to states by testing vendors? Given
11 that vendors will bid on the consortium work
12 more or less sole source, what control will
13 the consortia, much less the Department, have
14 to avoid sole source or uncompetitive pricing?

15 What will the cost be to states for
16 sustaining the new assessments in future
17 years? How will states know if the ongoing
18 courses will be affordable? Can states really
19 afford the new assessment on a yearly basis?

20 Given the current and near-term
21 expected financial condition of states, a new
22 assessment must offer a significant
23 qualitative improvement over current tests and

1 should cost no more to administer on an annual
2 basis than the existing assessments,
3 preferably less.

4 A well-designed and efficiently-
5 produced assessment, combined with the scale
6 benefits of consortia, can accomplish these
7 objectives, but only if the details are worked
8 out in advance.

9 To answer these questions, some
10 additional planning and data-gathering would
11 be helpful. First, a thorough review of the
12 potential costs needs to be completed with a
13 comprehensive cost analysis conducted that
14 will give the Department more detailed
15 information on the cost for each part of the
16 new assessment, including those for startup,
17 for implementing, and for continuing the
18 program, with detailed cost breakdowns for all
19 functional activities required for state
20 assessments.

21 It would be wise for the Department
22 to get all costs in advance because, based on
23 other estimates of cost, it is quite probable

1 that the proposed two consortia developing
2 tests in seven grades for math and reading and
3 three grades for science could both do the job
4 for under \$75 million, which is significantly
5 less than the \$175 million allocated for this
6 federally-funded activity.

7 Also, although states may save
8 money on assessment development if a more
9 varied set of assessment is used, for example,
10 those featuring written response items,
11 performance events, and performance tasks,
12 states may need to spend substantially greater
13 sums of money to administer, score, and report
14 on these new assessments.

15 It is critical that the services
16 that would be provided by vendors to the
17 various state consortia be as efficient as
18 possible, so that states get high-quality work
19 without having it cost so much that it cannot
20 be sustained by states.

21 While it is possible for assessment
22 experts to provide ball park cost estimates
23 for assessment activities, such as

1 development, administration, and scoring,
2 these estimates are based on current
3 assessment designs and single-state assessment
4 programs. What is needed are more refined
5 cost estimates that will roll up actual costs
6 for multiple states into an overall cost
7 figure.

8 The results will be a much more
9 refined figure on what it will cost different
10 sizes of states to implement their assessment
11 designs and cost figures. The Department can
12 be more confident as it proceeds to support
13 consortia of states working together to create
14 and implement state assessments.

15 States need to look at all aspects
16 of using these assessments before they adopt
17 them as part of their assessment program.
18 Among these aspects are test design, test
19 development, test delivery, methodology,
20 production and manufacturing, logistics,
21 scoring, reporting, use of accommodations, et
22 cetera.

23 This information can be compared to

1 fair and reasonable cost for each assessment
2 element and function.

3 Unfortunately, I think I am out of
4 time. There are more comments in the paper,
5 including more details on costing issues and
6 recommendations made to the Department.

7 Thank you.

8 MS. WEISS: Thanks, and we have
9 your paper.

10 MR. KINGSBURY: Good afternoon.

11 I am Gage Kingsbury, and I work for
12 the Northwest Evaluation Association, a
13 psychometrician by trade. I won't use any
14 Greek letters today, promise.

15 NCLB has been a courageous attempt
16 to help every child do well in school, but at
17 its heart it suffers from the use of old
18 testing technology and a lack of an incentive
19 to help every child to learn more, regardless
20 of their current achievement.

21 We need a system of education that
22 encourages every child to learn as much as
23 they can and enables every child to continue

1 to learn, improve, create, and innovate in
2 school and as adults. Toward this end, we
3 make two specific recommendations.

4 First, Race to the Top should
5 require assessments that are as accurate for
6 students who are struggling or excelling as
7 they are for those who are performing at or
8 near the proficiency level.

9 It should be the right of every
10 student to be measured fairly by the
11 assessment. We would not measure a student's
12 visual acuity by measuring students near 20/20
13 very well and then dividing the rest of the
14 students into just farsighted and nearsighted.

15 Unfortunately, that is what we do
16 with the use of fixed form tests to measure
17 student achievement. A fixed form test
18 commonly provides four times as much
19 information for a student near the proficiency
20 cutoff level as it does for a student who is
21 far below or far above the proficiency level.

22 For a divergent student, the fixed form is a
23 poor measure of what they know and can do.

1 Using a single form violates the right of each
2 student to be measured well.

3 Second, Race to the Top should
4 require assessment outcomes to be empirically
5 linked to individualized recommendations for
6 the teacher to use with each student. Tests
7 currently used in NCLB divide students into
8 very gross categories. This provides little
9 information for the teacher to decide what the
10 student would benefit from learning next.

11 In order to provide instructional
12 value, the assessments need to produce timely
13 information concerning the next steps for each
14 student in a manner that is empirically-
15 derived.

16 Students and teachers have often
17 said that state testing is a waste of time.
18 Until the test becomes useful for each student
19 and teacher, they may be right.

20 If we plan to get to the top, we
21 need to make sure that each and every student
22 grows as much as they can.

23 Now there are very many ways to

1 fill these recommendations, but I will
2 describe one test that has been proven. The
3 use of adaptive tests with appropriate item
4 pulls allows us to have equally or nearly
5 equally precise measurement for every student
6 that takes the assessment. This has been
7 shown over the period of 35 years of research
8 in adaptive testing by business, industry,
9 professional organizations, the State of
10 Oregon, and by the federal government itself.

11 So, by using adaptive tests, each
12 student can take a test that is challenging
13 and precisely aligned to the content standards
14 of interest. Each of these adaptive tests can
15 further provide a solid measurement of the
16 student's achievement and a good foundation
17 for the measurement of their growth.

18 Second, the use of IRT measurement
19 scales allows us to place student achievement
20 on the same scale that is used to measure the
21 difficulty of the tasks on the assessment.
22 This allows statements concerning what a
23 student should be prepared to learn in the

1 classroom today, regardless of the fact that
2 the student may be a high-performer or a low-
3 performer. This provides the low-performing
4 students with a pathway to proficiency, and it
5 provides a path of challenge for high-
6 performing students.

7 Now how this information is used in
8 the classroom becomes a professional challenge
9 for each teacher and LEA, but we need
10 assessments that provide this precise
11 information before the teacher can take on the
12 challenge.

13 Two pieces of the approach just
14 described have been successfully used in
15 large-scale applications from my own
16 organization's tests to licensure tests, to
17 the ASMAM test used by the military.

18 Race to the Top provides us with an
19 opportunity to provide students, parents, and
20 teachers with information about the content
21 that is challenging for the student today. We
22 need to take advantage of the opportunity in
23 order to make things better for the next

1 generation of students.

2 Thank you.

3 MS. WEISS: Thank you.

4 MR. MOSHER: I'm Fritz Mosher. I
5 am research consultant to the Consortium for
6 Policy Research in Education and the Center on
7 Continuous Instructional Improvement at
8 Teachers' College, Columbia University.

9 I found myself channeling Scott
10 Marion today. I don't know. That happens to
11 me a lot.

12 (Laughter.)

13 My first reaction on reading the
14 request for input on the proposed Race to the
15 Top Assessment System Development Program was
16 something like what my parents would say
17 during the Great Depression. That's the one
18 in the thirties, not this one we have just
19 faced.

20 (Laughter.)

21 If we had ham, we could have ham
22 and eggs, if we had eggs.

23 (Laughter.)

1 The framework of proposed required
2 and desirable characteristics for the
3 summative assessments and assessment systems
4 to be developed by the consortia of states to
5 measure students' progress toward, and
6 achievement of, the common standards the
7 states will have agreed on, sets out a list of
8 criteria, which if you take them seriously, no
9 test publisher or assessment developer could
10 possibly meet in the near future.

11 I was going to say, if they tell
12 you they can, they are lying. Under the
13 influence of Henry, I think we just say that
14 they are wildly optimistic or they don't know
15 what they are talking about.

16 One reason for that is simply that
17 we don't yet know how the college and career-
18 ready high-school-leaving standards, which
19 themselves have not yet been finalized, let
20 alone validated really, will be mapped back
21 over the K-12 grades, so that the track that
22 students are supposed to be on can be
23 described in sufficient detail, so that

1 assessments could be devised to report where
2 students are in terms of significant
3 milestones along such a track.

4 One of the real virtues of this
5 request and the framework that it lays out is
6 that it does ask for assessments that report
7 students' performances of terms referenced to
8 such a track and to milestones of progress
9 along it, rather than in terms that are
10 referenced explicitly or implicitly only to
11 where students stand with respect to their
12 peers. This, I guess, is what Laurie Wise was
13 talking about when he was talking about
14 learning trajectories.

15 However, we don't really have an
16 agreed technology for developing assessment
17 items or exercises that could substantiate
18 such milestones or stages of knowledge and
19 skills or discriminate among them rigorously.

20 Psychometricians and publishers
21 won't really be able to begin trying out and
22 applying the nascent ideas they may have about
23 such technologies until the K-12 mapping

1 produces grade-by-grade standards that build
2 towards college and career readiness or
3 otherwise defines what the track toward
4 college and career readiness looks like, if it
5 is not tied specifically to grade-related
6 expectations.

7 This suggests that state coalitions
8 entering into this program should expect to be
9 involved in a lengthy and iterative, even
10 trial-and-error, process, so both the
11 standards and the assessments designed to
12 measure students' progress toward them are
13 developed and refined over time.

14 Don't get me wrong; I think there's
15 nothing wrong with recognizing, accepting that
16 attaining the goals of this program will
17 require some time in trial and error, more of
18 that time in trial and error than its
19 designers may realize. If it does attain the
20 goals, however long in time, that result would
21 certainly justify the contemplated expenditure
22 and more.

23 Still, recognition of the

1 limitations of our current knowledge also
2 raises cautions about some of the other
3 criteria listed in the framework and its
4 requirements. We are not likely to be able to
5 measure complex or ambitious 21st century
6 knowledge and skills without specifying the
7 curricular and pedagogical experiences that
8 students should have been exposed to.

9 You can't have fair and valid
10 measures of such things without such
11 specification because you can't fairly ask the
12 questions without knowing something about the
13 linguistic and experiential context in which
14 students at least should have had a chance to
15 learn how to respond.

16 There are many other tensions in
17 here, and the announcement asks for comment on
18 the tradeoffs. I just want to say that that
19 is a good thing. I hope you do recognize that
20 there will be those tradeoffs and it will take
21 time to learn how to experiment with those
22 things and learn how to meet them.

23 MS. WEISS: Thank you.

1 MS. BALL: Thank you for the
2 opportunity to speak today. My name is
3 Patrice Ball, and I'm from Milwaukee,
4 Wisconsin.

5 We know that no one single test, no
6 matter how valid or reliable, is able to
7 accurately capture all of the complexities
8 there is to know about what students know and
9 are able to do.

10 As we develop a comprehensive
11 assessment system, I suggest that we
12 capitalize on this opportunity to transform
13 our assessment system, not simply tweak it. I
14 believe we should include diagnostic,
15 formative, and summative assessments,
16 transforming the content and use of our
17 current assessment practices.

18 First, regarding the design of the
19 current assessment system question, in
20 districts and in schools and in classrooms,
21 what is measured is what matters. Currently,
22 assessments for grade three through eight and
23 high school in our State focus primarily on

1 reading and mathematics. I am hopeful that
2 the wording "reading/language arts" will
3 translate into "reading and language arts".
4 What is measured matters. What is not is left
5 behind.

6 I advocate for the inclusion and
7 emphasis on writing in our assessment system.

8 In the NCLB environment, writing has been
9 left behind.

10 Learning to read and breaking the
11 code that images on a page equals meaning is a
12 monumental moment. However, simply decoding
13 and even comprehending is not enough to
14 contribute, to enhance, to make the future
15 reality better than the current.

16 Historically, people were not free
17 when they learned to read and they read. They
18 were free when they learned to write and they
19 wrote.

20 While reading is vitally important,
21 it is simply not enough. Focusing only on
22 reading limits individuals to a subservient
23 role, ingesting the thoughts of others.

1 Learning to read and write empowers one to
2 express thoughts, share experience, and extent
3 knowledge, not just recirculate it.

4 The College Board and Advanced
5 Placement know this will. Most subject area
6 assessments include extended written
7 responses. From biology to calculus, to
8 literature, students must analyze, evaluate,
9 justify, and explain in writing. It is not
10 simply enough to know the content.

11 The way AP uses a balance of
12 assessment items also brings excellent
13 assessment practice to work. These next
14 comments align to Question No. 4.

15 A decade ago, our District worked
16 with Doug Rees in instituting teacher-
17 constructed performance-based assessments in
18 writing, mathematics, science, and art. The
19 assessment system centered on teams of
20 teachers who selected student exemplars. Team
21 members used these anchor performances to
22 train other educators. Many teachers still
23 comment that participating in the process was

1 the best professional development they have
2 ever received.

3 To maintain fiscal responsibility
4 without compromising reliability in a new
5 assessment system, we can and should use
6 technology to assess in the assessment
7 process. Computers, not just laptops or
8 desktops, but cell phones and other hand-held
9 devices can be programmed to assist and
10 provide feedback based on examples from human
11 anchor team members. Students thrive on
12 feedback. The more feedback, the better the
13 learning.

14 Next, regarding the types of
15 assessment listed in Question No. 2, to be
16 valuable tools in teaching and learning,
17 assessments need to get as close as possible
18 to real-world performances. Societal
19 expectations demand that students not just
20 know things, but are able to do things to high
21 levels. Authentic, real-world performances
22 need to be incorporated into the assessment
23 system.

1 Rick Sigons of ATI/ETS says, "What
2 assessment can you give today that your
3 students would not want to miss?"

4 If we want students to conduct
5 experiments, address meaningful, real-world
6 problems, clearly articulate explanations, and
7 use problem-solving, we must lead them and
8 guide them in worthwhile tasks.

9 Take a lead from our U.S. military
10 here. When I was a medic in training at Ft.
11 Sam Houston, Texas, a student who earned 100
12 percent on his multiple choice exam was my
13 partner for the hands-on portion of the shot
14 exam.

15 Even though we had practiced
16 usually artificial arms and read about, and
17 were tested on the content of giving shots,
18 when my partner pierced my skin and pressed in
19 almost to my scapula, I knew this his multiple
20 choice understanding was not equivalent to a
21 real-world understanding of giving shots.

22 (Laughter.)

23 In our training, we learned about

1 IVs and TPR, but it wasn't until we could
2 these things that we really were doing the
3 work of a medic.

4 We should ask students to apply
5 their skills and not just do the surface-level
6 ways, always asking whether we are asking them
7 to do the discipline or merely selecting those
8 items that are easiest to assess. College and
9 career readiness demands ability to do, not
10 just know.

11 Finally, educators need high-
12 quality, ongoing professional development to
13 institute and maintain a comprehensive
14 assessment system. Teachers need to
15 understand how to construct quality
16 performance tasks. Administrators and
17 teachers need to learn how to provide
18 effective feedback to enhance student
19 performance, and all need to know how to
20 report these to all different stakeholders.

21 Thank you for taking the time to
22 take these ideas into consideration.

23 MS. WEISS: Thanks.

1 Patrice, could you just tell us,
2 other than being from Milwaukee, who you are,
3 what you do, other than a former medic?

4 MS. BALL: I am actually granted a
5 vacation day from my employment. I am the
6 K-12 language arts curriculum specialist from
7 Milwaukee. I work also at Alverno College in
8 Milwaukee. However, I am not representing
9 those. I am here --

10 MS. WEISS: As an individual?

11 MS. BALL: Yes.

12 MS. WEISS: But thank you.

13 MS. BALL: Thank you.

14 MR. MARTINEAU: Hi.

15 MS. WEISS: Hi.

16 MR. MARTINEAU: I am Joseph
17 Martineau from the State of Michigan.

18 I do have five points that I would
19 like to address in the brief time that I have.

20 That gives me five minutes per, kind of like
21 the one minute per slide, except for minus the
22 amount of time I just that, divided by five.

23 (Laughter.)

1 All right. So, first, the
2 incorporation of performance measures in
3 common assessments. I think when we are
4 talking about a system of assessments, those
5 performance measures are really critical, but
6 I do want to remind the Department of the
7 enthusiasm that there was around performance
8 assessment in the eighties and nineties, and
9 how it kind of fell on its face because of the
10 problems that we came up against with that.

11 I don't want to get so enthusiastic
12 about doing things that we leave behind things
13 that have been proven to work. I am concerned
14 that that may be something that would be a
15 requirement in the NIA. Is that what it is?

16 So, really, in order for an on-
17 demand assessment to meet the rapid reporting
18 to inform intervention, which is what I think
19 we are hoping for, it is important to include
20 a majority of objectively-scored items. That
21 does not mean they can't be authentic. It
22 means they need to be objectively scored. We
23 have seen some examples of items that can be

1 objectively scored that really do measure
2 really high-level skills.

3 I think, really, that advancement
4 in assessment is more likely to come from
5 advancements in creating item types that can
6 be objectively scored than in creating
7 additional and adding more items that are
8 going to be subjectively scored.

9 So I do believe that it remains
10 important to keep some of those tasks, a lot
11 of those tasks, at the classroom level because
12 I believe that is where they belong because
13 teachers and students can go back and forth
14 with each other to really evaluate these
15 things; whereas, in an on-demand assessment,
16 it is one shot and you are done, and you don't
17 really get that authentic experience of going
18 back and forth.

19 So standard-setting, I am going to
20 suggest radically, as a state testing
21 director, that I have come to the conclusion
22 that standard-setting is absolutely broken.
23 Because testing has become so much more

1 politically-visible, the political pressures
2 on standard-setting are really strong, and
3 they are unpredictable. They are not always
4 downward; they are not always upward. They
5 are really unpredictable.

6 So, for example, in NAEP there's
7 really upward pressure to create aspirational
8 standards, and people wanted that to happen,
9 and that is fine. In states, there sometimes
10 is downward pressure. Oh, how many more
11 schools did not make AYP? Or upper pressure
12 from, say, the Chamber of Commerce or
13 different places. And it really happens
14 differently. You cannot predict which way it
15 is going to go. So it is really variable.

16 And in addition, we do have
17 disconnects in the level of rigor and
18 expectations, achievement expectations, from
19 one grade to another. Even when we have done
20 very good work to create vertically-
21 articulated performance standards, it still
22 exists, particularly where we have gaps
23 between tested grades.

1 So how can we address this? First,
2 I think we can eliminate the gaps in tested
3 grades. We've got to test. If we are going
4 to follow, we have got to test in those
5 grades.

6 Second, we do need an external
7 criterion against which to develop performance
8 standards. I suggest a radical departure from
9 the way we do standard-setting. Let's just
10 get rid of it. I suggest we just get rid of
11 it and we say external criterion.

12 What is that external criterion?
13 We look at the end game. What do we want kids
14 to come out of school with their public
15 education, what do we want them to come out
16 with?

17 And we can actually link
18 statistically backward, and I think people
19 have talked about this today, we can link
20 statistically backward. It might be just as
21 simple as saying, what percentage of kids are
22 college ready when they leave? Let's set the
23 proficient bar so that it gives us the same

1 percentage of kids in every grade to give us a
2 baseline.

3 We might reevaluate that later, but
4 at least we can say, if they continue on this
5 same trajectory, this is what we are going to
6 expect. We are going to expect this kind of
7 outcome in the end.

8 I do believe that we ought to
9 eliminate traditional summative assessment.
10 We have had some people talk about doing just
11 benchmark. We have had some people talk
12 about, well, maybe we ought to keep that
13 traditional assessment, but I think they are
14 redundant. I think that we can have some way
15 of evaluating whether or not that is working.

16 I am not going to go through
17 everything in this, but I also think that
18 maintaining state buy-in is really, really
19 crucial. Consortia of states are more likely
20 to be successful and cost-effective if states
21 are integrally involved in the activities, in
22 the implementation of common assessments,
23 rather than turning all the activities over to

1 a contractor. So the consortium is a body.
2 The consortium is an entity. It is not an
3 individual contractor.

4 I believe that states would be able
5 to serve as really good subcontractors. Maybe
6 one state takes the LEA. One state takes the
7 composition. One state takes the mathematics.
8 So that we really have this buy-in.

9 I think that creating a structure
10 where it is required that the states have a
11 really strong stake in the consortium is the
12 only way to make this effective and
13 sustainable.

14 And the last thing, conflict of
15 interest, I am really worried about conflict
16 of interest in the high school where the
17 people developing the standards are also the
18 ones who have developed all the tests. I
19 think that also exists in K-12.

20 Thanks.

21 MS. WEISS: Thank you.

22 MS. SEGAL: Good afternoon.

23 My name is Marilyn Segal. I am the

1 Executive Director of Citizens for Public
2 Schools, a Massachusetts statewide, nonprofit
3 organization whose mission for 27 years is to
4 promote, preserve, protect public schools and
5 public education. We have over 70 civic,
6 civil rights, parent, educational, religious,
7 and labor organizations in our coalition.

8 Thank you for giving me this
9 opportunity to speak today. I am excited
10 about being here because I know that this is
11 so important. This is the opportunity for you
12 to make a difference, for us to make a
13 difference, to really change the assessment
14 system, to use that RTT money to create a
15 comprehensive assessment system that allows
16 students to show their strengths, rather than
17 be held back by their weaknesses.

18 At no time today did anyone mention
19 the destruction use of high-stakes testing.
20 Our experts talked about summative
21 assessments. But if a standardized test
22 actually controls everything, then we stay
23 where we are and it is not working.

1 In the last month, I have attended
2 two important conferences. The keynote
3 speaker at the first conference, organized by
4 Citizens for Public Schools, was nationally-
5 known educator Deborah Meier. She spoke about
6 exciting classrooms where teachers prepare
7 students to be informed citizens of our
8 democracy, where students are urged to speak
9 up and defend their position, even if it is
10 contrary to what is being taught or commonly-
11 agreed on. Such a classroom is a place where
12 students are engaged and challenged.

13 This, unfortunately, is a far cry
14 from the drill-and-kill, the narrow curriculum
15 that has resulted from the national obsession
16 with standardized tests.

17 Here in Massachusetts, where we are
18 considered a national leader, we have seen too
19 many students left behind. We no longer
20 educate the whole child. We have cut back on
21 the arts, music, physical education, and even
22 recess. The one-size-fits-all approach of
23 standardized tests that make up the State's

1 MCAS, especially for non-traditional learners,
2 vocational students, youngsters with special
3 needs, and children whose first language is
4 not English.

5 Statistics show that children who
6 live in poverty are significantly less likely
7 to succeed in school for the middle-class
8 children. We are failing those children.
9 High-stakes tests have sent them away in
10 droves.

11 The second conference that I
12 attended was the Schott Foundation Opportunity
13 to Learn Conference in Washington, D.C., last
14 week. There we discussed the under-resourced
15 school systems that serve our urban and rural
16 students who come from poverty.

17 There is a long list of things the
18 students need. I am going to skip ahead to
19 what a good system will look like.

20 One, locally-developed and state-
21 approved assessments to evaluate student
22 achievement and school quality.

23 State-developed end-of-course exams

1 in English, math, science, and history that
2 measure key content in 21st century skills.

3 A school quality review model to
4 assess the effectiveness of school practices
5 and support improvement where it is needed
6 most.

7 Required annual local reporting by
8 schools to their communities.

9 Accountability and intervention
10 based on a range of quantitative and
11 qualitative information for chronically-
12 underperforming schools and districts.

13 This proposal is part of
14 legislation in Massachusetts, and Monte Neal
15 gave you a copy of it as part of his
16 testimony.

17 It is time to look at what works.
18 Finland has amongst the highest test scores
19 internationally of any country. They do not
20 have standardized tests, but they do value and
21 trust the decision of the classroom teacher.
22 Perhaps we should look more carefully at their
23 model.

1 I asked if we are preparing
2 students for 21st century work and life.
3 Harvard Professor Tony Wagner wrote in a
4 recent Ed Week commentary that he observes
5 "only one curriculum in classrooms all over
6 the country, test prep. As a consequence," he
7 wrote, "many students graduate from high
8 school today having never written a paper
9 longer than five paragraphs, the writing
10 format to pass state tests, and not knowing
11 how to ask good questions, weigh evidence,
12 reason, analyze, hypothesize, or work with
13 others."

14 Business spends nearly \$3 million a
15 year teaching their employees how to write
16 while nearly half of the students who passed
17 the MCAS still need remediation when they go
18 to college because they lack these skills.

19 MS. WEISS: Thank you.

20 MS. SEGAL: Thank you.

21 MR. DISKEY: Good afternoon.

22 My name is Jay Diskey. I serve as
23 an Executive Director of the School Division

1 of the Association of American Publishers.

2 On behalf of AAP and its members,
3 it is my pleasure to provide comments to the
4 U.S. Department of Education regarding the
5 proposed Race to the Top Assessment
6 Initiative.

7 The AAP School Division is the
8 principal trade association of the educational
9 publishing industry. AAP members have many
10 decades of experience in developing and
11 implementing complex assessment systems in all
12 50 states and the nation's 15,000 school
13 districts.

14 The U.S. testing industry is
15 comprised of educators, researchers,
16 psychometricians, and technologists with
17 extensive experience in developing and
18 administering technically-sound assessments.

19 We hope the Department recognizes
20 the industry as a resource to be utilized as
21 it shapes this important effort.

22 In my brief comments today, I would
23 like to speak to several topics raised in the

1 notice.

2 I first want to address the topic
3 of innovation. AAP hopes that this assessment
4 initiative will enable greater implementation
5 of the many innovations that the U.S. testing
6 industry has developed. For example, over the
7 decades, the industry has pioneered
8 performance-based and portfolio assessments,
9 formative and interim assessment, technology-
10 based student assessments administered online.

11 In addition, the industry has
12 developed vertical scaling and growth
13 measures. It has developed tests that provide
14 both normative and criterion-referenced
15 interpretations of student performance.

16 The industry has developed tests of
17 college and career readiness, assessments of
18 English language learners, and tests for
19 students with disabilities.

20 It has also created extensive and
21 sophisticated data and reporting systems.

22 Finally, the industry has recently
23 created operational best practices. These

1 best practices have been developed by the
2 Association of Test Publishers, ATP, in
3 cooperation with the Council of Chief State
4 School Officers, with the full support of my
5 organization, AAP.

6 These new operational best
7 practices complement the standards for
8 educational and psychological testing, which
9 address psychometric properties of tests and
10 the technical aspects of measurement and
11 assessment.

12 Test publishers have developed
13 these many implementations in close
14 collaboration with the nation's states and
15 school districts. In the case of statewide
16 tests that are required to meet federal
17 accountability requirements, publishers have
18 developed the tests in direct response to
19 state RFPs that set out detailed descriptions
20 of what the state is seeking and what they
21 wish to include.

22 Unfortunately, funding constraints
23 often limit the scope of state assessment

1 systems. There's a great deal of discussion
2 about the next generation of assessments.
3 Much of that next generation is available now,
4 but in most cases there has not been sustained
5 funding for it. We hope the Department will
6 not only fund such innovations, but we hope it
7 will foster them through policies that are not
8 overly prescriptive.

9 The second topic I am going to
10 touch on is the capacity for continuous
11 improvement that we hope is present in any
12 assessment system. Over time, the testing
13 industry has created and implemented extensive
14 quality assurance systems. Quality assurance
15 methods adopted by the industry include
16 clearly-defined scoring procedures, reliable
17 scoring technologies, ongoing training of
18 personnel, constant oversight of the scoring
19 process. The operational best practices
20 mentioned earlier will further augment quality
21 assurance measures.

22 The final topic I want to touch on
23 is competition. We hope any assessment

1 initiative funded by the federal government
2 allows for open competition.

3 The current system is a highly-
4 competitive one where vendors are constantly
5 updating and improving their products and
6 services in order to remain competitive. The
7 results of this competitive environment are
8 innovations and lower costs. We urge the
9 Department to encourage fair and open
10 competition through transparent procedures and
11 design the initiative so that no single winner
12 takes all.

13 Thank you for this opportunity to
14 provide comment.

15 MS. WEISS: Thank you.

16 MS. OLIVO: Good afternoon.

17 My name is Jody Olivo, and I'm a
18 fifth grade teacher in Rhode Island. I am
19 actually in a building that is over 100 years
20 old. So I am kind of amazed at the amount of
21 technology that is in this room because I have
22 one electrical outlet, and hear of all of this
23 wonderful technology that we hope to have and

1 can't feasibly see how I would ever be able
2 to test my 27 students in my one classroom.

3 I am also a proud member of the
4 American Federation of Teachers. I come today
5 to talk to you about the long history that we
6 have as the American Federation of Teachers
7 with the common state standards.

8 We believe that in our highly-
9 mobile, instantly-connected world that we live
10 in, knowledge is traveling at speeds that we
11 possibly cannot be prepared for. Our students
12 are going to be navigating through a world
13 that doesn't even exist right now. They must
14 be able to study, work, and live in states
15 other than the one that they live in and that
16 they were educated in, in order to be able to
17 be successful in their own lives.

18 However, in the current system,
19 where individual states develop their own
20 standards and assessments, we as a nation have
21 failed to develop a system that is fair to
22 students, teachers, and schools.

23 The American Federation of Teachers

1 began advocating for common state standards
2 back in 1983 with Albert Shanker's response to
3 the landmark report, "A Nation at Risk".

4 We have been at the forefront of
5 the standards-based movement because we see
6 the need to ensure that our students are
7 learning what they need to know to compete in
8 our global society, and the need to address
9 the intolerable achievement gap between
10 advantaged and disadvantaged students.

11 In the process, however, we have
12 learned that a conversation of common,
13 vigorous standards is too quickly followed by
14 a conversation of a common summative
15 assessment. We believe in accountability, but
16 we caution that standards and assessments are
17 only the bookends of a true comprehensive
18 standards-based educational system. Without
19 the support of an aligned curriculum,
20 professional development, and adequate
21 teaching and learning environments, the
22 bookends have nothing to hold together.

23 With standards that are detailed

1 and explicit, and built upon the knowledge and
2 skills that are previously acquired as
3 students move through our educational system,
4 they must be firmly rooted in subject matter
5 content and be specific enough to lead a
6 knowledge-rich curriculum that can be mastered
7 within a school year.

8 Our curriculum must provide
9 teachers with a detailed road map for helping
10 students reach those standards. The
11 curriculum must focus on the content and
12 concepts to be mastered grade by grade and
13 include instructional resources, instructional
14 strategies, performance indicators, and unit
15 and lesson plans.

16 The assessments that we use must
17 provide information on how well the system
18 and/or the students are actually doing. We
19 must have accountability for all parties. We
20 must assist students, their parents, and the
21 community members, and we must implement these
22 standards with strong teaching and learning
23 environments and school policies. It should

1 be us, instead of you and I.

2 Professional development must be
3 aligned to all other components of the system
4 and must help teachers and other instructional
5 staff deliverers be able to deliver the
6 content, differentiate that instruction, and
7 adjust their delivery based on the data
8 analysis. You can see that us teachers have a
9 lot of work to do.

10 Time for collaboration and data
11 analysis is my final point. The system must
12 provide common planning time as well as
13 individual planning time for teachers and
14 instructional staff. This time is essential
15 for educators to share and model lessons,
16 review student achievement data, and discuss
17 how to adapt instruction, planning, and
18 assessments to meet the needs of their
19 students.

20 By providing both the development
21 and implementation of such a system, we can be
22 informed by the teachers' collective
23 experience and must be supported by teaching

1 and learning conditions that will foster our
2 student achievement.

3 Thank you very much.

4 MS. WEISS: Thank you.

5 Is that it, Anya? That's it?
6 Great.

7 Well, thank you so much. I am
8 impressed that the room has stayed so full
9 right until the end. Thank you.

10 I hope that you found this day as
11 useful as we did. I noticed up at the front
12 table here we were running out of ink in our
13 pens and lead in our pencils, so that is
14 always a good sign that we are learning a lot
15 and taking a lot of notes.

16 Thank you very much. Thanks again
17 to all of the experts who shared their time
18 with us today and their wisdom with us all.

19 We appreciate your coming. Thank
20 you.

21 (Applause.)

22 (Whereupon, at 4:48 p.m., the
23 proceedings in the above-entitled matter were

1 adjourned.)
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