

Memorandum of Understanding

BETWEEN SGA YOUTH & FAMILY SERVICES AND PARTNERS

for the implementation of

THE ROSELAND CHILDREN'S INITIATIVE

The **vision** of *The Roseland Children's Initiative (RCI)* is that children and youth will attain an excellent education and successfully transition to college and career while contributing to their community. **Our mission** is to significantly improve the educational and developmental outcomes of children in distressed communities by transforming schools and communities through a continuum of cradle-through-college-to-career solutions that build a college-going culture among youth through a theory of change and an effective theory of action. **Our theory of change** is that when a community successfully makes a comprehensive, continuous and intentionally integrated investment in four core areas their children and youth are prepared for and succeed in life. These four areas of investment are: 1) community building; 2) family and community supports; 3) education; and 4) data-driven decision making. **Our theory of action** is that within each core investment area there are one or more central strategic directions (the area of focus for categorical work) and associated goals that when aligned and successfully implemented will result in short term outcomes for individual children and families and accrue to the long term desired community impact: children and youth will attain an excellent education, successfully transition to college and career, and civic engagement.

SGA and partners are confident in meeting the goals of the theory of change due to a strong presence in the Roseland community, an understanding of the unique circumstances of the Roseland community and past successes in enhancing the lives of children and families within

this community. As such, SGA has secured efficient partners, effective services, reliable evaluation measures, and funding to successfully complement the planning phase of the *The Roseland Children's Initiative* and fulfill the Promise Neighborhoods vision. Partners will also be asked to serve as members of the Roseland Community Advisory Board and to provide applicable data as needed for evaluation purposes and the tracking of indicators and carry out the goals and investment of areas of the Promise Neighborhood grant. In-kind commitment on behalf of all parties includes staff time, meeting space, and materials as needed.

We, the undersigned, support the goals, theory of change, theory of action and plan as described in the Promise Neighborhood Proposal for Federal Assistance. Each of our agencies and institutions agrees to participate and, where appropriate, to offer staffing and support to the various Committees.

Each of the Partners' institutional theory of change and action, as indicated through their mission or similar statements, appears above their Chief Executive's signature.

- *SGA Youth and Family Services* - A leading community-based organization offering services for 100 years, our **vision** is to provide each child and young adult the support, safety, and resources necessary to realize her or his fullest potential. Our **theory of change** is to offer various programs such as Juvenile Justice, School-Based, Substance Abuse prevention, Teen Parenting, and Family Enrichment programming. As the main applicant and fiscal agent, we will carry out *The Roseland Children's Initiative* **theory of action** by coordinating and managing key aspects of the planning grant including: completion of a community needs assessment; providing 20% of the match if awarded; continuing to meet and expand support from local, State, and Federal government leaders

to secure commitment of resources that support the continuum of solutions of the *Roseland Children's Initiative*; manage, oversee and continue to recruit additional leaders to serve on the Advisory Board; oversee the operation of the planning grant activities; reach out to community members and leaders; create and implement a data management plan; and work closely with a contracted Evaluator and the U.S. Department of Education's National Evaluator.

Susana Marotta	SGA Youth & Family Services	President/CEO	Date
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- *Board of Education of the City of Chicago, a body politic and corporate, commonly known as the Chicago Public Schools (the "Board" or "CPS")* – The Local Education Agency will collaborate with SGA to implement the Roseland Children's Initiative in the Roseland community and to fulfill the goals of the program working in Chicago Public Schools. The **vision** of the Board is to transform lives by building a foundation for excellence and a pathway for every member of the CPS community to dream, achieve and contribute to a global society. The Board's **mission** is to provide all students and their families with high quality instruction, outstanding academic programs and comprehensive student development supports to prepare them for the challenges of the world of tomorrow. The Board's **theory of change** is students enrolled in the Chicago Public School System will be provided with the best possible education and develop the skills necessary to become successful members of society. The Board's **theory of action** is that providing students with the best possible instruction from highly qualified teachers, principals, staff and partners and the best possible programming and comprehensive support to both students and their families they will be fully prepared to

become successful adults and become contributing members of society. To select and support strong applications for the FY11 Promise Neighborhood Grant Competition, CPS invited interested organizations to submit pre-proposals describing their plans for educational and community transformation in the neighborhood they proposed to serve. These pre-proposals were then reviewed by a committee that included representatives from CPS and other city and state agencies including the Chicago Housing Authority, the Chicago Department of Public Health, and the Illinois Department of Employment Security. SGA was one of five Chicago organizations selected by this committee for CPS Support and has developed its proposal in cooperation and coordination with CPS at the school and district level. CPS will contribute in-kind a value of approximately \$3,000 representing a time commitment (0.03 FTE) of Amy Nowell, Director of External Research, CPS Office of Performance. This in-kind match will be in support of the Roseland Children's Initiative and will include, but is not limited to: annual aggregate data cut into different segments based on the Promise Neighborhood indicators and annual student-level data for students who have parental consent in the partner schools supported by SGA's Promise Neighborhood planning period. As per Illinois state law, all data sharing between CPS and SGA is contingent on a data agreement to be executed after grant award. No services shall be provided to the Board or any CPS students until an agreement is negotiated and executed between the relevant party and the Board. No research activities shall be conducted in any CPS school or any student data obtained or used by any party hereunder prior to approval by the Board's Research Review Committee and execution of a data sharing agreement with the Board. Said agreement must be in compliance with all applicable state and federal laws, including, but not

limited to, student privacy laws, Board Rules and policies. The Board is not undertaking any financial obligation by entering into this MOU; such obligations are contingent upon Board approval and appropriations.

Name	Board of Education of the City of Chicago	CEO	Date
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- *Roseland Community Hospital* – A private not-for-profit health care organization providing care to Roseland since 1924, our **vision** is to provide quality, patient-driven health care services to the Greater Roseland Community. Our **theory of change** is that we will deliver culturally sensitive, trauma informed and evidence based health care services. Our **theory of action** is to positively impact the community by partnering with other health and human service professionals to provide primary care with an emphasis on health education and preventive care.

Earmon J. Irons, Jr.	Roseland Community Hospital	Chief Executive Officer	Date
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- *Children’s Developmental Institute* – Designed for urban children with working parents, our **vision** is to improve the lives of Chicago’s urban families by providing a high quality preschool program that prepares graduates to succeed in school. Our **theory of change** is that if children are provided with high quality early childhood education they will be better equipped to be successful in school. Our **theory of action** has been to provide structure to local children through infant care, preschool, kindergarten, before and after school care, field trips and meal service in Roseland since 1969.

Racquel Sanders	Chicago’s Developmental Institute	Director	Date
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- *Alderman Carrie Austin* – As Alderman of Chicago’s 34th Ward, my **vision** is that the Roseland community revitalization will have continued success. My **theory of change** is to nurture partnerships and hold regular meetings with multiple community leaders and members, creating a “building of the community block by block” theme. My **theory of action** is that these meetings and partnerships will foster new construction, community beautification projects, business ventures providing employment opportunities, and improve the local hospital and senior centers within Roseland.

Alderman Carrie Austin	34 th Ward, City of Chicago	Alderman	Date
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- *Alderman Anthony Beale* – As Alderman of Chicago’s 9th Ward, my **vision** is that through continued efforts the Roseland community will become a safe, nurturing environment in which all youth have the means and support to strive for success. My **theory of change** is to take steps to revitalize the community so that these resources are available to each youth regardless of circumstance. My **theory of action** is to continue taking such actions as participating in marches against violence, crimes and drugs within the neighborhood, and taking part in various civic organizations, including the Board for Redevelopment of the Roseland area.

Alderman Anthony Beale	9 th Ward, City of Chicago	Alderman	Date
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- *City of Chicago Department of Family Support Services (DFSS)* – Our **vision** is to enhance the lives of Chicago residents, particularly those most in need, from birth through the senior years. Our **theory of change** is that in order to meet the needs of Chicago’s citizens – young and old – a continuum of coordinated services needs to be

provided and supported by the community. Our **theory of action** is to administer funds citywide that provide various programs and services for disadvantaged children and youth from infancy to age 18 through education and supportive services that supply individuals with the tools to change the course of their lives.

Azim Ramelize	City of Chicago – Dept. of Family and Support Services	Asst. Commissioner	Date
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- *DL3 Realty* - A commercial real estate company, our **vision** is to revitalize the commercial landscape of the far south side of Chicago, which had declined after the social unrest of the 1960s. Our **theory of change** is that high quality education programs, professional office buildings, and national retail anchored strip malls are necessary to improving the Roseland community. Our **theory of action** is to focus on the management and development of Roseland’s community development such as landmark community buildings, high impact commercial projects, national retail partners, and attractive green building designs that will improve the community and increase occupational opportunities.

William Smith	DL3 Realty	Director of Operations	Date
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- *Chicago State University* – A public, comprehensive, urban institution of higher learning located on the south side of Chicago, our **vision** is to strive for excellence in teaching, research, creative expression and community service. Our **theory of change** is that higher education should be available to all types of students in order to improve the educational outcomes for youth in distressed communities. Our **theory of action** is to provide access to higher education for promising graduates from outstanding secondary schools as well

as educating students where academic and personal growth may have been inhibited by lack of economic, social, or educational opportunity.

Thomas Kenemore	Chicago State University	Title	Date
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- *Kids off the Block* – Our **vision** is to provide at-risk, low income youth with positive alternatives to gangs, drugs, truancy, violence, and the juvenile justice system. Located in Roseland and a proud member of the Roseland Safety Networks Coalition, our **theory of change** is that if more structured programs and quality of resources are available to those within the community the youth have more opportunities to be successful. Our **theory of action** is to continue to build strong ties to the community while providing programs in tutoring and mentoring, drama, music, sports, community service, travel, job readiness, GED preparation, health and fitness, nutrition, and cultural arts.

Diane Ladikar	Kids off the Block	Executive Director	Date
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- *Devry University* – Our **vision** is to foster student learning through high-quality, career-oriented education integrating technology, science, business and the arts. Our **theory of change** is that it is necessary to prepare youth for college, as well as successful careers and lives post college. Having partnered with the Chicago Board of Education, our **theory of action** is to offer the college readiness program, Advantage Academy, which works with ‘C’ average high school students so that they are able to graduate and attend Devry University. This program gives participating students a significant advantage by preparing them for university education.

Sharon Thomas Parrott	Devry University	Senior Vice President External Relations Chief Regulatory Compliance Officer	Date
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- *Chicago Scholars* – Our **vision** is to foster a college-bound culture in every Chicago neighborhood and to improve college completion rates among attendees. Our **theory of change** is that by nurturing future leaders through mentorship, college admission support and access to summer internships and career programming we can serve the community. Our **theory of action** is to allow high-need students with the opportunity to begin their program the summer before their senior year of high school and continue providing them with support until they graduate from college.

Karen Foley	Chicago Scholars	President	Date
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- *UCAN* – Our **vision** is that youth who have suffered trauma can become our future leaders. Our **theory of change** is to focus on empowering youth to heal from their trauma and to move beyond the pain, to lead healthy and independent lives, to build strong families and communities, and to help break cycles of neglect, abuse and violence. Our **theory of action** is that we provide services to heal trauma, educate children and families, and prevent violence through youth empowerment. These services help our clients build healthy relationships, provide corrective experiences, demonstrate a commitment to diversity and inclusion, educate and empower our clients, and instill a sense of hope.

Tom Vanden Berk	UCAN	COO	Date
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- *Roseland Community Development Corporation* – Our **vision** is to bring together community residents, business leaders, financial institutions and government agencies for the residential and economic development of the Greater Roseland Communities. Our **theory of change** is to take efforts to bring together various partners in order to build up the existing community. Our **theory of action** is to facilitate these community changes through existing ties within the community.

Yahya Karim	Roseland Community Development Corp.	Director	Date
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- Health Care Consortium of Illinois – Our **vision** is to become a national leader committed to facilitating health and human service through advocacy, awareness and action. Our **theory of change** is to develop and maintain targeted, community-based, integrated health and human service delivery systems which increase the well-being of individuals, families and communities throughout Illinois by means of advocacy, awareness and action. Our **theory of action** is to use cutting-edge, quality-driven and diversified best practices and processes to facilitate developing our health and human service delivery systems.

Salim Al Nurridin	Health Care Consortium of Illinois	CEO	Date
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Advisory Group Member	Affiliation	Signature
Dorian Whigham	Faith-base Pastor	
Bob Jackson	Roseland Cease-Fire	
April Branch	Alderman Anthony Beale 9th Ward	
Roger Jones	Pretend Town	
Chester Williams	Alderman Carrie Austin 34th Ward	
Roy Jean Tillman	Wendell Smith Elementary School	
Zenobia Williams	SGA Youth & Family Services	
David Patton	SGA Youth & Family Services	
Yolanda Lucas	SGA Youth & Family Services	
Amanda Lewis	SGA Youth & Family Services	
Ronald Migalski	SGA Youth & Family Services	
Principal Evelyn Robbins	Curtis Elementary School	*signature found on MOU or letter of support
Diane Ladiker	Kids Off The Block	*signature found on MOU or letter of support
William Smith	DL3 Realty	*signature found on MOU or letter of support
Elizabeth Dozier	Fenger High School	*signature found on MOU or letter of support