

---

**From:** Popular in your network <info@twitter.com>  
**Sent:** 12/17/2015 3:02:50 PM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** Barack Obama tweeted: Tune in at 12:15 ET to watch President Obama deliver a statement.

Popular in your network

 **Barack Obama**  @BarackObama

Tune in at 12:15 a.m. ET to watch President Obama deliver a statement. [ofa.bo/f9Zb](https://ofa.bo/f9Zb)

[View on Twitter](#)

 **Federal Student Aid**  @FAFSA

JUST ANNOUNCED: New [@usedgov](#) payment plan may help 5 million additional borrowers lower their student loan payments: [1.usa.gov/1NVaSJr](https://1.usa.gov/1NVaSJr)

[View on Twitter](#)

 **Tim Sanders** @sanderssays

Whatever the challenge, teamwork can problem solve it faster than you can. Win with [#collaboration!](#)

[View on  
Twitter](#)

 **Inside Higher Ed** @insidehighered

Career Ed closing down Le Cordon Bleu operations [bit.ly/1lb61n6](http://bit.ly/1lb61n6)  
[pic.twitter.com/ef6OIRRqF3](http://pic.twitter.com/ef6OIRRqF3)

[View on  
Twitter](#)

 **DCist** @DCist

In the news: FreshPAC involvement in the Pepco merger, Metrobus driver stabbed, and more. [dcist.com/2015/12/mornin...](http://dcist.com/2015/12/mornin...)

[View on  
Twitter](#)

 **KSTP**  [@KSTP](#)

Special session talks are today.  
[@GovMarkDayton](#) [@kdaudt](#) and Tom Bakk  
meet to consider it. [kstp.mn/8j737](https://kstp.mn/8j737)

[View on  
Twitter](#)

[Settings](#) | [Help](#) | [Opt-out](#)

This email was generated for [@accreditor](#).

Twitter, Inc. 1355 Market Street, Suite 900 San Francisco, CA 94103

---

**From:** Steven Gelfound <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/4BC7A039DB474E1EA134714C1C79BDF3-STEVEN GELF>  
**Sent:** 6/20/2014 9:27:02 AM -0400  
**To:** Susan Greer <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/c539aa149ae54c71a8d2bc2d86525db6-sgreer>  
**CC:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>; Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>; Peter Kim <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2381426c8ced4af5836de4203c8304a8-PKim>  
**Subject:** Beta tester replacements

Sue -

I believe we need to replace the following:

1. Everest College of Business, Technology and Healthcare, Barrie, Ontario
2. Instituto de Banca y Comercio, Guayama, PR
3. Sanford-Brown College, Collinsville, IL
4. Trillium College Kingston, Kingston, Ontario

Everest College can be replaced with one of the following:

Atlantic University College	Guaynabo	PR
Dewey University- Bayamon Campus	Bayamon	PR

Instituto de Banca y Comercio can be replaced with one of the following:

Dewey University- Hato Rey Campus	Hato Rey	PR
National University College	Arecibo	PR

Sanford-Brown College can be replaced with one of the following:

Minnesota School of Business	Rochester	MN
Hondros College	West Chester	OH
ITT Technical Institute	Canton	MI
Brown Mackie College - Merrillville	Merrillville	IN

Trillium College Kingston can be replaced with one of the following:

Trinity College of Puerto Rico	Ponce	PR
American Educational College	Toa Alta	PR

---

**Steven Gelfound**

Vice President of Information Technology Services

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

[www.acics.org](http://www.acics.org) | 202.336.6799 | 202.842.2593 - f

**CONFIDENTIALITY NOTICE:**

This communication is only intended for the persons or entities to which it is addressed or copied and may contain information that is confidential and/or privileged in some way. Distribution or copying of this communication or the information contained herein is not expressly authorized. ACICS reserves the right to disclose this communication as required by law without the consent of the persons or entities to which this communication is addressed.



February 19, 2015

Albert C. Gray, Ph.D.  
President and Chief Executive Officer  
Accrediting Council for Independent Colleges and Schools  
750 First Street NE  
Suite 980  
Washington, DC 20002-4223

Dear Mr. Gray:

This letter is to inform you that on February 11, 2015, Scott W. Steffey resigned from his positions as President and Chief Executive Officer and as a member of the Board of Directors of Career Education Corporation. On February 11, 2015, the Board appointed Ronald D. McCray, as Interim President and Chief Executive Officer.

If you have any questions or concerns, please feel free to contact me at 401-481-3575 or [dcotham@careered.com](mailto:dcotham@careered.com)

Sincerely,

*Donald R. Cotham*

Donald R. Cotham  
Director of Regulatory Operations

cc: Robert S. Eitel, Vice President of Regulatory Operations, CEC

ACICS ID	Name	City	State
19459	Brooks Institute	Ventura	CA
22213	Brooks Institute	Santa Barbara	CA
37894	Collins College	Phoenix	AZ
42151	Collins College	Tempe	AZ
20842	International Academy of Design & Technology	Troy	MI
21429	International Academy of Design & Technology	Nashville	TN
22163	International Academy of Design & Technology	Sacramento	CA
48280	Le Cordon Bleu College of Culinary Arts	San Francisco	CA
21352	Le Cordon Bleu College of Culinary Arts	Austin	TX
23522	Le Cordon Bleu College of Culinary Arts	Sacramento	CA
23542	Le Cordon Bleu College of Culinary Arts	Dallas	TX
23929	Le Cordon Bleu College of Culinary Arts	Tukwila	WA
24557	Le Cordon Bleu College of Culinary Arts	St. Peters	MO
19019	Le Cordon Bleu College of Culinary Arts	Pasadena	CA
12821	Le Cordon Bleu College of Culinary Arts	Pasadena	CA
18883	Le Cordon Bleu College of Culinary Arts	Pasadena	CA
38375	Le Cordon Bleu College of Culinary Arts	Portland	OR
38353	Le Cordon Bleu College of Culinary Arts	Mendota Heights	MN
38381	Le Cordon Bleu College of Culinary Arts	Tucker	GA
48705	Le Cordon Bleu College of Culinary Arts	Scottsdale	AZ
48109	Le Cordon Bleu College of Culinary Arts	Cambridge	MA
48157	Le Cordon Bleu College of Culinary Arts	Las Vegas	NV
19776	Le Cordon Bleu College of Culinary Arts	Orlando	FL
48561	Le Cordon Bleu College of Culinary Arts	Miramar	FL
109290	Le Cordon Bleu College of Culinary Arts	Scottsdale	AZ
40730	Missouri College	Brentwood	MO
70523	Sanford-Brown College	Mendota Heights	MN
70526	Sanford-Brown College	Brooklyn Center	MN
11161	Sanford-Brown College	Tampa	FL
18936	Sanford-Brown College	Orlando	FL
21012	Sanford-Brown College	Henderson	NV
21569	Sanford-Brown College	Seattle	WA
22159	Sanford-Brown College	San Antonio	TX
20950	Sanford-Brown College	Atlanta	GA
20956	Sanford-Brown College	Houston	TX
20958	Sanford-Brown College	Middleburg	OH

		Heights	
20954	Sanford-Brown College	Ft. Lauderdale	FL
20968	Sanford-Brown College	Dallas	TX
10192	Sanford-Brown College	Fenton	MO
15768	Sanford-Brown College	Jacksonville	FL
10395	Sanford-Brown College	McLean	VA
24743	Sanford-Brown College Online	Tampa	FL
11132	Sanford-Brown College-Chicago	Chicago	IL
20960	Sanford-Brown Institute	New York	NY
20970	Sanford-Brown Institute	Garden City	NY
15766	Sanford-Brown Institute	Iselin	NJ
20964	Sanford-Brown Institute	White Plains	NY
10798	SBI Campus, an affiliate of Sanford-Brown	Melville	NY

---

**From:** Jill DeAtley <(b)(6)@careered.com>  
**Sent:** 5/23/2014 10:42:09 AM -0400  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** CEC - Unpaid Sustaining Fee Invoice  
**Attachments:** FW: ACICS Invoice - 00021970

Al,

I enjoyed our chat this morning and your insights regarding the bylaws change for Commissioner eligibility.

Regarding a CEC-related matter that we discussed, I have attached the history on this inquiry which dates back to December 2013. I'm glad to hear that you concur with my assessment that a fee is not required and will watch for written confirmation from ACICS that this invoice issue has been resolved.

Enjoy your holiday weekend!

Jill

---

*Jill A. DeAtley*

Vice President of Compliance, Career Education Corporation

Vice President, Career Education Scholarship Fund

847/585-2627 direct; 847/(b) (6) cell

---

**From:** Jill DeAtley  
**Sent:** Tuesday, May 06, 2014 3:06 PM  
**To:** Trina Green; (b)(6)@acics.org  
**Cc:** (b)(6)@acics.org  
**Subject:** RE: unpaid sustaining fee invoice

Trina and Elizabeth,

I am following up on my request for information regarding this inquiry. Can you please provide me with confirmation that the matter is closed based on the

information that I provided to you in March 2014? I appreciate your assistance.

Jill

---

*Jill A. DeAtley*

Vice President of Compliance, Career Education Corporation

Vice President, Career Education Scholarship Fund

847/585-2627 direct; 847/(b) (6) cell

---

**From:** Elizabeth Jackson [mailto:(b)(6)@acics.org]  
**Sent:** Monday, March 24, 2014 9:09 AM  
**To:** Jill DeAtley  
**Cc:** Trina Green  
**Subject:** RE: unpaid sustaining fee invoice

Good morning Jill,

I do not have any update for you at this time but Trina will be in the office on the 27<sup>th</sup> and I will follow up with her to ensure you have the required information needed by the 28th.

---

**From:** Jill DeAtley [mailto:(b)(6)@careered.com]  
**Sent:** Sunday, March 23, 2014 1:29 PM  
**To:** Elizabeth Jackson  
**Cc:** Jill DeAtley; Trina Green  
**Subject:** FW: unpaid sustaining fee invoice

Elizabeth,

I got Trina's vacation note. I am also on vacation this week, but would like to know the status so I can follow-up upon my return. If you have any information, I'd appreciate an update. Thank you.

Jill DeAtley

---

**From:** Jill DeAtley  
**Sent:** Sunday, March 23, 2014 12:27 PM  
**To:** 'Trina Green'  
**Cc:** Jill DeAtley  
**Subject:** FW: unpaid sustaining fee invoice

Trina,

Checking in on the status of this inquiry. I will be on vacation from today through 3/28, back in the office on 3/31. Could you please give me an update by 3/28 so I have it when I return? Thanks.

Jill

---

**From:** Jill DeAtley  
**Sent:** Thursday, March 13, 2014 4:27 PM  
**To:** Trina Green  
**Subject:** RE: unpaid sustaining fee invoice

As a reminder, the change in campus status took place in August 2012. They paid their 2012/13 sustaining in the fall of 2012. By the time the ACICS fiscal year which started 7/1/13 started, they had already been classified as a campus addition, part of LCB Pasadena. It's unclear to me why they would be billed a sustaining fee for the ACICS fiscal year 7/1/13-6/30/14 when they were an approved part of LCB Pasadena starting on 8/20/12. The AFR which was filed in June 2013 included their revenue with Pasadena. They did not file their own AFR.

Jill

---

**From:** Trina Green [mailto:(b)(6)@acics.org]  
**Sent:** Thursday, March 13, 2014 4:01 PM  
**To:** Jill DeAtley  
**Subject:** RE: unpaid sustaining fee invoice

Jill you are correct and I do recall getting your email but the invoice was generated before the change took place and therefore I would need to forward your answer to Jeff. Technically any institution that is open and operating as of July 1 of that year

gets a sustaining fee invoice.

---

**From:** Jill DeAtley [mailto:(b)(6)@careered.com]  
**Sent:** Thursday, March 13, 2014 4:32 PM  
**To:** Trina Green  
**Subject:** RE: unpaid sustaining fee invoice

Trina,

On 12/5/13, I received an inquiry from ACICS regarding this invoice, both in terms of a copy of the invoice and a call from Elizabeth Jackson which was directed to our Accounts Payable Department. In response, I send the attached e-mail to you and then forwarded it to Elizabeth (with a copy to you) when I learned that she is the one who had called our office. I did not receive a reply back, but since there was no other follow-up I assumed that this issue had been closed on your end.

I am providing this information in response to your current inquiry about the same invoice. This invoice was issued for a campus (located in Hollywood, CA) which changed its status from an additional location to a campus addition on 8/20/2012. The location paid its sustaining fee for 2012/13 but was no longer required to pay a separate sustaining fee since it is a campus addition. Its revenue was reported as part of the its main campus, Le Cordon Bleu in Pasadena, CA beginning with the 2012 AFR which was filed in June 2013.

Based on this information, I request that this invoice be voided since campus additions do not pay sustaining fees. Please contact me once you review this information so we can bring this matter to a close.

Jill

---

*Jill A. DeAtley*

Vice President of Regulatory Review, Career Education Corporation

Vice President, Career Education Scholarship Fund

847/585-2627 direct; 847(b) (6) . cell

---

**From:** Trina Green [mailto:(b)(6)@acics.org]  
**Sent:** Thursday, March 13, 2014 2:09 PM

**To:** Jill DeAtley

**Subject:** unpaid sustaining fee invoice

Hi there Jill, I was wondering if you could look into the payment for the unpaid attached Sustaining fee invoice. I researched the last payment received for Sustaining fees which was in the total of \$437430.00 however it was short by \$7,120.00 which is severely past due. Please feel free to contact me directly on the number below, with any questions or concerns that you might have.

Have a great day

*Trina T. Green*

*750 First Street NE, Suite 980*

*Washington, DC 20002*

*202-336-6786*

*Experience is the best teacher!*

---

**From:** Jill DeAtley (b)(6) @careered.com>  
**Sent:** 12/5/2013 3:00:27 PM -0500  
**To:** Elizabeth Jackson (b)(6) @acics.org>  
**CC:** Trina Green <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/62ea1b35682547bd805a9375495c8894-tgreen>  
**Subject:** FW: ACICS Invoice - 00021970  
**Attachments:** Report.pdf; LCB Los Angeles\_ACICS Learning Site Notify.\_8-20-12\_09.10.12.pdf

Elizabeth -

I subsequently learned that you are the one who called today about this invoice, probably because you are evaluating sustaining fees payments for the upcoming Council meeting. So, I am forwarding this information to you as well.

Please contact me directly with any questions. As noted below, I'd appreciate confirmation when this is resolved. Thanks.

Jill

---

*Jill A. DeAtley*

Vice President of Regulatory Review

Career Education Corporation

847/585-2627 direct; 847/(b) (6) cell

---

**From:** Jill DeAtley  
**Sent:** Thursday, December 05, 2013 1:53 PM  
**To:** (b)(6) @acics.org  
**Subject:** ACICS Invoice - 00021970

Trina,

It was good to see you last month at the Conference; I hope that your travel home from Jacksonville was uneventful.

I'm writing today regarding an invoice that I believe was issued in error. We have received an invoice for this campus, Le Cordon Bleu College of Culinary Arts, Hollywood, California (attached). The campus classification was changed to a campus addition in August 2012 (see attached) and should, therefore, no longer pay a separate sustaining fee since it now reports revenue as part of its main campus.

Could you please cancel this charge and update your records? It would be great to get confirmation back from you once that takes place. Thanks!

Jill

---

*Jill A. DeAtley*

Vice President of Regulatory Review

Career Education Corporation

847/585-2627 direct; 847/(b) (6) cell



August 20, 2012

ID Code 00019019

VIA E-MAIL ONLY

Mr. Anthony Bondi  
 President  
 Le Cordon Bleu College of Culinary Arts  
 521 East Green Street.  
 Pasadena, CA 91101

Dear Mr. Bondi

LE CORDON BLEU COLLEGE OF CULINARY ARTS, HOLLYWOOD, CALIFORNIA ID CODE 00021970

This letter will acknowledge receipt of notification from you that your institution will begin utilizing the facilities at 6370 West Sunset Boulevard, Hollywood, California 90028 as a campus addition. According to Council records, this location is functioning as an additional location and has been in operation since **July 2005**. Based on the information provided, and in accordance with Section 2-2-101(b) of the *Accreditation Criteria*, this facility appears to meet the Council's definition of a campus addition and, therefore, is included as such within the scope of your institution's grant of accreditation.

In accordance with Council procedures, the campus addition will be required to undergo a verification visit during **September/ October 2013**. In preparation for this visit, the campus addition must submit a *Campus Addition Annual Report*, detailing the full conversion of this location from additional location to campus addition. An ACICS staff member will contact you approximately two months prior to this date to make arrangements for the visit.

The campus addition will also be required to submit subsequent annual reports, outlining the activities and future plans of this location. In addition, the campus addition may undergo future site evaluations, as verification of said written reports.

The campus addition has been assigned ID Code **00021970**. Please use the above code on all correspondence regarding this location. If you have any questions about this matter, please contact Ms. Shameka S. Erby at (202) 336-6849.

Thank you for keeping the Council informed of your institution's activities.

Sincerely,

(b)(6)

Joseph E. Gurubatham, Ed. D.  
 Director of Campus Development

- c: Ms. Cathy Sheffield, U.S. Department of Education  
 Ms. Martina Ferannadez-Rosario, U.S. Department of Education, School Participation Team- Regions IX & X  
 Ms. Joanne Wenzel, California Bureau of Private Postsecondary Education  
 Ms. Denese Philips, Career Education Corporation



**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE, Suite 980, Washington, DC, 20002-4223, USA  
 Phone: (202) 336-6780 Fax: (202) 842-2593

**INVOICE**

Date: 05-Dec-2013

Bill-To: (b)(6)

Career Education Corporation  
 231 North Martingale Road  
 Schaumburg, IL 60173-2007

Ship-To: 00021970

Le Cordon Bleu College of Culinary Arts

Order Number: 1000118932  
 Order Date: 26-Aug-2013  
 Invoice Number : 0000091944

Product	Fulfil Status	Status	Qty	Unit Price	Unit Discount	Coupon	Adjustment	Total
ACICS-ACICS - ACICS Sustaining Fees 01-Jul-2013 to 30-Jun-2014	Active	Active	1	7,120.00	0.00	0.00	0.00	7,120.00

Shipping: 0.00

Total : 7,120.00

Paid To Date 0.00

Current Amount Due : 7,120.00

Please detach the lower portion and return it with your payment. Thank you.

Customer: 00015712-0 Career Education Corporation  
 Order No.: 1000118932 Invoice No: 0000091944

Balance Due(USD): 7,120.00

**DUE UPON RECEIPT**

Amount: \_\_\_\_\_

Credit Card # \_\_\_\_\_ Exp. Date: \_\_\_\_ / \_\_\_\_

Name on Credit Card: \_\_\_\_\_

Credit Card Billing Address: \_\_\_\_\_

Send payments to: Accrediting Council for Independent Colleges and Schools  
 P.O. Box 791309  
 Baltimore, MD 21279-1309

Street: \_\_\_\_\_

City, State, Zip: \_\_\_\_\_

Signature: \_\_\_\_\_

---

**From:** Conor O'Malley <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/A81B00D0E2F44ACDA414B9679EB00D76-CONOR O'MAL>  
**Sent:** 2/26/2014 1:27:05 PM -0500  
**To:** Marissa Fox (b)(6)@careered.com>  
**CC:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** CEC Alpha Test Results  
**Attachments:** Alpha Test Results, CEC.pdf; Alpha Test Results - CEC.xlsx

Ms. Marissa Fox,

I want to take the opportunity to thank you again for participating in the Placement Verification Program's Alpha Test.

Please see the attached documentation in regards to the results of the Alpha Test.

Feel free to contact me if you have any questions or concerns.

All the best,

Conor O'Malley

Conor O'Malley

Administrative Coordinator

Placement Verification Program

Notary Public

Accrediting Council for Independent Colleges and Schools

750 First Street, NE | Suite 980 | Washington, DC 20002

[www.acics.org](http://www.acics.org) | 202.336.6843 - p | 202.842.2593 - f

ACICS PLACEMENT VERIFICATION PROGRAM

Placement Data Record

ALPHA TEST

Placement Data Record

SUBMISSION DATE:

CAMPUS				STUDENT						
Campus Name	ACICS ID	City	State	Student ID	Student Name (Last, First)	Primary Phone Number (Include Area Code)	Student Email	Address 1	Student Email Address 2	Completion/ Graduation Date (MM/DD/YYYY)
IADT - Las Vegas	00021012	Henderson	NV	(b)(6)	(b)(6)	(b)(6)	(b)(6)@my.iadtlasvegas.com		(b)(6)@hotmail.com	11/9/2013
IADT - San Antonio	00022159	San Antonio	TX	(b)(6)	(b)(6)	(b)(6)	(b)(6)@my.iadtsanantonio.com		(b)(6)@live.com	11/9/2013
LCB Dallas	00023542	Dallas	TX	(b)(6)	(b)(6)	(b)(6)	(b)(6)@my.dallas.chefs.edu			8/16/2013
LCB Dallas	00023542	Dallas	TX	(b)(6)	(b)(6)	(b)(6)	(b)(6)@my.dallas.chefs.edu		(b)(6)@yahoo.com	8/16/2013
LCB Dallas	00023542	Dallas	TX	(b)(6)	(b)(6)	(b)(6)	(b)(6)@my.dallas.chefs.edu		(b)(6)@live.com	8/16/2013
LCB Dallas	00023542	Dallas	TX	(b)(6)	(b)(6)	(b)(6)	(b)(6)@my.dallas.chefs.edu		(b)(6)@hotmail.com	8/16/2013

ACICS PLACEMENT VERIFICATION PROGRAM

Placement Data Record

ALPHA TEST

Placement Data Record

SUBMISSION DATE:

PROGRAM		PLACEMENT		BASIS FOR CLASSIFICATION (Select one of the following three options)					
Program Name	CIP Code	SOC Position Title	Employer-Generated Position Title (If different from SOC Position Title)	A	B	C			
				POSITION TITLE	SKILLS LEARNED	STUDENT ATTESTATION			
				Full-time Position (Included on posted list of job titles)	Full-time Position (Skills learned in program are required as a predominant component of full-time job)	OBTAINING		MAINTAINING	
				New Position (Utilizes the skills and knowledge learned in program)	New Position (Requires the credential provided through program)	Current Position (Fulfills requirements for professional development)	Current Position (Fulfills requirements for possible future promotion)		
Fashion Merchandising	52.1902	Inventory Manager			1				
Graphic Design	50.0409	Head Photo Specialist							
Le Cordon Bleu Culinary Arts	12.0503	Back of the House Associate			1				
Le Cordon Bleu Culinary Arts	12.0503	Saute Cook			1				
Le Cordon Bleu Culinary Arts	12.0503	Lead Line Cook			1				
Le Cordon Bleu Culinary Arts	12.0503	Caterer			1 <i>(Student said she only work part-time)</i>				

ACICS PLACEMENT VERIFICATION PROGRAM

Placement Data Record

ALPHA TEST

Placement Data Record

SUBMISSION DATE:

Current Position (Fulfills goal of improving job-related skills)	Type of Position (If Selecting Option C as Basis for Classification, Mark One)								EMPLOYMENT DETAILS			
	Full-time, permanent work for a single employer (defined here as greater than or equal to 20 hours per week)	Part-time permanent work for a single employer (defined here as 7.5 to less than 20 hours per week)	Self-employment with multiple possible customers (e.g., as a small business owner)	Independent contract work with multiple possible customers (e.g., as a "free-lance" contractor)	Temporary agency work (on jobs related to the field of study)	Temporary work (on jobs lasting 1 month or more that could lead to repeated, sustained employment)	Practical training (as allowed by a student visa)	Other paid work	Employment Start Date	Placement Record Date	Placement Verification Date (If different from Placement Record Date)	Company Name (If self-employed, enter "Self-Employed")
									11/6/2013	11/20/2013	11/20/2013	The Bungalow
1	1								8/6/2009	11/22/2013	11/22/2013	Attestation A
									10/25/2013	11/1/2013	11/1/2013	Isla Morada Fish Company Restaurant
									10/21/2013	11/5/2013	11/5/2013	The Frogg Coffee Bar & Creperie
									1/14/2013	11/6/2013	11/5/2013	Chicken Scratch
									8/24/2013	11/8/2013	11/8/2013	Sonia Cole - Self Employeed Caterer

ACICS PLACEMENT VERIFICATION PROGRAM

Placement Data Record

ALPHA TEST

Placement Data Record

SUBMISSION DATE:

ALPHA TEST RESULTS						
Number of Contact Attempts	Date Verified (or Date student was spoken to if/when unable to verify)	Verified (Y or N)	Still Employed (Y or N)	Employment End Date (If No Longer Employed)	Complaint Made by Graduate (Y or N) (Please be sure to detail the nature of the complaint in the Comments column)	Conflicting Data Supplied (Y or N) (If data supplied by school does not align with data provided by the student, record data provided by student, and highlight cell)
4						
5	2/6/2014	Y	Y	--	N	N
5						
4						
3	1/30/2014	Y	Y	--	N	N
5	2/6/2014	Y	Y		N	Y

ACICS PLACEMENT VERIFICATION PROGRAM

Placement Data Record

ALPHA TEST

Placement Data Record

SUBMISSION DATE:

Comments
(Please log detailed information pertaining to all contact attempts. Begin each entry with the date (MM/DD/YY), and use a new line for each new entry by pressing ALT+ENTER to add additional lines within the cell)
Left voicemail on 1/23/14 Left second voicemail on 2/3/14 Sent email on 2/6/14 Left third voicemail on 2/6/14
Left voicemail on 1/23/14 Left second voicemail on 2/3/14 Email sent on 2/6/14 Left third voicemail on 2/6/14 Did not start fulltime until 2012
Asked to call back on first call 1/23/14 Got voicemail when I called back on 1/24/14 Left second voicemail on 1/30/14 Left third voicemail on 2/3/14 Email sent on 2/6/13
Automated message saying they are not currently taking calls Sent email 2/6/14
Asked to call back on first call 1/23/14 Got voicemail when I called back on 1/24/14 Verified 1/30/14
Left voicemail on 1/23/14 Left second voicemail on 1/30/14 Left third voicemail on 2/3/14 Sent email on 2/6/14 Left fourth voicemail on 2/6/14 Works only part-time



February 26, 2014

Dear Ms. Marisa Fox:

This letter comes in regards to the recently completed Alpha Test of our Placement Verification Program (PVP). First, we want to thank you for your participation. The data you provided has helped us with the on-going development of the PVP. Regarding the placements you submitted for review, please see the attached Placement Data Record for a proper break down of the results of our verification attempts, including any additional data we may have gathered.

If you have any questions, please contact us at (b)(6)@acics.org. Thank you!

Sincerely,

(b)(6)

Conor O'Malley  
Administrative Coordinator  
Placement Verification Program  
Notary Public

---

**From:** Susan Greer <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/C539AA149AE54C71A8D2BC2D86525DB6-SGREER>  
**Sent:** 7/30/2015 5:32:29 PM -0400  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**CC:** Jeff Olszewski <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/5b5c75d2faf243ad81863a2950d5c8f9-JOlszewski>; Katy Fisher (b)(6)@acics.org>; Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>; Ian Harazduk <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/653bda8a64144114820bfcfb53b7514e-IHarazduk>  
**Subject:** CEC Teach-Out Schools Summary FSA 05 15 2015.xlsx  
**Attachments:** CEC Teach-Out Schools Summary FSA 05 15 2015.xlsx

Al

Attached is the list of the CEC schools and their proposed closing dates. This came from Ian who manages the campus closings and would be able to provide any updates to the list if needed in the future.

Sue

---

**From:** Anthony Bieda <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/3625966AA21B477EA17337561576FD9 F-ABIEDA>  
**Sent:** 12/22/2014 1:34:03 PM -0500  
**To:** Leadership Group (b)(6)@acics.org>  
**Subject:** CECO: Announces Intent To Divest LCB  
**Attachments:** CECO121914-063215.pdf

FYI. As always, note that the investment community offers no analysis (nor should it) of the impact on students, current or prospective.

Anthony S. Bieda

Vice President for External Affairs

Accrediting Council for Independent Colleges and Schools

750 First Street, NE | Suite 980 | Washington, DC 20002

www.acics.org | 202.336.6781 - p | 202.842.2593 - f

Follow us on Twitter - <http://twitter.com/acicsaccredits>

Like us on Facebook - <http://facebook.com/acicsaccredits>

---

CONFIDENTIALITY NOTICE:

This communication is only intended for the persons or entities to which it is addressed or copied and may contain information that is confidential and/or privileged in some way. Distribution or copying of this communication or the information contained herein is not expressly authorized. ACICS reserves the right to disclose this communication as required by law without the consent of the persons or entities to which this communication is addressed.

---

**From:** Trace Urdan [mailto:(b)(6)@wellsfargo.com]  
**Sent:** Friday, December 19, 2014 10:36 AM  
**To:** Anthony Bieda  
**Subject:** CECO: Announces Intent To Divest LCB

## **CECO: Announces Intent To Divest LCB**

### **Career Education Corp.**

#### ***Education***

**Trace A. Urdan, Senior Analyst (415) 947-5470**

(b)(6) @wellsfargo.com

**Jeffrey Lee, Associate Analyst (415) 396-4328 (b)(6) @wellsfargo.com**  
**Wells Fargo Securities, LLC.**

- **We are maintaining our Outperform rating on CECO** following the company's announcement that it intends to divest its 16-campus Le Cordon Bleu (LCB) business. We estimate that LCB will lose \$47 million in 2014 on estimated revenue of \$183 million and student enrollment of 9,097 students. We estimate LCB will lose \$40 million in 2015. Management has indicated that LCB is making a positive cash contribution to overhead, which leads us to believe that divesting LCB could also prompt further cuts in overhead expense and speed the company's time to profitability.
- **Divestiture is the first among various options** for curbing losses and complying with Gainful Employment (GE). Anticipated pressures on the LCB business from the new GE rule is likely forcing management to make changes. The sale could be to a for-profit or a not-for-profit entity. Failing a strong external bid, the company could arrange a seller-financed deal to its own affiliated 501c3 philanthropic corporation which acts as a vehicle for delivering scholarships to its students. Other alternatives for retaining the LCB business in the absence of an attractive bid include converting to a certificate business and/or making marginal adjustments to credit requirements and placement activities in order to meet the rule's constraints.
- **GE pressures make the outcome of the for-sale process unclear.** Though the brand reputation of LCB is solid, and a path to profitability is viable in our opinion, if not easy, the company may have difficulty finding a for-profit buyer. Private equity seems unlikely as the debt markets are unlikely to embrace an unprofitable school with regulatory challenges and most potential strategic buyers face their own balance sheet constraints. Sale to an unaffiliated not-for-profit entity remains a possibility, but likely would require some type of seller-financing. Alternatively not-for-profit ECMC, which bought 56 Everest and WyoTech campuses from COCO, is another possibility.
- **Valuing the asset is difficult.** Given the absence of positive EBITDA we are left to consider either revenue or per-student multiples. LINC represents the best - though still imperfect - comp, in our view. On both an EV/2015E Revenue and EV/2015E Enrollment basis, LINC's current (and admittedly depressed) valuation implies the LCB business could objectively be worth up to \$50 million. We believe that investors have not attributed that much value to the asset and if the company is able to command such a price it would represent a positive catalyst for the stock. In any case, we believe the reduction in current losses and the simplification of the story should be enough to encourage investors.

**Career Education Corp. (CECO-NASDAQ) --Outperform (1)**

Price as of 12/19/2014: \$6.41

FY 14 EPS: \$-0.68  
FY 15 EPS: \$-0.31  
Shares Out.: 67.0 MM  
Market Cap.: \$429.47 MM

Sector Rating: Post Secondary, Overweight

*See attached PDF for additional information, current pricing and disclosures.*

**THANK YOU FOR RECEIVING WELLS FARGO SECURITIES, LLC RESEARCH.  
TO UNSUBSCRIBE TO THIS MESSAGE REPLY TO THE ABOVE E-MAIL  
ADDRESS.**

December 19, 2014

**WELLS  
FARGO****SECURITIES**

## Equity Research

### Career Education Corp.

**CECO: Announces Intent To Divest LCB**

- **We are maintaining our Outperform rating on CECO** following the company's announcement that it intends to divest its 16-campus Le Cordon Bleu (LCB) business. We estimate that LCB will lose \$47 million in 2014 on estimated revenue of \$183 million and student enrollment of 9,097 students. We estimate LCB will lose \$40 million in 2015. Management has indicated that LCB is making a positive cash contribution to overhead, which leads us to believe that divesting LCB could also prompt further cuts in overhead expense and speed the company's time to profitability.
- **Divestiture is the first among various options** for curbing losses and complying with Gainful Employment (GE). Anticipated pressures on the LCB business from the new GE rule is likely forcing management to make changes. The sale could be to a for-profit or a not-for-profit entity. Failing a strong external bid, the company could arrange a seller-financed deal to its own affiliated 501c3 philanthropic corporation which acts as a vehicle for delivering scholarships to its students. Other alternatives for retaining the LCB business in the absence of an attractive bid include converting to a certificate business and/or making marginal adjustments to credit requirements and placement activities in order to meet the rule's constraints.
- **GE pressures make the outcome of the for-sale process unclear.** Though the brand reputation of LCB is solid, and a path to profitability is viable in our opinion, if not easy, the company may have difficulty finding a for-profit buyer. Private equity seems unlikely as the debt markets are unlikely to embrace an unprofitable school with regulatory challenges and most potential strategic buyers face their own balance sheet constraints. Sale to an unaffiliated not-for-profit entity remains a possibility, but likely would require some type of seller-financing. Alternatively not-for-profit ECMC, which bought 56 Everest and WyoTech campuses from COCO, is another possibility.
- **Valuing the asset is difficult.** Given the absence of positive EBITDA we are left to consider either revenue or per-student multiples. LINC represents the best – though still imperfect – comp, in our view. On both an EV/2015E Revenue and EV/2015E Enrollment basis, LINC's current (and admittedly depressed) valuation implies the LCB business could objectively be worth up to \$50 million. We believe that investors have not attributed that much value to the asset and if the company is able to command such a price it would represent a positive catalyst for the stock. In any case, we believe the reduction in current losses and the simplification of the story should be enough to encourage investors.

**Valuation Range: \$7.00 to \$9.00**

Our valuation range of \$7.00-\$9.00 is based on Sum of the Parts analysis of our 2015 division estimates. We believe the comparisons to the mean degree granting multiple for the university assets and LINC for the vocational assets is conservative. Risks include inability to stem enrollment declines, regulatory penalties, consumer lawsuits, regulatory changes, and competition.

**Investment Thesis:**

Career Education has launched a restructuring and turnaround plan that could take several years, cost several hundred million dollars and whose ultimate success is far from assured. Despite these continuing challenges, we believe the company's assets in aggregate have value in excess of where the market currently prices the stock.

**Please see page 2 for rating definitions, important disclosures and required analyst certifications**

**All estimates/forecasts are as of 12/19/14 unless otherwise stated.**

Wells Fargo Securities, LLC does and seeks to do business with companies covered in its research reports. As a result, investors should be aware that the firm may have a conflict of interest that could affect the objectivity of the report and investors should consider this report as only a single factor in making their investment decision.

ED00012275

## Outperform / V

Sector: Post Secondary  
Overweight

### Company Note

EPS	2013A		2014E		2015E	
			Curr.	Prior	Curr.	Prior
Q1 (Mar.)	(\$0.20)	(\$0.23)	A	NC	(\$0.09)	NC
Q2 (June)	(0.26)	(0.12)	A	NC	(0.06)	NC
Q3 (Sep.)	(0.28)	(0.25)	A	NC	(0.13)	NC
Q4 (Dec.)	(0.12)	(0.08)		NC	(0.03)	NC
FY	(\$0.86)	(\$0.68)		NC	(\$0.31)	NC
CY	(\$0.86)	(\$0.68)			(\$0.31)	
FY P/EPS	NM	NM			NM	
Rev.(MM)	\$1,035	\$939			\$941	

Source: Company Data, Wells Fargo Securities, LLC estimates, and Reuters  
NA = Not Available, NC = No Change, NE = No Estimate, NM = Not Meaningful  
V = Volatile, \* = Company is on the Priority Stock List

Ticker	CECO
Price (12/19/2014)	\$6.41
52-Week Range:	\$4-8
Shares Outstanding: (MM)	67.0
Market Cap.: (MM)	\$429.5
S&P 500:	2,062.19
Avg. Daily Vol.:	527,498
Dividend/Yield:	\$0.00/0.0%
LT Debt: (MM)	\$0.0
LT Debt/Total Cap.:	0.0%
ROE:	(3.0)%
3-5 Yr. Est. Growth Rate:	13.0%
CY 2014 Est. P/EPS-to-Growth:	NM
Last Reporting Date:	11/06/2014
	Before Open

Source: Company Data, Wells Fargo Securities, LLC estimates, and Reuters

**Trace A. Urdan, Senior Analyst**  
(415) 947-5470

(b)(6)@wellsfargo.com

**Jeffrey Lee, Associate Analyst**  
(415) 396-4328

(b)(6)@wellsfargo.com

Together we'll go far

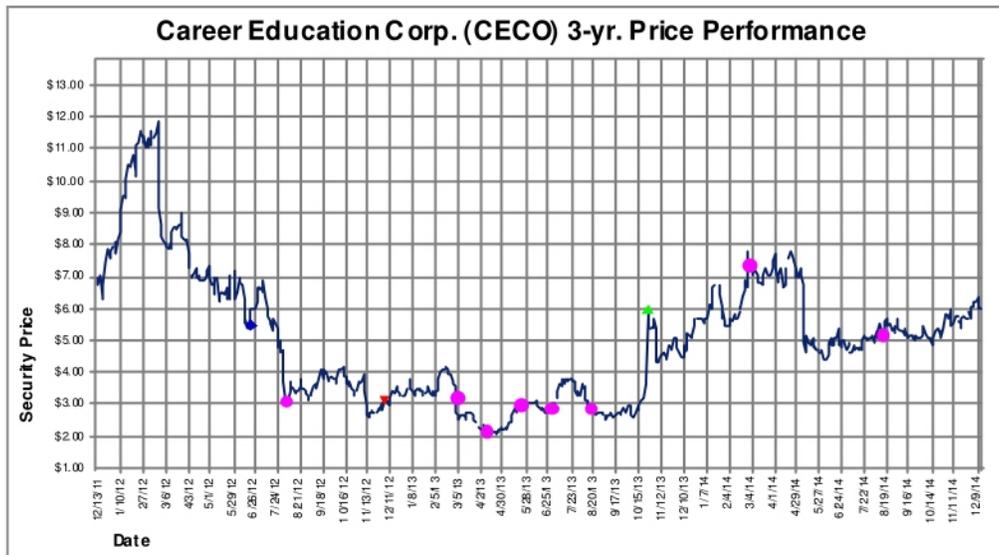


**Education**

**Company Description:**

Career Education offers post-secondary degree programs through more than 75 campuses in the U.S., Canada, France, and the U.K. to more than 90,000 students. The company's schools offer degree and diploma programs in career-oriented disciplines including visual communication, information technology, business, culinary, and healthcare. Since its inception, it has made 28 acquisitions.

**Required Disclosures**



Date	Publication Price (\$)	Rating Code	Val. Rng. Low	Val. Rng. High	Close Price (\$)
6/19/2012		Ur dan			
6/19/2012	5.50	1	11.00	15.00	5.50
8/22/2012	3.35	1	5.00	7.00	3.13
12/4/2012	2.82	2	2.00	6.00	3.10
2/28/2013	3.22	2	3.00	4.00	3.22
4/8/2013	2.16	2	1.50	3.00	2.20
5/20/2013	3.14	2	3.00	5.00	3.05
6/25/2013	3.71	2	2.25	4.50	2.90
8/13/2013	3.07	2	2.50	4.80	2.89
10/25/2013	3.80	1	5.00	7.00	5.98
2/28/2014	7.71	1	10.00	12.00	7.39
8/13/2014	5.24	1	7.00	9.00	5.22

Source: Wells Fargo Securities, LLC estimates and Reuters data

<b>Symbol Key</b>		<b>Rating Code Key</b>	
▼ Rating Down grade	◆ Initiation, Resumption, Drop or Suspend	1 Outperform/Buy	SR Suspended
▲ Rating Upgrade	■ Analyst Change	2 Market Perform/Hold	NR Not Rated
● Valuation Range Change	□ Split Adjustment	3 Underperform/Sell	NE No Estimate

**Additional Information Available Upon Request**

I certify that:

- 1) All views expressed in this research report accurately reflect my personal views about any and all of the subject securities or issuers discussed; and
- 2) No part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed by me in this research report.

- Wells Fargo Securities, LLC maintains a market in the common stock of Career Education Corp.
- Wells Fargo Securities, LLC or its affiliates intends to seek or expects to receive compensation for investment banking services in the next three months from Career Education Corp.

**Career Education Corp.**

---

**CECO:** Risks include inability to stem enrollment declines, regulatory penalties, consumer lawsuits, regulatory changes, and competition.

Wells Fargo Securities, LLC does not compensate its research analysts based on specific investment banking transactions. Wells Fargo Securities, LLC's research analysts receive compensation that is based upon and impacted by the overall profitability and revenue of the firm, which includes, but is not limited to investment banking revenue.

**STOCK RATING**

**1=Outperform:** The stock appears attractively valued, and we believe the stock's total return will exceed that of the market over the next 12 months. BUY

**2=Market Perform:** The stock appears appropriately valued, and we believe the stock's total return will be in line with the market over the next 12 months. HOLD

**3=Underperform:** The stock appears overvalued, and we believe the stock's total return will be below the market over the next 12 months. SELL

**SECTOR RATING**

**O=Overweight:** Industry expected to outperform the relevant broad market benchmark over the next 12 months.

**M=Market Weight:** Industry expected to perform in-line with the relevant broad market benchmark over the next 12 months.

**U=Underweight:** Industry expected to underperform the relevant broad market benchmark over the next 12 months.

**VOLATILITY RATING**

**V =** A stock is defined as volatile if the stock price has fluctuated by +/-20% or greater in at least 8 of the past 24 months or if the analyst expects significant volatility. All IPO stocks are automatically rated volatile within the first 24 months of trading.

As of: December 19, 2014

45% of companies covered by Wells Fargo Securities, LLC Equity Research are rated Outperform.	Wells Fargo Securities, LLC has provided investment banking services for 45% of its Equity Research Outperform-rated companies.
-----------------------------------------------------------------------------------------------	---------------------------------------------------------------------------------------------------------------------------------

53% of companies covered by Wells Fargo Securities, LLC Equity Research are rated Market Perform.	Wells Fargo Securities, LLC has provided investment banking services for 32% of its Equity Research Market Perform-rated companies.
---------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------

2% of companies covered by Wells Fargo Securities, LLC Equity Research are rated Underperform.	Wells Fargo Securities, LLC has provided investment banking services for 21% of its Equity Research Underperform-rated companies.
------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------

**Important Disclosure for International Clients**

**EEA** – The securities and related financial instruments described herein may not be eligible for sale in all jurisdictions or to certain categories of investors. For recipients in the EEA, this report is distributed by Wells Fargo Securities International Limited (“WFSIL”). WFSIL is a U.K. incorporated investment firm authorized and regulated by the Financial Conduct Authority. For the purposes of Section 21 of the UK Financial Services and Markets Act 2000 (“the Act”), the content of this report has been approved by WFSIL a regulated person under the Act. WFSIL does not deal with retail clients as defined in the Markets in Financial Instruments Directive 2007. The FCA rules made under the Financial Services and Markets Act 2000 for the protection of retail clients will therefore not apply, nor will the Financial Services Compensation Scheme be available. This report is not intended for, and should not be relied upon by, retail clients.

**Australia** – Wells Fargo Securities, LLC is exempt from the requirements to hold an Australian financial services license in respect of the financial services it provides to wholesale clients in Australia. Wells Fargo Securities, LLC is regulated under U.S. laws which differ from Australian laws. Any offer or documentation provided to Australian recipients by Wells Fargo Securities, LLC in the course of providing the financial services will be prepared in accordance with the laws of the United States and not Australian laws.

**Education**

---

**Canada** – This report is distributed in Canada by Wells Fargo Securities Canada, Ltd., a registered investment dealer in Canada and member of the Investment Industry Regulatory Organization of Canada (IIROC) and Canadian Investor Protection Fund (CIPF). This report has not been prepared subject to Canadian disclosure requirements.

**Hong Kong** – This report is issued and distributed in Hong Kong by Wells Fargo Securities Asia Limited (“WFSAL”), a Hong Kong incorporated investment firm licensed and regulated by the Securities and Futures Commission of Hong Kong (“the SFC”) to carry on types 1, 4, 6 and 9 regulated activities (as defined in the Securities and Futures Ordinance (Cap. 571 of The Laws of Hong Kong), “the SFO”). This report is not intended for, and should not be relied on by, any person other than professional investors (as defined in the SFO). Any securities and related financial instruments described herein are not intended for sale, nor will be sold, to any person other than professional investors (as defined in the SFO). The author or authors of this report is or are not licensed by the SFC. Professional investors who receive this report should direct any queries regarding its contents to Mark Jones at WFSAL (email: wfsalresearch@wellsfargo.com ).

**Japan** – This report is distributed in Japan by Wells Fargo Securities (Japan) Co., Ltd, registered with the Kanto Local Finance Bureau to conduct broking and dealing of type 1 and type 2 financial instruments and agency or intermediary service for entry into investment advisory or discretionary investment contracts. This report is intended for distribution only to professional investors (Tokutei Tousehika) and is not intended for, and should not be relied upon by, ordinary customers (Ippan Tousehika).

The ratings stated on the document are not provided by rating agencies registered with the Financial Services Agency of Japan (JFSA) but by group companies of JFSA-registered rating agencies. These group companies may include Moody’s Investors Services Inc., Standard & Poor’s Rating Services and/or Fitch Ratings. Any decisions to invest in securities or transactions should be made after reviewing policies and methodologies used for assigning credit ratings and assumptions, significance and limitations of the credit ratings stated on the respective rating agencies’ websites.

**About Wells Fargo Securities**

Wells Fargo Securities is the trade name for the capital markets and investment banking services of Wells Fargo & Company and its subsidiaries, including but not limited to Wells Fargo Securities, LLC, a U.S. broker-dealer registered with the U.S. Securities and Exchange Commission and a member of NYSE, FINRA, NFA and SIPC, Wells Fargo Institutional Securities, LLC, a member of FINRA and SIPC, Wells Fargo Prime Services, LLC, a member of FINRA, NFA and SIPC, Wells Fargo Securities Canada, Ltd., a member of IIROC and CIPF, Wells Fargo Bank, N.A. and Wells Fargo Securities International Limited, authorized and regulated by the Financial Conduct Authority.

This report is for your information only and is not an offer to sell, or a solicitation of an offer to buy, the securities or instruments named or described in this report. Interested parties are advised to contact the entity with which they deal, or the entity that provided this report to them, if they desire further information. The information in this report has been obtained or derived from sources believed by Wells Fargo Securities, LLC, to be reliable, but Wells Fargo Securities, LLC does not represent that this information is accurate or complete. Any opinions or estimates contained in this report represent the judgment of Wells Fargo Securities, LLC, at this time, and are subject to change without notice. For the purposes of the U.K. Financial Conduct Authority’s rules, this report constitutes impartial investment research. Each of Wells Fargo Securities, LLC and Wells Fargo Securities International Limited is a separate legal entity and distinct from affiliated banks. Copyright © 2014 Wells Fargo Securities, LLC.

SECURITIES: NOT FDIC-INSURED/NOT BANK-GUARANTEED/MAY LOSE VALUE
-----------------------------------------------------------------

---

**From:** Andre McDuffie <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/027D93AAB28B45E59788E53F7A1C6625-ANDRE MCDUF>  
**Sent:** 7/30/2013 9:30:26 AM -0400  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** Commissioner Applicant Emails  
**Attachments:** UPDATE: ACICS Commissioner Candidate Application Form [#10]; Commissioner Applicants Pt. 6 (Final); Commissioner Applicants Pt. 5; Commissioner Applicants Pt. 4; Commissioner Applicants Pt. 3; Commissioner Applicants Pt. 2; Commissioner Applicants Part 1

Hi Al,

Attached are all of the emails that I sent to the commissioners. Enjoy.

Andre McDuffie

Administration Coordinator

202.336.6767

Accrediting Council for Independent Colleges and Schools (ACICS)

750 First Street NE

Suite 980

Washington, DC 20002

---

**From:** Andre McDuffie <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/027D93AAB28B45E59788E53F7A1C6625-ANDRE MCDUF>  
**Sent:** 7/29/2013 4:04:50 PM -0400  
**To:** Mr. Brian Stewart (b)(6)@bryancollege.com>; Mr. Edwin Colon (b)(6)@itt-tech.edu>; Mr. David M. Luce (b)(6)@cci.edu>; Dr. Lawrence Leak (b)(6)@gmail.com>; Ms. Jeanne Herrmann (b)(6)@globeuniversity.edu>  
**Subject:** Commissioner Applicants Pt. 2  
**Attachments:** ACICS Commissioner Candidate Application Form [#14]; ACICS Commissioner Candidate Application Form [#13]; ACICS Commissioner Candidate Application Form [#15]; ACICS Commissioner Candidate Application Form [#16]; ACICS Commissioner Candidate Application Form [#17]; ACICS Commissioner Candidate Application Form [#20]; ACICS Commissioner Candidate Application Form [#21]

Attached you will find Part 2 of the Commissioner Applicants.

Andre McDuffie  
Administration Coordinator  
202.336.6767

Accrediting Council for Independent Colleges and Schools (ACICS)  
750 First Street NE  
Suite 980  
Washington, DC 20002

**From:** Wufoo <no-reply@wufoo.com>  
**Sent:** 6/27/2013 2:39:11 PM -0400  
**To:** Andre McDuffie (b)(6)@ACICS.onmicrosoft.com>  
**Subject:** ACICS Commissioner Candidate Application Form [#13]

**Name** (b) (6)

**Address** (b)(6)  
United States

**Phone Number** (b) (6)

**Email** (b)(6)@saintleo.edu

**Please describe any teaching experience you've held in the last 5 years?** I have been an adjunct professor since 2007 where I have averaged teaching about five courses per year.

**1. Are you currently affiliated with an ACICS accredited institution or an institution that has applied for accreditation with ACICS?** Yes

**Name:** ITT Technical Institute

**Address:** 5425 Robin Hood Road, Norfolk VA

**Position Currently Held:** Adjunct

**Years with Institution:** 5

**Do you hold any ownership interest in this institution?** No

**2. Are you currently affiliated with an education institution not accredited by ACICS?** Yes

**If yes, please check all credentials** Certificates

offered by the institution	Bachelor's Degrees Master's Degrees Doctoral Degrees
----------------------------	------------------------------------------------------------

Name of non-ACICS Institution/Organization/Company currently affiliated with:	Saint Leo University
-------------------------------------------------------------------------------------	----------------------

Address:	1481 D Street, Bldg. 3016
----------	---------------------------

Position Currently Held:	Associate Director
--------------------------	--------------------

Years with Institution:	1
-------------------------	---

Do you hold any ownership interest in this institution?	No
------------------------------------------------------------	----

3. If you answered no to questions 1 and question 2, please name your current employer.	Name of Employer:
-----------------------------------------------------------------------------------------------	-------------------

Address:

Position Currently Held:

Years with This Employer:

Corporate Affiliation (if applicable)

1. Have you ever served as an ACICS evaluator?	No
---------------------------------------------------	----

Have you participated in an ACICS visit in the past two years?	No
-------------------------------------------------------------------	----

2. Have you ever served on the ACICS Intermediate Review Committee (IRC)?	No
---------------------------------------------------------------------------------	----

Have you participated in IRC within the past two years? No

3. Are you a member of any related, associated, or affiliated trade association or membership organization? No

4. Are you associated as a member of a governing board, a consultant or in some other similar capacity with an institution that is either accredited by ACICS or has applied for accreditation with ACICS? No

5. Are you the spouse, parent, child or sibling of an individual associated as a member of a governing board, an owner, a shareholder, a consultant or in some other similar capacity with an institution that is either accredited by ACICS or has applied for accreditation with ACICS? No

6. Please indicate your involvement with distance education (Check all that apply) Not Involved

7. Do you have a financial background? Yes

if yes, please describe:

I have performed Budget Analyst duties with the Federal Government. In addition, in my current role as Associate Director, I am responsible for assisting in the execution of the South Hampton Roads' education centers budgets.

Why do you wish to serve on the Council for ACICS?

(b)(6)

Discuss an issue that you feel has been the largest hurdle for private career institutions to overcome in the past five years and what you see as the greatest challenge facing ACICS in the next five years.

(b)(6)

This application must be accompanied by a current resume or curriculum vitae and copies of transcripts and/or diplomas for all credentials earned.



[resume.docx](#)

24.88 KB · DOCX

Current Resume or Curriculum Vitae

Trascript #1



(b) (6) [\\_doctoral\\_transcript.doc](#)

96.50 KB · DOC

---

**From:** Wufoo <no-reply@wufoo.com>  
**Sent:** 6/27/2013 6:27:21 PM -0400  
**To:** Andre McDuffie <amcduffie@ACICS.onmicrosoft.com>  
**Subject:** ACICS Commissioner Candidate Application Form [#15]

Name (b) (6)

Address (b)(6)  
United States

Phone Number (b) (6)

Email (b)(6)@cci.edu

**Please describe any teaching experience you've held in the last 5 years?** Taught at Career College, Massage Therapy ( 9 month Program and now an Academic Training Specialist (On the job training for these roles: Academic Deans, Program Directors and Faculty)

**1. Are you currently affiliated with an ACICS accredited institution or an institution that has applied for accreditation with ACICS?** Yes

Name:Corinthian Colleges, Inc Corporate Offices

Address:6 Hutton Centre Drive

Position Currently Held: Academic Training Specialist, Organizational Development

Years with Institution: 9.6 years

**Do you hold any ownership interest in this institution?** No

**2. Are you currently affiliated with an education institution not accredited by ACICS?** Yes

If yes, please check all credentials offered by the institution

Certificates  
Academic Associate's Degrees  
Bachelor's Degrees

Name of non-ACICS Institution/Organization/Company currently affiliated with:

Everest Colleges/Everest University On-Line

Address:

small percentage are with ACCSC and ACCET

Position Currently Held:

na

Corporate Affiliation (if applicable)

Corinthian Colleges, Inc

Do you hold any ownership interest in this institution?

No

3. If you answered no to questions 1 and question 2, please name your current employer.

Name of Employer:

Address:

Position Currently Held:

Years with This Employer:

Corporate Affiliation (if applicable)

1. Have you ever served as an ACICS evaluator?

No

2. Have you ever served on the ACICS Intermediate Review Committee (IRC)?

No

3. Are you a member of any related, associated, or affiliated trade association or membership

No

organization?

4. Are you associated as a member of a governing board, a consultant or in some other similar capacity with an institution that is either accredited by ACICS or has applied for accreditation with ACICS? No

5. Are you the spouse, parent, child or sibling of an individual associated as a member of a governing board, an owner, a shareholder, a consultant or in some other similar capacity with an institution that is either accredited by ACICS or has applied for accreditation with ACICS? No

6. Please indicate your involvement with distance education (Check all that apply) Not Involved

7. Do you have a financial background? No

This application must be accompanied by a current resume or curriculum vitae and copies of transcripts and/or diplomas for all credentials earned.



(b) (6) [\\_resume.pdf](#)

43.20 KB · PDF

Current Resume or Curriculum Vitae

# ACICS Commissioner Candidate Application Form

## Section I

### Name

(b) (6)	(b) (6)
First	Last

### Address

(b)(6)

### Phone Number

(b) (6)

###      ###      ####

### Email

(b)(6) @cci.edu

## Section II

Please describe any teaching experience you've held in the last 5 years?

None

Maximum Allowed: 150 words.    *Currently Used: 1 words.*

## Section III

1. Are you currently affiliated with an ACICS accredited institution or an institution that has applied for accreditation with ACICS?

Yes No

Detailed list submitted to Dr. Al Gray

On detailed list

Position Currently Held: Executive Vice President

Years with Institution: 22

Do you hold any ownership interest in this institution?

 Yes No

2. Are you currently affiliated with an education institution not accredited by ACICS?

 Yes No

If yes, please check all credentials offered by the institution

 Certificates Diplomas Occupational Associate's  
Degrees Academic Associate's  
Degrees Bachelor's Degrees Master's Degrees Doctoral Degrees

Name of non-ACICS Institution/Organization/Company currently affiliated with:

Detailed list submitted to Dr. Al Gray

Address:

On detailed list

Position Currently Held:

Executive Vice President

Years with Institution:

22

Corporate Affiliation (if applicable)

Corinthian Colleges

Do you hold any ownership interest in this institution?

- Yes  
 No

3. If you answered no to questions 1 and question 2, please name your current employer.

Name of Employer: Corinthian Colleges

Address: 6 Hutton Centre

Position Currently Held: Executive Vice President

Years with This Employer: 22

Corinthian Colleges

#### Section IV

1. Have you ever served as an ACICS evaluator?

- Yes  
 No

Number of years you have served as an evaluator:

Have you participated in an ACICS visit in the past two years?

- Yes  
 No

2. Have you ever served on the ACICS Intermediate Review Committee (IRC)?

- Yes  
 No

Number of years you have served on IRC?

Have you participated in IRC within the past two years?

- Yes  
 No

**3. Are you a member of any related, associated, or affiliated trade association or membership organization?**

- Yes  
 No

if yes, indicate which one(s):

APSCU

**4. Are you associated as a member of a governing board, a consultant or in some other similar capacity with an institution that is either accredited by ACICS or has applied for accreditation with ACICS?**

- Yes  
 No

if yes, indicate which ACICS institution(s):

**5. Are you the spouse, parent, child or sibling of an individual associated as a member of a governing board, an owner, a shareholder, a consultant or in some other similar capacity with an institution that is either accredited by ACICS or has applied for accreditation with ACICS?**

- Yes  
 No

if yes, indicate which ACICS institution(s):

**6. Please indicate your involvement with distance education (Check all that apply)**

- Not Involved  
 Online Instructor  
 Curriculum Development

**7. Do you have a financial background?**

(b)(6)

**Section V**

Please answer each of the following questions in no more than 500 words each:

**Why do you wish to serve on the Council for ACICS?**

(b)(6)

**Discuss an issue that you feel has been the largest hurdle for private career institutions to overcome in the past five years and what you see as the greatest challenge facing ACICS in the next five years.**

(b)(6)

This application must be accompanied by a current resume or curriculum vitae and copies of transcripts and/or diplomas for all credentials earned.

**Current Resume or Curriculum Vitae**

<input type="text"/>	Browse...
----------------------	-----------

**Trascript #1**

<input type="text"/>	Browse...
----------------------	-----------

**Trascript #2**

<input type="text"/>	Browse...
----------------------	-----------

**Trascript #3**

<input type="text"/>	Browse...
----------------------	-----------

**Trascript #4**

<input type="text"/>	Browse...
----------------------	-----------

---

**From:** Andre McDuffie <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/027D93AAB28B45E59788E53F7A1C6625-ANDRE MCDUF>  
**Sent:** 7/29/2013 11:09:29 AM -0400  
**To:** Andre McDuffie <(b)(6)@ACICS.onmicrosoft.com>  
**Subject:** FW: ACICS Commissioner Candidate Application Form [#45]  
**Attachments:** transcript1.pdf

---

**From:** Wufoo [mailto:no-reply@wufoo.com]  
**Sent:** Sunday, July 21, 2013 1:21 AM  
**To:** Andre McDuffie  
**Subject:** ACICS Commissioner Candidate Application Form [#45]

Name (b)(6)

Address   
(b)(6)  
United States

Phone Number (b)(6)

Please describe any teaching experience you've held in the last 5 years? Facilitation of industry courses for industry designations

1. Are you currently affiliated with an ACICS accredited institution or an institution that has applied for accreditation with ACICS? Yes

Name: Lincoln Tech Inst

Address: Broken Land Pkwy Columbia, MD 21044

Position Currently Held: Board of Trustee

Years with Institution:2

Do you hold any ownership interest in this institution? No

2. Are you currently affiliated with an education institution not accredited by ACICS? Yes

If yes, please check all credentials offered by the institution Bachelor's Degrees Master's Degrees

Name of non-ACICS Institution/Organization/Company currently affiliated with: St. Mary's College of MD

Address: Fisher Road St. Mary's City, MD 20686

Position Currently Held: Board of Trustee

---

Years with Institution: 2

Corporate Affiliation (if applicable) NA

Do you hold any ownership interest in this institution? No

3. If you answered no to questions 1 and question 2, please name your current employer. Name of Employer:

Address:

Position Currently Held:

Years with This Employer:

Corporate Affiliation (if applicable)

1. Have you ever served as an ACICS evaluator? No

Have you participated in an ACICS visit in the past two years? No

2. Have you ever served on the No

---

---

**ACICS Intermediate Review  
Committee (IRC)?**

**Have you participated in IRC within the past two years?** No

**3. Are you a member of any related, associated, or affiliated trade association or membership organization?** No

**4. Are you associated as a member of a governing board, a consultant or in some other similar capacity with an institution that is either accredited by ACICS or has applied for accreditation with ACICS?** No

**5. Are you the spouse, parent, child or sibling of an individual associated as a member of a governing board, an owner, a shareholder, a consultant or in some other similar capacity with an institution that is either accredited by ACICS or has applied for accreditation with ACICS?** No

**6. Please indicate your involvement with distance education (Check all** Not Involved

that apply)

7. Do you have a financial background?

(b)(6)

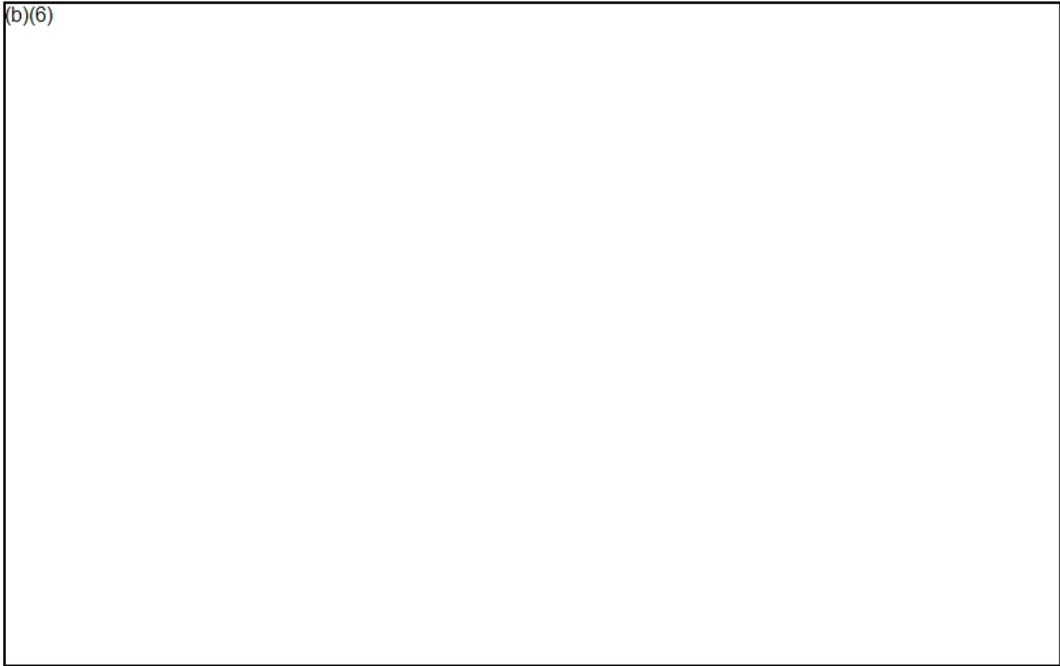
if yes, please describe:

Why do you wish to serve on the Council for ACICS?

(b)(6)

Discuss an issue that you feel has been the largest hurdle for private career institutions to overcome in the past five years and what you see as the greatest challenge facing ACICS in the next five years.

(b)(6)



This application must be accompanied by a current resume or curriculum vitae and copies of transcripts and/or diplomas for all credentials earned.



(b) (6) [\\_resume.docx](#) 17.18 KB · DOCX

Current Resume or Curriculum Vitae

---

---

**From:** Joe Hardiman (b)(6)@orlando.chefs.edu  
**Sent:** 3/6/2014 4:02:37 PM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**CC:** LCB Document Collection <LCBDocument@careered.com>  
**Subject:** Course Description Change Notification  
**Attachments:** LCB Orlando\_ACICS\_Course Description Change\_03\_06\_14.pdf

Dear Dr. Gray,

Good afternoon from Le Cordon Bleu College of Culinary Arts Orlando,

I trust that when this correspondence reaches you that you are in good health.

Attached is a Course Description Change Notification for your files.

Should you have any questions on this topic please do not hesitate to contact me.

Best Regards,

Joe



Honor Society of the  
American Culinary Federation®

Joe Hardiman, CHA, HAAC, MBA

President, Le Cordon Bleu College of Culinary Arts, Orlando

8511 Commodity Circle, Orlando, Florida. 32819 (b)(6) @orlando.chefs.edu

Office. 407-888-4001

(b)(6)

Join our [Le Cordon Bleu](#) Community!



**LE CORDON BLEU**  
COLLEGE OF CULINARY ARTS



Awarded Exemplary Program by the  
American Culinary Federation Foundation  
Accrediting Commission in 2008

*Our commitment to our Students is to prepare them for success in the Culinary and Hospitality Industry by providing learning opportunities for each stage of their career. We understand that the key to fulfilling this commitment is to view the Industries that employ our graduates as our customers thus aligning our education to their needs creating a strong demand and value proposition for our Graduates.*



# LE CORDON BLEU®

Atlanta, GA

Austin, TX

Boston, MA

Chicago, IL

Dallas, TX

Las Vegas, NV

Los Angeles, CA

Miami, FL

Minneapolis/St. Paul, MN

Orlando, FL

Pittsburgh, PA

Portland, OR

Sacramento, CA

San Francisco, CA

Scottsdale, AZ

Seattle, WA

St. Louis, MO

March 3<sup>rd</sup>, 2014

Albert Gray, PhD  
Executive Director and Chief Executive Director  
Accrediting Council for Independent Colleges and Schools  
750 First Street NE, Suite 980  
Washington, DC 20002-4223

Re: Le Cordon Bleu College of Culinary Arts, Orlando ACICS ID Code  
00019776  
Course description change - GEN 142 – Introduction to Psychology

Dear Dr. Gray:

Please accept this letter as notification that Le Cordon Bleu College of Culinary Arts in Orlando, Florida intends to change the course description for GEN 142 – Introduction to Psychology. This will not impact the program or course credits, contact hours, or overall program objectives, or outcomes.

Please contact me at (b)(6)@orlando.chefs.edu or 407-888-4001 should you require further information.

Sincerely,

(b)(6)

Joe Hardiman  
President  
Le Cordon Bleu College of Culinary Arts



# LE CORDON BLEU®

Atlanta, GA

Austin, TX

Boston, MA

Chicago, IL

Dallas, TX

Las Vegas, NV

Los Angeles, CA

Miami, FL

Minneapolis/St. Paul, MN

Orlando, FL

Pittsburgh, PA

Portland, OR

Sacramento, CA

San Francisco, CA

Scottsdale, AZ

Seattle, WA

St. Louis, MO

## Course description change - GEN 142 – Introduction to Psychology

Current course description	New course description
<p>This course examines the biological and mental processes that are related to human and animal behavior. Topics include psychological and physiological development, sensation, perception, motivation, emotion, memory, learning, thinking, language and behavior.</p>	<p>This course provides a general overview of the science of psychology and human behavior. Students will explore the fundamentals of critical thinking, the human mind, effects of environment and mental health. Specific topics covered include theories of personality, life-span development, sensation and perception, thinking and intelligence, memory and learning, emotion, stress and health.</p>

---

**From:** Ian Harazduk <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/653BDA8A64144114820BFCBF53B7514E-IHARAZDUK>  
**Sent:** 12/1/2014 5:50:09 PM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** December 2014 Council Meeting Materials  
**Attachments:** Commissioner Portal Instructions.docx; Commissioner Assignment List - Dec 14 (Comm A).pdf; Commissioner Assignment List - Dec 14 (Comm B).pdf; Commissioner Assignment List - Dec 14 (Comm C).pdf; 2014 December Council Agenda v 11 17 2014.docx

Dear Commissioners,

As you know we now provide the Commissioner Assignment list and school files electronically, one week prior to the Council Meeting. The documents are currently being placed on the Commissioner Portal and due to the volume of documents, they should be available tomorrow afternoon. You will be notified once that process has been completed.

Attached please find the Commissioner Assignment list for December 2014 Council meeting, together with the instructions on how to gain access to the files.

We will continue to use the "electronic binders" format. Committee members, once logged on to the commissioner portal through Sharepoint, will have access to:

- Commissioner Assignment Sheet (Committee A, B and C)
- All files under consideration by Council (files include the orange sheet, draft motion letter, school response material, and the visit report)

If the file under review was deferred from a previous cycle, the record is in red on the assignment sheet and the school response material can be found in the "School Response – Deferral" folder.

In addition, we have stored the hearing material for the three hearings in the 2014 December Council Hearings folder. Hearing Panel members, please use this source to familiarize yourself with the information prior to the pre-hearing meeting which is scheduled and can be found on the Council agenda.

Furthermore, we have also stored the December 2014 Policy Binder on the commissioner drive under 2014 December Council Policy Binder.

If you have any questions regarding the material in any file, please contact the staff person listed on the orange sheet or Ian Harazduk at [\(b\)\(6\)@acics.org](mailto:(b)(6)@acics.org). Also, if you have any problem with access to files please contact Ian Harazduk.

Finally, staff are available to answer any questions you may have this week if you have time to review material in advance.

Thank you,

AI



## State of Wisconsin / Educational Approval Board

201 West Washington Avenue, 3<sup>rd</sup> Floor  
Madison, Wisconsin 53703

Phone: (608) 266-1996

Fax: (608) 264-8477

(b)(6)@eab.wisconsin.gov

Scott Walker  
Governor

David C. Dies  
Executive Secretary

### *Via Electronic-Mail*

July 2, 2014

Renee Gaddis  
Director of Accreditation and Licensing  
Corinthian Colleges, Inc.  
745 Plaza Court, Suite 1  
Laramie, WY 82070

Dear Ms. Gaddis:

During the past two years, the Wisconsin Educational Approval Board (“WEAB”) has been working with officials from Corinthian Colleges, Inc. (“Corinthian”) regarding the ability of those institutions that are authorized by the WEAB – Everest College, Everest University (Online) and WyoTech – to deliver quality educational programs to Wisconsin residents. In 2012, at the WEAB’s urging, Corinthian agreed to close its Everest College campus in Milwaukee and discharge the debt of all students who had dropped out. Further investigation by the state Attorney General is ongoing.

Given its history with Corinthian, the WEAB has been closely monitoring the circumstances surrounding the recent action taken by the U.S. Department of Education. Based on various reports, the WEAB is extremely concerned about Wisconsin residents currently enrolled in Everest University (Online) and WyoTech. Last fall, the WEAB sought additional information specifically from Everest University (Online) about its high drop-out rates, and it continues to be troubled by poor student results data. The attached spreadsheet reflects data for the 2012 student cohort reported to the WEAB for the 12-month period ending June 30, 2013.

Whereas WyoTech enrolled 139 new students from Wisconsin and saw 14 of them drop-out, the data for Everest University (Online) presents a very different picture. Of the 819 new students from Wisconsin who enrolled in an online degree program, 471 had dropped by the end of the 12-month reporting year. As a result of the high dropout numbers, the WEAB sent you an email on October 24, 2013 asking you to explain the high dropout numbers and what Everest University (Online) was doing to decrease the number of dropouts substantially. A copy of the initial email and response from Corinthian are attached.

Late last week, the WEAB requested the number of Wisconsin residents currently enrolled in Everest University (Online) programs because of our concerns about Everest University (Online) enrolling new students during this period of uncertainty who may not be able to complete their program. The WEAB has yet to receive this information.

Ms. Renee Gaddis  
July 2, 2014  
Page 2

Given the widely reported and documented fiscal issues facing Corinthian, the WEAB has determined that Everest University (Online) is no longer in “sound financial condition” as required by EAB 4.04 (6). Moreover, because of concerns about the ability of Everest University (Online) to deliver the educational programs it promises to provide to new students who enroll, and its past history of high dropout numbers, the WEAB is compelled to protect the welfare of Wisconsin residents.

In accordance with EAB 4.01 (4m)(b), Everest University (Online) is hereby ordered to indefinitely suspend enrolling new Wisconsin students. This action is effectively immediately. Please confirm to me via email at (b)(6) [\(b\)\(6\)@eab.wisconsin.gov> by 5:00 p.m. CST today that Everest University \(Online\) has stopped enrolling new Wisconsin students.](mailto:span style=)

Thank you for your prompt attention to this urgent matter.

Sincerely,

(b)(6)

David C. Dies  
Executive Secretary

c: USDOE  
ACICS

---

**From:** Perliter Walters-Gilliam <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/6F0EFC3DD0614F609E6B1F2E85504411-PWGILLIAM>  
**Sent:** 7/28/2015 9:51:39 AM -0400  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**CC:** Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>  
**Subject:** Fall 2015 Visit Schedule  
**Attachments:** Fall 2015 Final Visit List.xlsx

Good morning Al

Find attached the Fall 2015 Visit list for your review and information. It is somewhat heavy but amongst the team members we are able to manage without the use of an external contractor. We will need to train at least 3 next year for the 2017 review year (ITT year).

Let me know if you have any questions or concerns.

**Ms. Perliter Walters-Gilliam**

Associate Vice President, Quality Enhancement & Training

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

[www.acics.org](http://www.acics.org) | 202.336.6769 - p | (b)(6)

CONFIDENTIALITY NOTICE:

This communication is only intended for the persons or entities to which it is addressed or copied and may contain information that is confidential and/or privileged in some way. Distribution or copying of this communication or the information contained herein is not expressly authorized. ACICS reserves the right to disclose this communication as required by law without the consent of the persons or entities to which this communication is addressed.

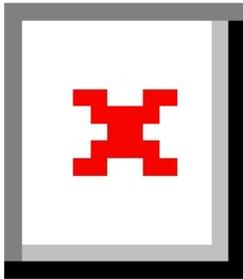
---

**From:** Wanda Minic (b)(6)@FAPSC.org>  
**Sent:** 5/31/2013 4:40:08 PM -0400  
**To:** Albert C. Gray <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/A1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** FAPSC Announces its 2013-2014 Slate of Officers

Hello, [[[Person First Name blank="FAPSC Member"]]] Gray just a reminder that you're receiving this email because you have expressed an interest in FAPSC. Don't forget to add (b)(6)@FAPSC.org to your address book so we'll be sure to land in your inbox! If you do not wish to receive this email, please [unsubscribe](#) instead of marking this email as 'spam'. Identifying FAPSC email as 'spam' could result in our inability to communicate with you effectively.

Many thanks for your assistance!

Having trouble reading this email? [View it on our website.](#)



## The Florida Association of Postsecondary Schools and Colleges Announces 2013-2014 State of Officers

**Officers:**

President Elect: Joe Hardiman Le Cordon Bleu College of Culinary Arts—Orlando

Treasurer: Chris Tilley, Corinthian Colleges, Inc.

Secretary: Claire Walker, Rasmussen College

**Board of Directors:** *(term beginning in July 2013 and ending July 2014)*

Richard Covington  
Mark Gutmann  
Dr. Jay Ober  
Bill Polmear  
Randy Proto

**The Florida Association of Postsecondary Schools and Colleges (FAPSC) currently works on behalf of all Florida's degree granting and non-degree granting career schools and colleges. Licensed by the state, these schools educate and prepare over 400,000 students each year for employment in more than 200 occupational fields.**

2013 Florida Association of Postsecondary Schools and Colleges ©  
150 South Monroe Street, Suite 303  
Tallahassee, FL 32301  
Phone: (850) 577-3139 Fax: (850) 577-3133  
Mail@FAPSC.org  
[www.FAPSC.org](http://www.FAPSC.org)  
[Unsubscribe from this newsletter.](#)

150 S. Monroe Street, Suite 303 Tallahassee, FL 32301

You received this email because you are currently subscribed to the FAPSC Monthly E-Flash email list. If you no longer wish to receive this type of message, click on the following link: [manage subscriptions](#).

---

**From:** Earline Simons <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/5FE02F7F69C24758875869BE6D16E72 D-ESIMONS>  
**Sent:** 1/12/2015 4:01:01 PM -0500  
**To:** (b)(6)@ed.gov  
**CC:** (b)(6)

---

(b)(6)

**Subject:**

FW: ACICS December 2014 Council Actions

**Attachments:**

December 2014 Council Actions (Cover Letter).pdf; December 2014 Council Actions.pdf

Mr. Bounds,

I am sending the attached summary of ACICS Council Actions resulting from the December Council meeting. This summary is also copied to the ASL Records Manager. In the future we will continue to send the summary report form each Council meeting (April, August and December) to you and the ASL Records Manager address.

Please contact us if you have any questions about the summary report.

*Earline Simons-Peterson*

*Executive Assistant*

*Accreditation and Institutional Development (AID)*

Accrediting Council for Independent Colleges and Schools

750 First Street, NE | Suite 980 | Washington, DC 20002

www.acics.org | 202.336.6788 - p | 202.842.2593 - f

E-mail: (b)(6)@acics.org

---

**From:** Anthony Bieda <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/3625966AA21B477EA17337561576FD9F-ABIEDA>  
**Sent:** 12/17/2015 11:53:14 AM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>; Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>; Ian Harazduk <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/653bda8a64144114820bfcfb53b7514e-IHarazduk>  
**Subject:** FW: ACICS Media Sweep | December 17, 2015

To Jake's question:

Apparently ACICS was notified in advance of the public disclosure yesterday (correct?)

Have we received a teach-out plan? Have we reviewed it? Has it been approved or deemed complete or acceptable?

Have we communicated with any of the state jurisdictions where these closing LCBs are located?

Let me know!

**Anthony S. Bieda**

Vice President for External Affairs

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

www.acics.org | 202.336.6781 - p | 202.842.2593 - f

Follow us on Twitter - <http://twitter.com/acicsaccredits>

Like us on Facebook - <http://facebook.com/acicsaccredits>

---

CONFIDENTIALITY NOTICE:

This communication is only intended for the persons or entities to which it is addressed or copied and may contain information that is confidential and/or privileged in some way. Distribution or copying of this communication or the information contained herein is not expressly authorized. ACICS reserves the right to disclose this communication as required by law without the consent of the persons or entities to which this communication is addressed.

---

**From:** Jake Lynn [mailto:(b)(6)@Storypartnersdc.com]  
**Sent:** Thursday, December 17, 2015 11:41 AM  
**To:** Anthony Bieda  
**Cc:** Debra Cabral; Quentin Dean  
**Subject:** ACICS Media Sweep | December 17, 2015

Tony –

In case you haven't been notified, take note of the new set of ACICS-accredited campuses that will be closed over the next year. It doesn't sound like Career Education Corp. followed protocol in Massachusetts, as far as a teach out plan. For media purposes we should be prepared to communicate whether Career Ed Corp. notified ACICS of the Cordon Bleu closure plans appropriately, and whether the Council has accepted its plan.

Quentin – Can you determine how many total students attend the 15 Le Cordon Blue campuses that are accredited by ACICS?

Thanks,

Jake

## **ACICS MEDIA SWEEP**

**December 17, 2015**

[Inside Higher Ed: Career Ed Closing Down Le Cordon Bleu Operations](#) (National, Negative)

Career Education Corporation announced yesterday that it will stop enrolling new students at the Le Cordon Bleu Colleges of Culinary Art after Jan. 4, 2016, and wind down operations.

The for-profit company attempted to sell the 16 culinary campuses this year, but negotiations with a potential buyer failed. Le Cordon Bleu was the for-profit company's most well-known brand. The campuses are expected to remain open until September 2017.

"New federal regulations make it difficult to project the future for career schools that have higher operating costs, such as culinary schools that require expensive commercial kitchens and ongoing food costs," said Todd Nelson, president and chief executive officer of Career Ed, in a news release. "Despite our best efforts to find a new caretaker for these well-renowned culinary colleges, we could not reach an agreement that we believe was in the best interests of both our students and our stockholders."

The for-profit plans to "refocus" resources on Career Ed's online university and provide Le Cordon Bleu students the appropriate resources in the "teach out."

Massachusetts Commissioner of Higher Education Carlos Santiago expressed his displeasure with the college's closing. Le Cordon Bleu enrolled 256 Massachusetts students, of which 29 are military veterans.

"I am disappointed to learn that the parent company of Le Cordon Bleu chose to announce its closure plans to the media before notifying the Department of Higher Education," Santiago said in a news release. "Massachusetts law requires notification of an institution's shutdown plans as far in advance as possible, and such plans must be approved by the department before implementation. It is the commonwealth, through my office, that will determine whether the September 2017 closure plans move forward, or whether an alternate closure plan is deemed to be in the best interest of students."

[Buzzfeed News: Le Cordon Bleu Will Close All U.S. Schools](#) (National, Negative)

All 16 Le Cordon Bleu cooking schools in the U.S. will be shut down, with the for-profit college operator that owns them citing the impact of the federal government's new regulations on career colleges.

Career Education Corporation had previously said it was looking to sell off its Le Cordon Bleu culinary schools. But on Wednesday, the company announced it would instead close down the campuses — a quicker and ultimately cheaper option than going after a sale, according to the company. Current students will finish their courses but the schools will stop enrolling new students in January.

Internationally, Le Cordon Bleu is the world's largest cooking and hospitality school, perhaps best known for its Paris flagship location, where Julia Child was a student. In the United States, thanks to a marketing agreement with Career Education Corp., Le Cordon Bleu became a chain of for-profit schools strung throughout the country, offering cooking classes alongside government-subsidized associate's degrees and even online degrees in hospitality and management.

The company's advertisements, featuring white-coated chefs with flashing knives entreating students to "follow your passion," were shown frequently in the 2000s. But Le Cordon Bleu's trade degrees — which had seen huge surges in popularity during the recession — were threatened by the Obama administration's gainful employment rule, which cuts off federal financial aid to schools where graduates borrow money at high rates to pay for school but earn little after graduation.

In accusations that echoed those made against many other for-profit colleges, several Career-owned Le Cordon Bleu schools have been accused of misleading students about their chances of getting well-paying jobs, and falsifying job placement rates among graduates.

Many Le Cordon Bleu graduates, according to allegations in a class-action lawsuit the company settled for \$40 million, made salaries of \$12 an hour and worked in jobs that did not require training, as line cooks and baristas.

Career Education Corporation announced in May that it planned to exit the career education business altogether, focusing on online schools that have lower margins and enroll less risky students than career colleges.

#### [Inside Higher Ed: Modest Increases for Student Aid, Research in Spending Bill](#) (National, Neutral)

Congressional leaders early Wednesday morning unveiled the details of a government spending bill that would boost some student aid and federal research funding.

The spending deal would allow the maximum Pell Grant to increase by \$140 to \$5,915 for the 2016-17 academic year. Funding for the TRIO program would jump by \$60 million to \$900 million, and the GEAR UP program would receive \$322.8 million, a \$21 million boost from the current year.

Campus-based aid programs like the Supplemental Educational Opportunity Grants and Federal Work-Study would continue to be funded at their current levels.

The legislation boosts spending on the National Institutes of Health by nearly \$2 billion, to \$32 billion. The National Science Foundation would receive \$7.5 billion, a \$112 million increase from its current level.

The bill, which is expected to clear the House and Senate this week and ultimately be signed by President Obama, would fund the federal government through next September.

It does not contain any provisions that block the Obama administration's higher education regulations -- such as its gainful employment rule, aimed at for-profit colleges -- as some Republicans had been seeking.

And The New York Times reported that a provision that would have benefited the for-profit college chain Education Management Corporation in a dispute with its bondholders over its debt restructuring was ultimately dropped from the bill.

The spending bill also contains a provision that would change how the Education Department hires companies to process student loan payments. The change would likely reduce the department's reliance on its current four large loan servicers -- Navient, Nelnet, Fed Loan Servicing (PHEAA) and Great Lakes -- and boost servicing business for nonprofit state loan agencies.

In addition, the bill would increase the amount of money that guaranty agencies that insure old federal student loans under the bank-based lending program receive from the Education Department when borrowers default on their loans. Lawmakers also instructed the department to produce a report detailing how it will help those guaranty agencies, whose loan portfolios have shrunk since the Obama administration's switch to 100 percent direct lending.

Lawmakers separately released late Tuesday a deal on tax legislation that would make permanent the American Opportunity Tax Credit as well as extend the tuition tax deduction.



## ACICS Policy Symposium 2014

### **Session # 1: How Proposed State Authorization Regulations Marginalize the Roles of Accreditation and Sovereign State Governance**

This session will focus on Ed.Gov's proposed new State Authorization regulations that narrowly prescribe how states grant approval to on-line programs originating in another state. Programs approved independently by states could lose eligibility for federal student aid, adversely impacting many of their students. Panelists will present information based on their knowledge and perspective, and participate in a dialogue with other panelists and a Q&A session with the audience.

Panelists:



**Dr. Leah Matthews**

Dr. Matthews is Executive Director of DETC. She served for three years as Vice President for Recognition Services at CHEA and 11 years at ACCSC as Director of Institutional Compliance, overseeing accreditation for nearly 750 career and technical institutions. She also worked for the U.S. Army in family support services and education programs, and taught in the Baltimore school system. Dr. Matthews holds a B.A. in Music and Education from Westminster College, an MPA from the University of Oklahoma and a Ph.D. from George Mason University. DETC currently accredits 110 distance education institutions offering associate through professional doctoral degrees to more than 2.5 million students.



**Mr. Jay Vaughan**

Mr. Vaughan is a partner at Cooley LLP in Washington, D.C. He served in the same capacity at Dow Lohnes PLLC, also a Washington D.C. based law firm specializing in higher education matters, specifically accreditation. He assists institutions to understand state, accreditation, and federal laws, focusing on standards of financial responsibility, mergers and acquisitions, and other substantive changes. Prior to Dow Lohnes, Mr. Vaughan served on the staff of ACICS. He received his juris doctorate from the George Washington University Law School.



**Dr. Marshall Hill**

Mr. Hill serves as the Executive Director, National Council for State Authorization Reciprocity Agreements (NC-SARA), the Colorado-based organization charged with the national initiative to make distance education courses more accessible to students across state lines. The initiative – known as the State Authorization Reciprocity Agreement or SARA – is creating interstate reciprocity in the regulation of postsecondary distance education. Prior to coming to NC-SARA, co-located with the Western Interstate Compact for Higher Education in Boulder, Mr. Hill served as executive director of Nebraska’s Coordinating Commission for Postsecondary Education for more than eight years.

## ACICS Policy Symposium 2014

### Session # 2: How 'Gainful Employment' Fits in the Toolbox for Measuring Institutional Effectiveness

Irrespective of the content and scope of the next iteration of the U.S. Department of Education's "GE" requirements, is it appropriate to assure that programs offered at career colleges and schools "preparing students for gainful employment?" Can that assurance be effective through: 1) The application of standards of quality? 2) Using primarily the peer-review process? 3) As well as through high-stakes quantitative metrics? This panel will explore whether high-stakes numeric benchmarks can effectively nudge, encourage or force the education enterprise "to mold programming in a manner that better reflects current workforce needs, including the establishment of performance that objectively assess ... the alignment of student achievement outcomes with workforce expectations."

Panelists:



Dr. Linda Baer

Dr. Baer has served for more than 30 years in executive positions in higher education including Senior Program Officer in Postsecondary Success for the Bill & Melinda Gates Foundation, Senior Vice Chancellor for Academic and Student Affairs in the Minnesota State College and University System, Senior Vice President and Interim President at Bemidji State University. She recently served as the Interim Vice President for Academic Affairs at Minnesota State University, Mankato. Her ongoing focus is to inspire leaders to improve student success and transform institutions for the future. Recent publications have been on smart change, shared leadership, innovations in higher education, transforming in an age of disruptive change, and analytics as a tool to improve student success.



Dr. Sharon Bob

Dr. Bob is a specialist in policy and regulation of higher education and serves as a member of the Education Group at the Washington, D.C. law firm of Powers Pyles Sutter & Verville, P.C. Dr. Bob advises all sectors of higher education – public, private as well as publically-traded -- regarding their participation in federal student financial aid programs, accreditation, licensure, education tax benefits, and related regulatory matters. Dr. Bob has authored articles on federal financial aid for *The Career Education Review*, *NASFAA's Journal of Student Financial Aid*, *NASFAA's Student Aid Transcript*, the *Career College Link*, and other publications. She received her undergraduate degree *summa cum laude* from the State

University of New York at Buffalo and was elected to *Phi Beta Kappa*. She received her doctorate from the University of Maryland.



**Mr. Anthony Guida**

Mr. Guida is Executive Vice President for External Affairs at Corinthian Colleges, Inc. based in Orange County, CA, the parent company of Everest Colleges and Institutes. Mr. Guida specializes in regulatory and compliance issues relative to the management of institutions of higher education. Prior to coming to Corinthian, he served as vice president for EDMC based in Pittsburgh, PA. He also serves on the Board of trustees of Oral Roberts University, and has served on the advisory committee on Student Financial Assistance for the Pennsylvania Culinary Institute. Mr. Guida received his juris doctorate from the University of Cincinnati College of Law.



**Ms. Diane Auer Jones**

Ms. Jones is currently the Vice President for External and Regulatory Affairs at Career Education Corporation, the parent company of Sanford Brown Colleges, Le Cordon Bleu Culinary Institutes, Brook Institute and other brands. She served as assistant secretary for post-secondary education at the U.S. Department of Education in 2007 and 2008. She also has served in the Executive Office of the President, Office of Science and Technology Policy and as CEO of the Washington Campus. Ms. Jones has received undergraduate and graduate degrees at the University of Maryland – Baltimore County.



**Ms. Mary Lyn Hammer**

Ms. Hammer is the President & CEO, Champion College Services, Inc. Phoenix, an international company offering default prevention for federal and private student loans, job placement verification, skip tracing, consulting services, and custom surveys for students, alumni, and employers. A default management program she developed is recognized by the U.S. Department of Education for its good results. She has participated in training sessions and workshops for numerous state, provincial, regional, national, and private associations in both the U.S. and Canada.



**Dr. Tom Wickenden**

Dr. Wickenden is currently serving as consultant to higher education through THWConsulting, LLC. He is the former deputy executive director of ACICS, serving in that capacity from 2006 through 2013. He was responsible for accreditation systems, planning and information technology. Prior to that, he served in leadership roles at the American Institutes for Research, and the Arizona Board of Regents, the governing board of Arizona State and the University of Arizona. Dr. Wickenden earned a B.A. from Princeton, an M.P.A. from Northern Arizona University, a C. Phil. at U.C.L.A and a Ph.D. from the University of Pennsylvania.

---

**From:** Trina Green <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/62EA1B35682547BD805A9375495C8894-TGREEN>  
**Sent:** 6/3/2014 3:52:25 PM -0400  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** FW: Career Education Unpaid Sustaining Fee Invoice - RESPONSE REQUESTED

---

**From:** Trina Green  
**Sent:** Tuesday, June 03, 2014 3:02 PM  
**To:** 'Jill DeAtley'  
**Cc:** Jeff Olszewski  
**Subject:** RE: Career Education Unpaid Sustaining Fee Invoice - RESPONSE REQUESTED

Hi Jill sorry for the delay in my response, you have provided adequate evidence that supports the fact that this institution was billed in error and the invoice has since been cancelled. Feel free to call me if you have any further questions. Have a great day.

---

**From:** Jill DeAtley [[mailto:\(b\)\(6\)@careered.com](mailto:(b)(6)@careered.com)]  
**Sent:** Tuesday, June 03, 2014 1:16 PM  
**To:** Trina Green  
**Cc:** Jeff Olszewski  
**Subject:** Career Education Unpaid Sustaining Fee Invoice - RESPONSE REQUESTED

Trina and Jeff,

I have not received any response to this inquiry since March, so I have no idea whether this has been resolved. Until I hear back from you, I am concerned that this invoice remains on your past due list.

Could you please provide me with a status update so we can bring closure to this issue? I have provided all pertinent information supporting my position that this campus was incorrectly billed for a sustaining fee, but if you need additional information please let me know.

Jill

---

**From:** Jill DeAtley  
**Sent:** Tuesday, May 06, 2014 3:06 PM  
**To:** Trina Green; [b)(6)]@acics.org  
**Cc:** [b)(6)]@acics.org  
**Subject:** RE: unpaid sustaining fee invoice

Trina and Elizabeth,

I am following up on my request for information regarding this inquiry. Can you please provide me with confirmation that the matter is closed based on the information that I provided to you in March 2014? I appreciate your assistance.

Jill

---

*Jill A. DeAtley*

Vice President of Compliance, Career Education Corporation

Vice President, Career Education Scholarship Fund

847/585-2627 direct; 847/(b) (6) : cell

---

**From:** Elizabeth Jackson [mailto:[b)(6)]@acics.org]  
**Sent:** Monday, March 24, 2014 9:09 AM  
**To:** Jill DeAtley  
**Cc:** Trina Green  
**Subject:** RE: unpaid sustaining fee invoice

Good morning Jill,

I do not have any update for you at this time but Trina will be in the office on the 27<sup>th</sup> and I will follow up with her to ensure you have the required information needed by the 28th.

---

**From:** Jill DeAtley [mailto:[b)(6)]@careered.com]  
**Sent:** Sunday, March 23, 2014 1:29 PM

**To:** Elizabeth Jackson  
**Cc:** Jill DeAtley; Trina Green  
**Subject:** FW: unpaid sustaining fee invoice

Elizabeth,

I got Trina's vacation note. I am also on vacation this week, but would like to know the status so I can follow-up upon my return. If you have any information, I'd appreciate an update. Thank you.

Jill DeAtley

---

**From:** Jill DeAtley  
**Sent:** Sunday, March 23, 2014 12:27 PM  
**To:** 'Trina Green'  
**Cc:** Jill DeAtley  
**Subject:** FW: unpaid sustaining fee invoice

Trina,

Checking in on the status of this inquiry. I will be on vacation from today through 3/28, back in the office on 3/31. Could you please give me an update by 3/28 so I have it when I return? Thanks.

Jill

---

**From:** Jill DeAtley  
**Sent:** Thursday, March 13, 2014 4:27 PM  
**To:** Trina Green  
**Subject:** RE: unpaid sustaining fee invoice

As a reminder, the change in campus status took place in August 2012. They paid their 2012/13 sustaining in the fall of 2012. By the time the ACICS fiscal year which started 7/1/13 started, they had already been classified as a campus addition, part of LCB Pasadena. It's unclear to me why they would be billed a sustaining fee for the ACICS fiscal year 7/1/13-6/30/14 when they were an approved part of LCB Pasadena starting on 8/20/12. The AFR which was filed in June 2013 included their

revenue with Pasadena. They did not file their own AFR.

Jill

---

**From:** Trina Green [mailto:(b)(6)@acics.org]  
**Sent:** Thursday, March 13, 2014 4:01 PM  
**To:** Jill DeAtley  
**Subject:** RE: unpaid sustaining fee invoice

Jill you are correct and I do recall getting your email but the invoice was generated before the change took place and therefore I would need to forward your answer to Jeff. Technically any institution that is open and operating as of July 1 of that year gets a sustaining fee invoice.

---

**From:** Jill DeAtley [mailto:(b)(6)@careered.com]  
**Sent:** Thursday, March 13, 2014 4:32 PM  
**To:** Trina Green  
**Subject:** RE: unpaid sustaining fee invoice

Trina,

On 12/5/13, I received an inquiry from ACICS regarding this invoice, both in terms of a copy of the invoice and a call from Elizabeth Jackson which was directed to our Accounts Payable Department. In response, I send the attached e-mail to you and then forwarded it to Elizabeth (with a copy to you) when I learned that she is the one who had called our office. I did not receive a reply back, but since there was no other follow-up I assumed that this issue had been closed on your end.

I am providing this information in response to your current inquiry about the same invoice. This invoice was issued for a campus (located in Hollywood, CA) which changed its status from an additional location to a campus addition on 8/20/2012. The location paid its sustaining fee for 2012/13 but was no longer required to pay a separate sustaining fee since it is a campus addition. Its revenue was reported as part of the its main campus, Le Cordon Bleu in Pasadena, CA beginning with the 2012 AFR which was filed in June 2013.

Based on this information, I request that this invoice be voided since campus additions do not pay sustaining fees. Please contact me once you review this information so we can bring this matter to a close.

Jill

---

*Jill A. DeAtley*

Vice President of Regulatory Review, Career Education Corporation

Vice President, Career Education Scholarship Fund

847/585-2627 direct (b)(6)

---

**From:** Trina Green [mailto:(b)(6)@acics.org]

**Sent:** Thursday, March 13, 2014 2:09 PM

**To:** Jill DeAtley

**Subject:** unpaid sustaining fee invoice

Hi there Jill, I was wondering if you could look into the payment for the unpaid attached Sustaining fee invoice. I researched the last payment received for Sustaining fees which was in the total of \$437430.00 however it was short by \$7,120.00 which is severely past due. Please feel free to contact me directly on the number below, with any questions or concerns that you might have.

Have a great day

*Trina T. Green*

*750 First Street NE, Suite 980*

*Washington, DC 20002*

*202-336-6786*

*Experience is the best teacher!*

---

**From:** Anthony Bieda <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/3625966AA21B477EA17337561576FD9F-ABIEDA>  
**Sent:** 11/18/2014 9:38:20 AM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>; Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>; Jeff Olszewski <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/5b5c75d2faf243ad81863a2950d5c8f9-JOlszewski>  
**CC:** Katy Fisher <(b)(6)@acics.org>  
**Subject:** FW: CECO: Management Confident Company Has Made The Turn  
**Attachments:** CECO111714-175302.pdf

FYI.

Anthony S. Bieda

Vice President for External Affairs

Accrediting Council for Independent Colleges and Schools

750 First Street, NE | Suite 980 | Washington, DC 20002

www.acics.org | 202.336.6781 - p | 202.842.2593 - f

Follow us on Twitter - <http://twitter.com/acicsaccredits>

Like us on Facebook - <http://facebook.com/acicsaccredits>

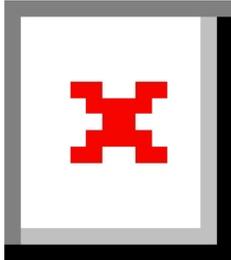
---

CONFIDENTIALITY NOTICE:

This communication is only intended for the persons or entities to which it is addressed or copied and may contain information that is confidential and/or privileged in some way. Distribution or copying of this communication or the information contained herein is not expressly authorized. ACICS reserves the right to disclose this communication as required by law without the consent of the persons or entities to which this communication is addressed.

---

**From:** Trace Urdan [mailto:(b)(6)@wellsfargo.com]  
**Sent:** Tuesday, November 18, 2014 9:25 AM  
**To:** Anthony Bieda  
**Subject:** CECO: Management Confident Company Has Made The Turn



## CECO: Management Confident Company Has Made The Turn

### Career Education Corp.

#### *Education*

**Trace A. Urdan, Senior Analyst (415) 947-5470**

(b)(6) [@wellsfargo.com](mailto:(b)(6)@wellsfargo.com)

**Jeffrey Lee, Associate Analyst (415) 396-4328 (b)(6) [@wellsfargo.com](mailto:(b)(6)@wellsfargo.com)**  
**Wells Fargo Securities, LLC.**

- **We are reiterating our Outperform rating on CECO shares** following a day and a half of meetings with management and investors. Management asserted that it would reduce costs by an additional \$40 million in 2015 and that its cash balance would reach its low water mark in 2015, comfortably above the \$190 million threshold stipulated in its recently disclosed loan covenants. While our current cash flow projections are more conservative, reflecting a low water mark below \$190 million, we expect, based on management's comments, that our forecast for AIU and Culinary (LCB) contributions in 2015 in particular may be too conservative. Management indicated that it would likely offer guidance in the future as to which quarter it expects to begin generating free cash.
- **Commitment to cost reduction is sincere; goal is conservative in our opinion.** The company has identified an additional \$40 million in cost reductions which it expects to come from sales and marketing, G&A and educational services, though it suggested that G&A in particular remained particularly high relative to peers. Specific opportunities for cost reduction included real estate rationalization, reducing centralized marketing so that spend decisions could be more variable depending on population, and outsourcing a

number of centralized functions as others have done.

- **Easier comparisons set up AIU for strong 2015.** AIU's continuing student enrollment was negatively impacted by some complications associated with the rollout of the company's adaptive learning engine Intellipath. Inadequate training led faculty to increase seat time requirements in response to the Intellipath feedback which led to a higher number of dropouts. 2014 was also impacted by a failed grant program, which management says drained \$4 million in operating contribution without accomplishing its goal of improving persistence. In 2015 AIU should have easier persistence and cost comparisons as a result.
- **Multiple strategies exist for GE compliance; additional dispositions seem likely.** The company has a number of viable options for allaying Gainful Employment risk at Le Cordon Bleu (LCB) as well as at other assets likely to be impacted, including Brooks, Harrington and Briarcliffe. We believe LCB can become a viable contributor to operating overhead either through a management contract following a non-profit conversion, or by reversion to a GE-compliant certificate provider. We believe the other assets, which are generating losses, are likely to be turned around, sold, or otherwise placed on a path to compliance and contribution during 2015.

#### **Career Education Corp. (CECO-NASDAQ) --Outperform (1)**

Price as of 11/17/2014: \$5.59

FY 14 EPS: \$-0.68

FY 15 EPS: \$-0.31

Shares Out.: 67.0 MM

Market Cap.: \$374.53 MM

Sector Rating: Post Secondary, Overweight

*See attached PDF for additional information, current pricing and disclosures.*

**THANK YOU FOR RECEIVING WELLS FARGO SECURITIES, LLC RESEARCH.  
TO UNSUBSCRIBE TO THIS MESSAGE REPLY TO THE ABOVE E-MAIL  
ADDRESS.**

---

**From:** Ian Harazduk <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/653BDA8A64144114820BFCBF53B7514E-IHARAZDUK>  
**Sent:** 12/2/2014 5:40:02 PM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** FW: December 2014 Council Meeting Materials  
**Attachments:** Commissioner Portal Instructions.docx; Commissioner Assignment List - Dec 14 (Comm A).pdf; Commissioner Assignment List - Dec 14 (Comm B).pdf; Commissioner Assignment List - Dec 14 (Comm C).pdf

Dear Commissioners,

We have finalized the process for placing the Council meeting materials onto the Commissioner Drive. You now will have access to the following documents:

- File Review Materials for Committee A, B, and C
- Hearing Binder Materials
- Policy Binder Materials
- Commissioner Resources (for File Review)
- Substantive Change Review Committee Materials
- Templates folder (which Include Motion Letter Templates)
- Commissioner File Review Assignment Lists

If you have any questions, please contact Ian Harazduk at (202) 336-6795 or (b)(6) [@acics.org](mailto:(b)(6)@acics.org)

Thank you.

---

**From:** Ian Harazduk  
**Sent:** Monday, December 01, 2014 5:46 PM  
**To:** Albert C. Gray  
**Subject:** December 2014 Council Meeting Materials

Dear Commissioners,

As you know we now provide the Commissioner Assignment list and school files electronically, one week prior to the Council Meeting. The documents are currently being placed on the Commissioner Portal and due to the volume of documents, they should be available tomorrow afternoon. You will be notified once that process has been completed.

Attached please find the Commissioner Assignment list for December 2014 Council meeting, together with the instructions on how to gain access to the files.

We will continue to use the "electronic binders" format. Committee members, once logged on to the commissioner portal through Sharepoint, will have access to:

- Commissioner Assignment Sheet (Committee A, B and C)
- All files under consideration by Council (files include the orange sheet, draft motion letter, school response material, and the visit report)

If the file under review was deferred from a previous cycle, the record is in red on the assignment sheet and the school response material can be found in the "School Response - Deferral" folder.

In addition, we have stored the hearing material for the three hearings in the 2014 December Council Hearings folder. Hearing Panel members, please use this source to familiarize yourself with the information prior to the pre-hearing meeting which is scheduled and can be found on the Council agenda.

Furthermore, we have also stored the December 2014 Policy Binder on the commissioner drive under 2014 December Council Policy Binder.

If you have any questions regarding the material in any file, please contact the staff person listed on the orange sheet or Ian Harazduk at (b)(6)@acics.org. Also, if you have any problem with access to files please contact Ian Harazduk.

Finally, staff are available to answer any questions you may have this week if you have time to review material in advance.

Thank you,

Al

---

**From:** Albert C. Gray <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/A1A35D9F738542D48EB5F1DDABE428E0-AGRAY>  
**Sent:** 12/2/2014 5:46:49 PM -0500  
**To:** Commissioners (b)(6)@ACICS.ORG>; Mr. William Atkinson (b)(6)@medtech.edu>; Dr. Deborah Jones (b)(6)@prospecteducation.com>  
**CC:** Ian Harazduk <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/653bda8a64144114820bfcfb53b7514e-IHarazduk>  
**Subject:** FW: December 2014 Council Meeting Materials  
**Attachments:** Commissioner Portal Instructions.docx; Commissioner Assignment List - Dec 14 (Comm A).pdf; Commissioner Assignment List - Dec 14 (Comm B).pdf; Commissioner Assignment List - Dec 14 (Comm C).pdf

Dear Commissioners,

We have finalized the process for placing the Council meeting materials onto the Commissioner Drive. You now will have access to the following documents:

- File Review Materials for Committee A, B, and C
- Hearing Binder Materials
- Policy Binder Materials
- Commissioner Resources (for File Review)
- Substantive Change Review Committee Materials
- Templates folder (which Include Motion Letter Templates)
- Commissioner File Review Assignment Lists

If you have any questions, please contact Ian Harazduk at (202) 336-6795 or (b)(6)@acics.org

Thank you.

AI

Albert C. Gray, Ph.D.

President & CEO

Accrediting Council for Independent Colleges and Schools

750 First Street, NE | Suite 980 | Washington, DC 20002

[www.acics.org](http://www.acics.org) | 202.336.6778 - p | 202.464.5621 – f | (b)(6)

Follow us on Twitter - <http://twitter.com/acicsaccredits>

Like us on Facebook - <http://facebook.com/acicsaccredits>

Dear Commissioners,

As you know we now provide the Commissioner Assignment list and school files electronically, one week prior to the Council Meeting. The documents are currently being placed on the Commissioner Portal and due to the volume of documents, they should be available tomorrow afternoon. You will be notified once that process has been completed.

Attached please find the Commissioner Assignment list for December 2014 Council meeting, together with the instructions on how to gain access to the files.

We will continue to use the "electronic binders" format. Committee members, once logged on to the commissioner portal through Sharepoint, will have access to:

- Commissioner Assignment Sheet (Committee A, B and C)
- All files under consideration by Council (files include the orange sheet, draft motion letter, school response material, and the visit report)

If the file under review was deferred from a previous cycle, the record is in red on the assignment sheet and the school response material can be found in the "School Response – Deferral" folder.

In addition, we have stored the hearing material for the three hearings in the 2014 December Council Hearings folder. Hearing Panel members, please use this source to familiarize yourself with the information prior to the pre-hearing meeting which is scheduled and can be found on the Council agenda.

Furthermore, we have also stored the December 2014 Policy Binder on the commissioner drive under 2014 December Council Policy Binder.

If you have any questions regarding the material in any file, please contact the staff person listed on the orange sheet or Ian Harazduk at [\(b\)\(6\)@acics.org](mailto:(b)(6)@acics.org). Also, if you have any problem with access to files please contact Ian Harazduk.

Finally, staff are available to answer any questions you may have this week if you have time to review material in advance.

Thank you,

AI



## State of Wisconsin / Educational Approval Board

201 West Washington Avenue, 3<sup>rd</sup> Floor  
Madison, Wisconsin 53703

Phone: (608) 266-1996

Fax: (608) 264-8477

Scott Walker  
Governor

(b)(6)@eab.wisconsin.gov

David C. Dies  
Executive Secretary

### *Via Electronic-Mail*

July 2, 2014

Renee Gaddis  
Director of Accreditation and Licensing  
Corinthian Colleges, Inc.  
745 Plaza Court, Suite 1  
Laramie, WY 82070

Dear Ms. Gaddis:

During the past two years, the Wisconsin Educational Approval Board (“WEAB”) has been working with officials from Corinthian Colleges, Inc. (“Corinthian”) regarding the ability of those institutions that are authorized by the WEAB – Everest College, Everest University (Online) and WyoTech – to deliver quality educational programs to Wisconsin residents. In 2012, at the WEAB’s urging, Corinthian agreed to close its Everest College campus in Milwaukee and discharge the debt of all students who had dropped out. Further investigation by the state Attorney General is ongoing.

Given its history with Corinthian, the WEAB has been closely monitoring the circumstances surrounding the recent action taken by the U.S. Department of Education. Based on various reports, the WEAB is extremely concerned about Wisconsin residents currently enrolled in Everest University (Online) and WyoTech. Last fall, the WEAB sought additional information specifically from Everest University (Online) about its high drop-out rates, and it continues to be troubled by poor student results data. The attached spreadsheet reflects data for the 2012 student cohort reported to the WEAB for the 12-month period ending June 30, 2013.

Whereas WyoTech enrolled 139 new students from Wisconsin and saw 14 of them drop-out, the data for Everest University (Online) presents a very different picture. Of the 819 new students from Wisconsin who enrolled in an online degree program, 471 had dropped by the end of the 12-month reporting year. As a result of the high dropout numbers, the WEAB sent you an email on October 24, 2013 asking you to explain the high dropout numbers and what Everest University (Online) was doing to decrease the number of dropouts substantially. A copy of the initial email and response from Corinthian are attached.

Late last week, the WEAB requested the number of Wisconsin residents currently enrolled in Everest University (Online) programs because of our concerns about Everest University (Online) enrolling new students during this period of uncertainty who may not be able to complete their program. The WEAB has yet to receive this information.

Ms. Renee Gaddis  
July 2, 2014  
Page 2

Given the widely reported and documented fiscal issues facing Corinthian, the WEAB has determined that Everest University (Online) is no longer in “sound financial condition” as required by EAB 4.04 (6). Moreover, because of concerns about the ability of Everest University (Online) to deliver the educational programs it promises to provide to new students who enroll, and its past history of high dropout numbers, the WEAB is compelled to protect the welfare of Wisconsin residents.

In accordance with EAB 4.01 (4m)(b), Everest University (Online) is hereby ordered to indefinitely suspend enrolling new Wisconsin students. This action is effectively immediately. Please confirm to me via email at (b)(6) [@eab.wisconsin.gov](mailto:(b)(6)@eab.wisconsin.gov) by 5:00 p.m. CST today that Everest University (Online) has stopped enrolling new Wisconsin students.

Thank you for your prompt attention to this urgent matter.

Sincerely,

(b)(6)

David C. Dies  
Executive Secretary

c: USDOE  
ACICS

---

**From:** Joseph Gurubatham <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/2839EEC7707F4128A4DE87103ED162F4-JGURUBATHAM>  
**Sent:** 4/14/2014 3:04:48 PM -0400  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>; Susan Greer <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/c539aa149ae54c71a8d2bc2d86525db6-sgreer>  
**Subject:** FW: Improvement Plan Questions - CEC  
**Attachments:** ACICS-OutcomesRptgReqs2013(2014).xls

Dear Al and Susan:

I just wanted both of you to be aware of this letter from CEC. Terron will be checking this and will respond to CEC.

Joseph

**Joseph E. Gurubatham, Ed.D.**

**Senior Vice President, Accreditation and Institutional Development**

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

[www.acics.org](http://www.acics.org) | 202.336.6797 - p | 202.842.2593 – f

---

**From:** Terron King  
**Sent:** Monday, April 14, 2014 2:56 PM  
**To:** Joseph Gurubatham  
**Subject:** FW: Improvement Plan Questions - CEC

Hi Joseph:

I just received this from CEC. I was surprised that I hadn't heard of any discrepancies regarding the student achievement letters. I will look into these. This is the first time that I had anyone question, the rates on their letters (2012 or 2013) but I will take a look into all of Sarah's inquiries and get back to her. Just wanted to keep you in the loop of what is going on. Thanks.

**Terron A. King, M.S. Ed.**

Senior Manager, Policy and Institutional Review

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

[www.acics.org](http://www.acics.org) | 202.336.6771 - p | 202.842.2593 – f

CONFIDENTIALITY NOTICE:

This communication is only intended for the persons or entities to which it is addressed or copied and may contain information that is confidential and/or privileged in some way. Distribution or copying of this communication or the information contained herein is not expressly authorized. ACICS reserves the right to disclose this communication as required by

---

law without the consent of the persons or entities to which this communication is addressed.

---

**From:** Sarah Bird [mailto:(b)(6)@careered.com]  
**Sent:** Monday, April 14, 2014 2:29 PM  
**To:** Terron King  
**Subject:** Improvement Plan Questions - CEC

Hi Terron,

We are in the process of pulling together the 5/31 improvement plans for the programs at Career Education Corporation's campuses. During this process we identified a few differences between what we were expecting to submit based on the reported data, and what was captured in the letters we received. In some cases the historic 2012 column is marked N/A, but should actually be below compliance. In other cases we believe campuses should have received a letter, but did not.

From my recollection, you helped us sort through the differences last year. I am attaching a summary that shows the programs that were below the program level placement and retention standards in 2013. These are the programs we believe we need to submit plans for. Can you please confirm? We are just trying to determine if we should use our data, or the letters, to ensure we submit everything that is required. If you would prefer to discuss this in more detail please let me know!

Thanks,

**Sarah Bird | Career Education Corporation**

Data Analysis and Reporting Team | 231 N. Martingale Road, Schaumburg, IL 60173

Direct Phone: (b)(6) | (b)(6) | [@careered.com](mailto:(b)(6)@careered.com)

---

**From:** Jill DeAtley [(b)(6)]@careered.com>  
**Sent:** 2/12/2016 11:07:55 AM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**CC:** Deborah Hill <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/255e33f944f44532a6ec364a80117b1b-dhill>  
**Subject:** FW: LCB - California Campuses - Teach-Out Plan Supplement - FOLLOW-UP - Time Sensitive

Al,

It appears that Ian is not available to provide this response until later today. We really need to get this out before then. Is there anything you can do to help?

Jill

---

**From:** Ian Harazduk [mailto:(b)(6)]@acics.org]  
**Sent:** Friday, February 12, 2016 10:55 AM  
**To:** Jessica Sanders  
**Subject:** Re: LCB - California Campuses - Teach-Out Plan Supplement

Jessica,

I am running an errand this morning. I can make the change to the teach-out plans when I get into the office. Is this only for the California campuses?

Ian

Sent from my iPhone

On Feb 12, 2016, at 10:30 AM, Jessica Sanders [(b)(6)]@careered.com> wrote:

Hi Ian,

Please see below. I am not sure if the written confirmation/approval will come from you or from Al. I will try to call you shortly to see if you need anything additional from us on this matter.

Thanks,

*Jessica*

Jessica Sanders

Director of Regulatory Operations | Licensing and Accreditation | Le Cordon Bleu

Cell Phone (b)(6) Fax (847) 551-7891

(b)(6) [@careered.com](mailto:(b)(6)@careered.com)

---

**From:** Jill DeAtley  
**Sent:** Thursday, February 11, 2016 5:12 PM  
**To:** (b)(6) [@acics.org](mailto:(b)(6)@acics.org)  
**Subject:** LCB - California Campuses - Teach-Out Plan Supplement  
**Importance:** High

Al,

Thank you for your time today to discuss the attached supplement to the LCB teach out plans for California schools that were submitted to and approved by ACICS last month.

We are under a very tight schedule with the California VA, so thank you in advance for ensuring that we receive written confirmation/approval from your office early tomorrow morning. With the time difference, if you can achieve that for us, we will be able to have the filing completed by the start of business in California.

Please contact me if you have any questions.

Jill

---

*Jill A. DeAtley*

Vice President of Regulatory Operations, Career Education Corporation

Vice President, Career Education Scholarship Fund

847/585-2627 direct; 847/(b) (6) cell

---

**From:** Jessica Sanders  
**Sent:** Thursday, February 11, 2016 4:42 PM  
**To:** (b)(6)@acics.org  
**Cc:** Marvin Sabido; Kimberly Velasquez; Lachlan Sands; Jill DeAtley  
**Subject:** LCB - California Campuses - Teach-Out Plan Supplement

Hi Ian,

Please see attached. Jill DeAtley called and informed AI today of this change and also made him aware of the need for an immediate review in order to include this in a filing.

*Jessica*

Jessica Sanders

Director of Regulatory Operations | Licensing and Accreditation | Le Cordon Bleu

Cell Phone (b)(6) Fax (847) 551-7891

(b)(6)@careered.com

<image001.jpg>

<LCB CA\_ACICS\_Teach Out Notification\_2-11-16 FINAL.pdf>



---

**From:** Susan Greer <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/C539AA149AE54C71A8D2BC2D86525DB6-SGREER>  
**Sent:** 4/6/2015 9:36:04 AM -0400  
**To:** Ian Harazduk <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/653bda8a64144114820bfcfb53b7514e-IHarazduk>  
**CC:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>; Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>; Anthony Bieda <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/3625966aa21b477ea17337561576fd9f-ABieda>  
**Subject:** FW: Le Cordon Bleu St. Louis

Ian

You were cc'd on this email, but I wanted to share it with others whom I emailed moments ago about this closing.

Sue Greer

Vice President – Accreditation Operations

202-336-6789

---

**From:** Jessica Sanders [mailto:(b)(6)@careered.com]  
**Sent:** Monday, April 06, 2015 9:27 AM  
**To:** Susan Greer  
**Cc:** Robert Eitel; Don Cotham; John Fogarty; Ian Harazduk  
**Subject:** Le Cordon Bleu St. Louis

Hi Sue,

I write in follow up to our conversation this morning informing you that Le Cordon Bleu College of Culinary Arts ("LCB") located in St. Louis, Missouri announced a teach-out today. This was a hard decision to make, but one that we think to be in the best interests of the institution.

I want to emphasize that this is not an abrupt campus closure, but an organized, managed, and closely monitored teach-out effort that will allow currently enrolled

students the reasonable opportunity to complete their programs. CEC has a proven track record in its handling of teach-outs, and LCB is committed to doing an exceptional job to ensure that its faculty, staff, and students are well served throughout the teach-out process. To that end, the institution's leaders are meeting with faculty, staff, and students today, as well as reaching out to students on leaves of absence, withdrawn students, alumni, external partners, and the like. The institution expects to complete its teach-out by no later than November 2016.

LCB St. Louis expects to provide ACICS with its teach-out plan on or around April 30, 2015 and will follow the process as you described today. In the interim, should you have any questions, please contact me.

Thank you,

*Jessica*

Jessica Sanders

Director of Regulatory Operations | Licensing and Accreditation | Le Cordon Bleu

Cell Phone (b)(6) Fax (847) 551-7891

(b)(6) [@careered.com](mailto:(b)(6)@careered.com)

---

**From:** Albert C. Gray <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/A1A35D9F738542D48EB5F1DDABE428E0-AGRAY>  
**Sent:** 12/16/2015 11:31:59 AM -0500  
**To:** Commissioners <Commissioners@ACICS.ORG>  
**CC:** Fardad Fateri PhD (b)(6)@iecglobel.com; (b)(6)@yahoo.com; (b)(6)@mc3.edu; Richard Bennett (b)(6)@southerntech.edu)  
**Subject:** FW: Le Cordon Bleu Teach Out Notice  
**Attachments:** CEC 8K - LCB Teach Out - filed 12-16-15.pdf; CEC Press Release - LCB Teach Out - 12-16-15.pdf

Dear Commissioners,

Per the message below, Le Cordon Bleu Colleges of Culinary Arts will be closing its campuses and teaching out students. We have 16 ACICS accredited LCB campuses. The total teach-out process will go through 2017 at the LCB campuses.

Regards,

AI

---

**From:** Jill DeAtley [mailto:(b)(6)@careered.com]  
**Sent:** Wednesday, December 16, 2015 10:08 AM  
**To:** Albert C. Gray  
**Subject:** Le Cordon Bleu Teach Out Notice

Le Cordon Bleu Colleges of Culinary Arts in North America has decided to teach-out currently enrolled students. Staff and students are being informed of this decision today. Students scheduled to start in January 2016 will still have the option to start school if they choose and we will not take new enrollments for starts beyond January 2016. We have a robust teach out process that we will implement at the campus which will allow all currently enrolled students to complete their program as long as they make academic progress. We will file teach-out plans and any other required documents with you in January.

Attached is the press release and 8K that CEC filed today.

---

**CECO 8-K 12/11/2015****Section 1: 8-K (FORM 8-K)**


---



---

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

---

**FORM 8-K**

---

**CURRENT REPORT**  
Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934

**Date of Report (Date of Earliest Event Reported): December 11, 2015**

---

**Career Education Corporation**  
(Exact Name of Registrant as Specified in Charter)

---

**Delaware**  
(State or Other Jurisdiction  
of Incorporation)

**0-23245**  
(Commission  
File Number)

**36-3932190**  
(IRS Employer  
Identification No.)

**231 N. Martingale Rd., Schaumburg, IL**  
(Address of Principal Executive Offices)

**60173**  
(Zip Code)

**Registrant's telephone number, including area code: (847) 781-3600**

**Not applicable**  
(Former Name or Former Address, if Changed Since Last Report)

---

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
- 
-

**Item 1.01. Entry into a Material Definitive Agreement.**

Item 2.03 is incorporated by reference into this Item 1.01.

**Item 2.03. Creation of a Direct Financial Obligation or an Obligation under an Off-Balance Sheet Arrangement of a Registrant.**

Effective as of December 11, 2015, Career Education Corporation (the “Company”) and its wholly-owned subsidiary, CEC Educational Services, LLC (“CEC-ES”), and the subsidiary guarantors thereunder entered into a Fourth Amendment (the “Fourth Amendment”) to their Amended and Restated Credit Agreement, dated as of December 13, 2013 (the “Credit Agreement”), with BMO Harris Bank N.A. (“BMO Harris”), in its capacities as the sole lender, the letter of credit issuer and the administrative agent for the lenders from time to time parties thereto and the letter of credit issuer thereunder.

The Fourth Amendment, among other things: (i) decreases the revolving credit facility to \$95 million; (ii) extends the maturity date of the revolving credit facility to December 31, 2018; (iii) modifies the definitions of “Base Rate” and “LIBOR”; (iv) requires that for any date occurring after December 31, 2015, the Lenders thereunder shall be required to approve each credit extension (other than letter of credit extensions); and (v) requires the borrowers to maintain, as of the last day of each fiscal quarter, a balance of cash, cash equivalents and permitted investments in domestic accounts of at least \$110 million. The requirement that the borrowers maintain a minimum cash, cash equivalents and permitted investments balance is not necessarily indicative of the Company’s expectations regarding its future cash and investments balance.

As of December 10, 2015, no revolving loans were drawn under the Credit Agreement, as amended.

The Credit Agreement, as amended, continues to provide that (i) accrued interest is payable (x) in the case of a LIBOR-based loan, at the end of each respective interest period (or, in the case of an interest period in excess of three months, on the dates that fall every three months after the beginning of such interest period) in arrears, and (y) in the case of a base rate-based loan, on the last business day of each month in arrears; (ii) accrued commitment fees are payable quarterly in arrears, and the administrative agent fee is payable on the closing date and on each anniversary thereof, in advance; (iii) principal is payable at maturity; (iv) the Company and CEC-ES may prepay amounts outstanding, or terminate or reduce the commitments, under the Credit Agreement upon three or five business days’ prior notice, respectively, in each case without premium or penalty; and (v) the loans and letter of credit obligations thereunder are secured by 100% cash collateral. The Credit Agreement, as amended, and the ancillary documents executed in connection therewith contain customary affirmative, negative and financial maintenance covenants, representations and warranties, events of default, and rights and remedies upon the occurrence of any event of default thereunder, including rights to accelerate the loans, terminate the commitments and realize upon the collateral securing the obligations under the Credit Agreement.

There is no material relationship between the Company or any of its subsidiaries or affiliates and BMO Harris, other than in respect of the Credit Agreement, as amended, and certain banking relationships, all of which have been entered into in the ordinary course of business.

The foregoing descriptions of the Fourth Amendment and the Credit Agreement do not purport to be complete and are subject to, and qualified in their entirety by, reference to the Credit Agreement previously filed as Exhibit 99.1 to our Form 8-K filed on January 2, 2014, which is incorporated herein by reference, and the Fourth Amendment, which is attached as Exhibit 99.1 to this Form 8-K and is incorporated herein by reference.

**Item 2.05. Costs Associated With Exit or Disposal Activities.**

On December 15, 2015, the Board of Directors (the “Board”) of the Company approved the teach-out of the Company’s 16 Culinary Arts campuses (“LCB”). The Board had previously approved a plan to sell LCB on December 18, 2014. The Company was engaged in advanced negotiations with a potential buyer interested in acquiring LCB; however, these discussions, and discussions with alternative parties, did not ultimately lead to an agreement the Company believed was suitable to complete a transfer of ownership that would protect student, faculty and stockholder interests. The decision to teach-out LCB is aligned with the Company’s strategic decision announced in May 2015 to divest or teach-out the remaining institutions of its former Career Colleges segment and to focus its resources and attention on its universities – Colorado Technical University (CTU) and American InterContinental University (AIU). All LCB campuses are projected to remain open until September 2017 to offer current students the reasonable opportunity to complete their program of study. LCB contributed \$128.2 million and \$172.6 million of revenue and (\$43.5) million and (\$66.6) million of operating losses for the nine months ended September 30, 2015 and for the year ended December 31, 2014, respectively. As a result of the decision to teach-out the Le Cordon Bleu campuses, the results of operations for these campuses will now be reported within continuing operations.

The Company expects to record approximately \$52 million to \$64 million of restructuring charges related to the teach-out of LCB. These estimated charges are based on several assumptions, including the timing of campus teach-outs, amount of estimated sublease income related to our real estate lease obligations and estimated severance charges based upon timing of staff departures and are subject to

change. These costs primarily relate to severance and retention charges (approximately \$12 million - \$14 million); costs associated with exiting lease obligations, net of estimated sublease income (approximately \$35 million - \$40 million); and non-cash long-term asset impairment charges (approximately \$5 million - \$10 million). The impairment charges and severance and related charges will primarily be recorded during the fourth quarter of 2015 and the lease charges will be recorded at the time each facility is vacated, which is expected to be during 2017. These amounts will result in actual cash outlay through 2017 for severance related charges and, for lease obligations, from the teach-out date through varying dates based on each respective lease end date, with the latest lease expiring during 2022.

The Company has previously provided certain estimates regarding its future cash and investments balances, operating margins and adjusted EBITDA for the Transitional Group and discontinued operations. These estimates assumed a completed sale of LCB, among other things, and therefore the decision to teach out LCB impacts the information previously provided and it should no longer be relied upon. The Company continues to expect to maintain cash, cash equivalents, restricted cash and investments balances of approximately \$190 million in 2015 excluding the timing impact of outstanding checks, deposits and other transfers. The Company continues to expect those balances to decrease in 2016 as compared to 2015, although the LCB teach-out decision has a favorable impact to previous 2016 expectations primarily due to the previous expectation of a payment to the buyer upon the completion of a sale. The long-term cash impact of a teach-out decision versus a sale decision depends on our ability to minimize the impacts of the future lease obligations discussed above. The Company intends to provide updated information, to the extent deemed appropriate, at the time of its announcement of the Company's financial results for the year ended December 31, 2015.

The Company issued a press release on December 16, 2015 regarding its intention to teach out LCB, a copy of which is attached as Exhibit 99.2.

#### *Cautionary Statement Regarding Forward-Looking Statements*

*Except for the historical and present factual information contained herein, the matters set forth in this Form 8-K, including statements identified by words such as "expect," "estimate," "believe," "will," "anticipate," "intend," "continue" and similar expressions, are forward-looking statements as defined in Section 21E of the Securities Exchange Act of 1934, as amended. These statements are based on information currently available to us and are subject to various assumptions, risks, uncertainties and other factors that could cause our results of operations, financial condition, cash flows, performance, business prospects and opportunities to differ materially from those expressed in, or implied by, these statements. In particular, the estimates provided above for company-wide cash balances are based on the following key assumptions and factors, among others: (i) flat-to-modest total enrollment growth within the University Group over time; (ii) teach-outs to occur as planned and performance consistent with historical experience; (iii) achievement of rates of recovery for our real estate lease obligations which are consistent with historical experience; (iv) right-sizing of our Corporate expense structure to serve primarily online institutions; (v) no material changes in the legal or regulatory environment; and (v) consistent working capital movements in line with historical operating trends. Although these estimates and assumptions are based upon management's good faith beliefs regarding current events and actions that we may undertake in the future, actual results could differ materially from these estimates.*

*Except as expressly required by the federal securities laws, we undertake no obligation to update or revise such factors or any of the forward-looking statements contained herein to reflect future events, developments or changed circumstances, or for any other reason. Risks and uncertainties, the outcomes of which could have a material and adverse effect, include, but are not limited to, the following: negative trends in the real estate market which could impact the costs related to teaching out campuses and the success of our initiatives to reduce our real estate obligations; declines in enrollment; our ability to achieve anticipated cost savings and business efficiencies; rulemaking by the U.S. Department of Education or any state and increased focus by Congress, the President and governmental agencies on for-profit education institutions; our continued compliance with and eligibility to participate in Title IV Programs under the Higher Education Act of 1965, as amended, and the regulations thereunder (including the gainful employment and financial responsibility standards prescribed by the U.S. Department of Education), as well as national and regional accreditation standards and state regulatory requirements; the impact of management changes; our ability to successfully defend litigation and other claims brought against us; and changes in the overall U.S. or global economy. Further information about these and other relevant risks and uncertainties may be found in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2014 and its subsequent filings with the Securities and Exchange Commission.*

#### **Item 2.06. Material Impairments.**

Item 2.05 of this Form 8-K, including the anticipated recognition of long-term asset impairment charges, is incorporated by reference in this Item 2.06.

---

**Item 9.01. Financial Statements and Exhibits.**

(d) Exhibits.

<b><u>Exhibit Number</u></b>	<b><u>Description of Exhibits</u></b>
99.1	Fourth Amendment to Amended and Restated Credit Agreement dated as of December 11, 2015
99.2	Press release of the Company dated December 16, 2015

---

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CAREER EDUCATION CORPORATION

By: /s/ David Rawden  
David Rawden  
Interim Chief Financial Officer

Date: December 16, 2015

---

**Exhibit Index**

<b><u>Exhibit Number</u></b>	<b><u>Description of Exhibits</u></b>
99.1	Fourth Amendment to Amended and Restated Credit Agreement dated as of December 11, 2015
99.2	Press release of the Company dated December 16, 2015

[\(Back To Top\)](#)

## **Section 2: EX-99.1 (EX-99.1)**

**Exhibit 99.1**

**FOURTH AMENDMENT TO  
AMENDED AND RESTATED CREDIT AGREEMENT**

This Fourth Amendment to Amended and Restated Credit Agreement (herein, this “*Amendment*”) is entered into as of December 11, 2015, by and among CAREER EDUCATION CORPORATION, a Delaware corporation (the “Company”), CEC EDUCATIONAL SERVICES, LLC, an Illinois limited liability company (“CECE”; the Company and CECE shall be referred to herein as the “Borrowers” and individually as a “Borrower”), certain of the direct and indirect Domestic Subsidiaries of the Company, as Subsidiary Guarantors (the Borrowers and the Subsidiary Guarantors collectively referred to herein as the “Loan Parties”), and BMO Harris Bank N.A., in its capacity as Administrative Agent, L/C Issuer and the sole Lender (in such capacities, “BMO Harris”).

**PRELIMINARY STATEMENTS**

A. The Borrowers, the Subsidiary Guarantors and BMO Harris entered into a certain Amended and Restated Credit Agreement, dated as of December 30, 2013, as amended (the “Credit Agreement”). All capitalized terms used herein without definition shall have the same meanings herein as such terms have in the Credit Agreement.

B. The Borrowers have requested that BMO Harris make certain amendments to the Credit Agreement, and BMO Harris is willing to do so under the terms and conditions set forth in this Amendment.

NOW, THEREFORE, for good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties hereto agree as follows:

**SECTION 1. AMENDMENTS.**

Subject to the satisfaction of the conditions precedent set forth in Section 2 below, the Credit Agreement shall be and hereby is amended, effective as of the date hereof, as follows:

1.1. The following defined terms appearing in Section 1.01 of the Credit Agreement shall be amended and restated to read in their entirety as follows:

“Aggregate Commitments” means the Commitments of all the Lenders, which as of December 11, 2015, equals \$95,000,000 in the aggregate.

“Base Rate” means, for any day, the rate per annum equal to the greatest of: (a) the rate of interest announced or otherwise established by the Administrative Agent from time to time as its prime commercial rate as in effect on such day, with any change in the Base Rate resulting from a change in said prime commercial rate to be effective as of the date of the relevant change in said

prime commercial rate (it being acknowledged and agreed that such rate may not be the Administrative Agent's best or lowest rate), (b) the sum of (i) the rate determined by the Administrative Agent to be the average (rounded upward, if necessary, to the next higher 1/100 of 1%) of the rates per annum quoted to the Administrative Agent at approximately 10:00 a.m. (Chicago time) (or as soon thereafter as is practicable) on such day (or, if such day is not a Business Day, on the immediately preceding Business Day) by two or more Federal funds brokers selected by the Administrative Agent for sale to the Administrative Agent at face value of Federal funds in the secondary market in an amount equal or comparable to the principal amount for which such rate is being determined, *plus* (ii) 1/2 of 1%, and (c) the LIBOR Quoted Rate for such day *plus* 1.50%. As used herein, the term "LIBOR Quoted Rate" means, for any day, the rate per annum equal to the quotient of (i) the rate per annum (rounded upwards, if necessary, to the next higher one hundred-thousandth of a percentage point) for deposits in U.S. Dollars for a one-month interest period as reported on the applicable Bloomberg screen page (or such other commercially available source providing such quotations as may be designated by the Administrative Agent from time to time) as of 11:00 a.m. (London, England time) on such day (or, if such day is not a Business Day, on the immediately preceding Business Day) divided by (ii) one (1) minus the Eurodollar Reserve Percentage, *provided* that in no event shall the "LIBOR Quoted Rate" be less than 0.00%.

"Domestic Cash" means, at any time the same is determined, the sum of (i) unrestricted cash and Cash Equivalents of the Loan Parties and their Domestic Subsidiaries maintained at financial institutions located in the United States at such time, plus (ii) unrestricted Investments of the Loan Parties and their Domestic Subsidiaries permitted by Section 7.02(a)(ii) and Section 7.02(a)(iii) constituting marketable securities maintained at financial institutions located in the United States at such time, plus (iii) cash maintained in the Collateral Account to secure the outstanding L/C Obligations at such time.

"Letter of Credit Sublimit" means an amount equal to \$60,000,000. The Letter of Credit Sublimit is part of, and not in addition to, the Aggregate Commitments.

"LIBOR" means, for an Interest Period for a Borrowing of Eurodollar Loans, (a) the LIBOR Index Rate for such Interest Period, if such rate is available, and (b) if the LIBOR Index Rate cannot be determined, the arithmetic average of the rates of interest per annum (rounded upwards, if necessary, to the nearest 1/100 of 1%) at which deposits in U.S. Dollars in immediately available funds are offered to the Administrative Agent at 11:00 a.m. (London, England time) two (2) Business Days before the beginning of such Interest Period by three (3) or more major banks in the interbank eurodollar market selected by the Administrative Agent for delivery on the first day of and for a period equal to such Interest Period and in an amount equal or comparable to the principal amount of the Eurodollar Loan scheduled to be made as part of such Borrowing, *provided* that in no event shall "LIBOR" be less than 0.00%.

---

“Maturity Date” means the later of (a) December 31, 2018 and (b) if maturity is extended pursuant to Section 2.14, such extended maturity date as determined pursuant to such Section; provided, however, that, in each case, if such date is not a Business Day, the Maturity Date shall be the next preceding Business Day.

1.2. Section 2.03(a)(ii)(A) of the Credit Agreement shall be amended and restated to read in its entirety as follows:

(A) subject to Section 2.03(b)(iii), the expiry date of the requested Letter of Credit would occur more than twenty-four months after the date of issuance or last extension, unless the Required Lenders have approved such expiry date; or

1.3. Section 4.02(d) of the Credit Agreement shall be amended and restated to read in its entirety as follows:

(d) (i) The Total Outstandings after giving effect to the Credit Extension shall not exceed the Minimum Collateral Amount, and (ii) for any date ending after December 31, 2015, the Administrative Agent shall have received written consent from the Lenders approving the Credit Extension unless such Credit Extension constitutes an L/C Credit Extension.

1.4. Section 5.13 of the Credit Agreement shall be amended and restated to read in its entirety as follows:

5.13 Subsidiaries; Equity Interests. As of December 11, 2015, the Company does not have any Subsidiaries other than those specifically disclosed in Part (a) of Schedule 5.13 and, as of December 11, 2015, neither Borrower has any equity investments in any other corporation or entity other than those specifically disclosed in Part (b) of Schedule 5.13.

1.5. Section 6.01(c) of the Credit Agreement shall be amended and restated to read in its entirety as follows:

(c) Intentionally Omitted.

1.6. Section 6.02(a) and Section 6.02(b) of the Credit Agreement shall be amended and restated to read in their entirety as follows:

(a) as soon as available, and in any event no later than 30 days after the end of each fiscal year of the Company, a copy of the consolidated and consolidating operating budget for the Company and its Subsidiaries for the then

---

current fiscal year, such operating budget to show the projected consolidated and consolidating revenues, expenses and balance sheet of the Company and its Subsidiaries on a quarter-by-quarter basis, such operating budget to be in reasonable detail prepared by the Company and in form satisfactory to the Administrative Agent;

(b) as soon as available, and in any event no later than 45 days after the end of each fiscal quarter of each fiscal year of the Company, a duly completed Compliance Certificate signed by a Responsible Officer of the Company;

1.7. Section 7.05(f) of the Credit Agreement shall be amended and restated to read in its entirety as follows:

(f) (i) Dispositions of Subsidiaries of the Company, or of assets or lines of businesses comprising campus locations, including those as of December 9, 2015 as set forth in Schedule 7.05 hereto, provided, that those that are not set forth in Schedule 7.05 shall be permitted so long as no Default has occurred and is continuing or would result therefrom, and (ii) the Disposition of all of the equity interests in Le Cordon Bleu North America, LLC and its related entities, CEC Food and Beverage LLC, Kitchen Academy, Inc., TCA Group, Inc., TCA Beverages, Inc., Scottsdale Culinary Institute, Ltd., Le Cordon Bleu College of Culinary Arts, Inc., LCB Culinary Schools, LLC, California Culinary Academy, Inc. and The Cooking and Hospitality Institute of Chicago, Inc., (collectively the "Le Cordon Bleu Business") or all of the assets of the Le Cordon Bleu Business so long as (i) no Default has occurred and is continuing or would result from such Disposition and (ii) after giving effect to such Disposition, the Domestic Cash shall not be less than \$110,000,000;

1.8. Section 7.11 of the Credit Agreement shall be amended and restated to read in its entirety as follows:

7.11 Minimum Domestic Cash. Permit, as of the last day of each fiscal quarter, commencing with the fiscal quarter ending December 31, 2015, the Domestic Cash to be less than \$110,000,000.

1.9. Schedule 2.01 of the Credit Agreement shall be amended and replaced by Schedule 2.01 attached hereto.

1.10. Schedule 5.13 of the Credit Agreement shall be amended and replaced by Schedule 5.13 attached hereto.

1.11. Schedule 7.05 of the Credit Agreement shall be amended and replaced by Schedule 7.05 attached hereto.

---

1.12. Exhibit C to the Credit Agreement shall be amended and replaced by Exhibit C attached hereto.

SECTION 2. CONDITIONS PRECEDENT.

This Amendment shall become effective upon satisfaction of the following conditions:

(a) Receipt by BMO Harris of this Amendment fully executed by the Loan Parties.

(b) Receipt by BMO Harris of each Loan Party's Board of Directors (or similar governing body) authorizing the execution, delivery and performance of this Amendment, together with specimen signatures of the persons authorized to execute such documents on each Borrower's behalf, all certified in each instance by its Secretary or Assistant Secretary (or comparable Responsible Officer).

(b) Receipt by BMO Harris of certificates of good standing for each Loan Party (dated no earlier than 30 days prior to the date hereof) from the office of the secretary of the state of its incorporation or organization, and with respect to the Company, the State of Illinois.

(d) Receipt by BMO Harris of the favorable written opinion of counsel to each Borrower (which may be from such Borrower's internal legal counsel), in form and substance reasonably satisfactory to BMO Harris.

(e) Receipt by BMO Harris of a non-refundable upfront fee equal to 0.50% of the Aggregate Commitments as of the date hereof after giving effect to this Amendment.

SECTION 3. REPRESENTATIONS.

3.1. In order to induce BMO Harris to execute and deliver this Amendment, the Loan Parties hereby represents to BMO Harris that as of the date hereof (a) the representations and warranties set forth in Article V of the Credit Agreement are and shall be and remain true and correct in all material respects (without duplication of materiality qualifiers) (except that the representations contained in Section 5.05 shall be deemed to refer to the most recent Audited Financial Statements and unaudited consolidated financial statements of the Company and its Subsidiaries delivered to BMO Harris) and (b) no Default has occurred and is continuing under the Credit Agreement or shall result after giving effect to this Amendment.

3.2. Each Loan Party hereby represents and warrants that there has been no amendment, modification, supplement or restatement to such Loan Party's Organizational Documents since December 30, 2013 (or October 31, 2014 with respect to Sanford-Brown Group, Inc.), and such Loan Party's Organizational Documents are in full force and effect as of the date hereof.

---

SECTION 4. MISCELLANEOUS.

4.1. CECE heretofore executed and delivered to BMO Harris that certain Security Agreement, as amended. The Borrowers hereby acknowledge and agree that the Liens created and provided for by the Security Agreement continue to secure the Secured Obligations (as defined in the Security Agreement); and the Security Agreement and the rights and remedies of BMO Harris thereunder, the obligations of CECE thereunder, and the Liens created and provided for thereunder remain in full force and effect and shall not be affected, impaired or discharged hereby. Nothing herein contained shall in any manner affect or impair the priority of the Liens and security interests created and provided for by the Security Agreement as to the indebtedness which would be secured thereby prior to giving effect to this Amendment.

4.2. Except as specifically amended herein, the Credit Agreement shall continue in full force and effect in accordance with its original terms. Reference to this specific Amendment need not be made in the Credit Agreement, the Note, or any other instrument or document executed in connection therewith, or in any certificate, letter or communication issued or made pursuant to or with respect to the Credit Agreement, any reference in any of such items to the Credit Agreement being sufficient to refer to the Credit Agreement as amended hereby.

4.3. The Borrowers agrees to pay on demand all costs and expenses of or incurred by the Bank in connection with the negotiation, preparation, execution and delivery of this Amendment, including the fees and expenses of counsel for BMO Harris, in each case as required under Section 11.04 of the Credit Agreement.

4.4. This Amendment may be executed in any number of counterparts, and by the different parties on different counterpart signature pages, all of which taken together shall constitute one and the same agreement. Any of the parties hereto may execute this Amendment by signing any such counterpart and each of such counterparts shall for all purposes be deemed to be an original. Delivery of a counterpart hereof by facsimile transmission or by e-mail transmission of an Adobe portable document format file (also known as a "PDF" file) shall be effective as delivery of a manually executed counterpart hereof. This Amendment shall be governed by, and construed in accordance with, the internal laws of the State of Illinois.

[SIGNATURE PAGES TO FOLLOW]

---

This Fourth Amendment to Amended and Restated Credit Agreement is entered into as of the date and year first above written.

“BORROWERS”

CAREER EDUCATION CORPORATION

By: /s/ Kenneth R. Zilch

Name: Kenneth R. Zilch

Title: Senior Vice President, Corporate Tax, Risk and  
Real Estate and Treasurer

CEC EDUCATIONAL SERVICES, LLC

By: /s/ Kenneth R. Zilch

Name: Kenneth R. Zilch

Title: Treasurer

[Signature Page to Fourth Amendment to Amended and Restated Credit Agreement]

---

“GUARANTORS”

AMERICAN INTERCONTINENTAL UNIVERSITY, INC.  
BRIARCLIFFE COLLEGE, INC.  
COLORADO TECHNICAL UNIVERSITY, INC.  
INTERNATIONAL ACADEMY OF MERCHANDISING & DESIGN,  
INC.  
SANFORD-BROWN GROUP, INC. (f/k/a International Academy  
of Merchandising & Design, Ltd.)  
SANFORD-BROWN, LIMITED  
SCOTTSDALE CULINARY INSTITUTE, LTD.  
AIU ONLINE, LLC  
LE CORDON BLEU NORTH AMERICA, LLC  
MARLIN ACQUISITION CORP.

By:  /s/ Kenneth R. Zilch

Name: Kenneth R. Zilch

Title: Treasurer

[Signature Page to Fourth Amendment to Amended and Restated Credit Agreement]

---

Accepted and agreed to.

BMO HARRIS BANK N.A., in its capacity as Administrative Agent, L/C Issuer and sole Lender

By /s/ L. M. Junior Del Brocco

Name L. M. Junior Del Brocco

Title Director

[Signature Page to Fourth Amendment to Amended and Restated Credit Agreement]

---

**SCHEDULE 2.01****COMMITMENTS  
AND APPLICABLE PERCENTAGES**

<b><u>Lender</u></b>	<b><u>Commitment</u></b>	<b><u>Applicable Percentage</u></b>
BMO Harris Bank N.A.	\$ 95,000,000	100.00%
Total	\$ 95,000,000	100.00%

---

**SCHEDULE 5.13****SUBSIDIARIES; OTHER EQUITY INVESTMENTS;  
EQUITY INTERESTS IN THE BORROWER**Part (a).            Subsidiaries.

“The Katharine Gibbs Corporation - Melville”  
AIU Online, LLC  
American InterContinental University, Inc.  
American InterContinental University-London, Ltd. U.S.  
Briarcliffe College, Inc.  
BIPL, LLC  
California Culinary Academy, Inc.  
California Culinary Academy, LLC  
Career Education Student Finance LLC  
CEC Educational Services, LLC  
CEC Employee Group, LLC  
CEC Europe, LLC  
CEC Food and Beverage LLC  
CEC Insurance Agency, LLC  
CEC Leasing, LLC  
CEC Real Estate Holding, Inc.  
Colorado Tech, Inc.  
Colorado Technical University, Inc.  
Education and Training, Incorporated  
Harrington Institute of Interior Design, Inc.  
International Academy of Design & Technology Nashville, LLC  
International Academy of Design & Technology-Detroit, Inc.  
International Academy of Merchandising & Design, Inc.  
Kitchen Academy, Inc.  
LCB Culinary Schools, LLC  
Le Cordon Bleu College Of Culinary Arts, Inc., A Private Two-Year College  
Le Cordon Bleu North America, LLC  
Market Direct, Inc.  
Marlin Acquisition Corp.  
Moco Holding, Inc.  
Sanford-Brown College, Inc., A Private Two-Year College  
Sanford-Brown College, LLC  
Sanford-Brown Group, Inc.  
Sanford-Brown MN, Inc.  
Sanford-Brown, Limited  
SBC Health Midwest, Inc.  
School of Computer Technology, Inc.  
Scottsdale Culinary Institute, Ltd.  
TCA Beverages, Inc.

TCA Group, Inc.  
The Cooking and Hospitality Institute of Chicago, Inc.  
The Katharine Gibbs School of Norwalk, Inc.  
The Katharine Gibbs School of Providence, Inc.  
Words of Wisdom, LLC

Part (b). Other Equity Investments.

1. CCKF, Limited (Ireland) - 15% Equity Ownership
2. SIMTICS Limited (New Zealand) - < 10% Equity Ownership

---

**SCHEDULE 7.05****DISCONTINUED OPERATIONS****(As of December 9, 2015)**AIU South Florida, *Weston FL*Briarcliffe College, *Bethpage, NY*Briarcliffe College, *Patchogue, NY*Brooks Institute, *Santa Barbara, CA*Collins College, *Phoenix, AZ*Colorado Technical University, North Kansas City, *North Kansas City, MO*Colorado Technical University, *Pueblo, Pueblo, CO*Colorado Technical University, *Sioux Falls, Sioux Falls, SD*Harrington Institute of Design, *Chicago, IL*Le Cordon Bleu College (or Institute) of Culinary Arts ("LCB") LCB Pittsburgh, *Pittsburgh, PA*Le Cordon Bleu College of Culinary Arts LCB-St. Louis, *St. Peters, MO*Missouri College, *Brentwood, MO***International Academy of Design & Technology ("IADT"):**IADT Nashville, *Nashville, TN*IADT Detroit, *Troy, MI*IADT Sacramento, *Sacramento, CA*IADT Schaumburg, *Schaumburg, IL***Sanford-Brown College ("SBC"):**SBC Atlanta, *Atlanta, GA*SBC Austin, *Austin, TX*SBC Boston, *Boston, MA*SBC Brooklyn Center, *Brooklyn Center, MN*SBC Chicago, *Chicago, IL*SBC Cleveland, *Cleveland, OH*SBC Collinsville, *Collinsville IL*SBC Columbus, *Columbus, OH*SBC Dallas, *Dallas, TX*SBC Dearborn, *Dearborn, MI*SBC Ft. Lauderdale, *Fort Lauderdale, FL*SBC Farmington, *Farmington, CT*SBC Fenton, *Fenton, MO*SBC Grand Rapids, *Grand Rapids, MI*SBC Hazelwood, *Hazelwood, MO*SBC Hillside, *Hillside, IL*

---

SBC Houston, *Houston, TX*  
SBC Houston North Loop, *Houston, TX*  
SBC Indianapolis, *Indianapolis, IN*  
SBC Las Vegas, *Henderson, NV*  
SBC Jacksonville, *Jacksonville, FL*  
SBC Mendota Heights, *Mendota Heights, MN*  
SBC Milwaukee, *Milwaukee, WI*  
SBC Online, *Tampa, FL*  
SBC Orlando, *Orlando, FL*  
SBC Phoenix, *Phoenix, AZ*  
SBC Portland, *Portland, OR*  
SBC San Antonio, *San Antonio, TX*  
SBC Seattle, *Tukwila, WA*  
SBC Skokie, *Skokie, IL*  
SBC St. Peters, *St. Peters, MO*  
SBC Tampa, *Tampa, FL*  
SBC Tinley Park, *Tinley Park, IL*  
SBC Tysons Corner, *McLean, VA*

**Sanford-Brown Institute (“SBI”):**

SBI Cranston, *Cranston, RI*

SBI Garden City, *Garden City, NY*

SBI Iselin, *Iselin, NY*

SBI Landover, *Landover, MD*

SBI Melville, *Melville, NY*

SBI New York City, *New York, NY*

SBI Orlando, *Orlando, FL*

SBI Pittsburgh, *Pittsburgh, PA*

SBI Trevoise, *Trevoise, PA*

SBI White Plains, *White Plains, NY*

SBI Wilkins Township, *Pittsburgh, PA*

SBI Campus-an affiliate of Sanford-Brown, *Melville, NY*

---

**EXHIBIT C****CAREER EDUCATION CORPORATION  
CEC EDUCATIONAL SERVICES, LLC****COMPLIANCE CERTIFICATE**

To: BMO Harris Bank N.A., as Administrative  
Agent under, and the Lenders party to, the  
Credit Agreement described below

This Compliance Certificate is furnished to the Administrative Agent and the Lenders pursuant to that certain Amended and Restated Credit Agreement dated as of December 30, 2013, among Career Education Corporation, CEC Educational Services, LLC and you (as extended, renewed, modified, amended or restated from time to time, the "*Credit Agreement*"). Unless otherwise defined herein, the terms used in this Compliance Certificate have the meanings ascribed thereto in the Credit Agreement.

THE UNDERSIGNED HEREBY CERTIFIES THAT:

1. The officer executing this Compliance Certificate is the duly elected \_\_\_\_\_ of Career Education Corporation;
2. The officer executing this Compliance Certificate has reviewed the terms of the Credit Agreement and has made, or has caused to be made under his/her supervision, a detailed review of the transactions and conditions of the Company and its Subsidiaries during the accounting period covered by the attached financial statements;
3. The examinations described in paragraph 2 did not disclose, and such officer has no knowledge of, the existence of any condition or the occurrence of any event which constitutes a Default during or at the end of the accounting period covered by the attached financial statements or as of the date of this Compliance Certificate, except as set forth below;
4. The financial statements required by Section 6.01 of the Credit Agreement and being furnished to you concurrently with this Compliance Certificate were prepared in accordance with GAAP and, fairly present in all material respects the financial condition, results of operations, shareholders equity and cash flows of the Company and its Subsidiaries in accordance with GAAP, subject, in each case, in respect of interim statements to normal year-end adjustments and the absence of footnotes; and

C-1  
Compliance Certificate

5. The Schedule I hereto sets forth financial data and computations evidencing the Borrower's compliance with certain covenants of the Credit Agreement, all of which data and computations are, to the best of such officer's knowledge, true, complete and correct and have been made in accordance with the relevant Sections of the Credit Agreement.

Described below are the exceptions, if any, to paragraph 3 by listing, in detail, the nature of the condition or event, the period during which it has existed and the action which the Borrowers have taken, is taking, or proposes to take with respect to each such condition or event:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

The foregoing certifications, together with the computations set forth in Schedule I hereto and the financial statements delivered with this Certificate in support hereof, are made and delivered this    day of            20    .

CAREER EDUCATION CORPORATION

By \_\_\_\_\_  
Name \_\_\_\_\_  
Title \_\_\_\_\_

C-2  
Compliance Certificate

**SCHEDULE I  
TO COMPLIANCE CERTIFICATE**

**CAREER EDUCATION CORPORATION  
CEC EDUCATIONAL SERVICES, LLC**

**COMPLIANCE CALCULATIONS  
FOR AMENDED AND RESTATED  
CREDIT AGREEMENT DATED AS OF DECEMBER 30, 2013**

CALCULATIONS AS OF \_\_\_\_\_, (THE “*CALCULATION DATE*”)

<b>A. Minimum Domestic Cash (Section 7.11)</b>		
1.	Unrestricted cash and Cash Equivalents	\$
2.	Unrestricted marketable securities	\$
3.	Cash maintained in the Collateral Account to secure L/C Obligations	\$
4.	Sum of lines A1, A2 and A3	\$
5.	Line A4 shall not be less than	\$110,000,000
6.	The Borrowers are in compliance (circle yes or no)	yes/no

C-3  
Compliance Certificate

[\(Back To Top\)](#)

## Section 3: EX-99.2 (EX-99.2)

**Exhibit 99.2**



### **CAREER EDUCATION ANNOUNCES PLANNED DISCONTINUATION OF LE CORDON BLEU OPERATIONS**

*Company Also Announces Extension of Credit Agreement with its Lender*

Schaumburg, Ill. (December 16, 2015) – Career Education Corporation (NASDAQ: CECO) today announced that it will begin a gradual process of discontinuing the operations of its Le Cordon Bleu North America colleges of culinary arts. Le Cordon Bleu will no longer enroll new students after the January 2016 student cohort begins classes. The Company also announced that it has extended its credit agreement with its lender.

#### **TEACH-OUT OF LE CORDON BLEU**

Career Education had previously been engaged in advanced negotiations with a potential buyer interested in acquiring all of the Company’s Le Cordon Bleu campuses. These discussions, and discussions with alternative parties, did not ultimately lead to an agreement the Company felt was suitable to complete a transfer of ownership that would protect student, faculty and stockholder interests. The decision to teach out the Le Cordon Bleu campuses is aligned with the Company’s strategic decision to divest or teach-out the remaining institutions of its former Career Colleges segment, which was previously announced in May 2015. As part of a “teach-out,” students making reasonable academic progress will have the opportunity to complete their program. All Le Cordon Bleu campuses are projected to remain open until September 2017.

“New federal regulations make it difficult to project the future for career schools that have higher operating costs, such as culinary schools that require expensive commercial kitchens and ongoing food costs,” said Todd Nelson, president and CEO of Career Education. “Despite our best efforts to find a new caretaker for these well-renowned culinary colleges, we could not reach an agreement that we believe was in the best interests of both our students and our stockholders. As discussions progressed, we continued to evaluate the decision taking into consideration factors including the economics between a sale and teach-out, impacts to students and stockholders and execution risk. By moving forward with a teach-out process we are better able to protect student interests and also retain all of the rights that we currently have to the Le Cordon Bleu brand. We will continue with our plan to refocus Career Education’s resources on predominantly online university education as we endeavor to provide

students attending schools in 'teach-out' with appropriate resources to complete their program of study.”

Le Cordon Bleu North America offers hands-on educational programs in culinary arts, as well as patisserie and baking, to students at 16 campuses located in cities across the United States. It contributed \$128.2 million and \$172.6 million of revenue and (\$43.5) million and (\$66.6) million of operating losses for the nine months ended September 30, 2015 and for the year ended December 31, 2014, respectively. As a result of the decision to teach-out the Le Cordon Bleu campuses, the results of operations for these campuses will now be reported within continuing operations.

The Company expects to record approximately \$52 million to \$64 million of restructuring charges related to the teach-out of the Le Cordon Bleu campuses. These estimated charges are based on several assumptions, including the timing of campus teach-outs, amount of estimated sublease income related to our real estate lease obligations and estimated severance charges based upon timing of staff departures and are subject to change. These costs primarily relate to severance and retention charges (approximately \$12 million - \$14 million); costs associated with exiting lease obligations, net of estimated sublease income (approximately \$35 million - \$40 million); and non-cash long-term asset impairment charges (approximately \$5 million - \$10 million). The impairment charges and severance and related charges will primarily be recorded during the fourth quarter of 2015 and the lease charges will be recorded at the time each facility is vacated, which is expected to be during 2017. These amounts will result in actual cash outlay through 2017 for severance related charges and, for lease obligations, from the teach-out date through varying dates based on each respective lease end date, with the latest lease expiring during 2022.

The Company has previously provided certain estimates regarding its future cash and investments balances, operating margins and adjusted EBITDA for its Transitional Group reporting segment and discontinued operations. These estimates assumed a completed sale of the Le Cordon Bleu campuses, among other things, and therefore the decision to teach out Le Cordon Bleu impacts the information previously provided and it should no longer be relied upon. The Company continues to expect to maintain cash, cash equivalents, restricted cash and investments balances of approximately \$190 million in 2015 excluding the timing impact of outstanding checks, deposits and other transfers. The Company continues to expect those balances to decrease in 2016 as compared to 2015, although the Le Cordon Bleu teach-out decision has a favorable impact to previous 2016 expectations primarily due to the previous expectation of a payment to the buyer upon the completion of a sale. The long-term cash impact of a teach-out decision versus a sale decision depends on our ability to minimize the impacts of the future lease obligations discussed above. The Company intends to provide updated information, to the extent deemed appropriate, at the time of its announcement of the Company's financial results for the year ended December 31, 2015.

#### AMENDED CREDIT AGREEMENT

The Company also announced today that it has executed an amendment to its agreement with its lender, BMO Harris Bank, which extends the terms of the Credit Agreement to December 31, 2018 and revises certain covenants. The amended agreement provides for a \$95 million revolving credit facility which reflects the reduced size of ongoing operations and the long-term operating cost structure of Career Education's business. The cash collateral requirements of the Credit Agreement remain unchanged.

Nelson concluded, "We are pleased that our lender has recognized the success that our restructuring and transformational actions have had on our business and thus has agreed to extend the agreement as well as modify the covenants associated with our lending agreement to reflect our ongoing business."

#### ABOUT CAREER EDUCATION CORPORATION

Career Education's academic institutions offer a quality education to a diverse student population in a variety of disciplines through online, on-ground and hybrid learning programs. Our two universities – American InterContinental University ("AIU") and Colorado Technical University ("CTU") – provide degree programs through the master's or doctoral level as well as associate and bachelor's levels. Both universities predominantly serve students online with career-focused degree programs that are designed to meet the educational demands of today's busy adults. AIU and CTU continue to show innovation in higher education, advancing new personalized learning technologies like their *intellipath*™ adaptive learning platform that allow students to more efficiently pursue earning a degree by receiving course credit for knowledge they can already demonstrate. Career Education is committed to providing quality education that closes the gap between learners who seek to advance their careers and employers needing a qualified workforce.

A listing of individual campus locations and web links to Career Education's institutions can be found at [www.careered.com](http://www.careered.com).

*Except for the historical and present factual information contained herein, the matters set forth in this release, including statements identified by words such as "expect," "estimate," "believe," "will," "anticipate," "intend," "continue" and similar expressions, are forward-looking statements as defined in Section 21E of the Securities Exchange Act of 1934, as amended. These statements are based on information currently available to us and are subject to various assumptions, risks, uncertainties and other factors that could cause our results of operations, financial condition, cash flows, performance, business prospects and opportunities to differ materially from those expressed in, or implied by, these statements. In particular, the estimates provided above for company-wide cash balances are based on the following key assumptions and factors, among others: (i) flat-to-modest total enrollment growth within the University Group over time; (ii) teach-outs to occur as planned and performance consistent with historical experience; (iii) achievement of rates of recovery for our real estate lease obligations which are consistent with historical experience; (iv) right-sizing of our Corporate expense structure to serve primarily online institutions; (v) no material changes in the legal or regulatory environment; and (v) consistent working capital movements in line with historical operating trends. Although these estimates and assumptions are based upon management's good faith beliefs regarding current events and actions that we may undertake in the future, actual results could differ materially from these estimates.*

---

*Except as expressly required by the federal securities laws, we undertake no obligation to update or revise such factors or any of the forward-looking statements contained herein to reflect future events, developments or changed circumstances, or for any other reason. Risks and uncertainties, the outcomes of which could have a material and adverse effect, include, but are not limited to, the following: negative trends in the real estate market which could impact the costs related to teaching out campuses and the success of our initiatives to reduce our real estate obligations; declines in enrollment; our ability to achieve anticipated cost savings and business efficiencies; rulemaking by the U.S. Department of Education or any state and increased focus by Congress, the President and governmental agencies on for-profit education institutions; our continued compliance with and eligibility to participate in Title IV Programs under the Higher Education Act of 1965, as amended, and the regulations thereunder (including the gainful employment and financial responsibility standards prescribed by the U.S. Department of Education), as well as national and regional accreditation standards and state regulatory requirements; the impact of management changes; our ability to successfully defend litigation and other claims brought against us; and changes in the overall U.S. or global economy. Further information about these and other relevant risks and uncertainties may be found in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2014 and its subsequent filings with the Securities and Exchange Commission.*

**CONTACT****Investors:**

Alpha IR Group  
Chris Hodges or Sam Gibbons  
(312) 445-2870  
CECO@alpha-ir.com

Or

**Media:**

Career Education Corporation  
Jeff Cooper  
(847) 585-2600  
[\(b\)\(6\)@careered.com](mailto:(b)(6)@careered.com)

###

[\(Back To Top\)](#)



## Career Education Announces Planned Discontinuation of Le Cordon Bleu Operations

Company Release - 12/16/2015 08:30

### *Company Also Announces Extension of Credit Agreement with its Lender*

SCHAUMBURG, Ill.--(BUSINESS WIRE)-- Career Education Corporation (NASDAQ: CECO) today announced that it will begin a gradual process of discontinuing the operations of its Le Cordon Bleu North America colleges of culinary arts. Le Cordon Bleu will no longer enroll new students after the January 2016 student cohort begins classes. The Company also announced that it has extended its credit agreement with its lender.

### **TEACH-OUT OF LE CORDON BLEU**

Career Education had previously been engaged in advanced negotiations with a potential buyer interested in acquiring all of the Company's Le Cordon Bleu campuses. These discussions, and discussions with alternative parties, did not ultimately lead to an agreement the Company felt was suitable to complete a transfer of ownership that would protect student, faculty and stockholder interests. The decision to teach out the Le Cordon Bleu campuses is aligned with the Company's strategic decision to divest or teach-out the remaining institutions of its former Career Colleges segment, which was previously announced in May 2015. As part of a "teach-out," students making reasonable academic progress will have the opportunity to complete their program. All Le Cordon Bleu campuses are projected to remain open until September 2017.

"New federal regulations make it difficult to project the future for career schools that have higher operating costs, such as culinary schools that require expensive commercial kitchens and ongoing food costs," said Todd Nelson, president and CEO of Career Education. "Despite our best efforts to find a new caretaker for these well-renowned culinary colleges, we could not reach an agreement that we believe was in the best interests of both our students and our stockholders. As discussions progressed, we continued to evaluate the decision taking into consideration factors including the economics between a sale and teach-out, impacts to students and stockholders and execution risk. By moving forward with a teach-out process we are better able to protect student interests and also retain all of the rights that we currently have to the Le Cordon Bleu brand. We will continue with our plan to refocus Career Education's resources on predominantly online university education as we endeavor to provide students attending schools in 'teach-out' with appropriate resources to complete their program of study."

Le Cordon Bleu North America offers hands-on educational programs in culinary arts, as well as patisserie and baking, to students at 16 campuses located in cities across the United States. It contributed \$128.2 million and \$172.6 million of revenue and (\$43.5) million and (\$66.6) million of operating losses for the nine months ended September 30, 2015 and for the year ended December 31, 2014, respectively. As a result of the decision to teach-out the Le Cordon Bleu campuses, the results of operations for these campuses will now be reported within continuing operations.

The Company expects to record approximately \$52 million to \$64 million of restructuring charges related to the teach-out of the Le Cordon Bleu campuses. These estimated charges are based on several assumptions, including the timing of campus teach-outs, amount of estimated sublease income related to our real estate lease obligations and estimated severance charges based upon timing of staff departures and are subject to change. These costs primarily relate to severance and retention charges (approximately \$12 million - \$14 million); costs associated with exiting lease obligations, net of estimated sublease income (approximately \$35 million - \$40 million); and non-cash long-term asset impairment charges (approximately \$5 million - \$10 million). The impairment charges and severance and related charges will primarily be recorded during the fourth quarter of 2015 and the lease charges will be recorded at the time each facility is vacated, which is expected to be during 2017. These amounts will result in actual cash outlay through 2017 for severance related charges and, for lease obligations, from the teach-out date through varying dates based on each respective lease end date, with the latest lease expiring during 2022.

The Company has previously provided certain estimates regarding its future cash and investments balances, operating margins and adjusted EBITDA for its Transitional Group reporting segment and discontinued operations. These estimates assumed a completed sale of the Le Cordon Bleu campuses, among other things, and therefore the decision to teach out Le Cordon Bleu impacts the information previously provided and it should no longer be relied upon. The Company continues to expect to maintain cash, cash equivalents, restricted cash and investments balances of approximately \$190 million in 2015 excluding the timing impact of

ED00012374

outstanding checks, deposits and other transfers. The Company continues to expect those balances to decrease in 2016 as compared to 2015, although the Le Cordon Bleu teach-out decision has a favorable impact to previous 2016 expectations primarily due to the previous expectation of a payment to the buyer upon the completion of a sale. The long-term cash impact of a teach-out decision versus a sale decision depends on our ability to minimize the impacts of the future lease obligations discussed above. The Company intends to provide updated information, to the extent deemed appropriate, at the time of its announcement of the Company's financial results for the year ended December 31, 2015.

#### AMENDED CREDIT AGREEMENT

The Company also announced today that it has executed an amendment to its agreement with its lender, BMO Harris Bank, which extends the terms of the Credit Agreement to December 31, 2018 and revises certain covenants. The amended agreement provides for a \$95 million revolving credit facility which reflects the reduced size of ongoing operations and the long-term operating cost structure of Career Education's business. The cash collateral requirements of the Credit Agreement remain unchanged.

Nelson concluded, "We are pleased that our lender has recognized the success that our restructuring and transformational actions have had on our business and thus has agreed to extend the agreement as well as modify the covenants associated with our lending agreement to reflect our ongoing business."

#### ABOUT CAREER EDUCATION CORPORATION

Career Education's academic institutions offer a quality education to a diverse student population in a variety of disciplines through online, on-ground and hybrid learning programs. Our two universities – American InterContinental University ("AIU") and Colorado Technical University ("CTU") – provide degree programs through the master's or doctoral level as well as associate and bachelor's levels. Both universities predominantly serve students online with career-focused degree programs that are designed to meet the educational demands of today's busy adults. AIU and CTU continue to show innovation in higher education, advancing new personalized learning technologies like their **intellipath™** adaptive learning platform that allow students to more efficiently pursue earning a degree by receiving course credit for knowledge they can already demonstrate. Career Education is committed to providing quality education that closes the gap between learners who seek to advance their careers and employers needing a qualified workforce.

A listing of individual campus locations and web links to Career Education's institutions can be found at [www.careered.com](http://www.careered.com).

*Except for the historical and present factual information contained herein, the matters set forth in this release, including statements identified by words such as "expect," "estimate," "believe," "will," "anticipate," "intend," "continue" and similar expressions, are forward-looking statements as defined in Section 21E of the Securities Exchange Act of 1934, as amended. These statements are based on information currently available to us and are subject to various assumptions, risks, uncertainties and other factors that could cause our results of operations, financial condition, cash flows, performance, business prospects and opportunities to differ materially from those expressed in, or implied by, these statements. In particular, the estimates provided above for company-wide cash balances are based on the following key assumptions and factors, among others: (i) flat-to-modest total enrollment growth within the University Group over time; (ii) teach-outs to occur as planned and performance consistent with historical experience; (iii) achievement of rates of recovery for our real estate lease obligations which are consistent with historical experience; (iv) right-sizing of our Corporate expense structure to serve primarily online institutions; (v) no material changes in the legal or regulatory environment; and (v) consistent working capital movements in line with historical operating trends. Although these estimates and assumptions are based upon management's good faith beliefs regarding current events and actions that we may undertake in the future, actual results could differ materially from these estimates.*

*Except as expressly required by the federal securities laws, we undertake no obligation to update or revise such factors or any of the forward-looking statements contained herein to reflect future events, developments or changed circumstances, or for any other reason. Risks and uncertainties, the outcomes of which could have a material and adverse effect, include, but are not limited to, the following: negative trends in the real estate market which could impact the costs related to teaching out campuses and the success of our initiatives to reduce our real estate obligations; declines in enrollment; our ability to achieve anticipated cost savings and business efficiencies; rulemaking by the U.S. Department of Education or any state and increased focus by Congress, the President and governmental agencies on for-profit education institutions; our continued compliance with and eligibility to participate in Title IV Programs under the Higher Education Act of 1965, as amended, and the regulations thereunder (including the gainful employment and financial responsibility standards prescribed by the U.S. Department of Education), as well as national and regional accreditation standards and state regulatory requirements; the impact of management changes; our ability to successfully defend litigation and other claims brought against us; and changes in the overall U.S. or global economy. Further information about these and other relevant risks and uncertainties may be found in the Company's*

*Annual Report on Form 10-K for the fiscal year ended December 31, 2014 and its subsequent filings with the Securities and Exchange Commission.*

View source version on [businesswire.com](http://www.businesswire.com): <http://www.businesswire.com/news/home/20151216005338/en/>

**Investors:**

Alpha IR Group  
Chris Hodges or Sam Gibbons  
(312) 445-2870

[ir@alpha-ir.com](mailto:ir@alpha-ir.com)

or

**Media:**

Career Education Corporation  
Jeff Cooper  
(847) 585-2600

[ir@careered.com](mailto:ir@careered.com)

Source: Career Education Corporation

	Percentage to Total Placements	Percentage to Total Placements - Unable to Contact
1194 Total Placements Reported		1034
52 Total Beta Schools		
420 Graduate Email Responses	35%	41%
295 Employer Email Responses	25%	29%
442 ACICS Contacted	37%	43%
160 Unable to Contact	13%	15%
17 Not Verified	1%	2%
619 Total ACICS Cont+Unable+NotVerified	52%	
715 Total Student, ER emails	60%	
140 Both Student and ER emailed	12%	
575 Total Student, ER emails unduplicated		
575 TOTAL verifications via emails	56%	
442 TOTAL verifications by ACICS contact	43%	
1017 TOTAL verifications	98%	
17 TOTAL unverified	2%	
160 TOTAL unable to contact	15%	
1194		

		51	1187	419
ACICS ID	Institution		Number of Placements	Email Student
22769	American Institute		17	5
109005	American University In Bosnia and Herzegovina		30	19
20207	American University of Health Sciences		1	1
32209	Art Institute of Las Vegas		7	3
10811	Atlantic University College		173	91
114473	Berks Technical Institute		9	3
27446	Broadview University-West Jordan		2	0
10589	Brookline College		41	14
40346	Charter College - Lancaster Campus		37	12
10786	City College		19	3
24765	Community Care College		12	7
20271	Court Reporting Institute of St. Louis		2	0
10578	Delta School of Business & Technology		2	0
10091	Dewey University- Hato Rey Campus		2	2
11210	Dorsey School of Business		42	16
11225	DuBois Business College		1	0
10388	Eastwick College		16	9
10190	EDIC College		67	24

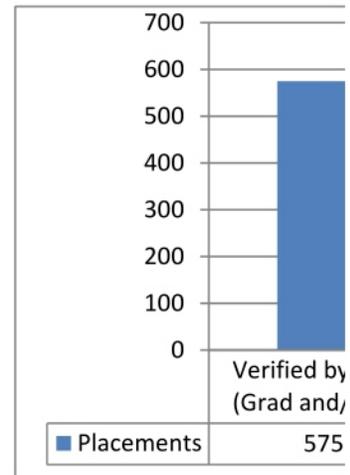
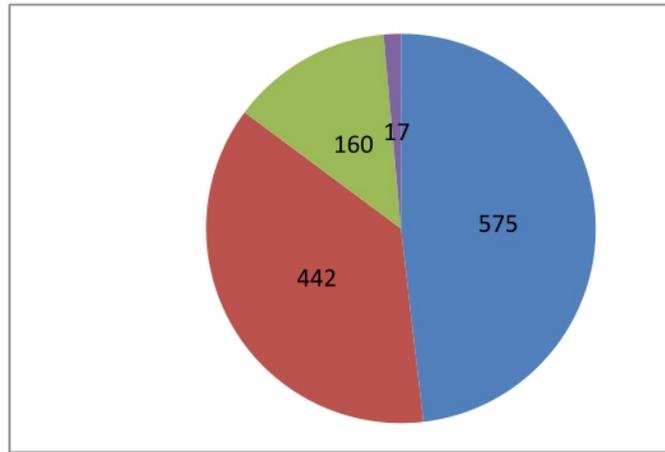
23088	Euphoria Institute of Beauty Arts & Sciences - Summerlin	21	5
11150	Florida Career College - Miami	7	3
10429	Hondros College	10	4
51218	Iglobal University	1	0
33225	Instituto De Banca Y Comercio	140	6
16046	ITT Technical Institute	27	13
11256	Kaplan Career Institute - ICM Campus	9	1
10191	King's College	96	30
114572	Lasalle Computer Learning Center, Inc.	1	1
21352	Le Cordon Bleu College of Culinary Arts	42	8
19357	Lincoln Technical Institute	15	5
11194	McCann School of Business & Technology	6	3
24144	Medtech College	25	8
21959	Minnesota School of Business	16	11
22976	Minnesota School of Business - Blaine	36	20
40730	Missouri College	45	10
31503	PC AGE Career Institute	8	7
12651	Pioneer Pacific College	4	2
10759	Premiere Career College	8	3
15747	Ridley-Lowell Business & Technical Institute	6	1
	Salter College: A Private Two-Year College, LLC	18	5
20950	Sanford-Brown College	17	3
24027	Santa Barbara Business College - Online	14	4
10639	Schiller International University	2	2
10814	South Hills School of Business and Technology	12	9
11980	Stautzenberger College	7	3
10292	Stone Academy	5	0
29108	Stratford University - New Delhi	12	8
15803	Sullivan College of Technology and Design	19	12
10408	Trinity College of Puerto Rico	9	5
23874	University of Antelope Valley	52	14
108644	Valley College	2	0
10873	Wright Career College	15	4

Number of Schools w/100% Response Rate	23	44%
Number of Schools w/90% to 98% Response Rate	12	23%
Number of Schools w/80% to 89% Response Rate	13	25%
Number of Schools w/Less than 80% Response Rate	4	8%
Total Placements Received	1194	
Verified by Email (Grad and/or ER)	575	56%
Verified by ACICS	442	43%
Unable to Contact	1017	
Total Placements Unable to Contact	160	13%
Unverified	17	2%
Total Schools w/100% Verification Rate	45	87%
Total Schools w/95% to 100% Verification Rate	46	88%
Total Schools w/90% to 100% Verification Rate	51	98%
Total Schools w/Less than 90% Verification Rate	1	2%

295	437	576	92%	91%
Email ER	ACICS Verified Contact	ACICS Verified Email	Response Rate	% Verified
3	3	13	94%	94%
19	3	24	90%	90%
0	0	1	100%	100%
4	7	0	100%	100%
50	73	90	94%	94%
4	3	5	89%	89%
0	2	0	100%	100%
6	14	20	83%	83%
1	23	10	89%	89%
4	11	5	84%	84%
4	4	8	100%	100%
0	2	0	100%	100%
2	0	2	100%	100%
0	0	2	100%	100%
8	15	21	88%	86%
0	1	0	100%	100%
2	2	11	81%	81%
27	5	51	84%	84%

4	12	9	100%	100%
0	4	2	86%	86%
1	6	4	100%	100%
0	1	0	100%	100%
3	16	37	39%	38%
11	10	16	96%	96%
1	7	2	100%	100%
53	33	57	95%	94%
0	1	0	100%	100%
9	37	4	98%	98%
0	7	8	100%	100%
2	1	5	100%	100%
10	9	15	96%	96%
5	2	14	100%	100%
8	5	30	97%	97%
1	30	14	98%	98%
2	1	7	100%	100%
3	0	3	75%	75%
6	1	7	100%	100%
0	4	1	83%	83%
0	11	6	94%	94%
0	10	4	82%	82%
0	3	3	43%	43%
0	0	1	100%	50%
5	2	10	100%	100%
5	1	6	100%	100%
0	4	0	80%	80%
3	5	5	83%	83%
9	7	11	95%	95%
5	1	8	100%	100%
7	32	15	90%	90%
1	1	1	100%	100%
7	5	8	87%	87%

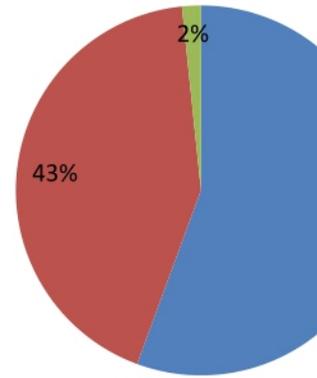
67%  
92%



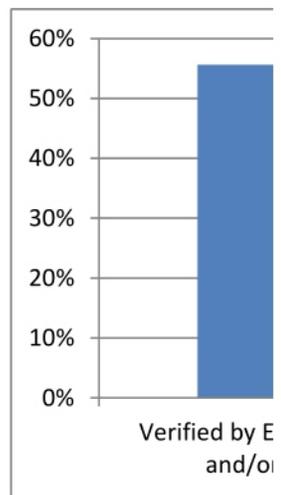
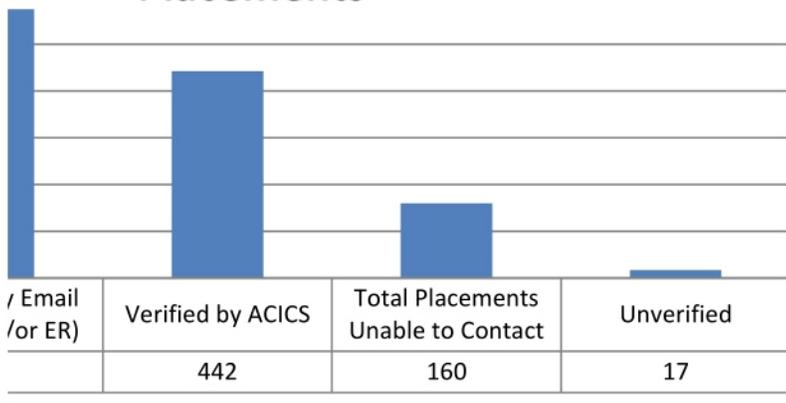
	159	17	1172	51
	No Response	Not Verified	Verified less unable to contact	% verified
	1	0	17	100%
	3	0	30	100%
			1	100%
			7	100%
	10	1	173	100%
	1	1	9	100%
			2	100%
	7	0	41	100%
	3	1	36	97%
	3	0	19	100%
			12	100%
			2	100%
			2	100%
			2	100%
	6	0	42	100%
			1	100%
	3	0	16	100%
	11	0	67	100%

		21	100%
1	0	7	100%
		10	100%
		1	100%
82	4	135	96%
0	1	26	96%
		9	100%
1	5	91	95%
		1	100%
1	0	42	100%
		15	100%
		6	100%
1	0	25	100%
		16	100%
1	0	36	100%
1	0	45	100%
		8	100%
1	0	4	100%
		8	100%
1	0	6	100%
1	0		
		18	100%
3	0	17	100%
8	0	14	100%
1	1	2	100%
		12	100%
		7	100%
1	0	5	100%
2	0	12	100%
1	0	19	100%
		9	100%
3	2	50	96%
		2	100%
1	1	14	93%

- Verified by Email (Grad and/or ER)
- Verified by ACICS
- Total Placements Unable to Contact
- Unverified



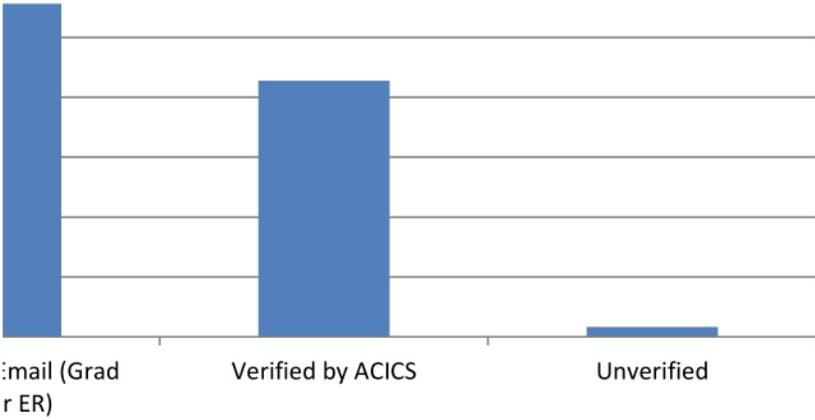
## Placements







- Verified by Email (Grad and/or ER)
- Verified by ACICS
- Unverified









---

**From:** Joseph Gurubatham <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/2839EEC7707F4128A4DE87103ED162F4-JGURUBATHAM>  
**Sent:** 8/13/2014 8:09:06 AM -0400  
**To:** Susan Greer <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/c539aa149ae54c71a8d2bc2d86525db6-sgreer>  
**CC:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>; Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>  
**Subject:** FW: Request to Re-designate LCB Orlando as an Additional Location of a Different Main Campus  
**Attachments:** LCB Orlando ACICS Redesignation Letter 08.12.14.pdf

Dear Susan:

Please see the attached letter from Robert Eitel and also my email response to him. I am advising him to contact you so we can instruct them on the process and the timing of this request. Thanks.

Joseph

**Joseph E. Gurubatham, Ed.D.**

**Senior Vice President, Accreditation and Institutional Development**

Accrediting Council for Independent Colleges and Schools

750 First Street, NE | Suite 980 | Washington, DC 20002

www.acics.org | 202.336.6797 - p | 202.842.2593 - f

---

**From:** Robert Eitel [mailto:(b)(6)@careered.com]  
**Sent:** Tuesday, August 12, 2014 6:49 PM  
**To:** Albert C. Gray  
**Cc:** Joseph Gurubatham; Jessica Sanders; Craig Bartholomew; Lamar Farr; Angelica Rodriguez  
**Subject:** Request to Re-designate LCB Orlando as an Additional Location of a Different Main Campus

Dear Dr. Gray:

I have attached correspondence dated August 12, 2014, from Diane Jones, Senior Vice President at CEC, to you concerning the request from Le Cordon Bleu College of Culinary Arts in Orlando to obtain re-designation as an additional location of Le Cordon Bleu College of Culinary Arts in Scottsdale. As you know, LCB Orlando is presently an additional location of a non-culinary institution, Sanford-Brown College in Tampa.

Should you have any questions, please let Ms. Jones or me know.

Thank you for your attention to this request.

Sincerely,

Bob Eitel

**Robert S. Eitel**

Vice President of Regulatory Operations

Career Education Corporation

231 N. Martingale Road

Schaumburg, IL 60173

847.851.7510 (Direct)

(b)(6)

(b)(6) [@careered.com](mailto:(b)(6)@careered.com)

Need Reg Ops Help? Send your inquiry to (b)(6) [@careered.com](mailto:(b)(6)@careered.com)

*Please use the following email format when sending inquires to this address.*

*Subject: {Insert Campus or Corporate Department} {Insert short description}.*

E-MAIL CONFIDENTIALITY NOTICE: The contents of this e-mail message and any attachments are intended solely for the addressee(s) and may contain confidential and/or legally privileged information. If you are not the intended recipient of this message or if this message has been addressed to you in error, please immediately alert the sender by reply e-mail and then delete this message and any attachments. If you are not the intended recipient, you are notified that any use, dissemination, distribution, copying, or storage of this message or any attachment is strictly prohibited.



August 12, 2014

Via email to (b)(6)@acics.org

Albert C. Gray, Ph.D  
Executive Director and Chief Executive Officer  
Accrediting Council for Independent  
Colleges and Schools  
750 First Street, NE, Suite 980  
Washington, DC 20002

*RE: Request to Re-designate Additional Location to a Different Main Campus*

Dear Dr. Gray:

Pursuant to Section 2-2-202 of the Council's Accreditation Criteria (Reassignment and Consolidation of Campuses), I write to request that the Council approve the reassignment of the Le Cordon Bleu College of Culinary Arts in Orlando, Florida (00019776) (LCB Orlando) as an additional location to a different main campus. Presently, LCB Orlando is an additional location of Sanford-Brown College in Tampa, Florida (00011161) (formerly known as the International Academy of Design and Technology), a career school focused on allied health, art & design, business administration and other non-culinary programs.

We would like to move LCB Orlando into an OPIED in which the main campus is also a culinary school. As a result of the campus teach-outs that Career Education Corporation ("CEC") will complete in 2014, LCB Orlando is the only culinary institution that will remain an additional location of a non-culinary main campus (SBC Tampa). In an effort to organize institutions more logically into discipline-focused OPEIDs, LCB Scottsdale wishes to move LCB Orlando from the SBC Tampa OPEID to the Le Cordon Bleu College of Culinary Arts in Scottsdale, Arizona OPEID, thereby aligning this additional location with a main campus of similar educational mission and scope.

Not only will this change bring order and clarity to our organizational structure, it will also make various reports and disclosures more streamlined and clear to our students given that the Department generally defines an institution for reporting purposes as all of the campuses within a given OPEID. As a result, when prospective or current LCB Orlando students review disclosures, such as the required Gainful Employment disclosure, the form will show the institutional name as Sanford-Brown College, and it will include data on health, design, and business programs that are not offered by LCB Orlando. Similarly, students who review a Sanford-Brown disclosure may be misled by the form to believe that the institution offers

culinary programs. A similar situation occurs when students review information provided by the Department of Defense, which is also based on the OPIED number.

Another reason for this request is that such a transition would allow for LCB Orlando to receive oversight from the president of another culinary main campus. Given the unique nature of culinary programs and especially the extra demands related to procurement and facilities management for such schools, this transition will strengthen the management of the additional location.

CEC recently sought guidance from the Department's Office of Federal Student Aid, Region V ("FSA") on the possible transition of LCB Orlando as an additional location of a culinary main campus. Douglass Parrott, the Division Director of the Chicago/Denver School Participation Division of FSA, responded as follows:

*Regarding the request to realign LCB Orlando with a culinary main campus, procedurally, the least complicated option is to align LCB Orlando with LCB Scottsdale. LCB Scottsdale is one of few CEC main locations with an active Program Participation Agreement, not operating on a month-to-month agreement. If CEC would prefer to align LCB Orlando with a different culinary main campus it will require additional consideration by the Department and add time to the process of completing this change.*

LCB Orlando and LCB Scottsdale share a grant expiration date of December 31, 2014, and will host re-accreditation visits on September 15-16 and October 8-9, 2014, respectively. LCB Scottsdale is also accredited by the Accrediting Commission of Career Schools and Colleges (ACCSC), and LCB Orlando is currently seeking ACCSC approval as an additional location of the Scottsdale campus. Those applications are pending. ACICS approval of this request will ensure that the campuses are consistently structured with both accrediting agencies.

We appreciate your continued partnership and guidance during this process. Should you have any questions, please contact me at (b)(6)@careered.com or (847) 851-7036.

Sincerely,

(b)(6)

Diane Auer Jones  
Senior Vice President & Chief External Affairs Officer

cc: Robert S. Eitel, Vice President of Regulatory Operations, CEC  
Jessica Sanders, Director of Regulatory Operations, CEC  
Craig Bartholomew, Le Cordon Bleu College of Culinary Arts, Scottsdale  
Lamar Farr, Le Cordon Bleu College of Culinary Arts, Orlando

---

**From:** Trina Green <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/62EA1B35682547BD805A9375495C8894-TGREEN>  
**Sent:** 5/21/2014 3:43:54 PM -0400  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** FW: unpaid sustaining fee invoice

Al, I stand corrected according to Jill's email the institution changed to a Campus addition and not a closed status.

---

**From:** Jill DeAtley [mailto:(b)(6)@careered.com]  
**Sent:** Sunday, March 23, 2014 1:29 PM  
**To:** Elizabeth Jackson  
**Cc:** Jill DeAtley; Trina Green  
**Subject:** FW: unpaid sustaining fee invoice

Elizabeth,

I got Trina's vacation note. I am also on vacation this week, but would like to know the status so I can follow-up upon my return. If you have any information, I'd appreciate an update. Thank you.

Jill DeAtley

---

**From:** Jill DeAtley  
**Sent:** Sunday, March 23, 2014 12:27 PM  
**To:** 'Trina Green'  
**Cc:** Jill DeAtley  
**Subject:** FW: unpaid sustaining fee invoice

Trina,

Checking in on the status of this inquiry. I will be on vacation from today through 3/28, back in the office on 3/31. Could you please give me an update by 3/28 so I have it when I return? Thanks.

Jill

---

**From:** Jill DeAtley  
**Sent:** Thursday, March 13, 2014 4:27 PM  
**To:** Trina Green  
**Subject:** RE: unpaid sustaining fee invoice

As a reminder, the change in campus status took place in August 2012. They paid their 2012/13 sustaining in the fall of 2012. By the time the ACICS fiscal year which started 7/1/13 started, they had already been classified as a campus addition, part of LCB Pasadena. It's unclear to me why they would be billed a sustaining fee for the ACICS fiscal year 7/1/13-6/30/14 when they were an approved part of LCB Pasadena starting on 8/20/12. The AFR which was filed in June 2013 included their revenue with Pasadena. They did not file their own AFR.

Jill

---

**From:** Trina Green [mailto:(b)(6)@acics.org]  
**Sent:** Thursday, March 13, 2014 4:01 PM  
**To:** Jill DeAtley  
**Subject:** RE: unpaid sustaining fee invoice

Jill you are correct and I do recall getting your email but the invoice was generated before the change took place and therefore I would need to forward your answer to Jeff. Technically any institution that is open and operating as of July 1 of that year gets a sustaining fee invoice.

---

**From:** Jill DeAtley [mailto:(b)(6)@careered.com]  
**Sent:** Thursday, March 13, 2014 4:32 PM  
**To:** Trina Green  
**Subject:** RE: unpaid sustaining fee invoice

Trina,

On 12/5/13, I received an inquiry from ACICS regarding this invoice, both in terms of a copy of the invoice and a call from Elizabeth Jackson which was directed to our Accounts Payable Department. In response, I send the attached e-mail to you and then forwarded it to Elizabeth (with a copy to you) when I learned that she is the one who had called our office. I did not receive a reply back, but since there was

no other follow-up I assumed that this issue had been closed on your end.

I am providing this information in response to your current inquiry about the same invoice. This invoice was issued for a campus (located in Hollywood, CA) which changed its status from an additional location to a campus addition on 8/20/2012. The location paid its sustaining fee for 2012/13 but was no longer required to pay a separate sustaining fee since it is a campus addition. Its revenue was reported as part of the its main campus, Le Cordon Bleu in Pasadena, CA beginning with the 2012 AFR which was filed in June 2013.

Based on this information, I request that this invoice be voided since campus additions do not pay sustaining fees. Please contact me once you review this information so we can bring this matter to a close.

Jill

---

*Jill A. DeAtley*

Vice President of Regulatory Review, Career Education Corporation

Vice President, Career Education Scholarship Fund

847/585-2627 direct (b)(6)

---

**From:** Trina Green [mailto:(b)(6)@acics.org]

**Sent:** Thursday, March 13, 2014 2:09 PM

**To:** Jill DeAtley

**Subject:** unpaid sustaining fee invoice

Hi there Jill, I was wondering if you could look into the payment for the unpaid attached Sustaining fee invoice. I researched the last payment received for Sustaining fees which was in the total of \$437430.00 however it was short by \$7,120.00 which is severely past due. Please feel free to contact me directly on the number below, with any questions or concerns that you might have.

Have a great day

*Trina T. Green*

*750 First Street NE, Suite 980*

*Washington, DC 20002*

*202-336-6786*

*Experience is the best teacher!*

---

**From:** Joseph Gurubatham <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/2839EEC7707F4128A4DE87103ED162F4-JGURUBATHAM>  
**Sent:** 8/25/2014 2:19:38 PM -0400  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**CC:** Jeanine Ford <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/32d02f56164c438cb1a35377e4fec1ec-jford>  
**Subject:** FW: Website evals of staff  
**Attachments:** Staff Evaluations May 1 - August 2014.xls

Dear Al and Jeanine:

I want to confidentially share with you evaluations of our staff from some of our institutions.

Joseph

**Joseph E. Gurubatham, Ed.D.**

**Senior Vice President, Accreditation and Institutional Development**

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

www.acics.org | 202.336.6797 - p | 202.842.2593 – f

---

**From:** Jocelyn Harris  
**Sent:** Monday, August 25, 2014 8:58 AM  
**To:** Perliter Walters-Gilliam; Ian Harazduk  
**Cc:** Joseph Gurubatham; Susan Greer  
**Subject:** FW: Website evals of staff

Good morning! Here is feedback of the travel staff from the spring cycle. Some pretty good (and substantial) feedback!

*Jocelyn N. Harris, MA*

*Manager, Quality Assurance*

*ACICS*

*750 First Streets, NE Suite 980*

*Washington, DC 20002*

*(202) 336-6792*

(b)(6) [@acics.org](mailto: [REDACTED]@acics.org)

---

**From:** Andrea Reid  
**Sent:** Friday, August 22, 2014 5:31 PM  
**To:** Jocelyn Harris  
**Subject:** RE: Website evals of staff

Sorry for the delay. ☺

**Andrea Reid**

ACICS

Senior Website Coordinator

750 First Street NE

Suite 980

Washington, DC 20002

[www.acics.org](http://www.acics.org)

---

**From:** Jocelyn Harris  
**Sent:** Thursday, August 14, 2014 1:54 PM  
**To:** Andrea Reid  
**Subject:** Website evals of staff

Hey Andrea! When you get a chance can you please send me the staff evaluations between May 1<sup>st</sup> and today? Thanks so much!

*Jocelyn N. Harris, MA*

*Manager, Quality Assurance*

ACICS

750 First Streets, NE Suite 980

Washington, DC 20002

(202) 336-6792

(b)(6) [@acics.org](mailto: @acics.org)

---

**From:** Anthony Bieda <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/3625966AA21B477EA17337561576FD9F-ABIEDA>  
**Sent:** 12/17/2015 6:27:37 AM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>; Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>  
**CC:** Jeff Olszewski <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/5b5c75d2faf243ad81863a2950d5c8f9-JOlszewski>; Katy Fisher <kfisher@acics.org>  
**Subject:** Fwd: Career Education Announces Planned Discontinuation of Le Cordon Bleu Operations

Sent from my iPad

Begin forwarded message:

**From:** Seeking Alpha <(b)(6)@seekingalpha.com>  
**Date:** December 16, 2015 at 8:56:33 PM EST  
**To:** <(b)(6)@acics.org>  
**Subject: Career Education Announces Planned Discontinuation of Le Cordon Bleu Operations**  
**Reply-To:** <(b)(6)@msn.com>

I thought you might find this article on Seeking Alpha interesting:  
[Career Education Announces Planned Discontinuation of Le Cordon Bleu Operations](#)

---

**From:** Joseph Gurubatham <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/2839EEC7707F4128A4DE87103ED162F4-JGURUBATHAM>  
**Sent:** 11/20/2014 9:03:29 AM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** Fwd: CEC Le Cordon Bleu campuses moving to ACCSC as the primary accreditor  
**Attachments:** CIE ACICS ACCSC Accred Notifi 11 19 2014.pdf; ATT00001.htm  
Fyi

Joseph

Sent from my iPad

Begin forwarded message:

**From:** Susan Greer <(b)(6)@acics.org>  
**Date:** November 19, 2014 at 5:03:28 PM EST  
**To:** Joseph Gurubatham <(b)(6)@acics.org>  
**Subject: CEC Le Cordon Bleu campuses moving to ACCSC as the primary accreditor**

FYI

Sue





# LE CORDON BLEU®

Atlanta, GA

Austin, TX

Boston, MA

Chicago, IL

Dallas, TX

Las Vegas, NV

Los Angeles, CA

Miami, FL

Minneapolis/St. Paul, MN

Orlando, FL

Portland, OR

Sacramento, CA

San Francisco, CA

Scottsdale, AZ

Seattle, WA

St. Louis, MO

November 19, 2014

VIA ELECTRONIC MAIL (b)(6)@fldoe.org)

Mr. Brady Lyon  
Program Specialist  
Florida Commission of Independent Education  
325 West Gaines Street, Suite 1414  
Tallahassee, Florida 32399

*Re: Le Cordon Bleu College of Culinary Arts, Orlando, Florida (#3261)*

Dear Mr. Lyon:

I am writing to notify you that Le Cordon Bleu College of Culinary Arts in Orlando, Florida ("LCB Orlando") has received approval as an additional location (branch campus) of the Le Cordon Bleu College of Culinary Arts in Scottsdale, Arizona ("LCB Scottsdale") from ACICS and ACCSC.

ACCSC granted initial accreditation to LCB Orlando as a branch campus of LCB Scottsdale on November 13, 2014.

We intend on making ACCSC the primary accreditor and ACICS the secondary accreditor of LCB Orlando and are working with the U.S. Department of Education to make this change. Upon receipt of an effective date of the change in primary accreditor for LCB Orlando, we will notify you.

Please contact me if you require additional information or have any questions.

Sincerely,

(b)(6)

Lamar Farr  
President

cc: Terri Jelinek, Program Analyst, ACICS  
Rebecca Viands, Analyst, ACCSC  
Jessica Sanders, Director of Regulatory Operations, CEC  
Robert Eitel, Vice President of Regulatory Operations, CEC







## ACICS Schools Form of Ownership Summary

As of 3/31/14

School Name	City	ACICS ID Code	SBU	Level 1 (Operating Level)
Brooks Institute	Santa Barbara	15653	Lysa Clemens, SVP	Brooks Institute of Photography, LLC (DE)
Brooks Institute	Ventura	19459	Lysa Clemens, SVP	Brooks Institute of Photography, LLC (DE)
Collins College	Phoenix	37894	Lysa Clemens, SVP	Sanford-Brown Group, Inc. (IL)
International Academy of Design and Technology	Nashville	21429	Lysa Clemens, SVP	International Academy of Design & Technology-Nashville, LLC (DE)
International Academy of Design and Technology	Sacramento	22163	Lysa Clemens, SVP	International Academy of Merchandising & Design, Inc. (FL)
International Academy of Design and Technology	Troy	20842	Lysa Clemens, SVP	International Academy of Design & Technology Detroit, Inc. (MI)
Le Cordon Bleu College of Culinary Arts	Austin	21352	Lysa Clemens, SVP	Le Cordon Bleu North America, LLC (DE)
Le Cordon Bleu College of Culinary Arts	Cambridge	48109	Lysa Clemens, SVP	Le Cordon Bleu College of Culinary Arts, Inc., a Private Two-Year College (MA)
Le Cordon Bleu College of Culinary Arts	Dallas	23542	Lysa Clemens, SVP	Le Cordon Bleu North America, LLC (DE)
Le Cordon Bleu College of Culinary Arts	Las Vegas	48157	Lysa Clemens, SVP	Scottsdale Culinary Institute, Ltd. (DE)
Le Cordon Bleu College of Culinary Arts	Mendota Heights	38353	Lysa Clemens, SVP	Le Cordon Bleu North America, LLC (DE)
Le Cordon Bleu College of Culinary Arts	Miramar	48561	Lysa Clemens, SVP	Scottsdale Culinary Institute, Ltd. (DE)
Le Cordon Bleu College of Culinary Arts	Orlando	19776	Lysa Clemens, SVP	International Academy of Merchandising & Design, Inc. (FL)
Le Cordon Bleu College of Culinary Arts	Pasadena	19019	Lysa Clemens, SVP	Le Cordon Bleu North America, LLC (DE)
Le Cordon Bleu College of Culinary Arts	Portland	38375	Lysa Clemens, SVP	Le Cordon Bleu North America, LLC (DE)
Le Cordon Bleu College of Culinary Arts	Sacramento	23522	Lysa Clemens, SVP	Kitchen Academy, Inc. (DE)
Le Cordon Bleu College of Culinary Arts	San Francisco	48280	Lysa Clemens, SVP	California Culinary Academy, LLC (DE)
Le Cordon Bleu College of Culinary Arts	Scottsdale	48705	Lysa Clemens, SVP	Scottsdale Culinary Institute, Ltd. (DE)
Le Cordon Bleu College of Culinary Arts	Seattle	23929	Lysa Clemens, SVP	Kitchen Academy, Inc. (DE)
Le Cordon Bleu College of Culinary Arts	St. Peters	24557	Lysa Clemens, SVP	Kitchen Academy, Inc. (DE)
Le Cordon Bleu College of Culinary Arts	Tucker	38381	Lysa Clemens, SVP	Le Cordon Bleu North America, LLC (DE)
Missouri College	Brentwood	40730	Lysa Clemens, SVP	Missouri College, Inc., (MO)
Sanford-Brown College	Atlanta	20950	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown College	Brooklyn Center	70526	Lysa Clemens, SVP	Sanford-Brown MN, Inc. (DE)
Sanford-Brown College	Columbus	60421	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown College	Dallas	20968	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown College	Farmington	21314	Lysa Clemens, SVP	The Katharine Gibbs School of Norwalk, Inc. (CT)
Sanford-Brown College	Fenton	10192	Lysa Clemens, SVP	Sanford-Brown College, LLC (DE)
Sanford-Brown College	Henderson	21012	Lysa Clemens, SVP	International Academy of Merchandising & Design, Inc. (FL)
Sanford-Brown College	Hillside	32996	Lysa Clemens, SVP	SB Health Midwest, Inc. (DE)
Sanford-Brown College	Houston	20956	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown College	Houston North	20992	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown College	McLean	10395	Lysa Clemens, SVP	Sanford-Brown Limited (NY)
Sanford-Brown College	Mendota Heights	70523	Lysa Clemens, SVP	Sanford-Brown MN, Inc. (DE)
Sanford-Brown College	Middleburg Heights	20958	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown College	Orlando	18936	Lysa Clemens, SVP	International Academy of Merchandising & Design, Inc. (FL)
Sanford-Brown College	Phoenix	24913	Lysa Clemens, SVP	Sanford-Brown Limited (NY)
Sanford-Brown College	San Antonio	22159	Lysa Clemens, SVP	International Academy of Merchandising & Design, Inc. (FL)
Sanford-Brown College	Seattle	21569	Lysa Clemens, SVP	International Academy of Merchandising & Design, Inc. (FL)
Sanford-Brown College	Skokie	39664	Lysa Clemens, SVP	SB Health Midwest, Inc. (DE)

R:\compliance-private\Financial Reporting & Legal Entity\CEC Corporate Ownership Structure for ACICS Schools

Sanford-Brown College	St. Peters	10586	Lysa Clemens, SVP	Sanford-Brown College, LLC (DE)
Sanford-Brown College	Tampa	11161	Lysa Clemens, SVP	International Academy of Merchandising & Design, Inc. (FL)
Sanford-Brown College, Inc., a Private Two-Year College	Boston	10990	Lysa Clemens, SVP	Sanford-Brown College, Inc., a Private Two-Year College (MA)
Sanford-Brown College-Chicago	Chicago	11132	Lysa Clemens, SVP	Sanford-Brown Group, Inc. (IL)
Sanford-Brown Institute	Ft. Lauderdale	20954	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown Institute	Garden City	20970	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown Institute	Iselin	15766	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown Institute	Jacksonville	15768	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown Institute	New York	20960	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown Institute	Orlando	26559	Lysa Clemens, SVP	Sanford-Brown Limited (NY)
Sanford-Brown Institute	Pittsburgh	70534	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown Institute	Pittsburgh/Wilkins Township	70656	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown Institute (remove on 5/4/14)	Tampa	15767	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown Institute	White Plains	20964	Lysa Clemens, SVP	Sanford-Brown, Limited (NY)
Sanford-Brown Online	Tampa	24743	Lysa Clemens, SVP	International Academy of Merchandising & Design, Inc. (FL)
SBI Campus – an affiliate of Sanford-Brown	Melville	10798	Lysa Clemens, SVP	The Katharine Gibbs Corporation-Melville (NY)



---

**From:** Jill DeAtley <(b)(6)@careered.com>  
**Sent:** 2/11/2016 6:12:03 PM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** LCB - California Campuses - Teach-Out Plan Supplement  
**Attachments:** LCB CA\_ACICS\_Teach Out Notification\_2-11-16 FINAL.pdf

Al,

Thank you for your time today to discuss the attached supplement to the LCB teach out plans for California schools that were submitted to and approved by ACICS last month.

We are under a very tight schedule with the California VA, so thank you in advance for ensuring that we receive written confirmation/approval from your office early tomorrow morning. With the time difference, if you can achieve that for us, we will be able to have the filing completed by the start of business in California.

Please contact me if you have any questions.

Jill

---

*Jill A. DeAtley*

Vice President of Regulatory Operations, Career Education Corporation

Vice President, Career Education Scholarship Fund

847/585-2627 direct (b)(6)

---

**From:** Jessica Sanders  
**Sent:** Thursday, February 11, 2016 4:42 PM  
**To:** (b)(6)@acics.org  
**Cc:** Marvin Sabido; Kimberly Velasquez; Lachlan Sands; Jill DeAtley  
**Subject:** LCB - California Campuses - Teach-Out Plan Supplement

Hi Ian,

Please see attached. Jill DeAtley called and informed Al today of this change and

also made him aware of the need for an immediate review in order to include this in a filing.

*Jessica*

Jessica Sanders

Director of Regulatory Operations | Licensing and Accreditation | Le Cordon Bleu

Cell Phone (b)(6) Fax (847) 551-7891

(b)(6) [@careered.com](mailto:(b)(6)@careered.com)





February 11, 2016

Sent via email to: (b)(6)@acics.org

Ian Harazduk

Senior Manager, Policy and Compliance

Accrediting Council for Independent Colleges and Schools

750 First Street NE, Suite 980

Washington, DC 20002-4223

RE: Le Cordon Bleu College of Culinary Arts, Sacramento, CA, ACICS ID: 00023522  
Le Cordon Bleu College of Culinary Arts, San Francisco, CA ACICS ID: 00048280  
Le Cordon Bleu College of Culinary Arts, Pasadena, CA, ACICS ID: 00019019

Dear Mr. Harazduk:

This letter is a supplement to the current teach-out plan and other campus teach-out correspondence previously submitted to your office on behalf of the Le Cordon Bleu Colleges of Culinary Arts ("LCB") listed above.

Since our initial teach-out notification, the California State Approving Agency for Veterans Education notified LCB that Title 38 beneficiaries must, at all times, be capable of repeating failed classes to achieve a passing grade necessary to complete their educational program in order to maintain compliance and demonstrate eligibility to train veterans.

Therefore, to ensure that these students are not negatively impacted by the teach-out, LCB is amending its Institutional Teach-Out Plan to continue to offer all classes in each currently offered program as necessary during the teach-out to ensure that students, at all times, are capable of repeating failed classes to achieve a passing grade necessary to continue to progress toward successful completion of the program objectives and complete their educational program. This may also extend the anticipated end date of the teach-out; we will keep you informed should this change necessitate a change to the September 29, 2017, date previously submitted.

I thank you in advance for your time and consideration. Please contact me at 724-255-5209 or at (b)(6)@careered.com, if you have any questions or concerns.

Sincerely,

(b)(6)

Jessica Sanders

Director of Regulatory Operations

cc:

Marvin Sabido, Campus President, LCB San Francisco

Kimberly Velasquez, Campus President, LCB Sacramento

Lachlan Sands, Campus President, LCB Pasadena

---

**From:** Jessica Sanders (b)(6)@careered.com>  
**Sent:** 12/18/2015 8:21:53 AM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**CC:** (b)(6)

**Subject:** LCB Notification  
**Attachments:** LCB\_ACICS\_Teach Out Notification\_12-18-15 FINAL.pdf

Dr. Gray,

In follow up to your conversation with Jill DeAtley earlier this week please find attached notification on behalf of our Le Cordon Bleu Colleges.

*Jessica*

Jessica Sanders

Director of Regulatory Operations | Licensing and Accreditation | Le Cordon Bleu

Cell Phone (b)(6) Fax (847) 551-7891

(b)(6)@careered.com



December 18, 2015

Sent via email to: [b)(6)]@acics.org

Dr. Albert C. Gray  
 President and Chief Executive Officer  
 750 First Street NE, Suite 980  
 Washington, DC 20002-4223

RE: LE CORDON BLEU COLLEGE OF CULINARY ARTS, SAN FRANCISCO, CA – 00048280  
 LE CORDON BLEU COLLEGE OF CULINARY ARTS, SCOTTSDALE, AZ – 00048705  
 LE CORDON BLEU COLLEGE OF CULINARY ARTS, LAS VEGAS, NV – 00048157  
 LE CORDON BLEU COLLEGE OF CULINARY ARTS, MIRAMAR, FL – 00048561  
 LE CORDON BLEU COLLEGE OF CULINARY ARTS, CAMBRIDGE, MA – 00048109  
 LE CORDON BLEU COLLEGE OF CULINARY ARTS, ORLANDO, FL – 00019776  
 LE CORDON BLEU COLLEGE OF CULINARY ARTS, AUSTIN, TX – 00021352  
 LE CORDON BLEU COLLEGE OF CULINARY ARTS, DALLAS, TX – 00023542  
 LE CORDON BLEU COLLEGE OF CULINARY ARTS, SACRAMENTO, CA – 00023522  
 LE CORDON BLEU COLLEGE OF CULINARY ARTS, TUKWILA, WA – 00023929  
 LE CORDON BLEU COLLEGE OF CULINARY ARTS, PASADENA, CA – 00019019  
 LE CORDON BLEU COLLEGE OF CULINARY ARTS, PORTLAND, OR – 00038375  
 LE CORDON BLEU COLLEGE OF CULINARY ARTS, TUCKER, GA – 00038381  
 LE CORDON BLEU COLLEGE OF CULINARY ARTS, MENDOTA HEIGHTS, MN –  
 00038353

Dear Dr. Gray:

This letter serves as notification that the Le Cordon Bleu Colleges of Culinary Arts (“LCB”) listed above, in partnership with its parent corporation, Career Education Corporation (“CEC”), have decided to discontinue operations at these campuses. LCB informed faculty, employees, and students on Wednesday, December 16, 2015. At this time, LCB anticipates that the final day of class will occur by September 29, 2017, although this is subject to change based on student schedules.

This was a difficult decision, but one which LCB thinks is in the best interest of the institution and its education community. LCB will submit Teach-Out Plans to your agency by no later than 30 days after the announcement of the teach-out of the school. The institution's Teach-Out Plans will provide for the gradual closure of the campuses to ensure that all of its current students have a reasonable opportunity to complete their programs of study prior to the final day of class and that they will have the resources needed to pursue their chosen careers. LCB takes its educational commitment to its students seriously and will work diligently to ensure that the closure of the campus is as smooth as possible for students, faculty, staff, and the community.

Student records will be maintained at the CEC Headquarters located at 231 North Martingale Road, Schaumburg, Illinois 60173 indefinitely in both hard copy and electronic formats.

I thank you in advance for your time and consideration. Please contact me at 724-255-5209 or at [b)(6)]@careered.com, if you have any questions or concerns.

Letter to Dr. Gray  
December 18, 2015  
Page 2

Sincerely,

(b)(6)

Jessica Sanders  
Director of Regulatory Operations

cc: Craig Bartholomew, Campus President, LCB Scottsdale  
Jason Smith, Campus President, LCB Las Vegas  
Miles Mitchell, Campus President, LCB Miramar  
Tirrell Anthony, Campus President, LCB Orlando  
James Dunleavy, Campus President, LCB Cambridge  
Marvin Sabido, Campus President, LCB San Francisco  
Steve Smith, Campus President, LCB Austin  
Maureen Clements, Campus President, LCB Dallas  
Kimberly Velasquez, Campus President, LCB Sacramento  
Jennifer Sohonie, Campus Director, LCB Tukwila  
Lachlan Sands, Campus President, LCB Pasadena  
Brian William, Campus President, LCB Portland  
Lamar Farr, Campus President, LCB Tucker  
Turner Berg, Campus President, LCB Mendota Heights

---

**From:** Sean Murphy <(b)(6)@careered.com>  
**Sent:** 1/24/2014 2:46:46 PM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** LCB St. Peters - Course description revision notification  
**Attachments:** LCB St. Peters\_ACICS\_Course descrip revision notification\_1-24-14.pdf

Dr. Gray,

Please find attached a letter of notification regarding a course description revision.

Thanks very much and stay warm!

**Have a great day!**

*Sean*

Sean A. Murphy|MAEd |

Regulatory Operations Consultant | Licensure and Accreditation | Le Cordon Bleu | Career Education Corporation | Cell (b)(6)



**Need Reg Ops Help?** Send your inquiry to (b)(6)@careered.com

Please use the following email format when sending inquires to this address. Subject: {Insert Campus or Corporate Department}  
{Insert short description}



# LE CORDON BLEU.

Atlanta, GA

Austin, TX

Boston, MA

Chicago, IL

Dallas, TX

Las Vegas, NV

Los Angeles, CA

Miami, FL

Minneapolis/St. Paul, MN

Orlando, FL

Pittsburgh, PA

Portland, OR

Sacramento, CA

San Francisco, CA

Scottsdale, AZ

Seattle, WA

St. Louis, MO

January 24th, 2014

Albert Gray, PhD  
 Executive Director and Chief Executive Officer  
 Accrediting Council for Independent Colleges and Schools  
 750 First Street NE, Suite 980  
 Washington, DC 20002-4223

**Re: Course Description Change – LCBC 240/241/242 – Restaurant Rotation**

**Le Cordon Bleu College of Culinary Arts St. Peters, MO  
 ACICS Code # 00024557**

Dear Dr. Gray,

Please accept this letter as notification that the institution listed above intends to change the course description for LCBC 240/241/242 – Restaurant Rotation. This change will not impact the program or course credits, contact hours, or overall program objectives, or outcomes.

If you have questions or need further information, please do not hesitate to contact me directly at (407) 497-3465 or via email at (b)(6)@careered.com

Sincerely,

*Sean Murphy*

Sean Murphy  
 Regulatory Operations Consultant  
 Career Education Corporation

CC: Don Jones, Le Cordon Bleu College of Culinary Arts, St Peters, MO

Enclosed: Course Description Change LCBC 240/241/242 – Restaurant Rotation



# LE CORDON BLEU®

Atlanta, GA

Austin, TX

Boston, MA

Chicago, IL

Dallas, TX

Las Vegas, NV

Los Angeles, CA

Miami, FL

Minneapolis/St. Paul, MN

Orlando, FL

Pittsburgh, PA

Portland, OR

Sacramento, CA

San Francisco, CA

Scottsdale, AZ

Seattle, WA

St. Louis, MO

## Course Description Change      LCBC 240/241/242 – Restaurant Rotation

### Current course description

In this final on-campus course, students apply the skills taught throughout the curriculum. Students will be exposed to both front of the house and back of the house functions and discussion will focus on how the importance in understanding both areas balances a professionally run food service establishment. Students are expected to complete their final skill-based practical exam during the course. Students may have the opportunity to demonstrate the understanding of restaurant service functions and professionalism at catered functions, by working in-school restaurant shifts or through participation in a simulated restaurant experience. Other activities that may be demonstrated or reviewed include tableside cooking, wine service presentation, cheese service presentation, or tableside salesmanship of coffees, teas and after dinner liquors.

### New course description

In this final on-campus course, students apply specific skills taught throughout the curriculum in a series of modern food service applications and competency based assessments. Student groups will design a food service operation and formally present a business plan that includes concept, layout, design, menu including cost breakdown, and a marketing plan. Individually, students will perform restaurant firing exercises in both kitchen and dining room tableside environments with an emphasis on satisfactorily demonstrating learned competencies with a sense of urgency. Students will also practice an American Culinary Federation practical cooking exam that is highly respected in the foodservice industry for professional certification.

---

**From:** ACICS Photocopy Email <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/EB2D4FAF4BC946729670A10EF071E23B-ACICSPE>  
**Sent:** 11/26/2013 1:47:07 PM -0500  
**To:** Deborah Hill <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/255e33f944f44532a6ec364a80117b1b-dhill>; Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>; Soo Ryun Kim <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/c0b1e76b988f49279142761622360ef4-skim>  
**Subject:** Le Cordon Bleu  
**Attachments:** Le Cordon Bleu\_001.pdf



# LE CORDON BLEU.

Atlanta, GA

Austin, TX

Boston, MA

Chicago, IL

Dallas, TX

Las Vegas, NV

Los Angeles, CA

Miami, FL

Minneapolis/St. Paul, MN

Orlando, FL

Pittsburgh, PA

Portland, OR

Sacramento, CA

San Francisco, CA

Scottsdale, AZ

Seattle, WA

St. Louis, MO

Federal Express: 7972 0630 1960

November 18, 2013

Albert Gray, PhD  
Executive Director and Chief Executive Officer  
Accrediting Council for Independent Colleges and Schools  
750 First Street NE, Suite 980  
Washington, DC 20002-4223



RE: Change of Campus Leadership  
Le Cordon Bleu College of Culinary Arts in Los Angeles  
ACICS School Code 00019019

Dear Dr. Gray,

This notification is to inform you that I have been named as Campus President of Le Cordon Bleu College of Culinary Arts in Los Angeles. As of November 1, 2013, Mr. Anthony Bondi left LCB Los Angeles to assume the position of Regional Vice President of Operations, Le Cordon Bleu North America.

Please feel free to contact me if you have any questions at

(b)(6)  [la.chefs.edu](http://la.chefs.edu), or (626) 204-3856.

Sincerely,

(b)(6)

Michael Giacomini  
Campus President

**Le Cordon Bleu College of Culinary Arts**

Pasadena campus: 521 East Green Street | Pasadena, CA 91101 | [T] 626.229.1300 | 888.900.CHEF [2433] | [F] 626.585.0486

Hollywood campus: 6370 West Sunset Boulevard | Hollywood, CA 90028 | [T] 866.275.9990 | [F] 323.460.4198

[Chefs.edu/Los-Angeles](http://Chefs.edu/Los-Angeles)

---

**From:** ACICS Photocopy Email <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/EB2D4FAF4BC946729670A10EF071E23B-ACICSPE>

**Sent:** 2/1/2013 12:13:14 PM -0500

**To:** Deborah Hill <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/255e33f944f44532a6ec364a80117b1b-dhill>; Albert C. Gray <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/A1a35d9f738542d48eb5f1ddabe428e0-agray>; Soo Ryun Kim <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/C0b1e76b988f49279142761622360ef4-skim>

**Subject:** Le Cordon Bleu

**Attachments:** Le Cordon Bleu\_001.pdf



# LE CORDON BLEU.

JAN 31 2013  
288

Atlanta, GA

Austin, TX

Boston, MA

Chicago, IL

Dallas, TX

Las Vegas, NV

Los Angeles, CA

Miami, FL

Minneapolis/St. Paul, MN

Orlando, FL

Pittsburgh, PA

Portland, OR

Sacramento, CA

San Francisco, CA

Scottsdale, AZ

Seattle, WA

St. Louis, MO

January 28, 2013

Dr. Albert C. Gray  
Executive Director  
Accrediting Council for Independent Colleges and Schools  
750 First Street NE  
Suite 980  
Washington, DC 20002

**RE: 00048109**

Dear Dr. Gray,

This notification is to inform you that I have been named Interim President of Le Cordon Bleu College of Culinary Arts to replace Rafael Castaneda who recently left the institution. Enclosed is my Staff Data Sheet for your reference. Please feel free to contact me if you have any questions.

Sincerely,

(b)(6)

Glenn R. Mack, Ed.D.  
Interim President

**Le Cordon Bleu College of Culinary Arts**

Le Cordon Bleu College of Culinary Arts, Inc. - A Private, Two-Year College

215 First Street | Cambridge, MA 02142 | [T] 617.218.8000 | 888.522.8550 | [F] 617.225.2835 | Chefs.edu/Boston



## DATA SHEET FOR STAFF AND FACULTY MEMBERS

Keep in personnel file at institution; do not send to council office  
The data sheet should be updated annually

750 FIRST STREET, NE, SUITE 980  
WASHINGTON, DC 20002-4241  
TEL: (202) 336-6780  
FAX: (202) 842-2593  
WWW.ACICS.ORG

Name of Employee (b) (6) \_\_\_\_\_ Date of Employment 09/25/2005  
Job Title President \_\_\_\_\_ Full-time or Part-time FT

### EDUCATION INFORMATION

List below all postsecondary education, beginning with the **most recent**.

Name of Institution	Location	Major	Degree and Date Received	Dates Attended
(b) (6)				

List below any certificate(s) or license(s) now held.

Name of Certificate/License	Name of Provider	Date Received	Expiration Date
Certified Hospitality Educator	AHMA	10/2005	10/2017
Certified Culinary Professional	IACP	10/2009	10/2016

### EMPLOYMENT INFORMATION

List each position you have held for the past ten years, beginning with the **most recent**.

Name of Employer	Title	Nature of Duties	Dates Employed
			07/09-
(b) (6)			



## INSTRUCTION/ADMINISTRATION INFORMATION

750 FIRST STREET, NE, SUITE 980  
 WASHINGTON, DC 20002-4241  
 TEL: (202) 336-6780  
 FAX: (202) 842-2593  
 WWW.ACICS.ORG

List your typical duties for a week. List all classes taught and other duties performed, indicating the number of hours spent doing each (D=day, e=evening (please circle)).

Subject Taught or Duty Performed	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Training	1	0	1	1	0	1
Research	1	1	1	1	1	
Management	5	5	5	5	5	
Strategic planning	1	0	0	0	1	
HR	1	1	1	1	1	
Organization	0	1	1	1	1	2

What percentage of your working time has been spent during the past month in:

Teaching \_\_\_\_\_ Administration 100% Counseling \_\_\_\_\_ Field Work \_\_\_\_\_ Other (explain) \_\_\_\_\_

**PROFESSIONAL DEVELOPMENT INFORMATION** (for administrators) Faculty should all have faculty development plans with supporting documentation in their personnel files.

- Names, dates, and locations of methods courses or workshops attended in the past three years.  
 ACICS Initial Applicant Workshop, June 2010, Las Vegas  
 ACCSC workshop, 06/09-06/09, Team Leader Site Visits, Orlando  
 ACICS workshop, 06/09-06/09, Occupational Specialist Site Visits, Orlando  
 ACF workshop, 07/09-07/09, Accreditation renewal, Orlando
- Names, dates, and locations of conventions or educational meetings attended during the past three years.  
 Nova Southeastern School of Education, Summer Conference, Orlando, 2011  
 American Culinary Federation, Annual Conference, 2012  
 ACICS, Annual Conference, 2012
- Organization and/or professional societies (related to your present position), in which you now hold membership.  
 International Association of Culinary Professionals, American Culinary Federation
- List visits made to prospective employers of your students, businesses, other schools, and/or related organizations during the past year.

I CERTIFY THAT THE ABOVE STATEMENTS ARE TRUE, TO THE BEST OF MY KNOWLEDGE.

Signature of Staff Member \_\_\_\_\_ (b)(6) \_\_\_\_\_ Date 01/28/13





---

**From:** ACICS Photocopy Email <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/EB2D4FAF4BC946729670A10EF071E23B-ACICSPE>

**Sent:** 10/2/2013 9:35:14 AM -0400

**To:** Deborah Hill <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/255e33f944f44532a6ec364a80117b1b-dhill>; Susan Greer <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/c539aa149ae54c71a8d2bc2d86525db6-sgreer>; Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>; Soo Ryun Kim <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/c0b1e76b988f49279142761622360ef4-skim>

**Subject:** Le Cordon Bleu

**Attachments:** Le Cordon Bleu\_001.pdf



# LE CORDON BLEU.

RECEIVED  
OCT 01 2013  
BY: # 403

Atlanta, GA

Austin, TX

Boston, MA

Chicago, IL

Dallas, TX

Las Vegas, NV

Los Angeles, CA

Miami, FL

Minneapolis/St. Paul, MN

Orlando, FL

Pittsburgh, PA

Portland, OR

Sacramento, CA

San Francisco, CA

Scottsdale, AZ

Seattle, WA

St. Louis, MO

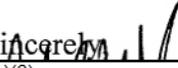
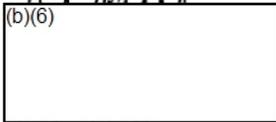
September 23, 2013

Dr. Albert C. Gray  
Executive Director  
Accrediting Council for Independent Colleges and Schools  
750 First Street NE  
Suite 980  
Washington, DC 20002

**RE: 00048109**

Dear Dr. Gray,

This notification is to inform you that while I am still serving as Interim President of Le Cordon Bleu College of Culinary Arts in Cambridge, MA to replace Rafael Castaneda who left the institution early this year, Stephen Villett, Campus Business Operations Manager is filling the role of campus on-site administrator. Enclosed is his Staff Datasheet for your reference. Please feel free to contact me if you have any questions.

Sincerely,  
  
(b)(6)  


Glen Mack  
Interim President, Le Cordon Bleu Boston



## DATA SHEET FOR STAFF AND FACULTY MEMBERS

*Keep in personnel file at institution; do not send to council office  
The data sheet should be updated annually*

750 FIRST STREET, NE, SUITE 980  
WASHINGTON, DC 20002-4241  
TEL: (202) 336-6780  
FAX: (202) 842-2593  
WWW.ACICS.ORG

Name of Employee Stephen H. Villett Date of Employment 1/21/08  
Job Title Campus Business Operations Manager Full-time or Part-time Full Time

### EDUCATION INFORMATION

List below all postsecondary education, beginning with the **most recent**.

Name of Institution	Location	Major	Degree and Date Received	Dates Attended
Endicott College	Beverly, Mass	Business	MBA	2/07-5/09
North Adams State College	North Adams, Massachusetts	Sociology	B.A in Sociology	9-83-5-87

List below any certificate(s) or license(s) now held.

Name of Certificate/License	Name of Provider	Date Received	Expiration Date

### EMPLOYMENT INFORMATION

List each position you have held for the past ten years, beginning with the **most recent**.

Name of Employer	Title	Nature of Duties	Dates Employed
Le Cordon Bleu College of Culinary Arts Boston	Campus Business Operations Manager	Manage the day to day finances of the campus	03-11- Current
Le Cordon Bleu College of Culinary Arts Boston	Director of Student Finance	Manage the daily Financial Aid of the campus	09/09-03/11

(b)(6)



## INSTRUCTION/ADMINISTRATION INFORMATION

750 FIRST STREET, NE, SUITE 980  
 WASHINGTON, DC 20002-4241  
 TEL: (202) 336-6780  
 FAX: (202) 842-2593  
 WWW.ACICS.ORG

*List your typical duties for a week. List all classes taught and other duties performed, indicating the number of hours spent doing each (D=day, e=evening (please circle)).*

Subject Taught or Duty Performed	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
Manage Day to day financial operations of the Campus	8:00 a.m 6:00pm					

What percentage of your working time has been spent during the past month in:

Teaching \_\_\_\_\_ Administration 100% Counseling \_\_\_\_\_ Field Work \_\_\_\_\_ Other (explain) \_\_\_\_\_

**PROFESSIONAL DEVELOPMENT INFORMATION** (for administrators) Faculty should all have faculty development plans with supporting documentation in their personnel files.

- Names, dates, and locations of methods courses or workshops attended in the past three years.
  - Leadership Development Program 7-2013
  - 2013 Code of Ethics and Business Conduct 9-4-13
  - 2012 code of Ethics and Business Conduct 9-18-12
  - Six Hour Professional Development Annual Conference 11-2-12
  - Securing Student Information Training 4-3-12
- Names, dates, and locations of conventions or educational meetings attended during the past three years.

- Organization and/or professional societies (related to your present position), in which you now hold membership.
- List visits made to prospective employers of your students, businesses, other schools, and/or related organizations during the past year.

0

I CERTIFY THAT THE ABOVE STATEMENTS ARE TRUE, TO THE BEST OF MY KNOWLEDGE.

Signature of Staff Member

(b)(6)

Date

9/30/13

---

**From:** Susan Greer <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/C539AA149AE54C71A8D2BC2D86525DB6-SGREER>  
**Sent:** 4/6/2015 9:32:54 AM -0400  
**To:** Ian Harazduk <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/653bda8a64144114820bfcfb53b7514e-IHarazduk>  
**CC:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>; Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>; Anthony Bieda <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/3625966aa21b477ea17337561576fd9f-ABieda>  
**Subject:** Le Cordon Bleu - St. Louis - Announcing Teach-out Today To Students

All

I just received a call from CEC that they will be announcing to students this morning that they are teaching-out the Le Cordon Bleu campus in St. Louis. They have a campus in St. Peters, MO – 00024557 – 7898 Veteran’s Memorial Parkway, Saint Peters, MO (which I assume is the one they identify as “St. Louis”).

They are submitting the formal Campus Closing form and subsequent teach-out plans today or in the near future, but wanted to give us a heads up. They will be conducting the teach-out as they have with the other campus closings over the past 2-3 years.

Sue

---

**From:** John Fogarty <(b)(6)@stlouis.chefs.edu>  
**Sent:** 4/6/2015 2:11:18 PM -0400  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**CC:** Steve Smith <(b)(6)@austin.chefs.edu>; Robert Eitel <(b)(6)@careered.com>; Jessica Sanders <(b)(6)@careered.com>; Julia Leeman <(b)(6)@careered.com>  
**Subject:** Le Cordon Bleu - St. Louis  
**Attachments:** ACICS Letter.pdf

Dear Dr. Gray:

Please find the attached letter in reference to the Le Cordon Bleu – St. Louis teach out.

Please reach out to me with any questions.

Regards,

*John Fogarty, MBA*

Campus President

Le Cordon Bleu College of Culinary Arts|St. Louis

7898 Veterans Memorial Parkway

St. Peters, MO 63376

Tel: (636) 696-4854

Cell: (b)(6)

Fax: (224) 227-1189

(b)(6)@stlouis.chefs.edu





# LE CORDON BLEU.

Atlanta, GA

Austin, TX

Boston, MA

Chicago, IL

Dallas, TX

Las Vegas, NV

Los Angeles, CA

Miami, FL

Minneapolis/St. Paul, MN

Orlando, FL

Pittsburgh, PA

Portland, OR

Sacramento, CA

San Francisco, CA

Scottsdale, AZ

Seattle, WA

St. Louis, MO

April 6, 2015

Sent via email to: (b)(6)@acics.org

Dr. Albert Gray  
Accrediting Council for Independent  
Colleges and Schools  
750 First Street, N.E.  
Suite 980  
Washington, D.C. 20002

Re: *Teach-Out of Le Cordon Bleu College of Culinary Arts in St. Louis, Missouri (ACICS ID#00024557), an additional location of Le Cordon Bleu College of Culinary Arts in Austin, Texas, (ID# 00021352)*

Dear Dr. Gray:

This letter serves as notification that the Le Cordon Bleu College of Culinary Arts ("LCB") located in St. Louis, Missouri, in partnership with its parent corporation, Career Education Corporation ("CEC"), has decided to discontinue operations at the campus. LCB informed faculty, employees, and students on Monday, April 6, 2015. At this time, LCB anticipates that the final day of class will occur by November 30, 2016, although this is subject to change based on student schedules.

This was a difficult decision, but one which LCB thinks is in the best interest of LCB and its education community. In accordance with ACICS Accreditation Criteria, LCB will submit a Teach-Out Plan to ACICS by no later than 30 days of the announcement of the teach-out of the school. The institution's Teach-Out Plan will provide for the gradual closure of the St. Louis, Missouri campus to ensure that all of its current students have a reasonable opportunity to complete their programs of study prior to the final day of class and that they will have the resources needed to pursue their chosen careers. LCB takes its educational commitment to its students seriously and will work diligently to ensure that the closure of the campus is as smooth as possible for students, faculty, staff, and the community.

Student records will be maintained at the CEC Headquarters located at 231 North Martingale Road, Schaumburg, Illinois 60173 indefinitely in both hard copy and electronic formats and can be requested by contacting the Director of Academic Records, Heather Sharbaugh, at 847-851-7032 or at (b)(6)@careered.com.

I thank you for your time and consideration. If you have any questions or concerns, please **do not hesitate to contact me at 636-696-4850 or at (b)(6)@stlouis.chefs.edu.**



# LE CORDON BLEU.

Atlanta, GA

Austin, TX

Boston, MA

Chicago, IL

Dallas, TX

Las Vegas, NV

Los Angeles, CA

Miami, FL

Minneapolis/St. Paul, MN

Orlando, FL

Pittsburgh, PA

Portland, OR

Sacramento, CA

San Francisco, CA

Scottsdale, AZ

Seattle, WA

St. Louis, MO

Sincerely,

(b)(6)

John Fogarty  
Campus President

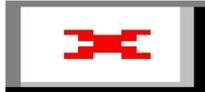
cc:

Steve Smith, President LCB Austin, TX

Robert Eitel, Vice President of Regulatory Operations, CEC

Don Cotham, Director Regulatory Operations, CEC

**From:** Mass. Association of Private Career Schools  
(b)(6)@flahertyassoconline.ccsend.com>  
**Sent:** 2/5/2013 12:02:43 PM -0500  
**To:** Albert C. Gray <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/A1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** MAPCS March 8th Professional Development Seminars



## Professional Development Seminars | March 8, 2013

### Continuing Education Certificate

Seminar attendees will receive a Continuing Education Certificate for the three-hour seminar.

### Attention Future MAPCS Members

Join MAPCS before the seminars and you can attend for **FREE!** For membership information [click here.](#)

### Agenda

8:30 am - 9:00 am

### Seminar # 1: No Place to Hide: Using Active Learning Strategies Effectively

*William Butler Yeats said: "Education is not filling the bucket but lighting a fire."*

This interactive session will focus on how instructors can engage their students in their own learning through the use of active learning strategies. Marinda will guide the participants through icebreaker activities that will transition into active learning strategies, giving ideas on how and when to use these strategies with the help of participants' comments and suggestions. As students learn to take control of their own learning their educational pursuits are more easily attained and learning continues at an accelerated rate. Students will also interact with their learning in a more meaningful way. By using strategies taught in this session instructors can help their students learn and use the material in a safe and open environment.

Presented by: **Marinda Ashman**, Associate Professor, Department Chair, College Success Studies, University College at Utah Valley University.

**Who should attend:** Faculty

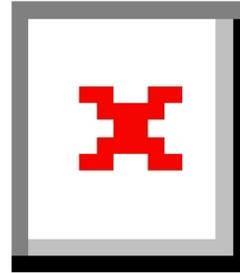
Sponsored by:



### Seminar # 2:

<p>Registration &amp; Continental Breakfast</p> <p>9:00 am - 12:00 pm Seminars #1 and #2</p>	<p><b>Best Practices for Preparing for an Accreditation Review</b></p> <p>During the seminar, the panelists will share their best practices, tips and techniques that will help you prepare to navigate through your next accreditation review.</p>
<p><b>Fees</b></p> <p>Members \$75.00</p> <p>Non Members \$150.00</p> <p>Sponsorship \$300.00</p>	<p>Each panelist has years of experience and expertise and has successfully guided their schools through the accreditation or re-accreditation process. The panelists will talk about timeframes, budgets, and who needs to be involved in the process. They will also discuss the steps you will need to take for a successful accreditation and recent "hot topics" that the accrediting agencies are focusing on. The session will conclude with a question and answer session. Panelists will include:</p> <p><b>Gerry Brasin</b>, Accreditation Manager, Premier Education Group  <b>Lynda Bonneau</b>, Registrar, Le Cordon Bleu - College of Culinary Arts  <b>Don Harris</b>, Dir. of Compliance, New England Tractor Trailer School</p>
<p><b>Quick Links/Contacts</b></p> <p><a href="#">Register Online</a></p> <p><a href="#">Download a Registration</a></p> <p>(508) 695-3919</p> <p><a href="#">Cathy Flaherty</a></p> <p><a href="#">Courtney Hayes</a></p>	<p><b>Who should attend:</b> School Directors and Administrators</p> <hr/> <p><b>Become a MAPCS Seminar Sponsor and Receive:</b></p> <ul style="list-style-type: none"> <li>• A table-top exhibit and access to a large number of the state's private post secondary faculty, owners, and administrators, all at one time and in one place;</li> <li>• Your logo on the MAPCS website, linked to your company website;</li> <li>• Special recognition during the seminars, in the marketing materials and in the Seminar Booklet.</li> </ul>
	<p><b>The concurrent workshops will be held at ITT Technical School in Wilmington, MA. Registration will start at 8:30 am. The seminars will run from 9:00 am - 12:00 pm.</b></p>

[Forward email](#)



This email was sent to agray@acics.org by [\(b\)\(6\)@mapcs.org](#) | [Update Profile/Email Address](#) | Instant removal with [SafeUnsubscribe™](#) | [Privacy Policy](#).

MAPCS | 11 Robert Toner Blvd., # 234 | North Attleboro | MA | 02763

---

**From:** Maurice Wadlington <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/A485F246B6E74618A42FFBFF0566D503-MWADLINGTON>  
**Sent:** 11/6/2015 2:13:50 PM -0500  
**To:** Travel Staff (b)(6)@ACICS.ORG>  
**CC:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** November 2015 IRC Assignments  
**Attachments:** Copy of Fall 2015 IRC Assignments List.xlsx

Good afternoon all,

Please find attached the November 2015 IRC assignments. I have tagged each IRC assignment and staff member assigned to the visit in the Commissioner Portal on this list and their respective number (IRC01-IRC09) as shown on the spreadsheet.

Again, all files to be reviewed by IRC next week should be completed by close of business today with the exception of those responses that have extensions over into next week. Please let me know if you have any comments or notice any missing files or errors.

Happy Friday and have a great weekend!

Best regards,

**Maurice Wadlington, M.Ed.**  
**Senior Accreditation Coordinator**  
**Accrediting Council for Independent Colleges and Schools**  
750 First Street, NE | Suite 980 | Washington, DC 20002  
[www.acics.org](http://www.acics.org) | 202.336.6779 - p | 202.842.2593 - f  
(b)(6)-c  
Follow us on Twitter - <http://twitter.com/acicsaccredits>  
Like us on Facebook - <http://facebook.com/acicsaccredits>

Richard Bennett-IRC01									
# of Citations	Visit Type	ID Code	M/B	Campus Name	Staff	Grant Expiration	Main Campus ID	Level	
2	QAM-RV	62296	B	ITT Technical Institute, Durham, NC	Morrison, Katie	12/31/2017	16040	4	
3	RA	16063	B	ITT Technical Institute, Everett, WA	Moore, Niana	12/31/2015	16040	4	
3	RA	16073	B	ITT Technical Institute, Seattle, WA	Moore, Niana	12/31/2015	16040	4	
1	RA	16074	B	ITT Technical Institute, Spokane Valley, WA	Ware, Derrick	12/31/2015	16040	4	
1	BI	22731	B	ITT Technical Institute, Vista, CA	Harris, Terrasia	12/31/2017	16040	4	
1	QAM-OS	108638	M	Valley College, Beckley, WV	Chambers, Jan	12/31/2015	108638	2	
1	RA	24664	B	Miller-Motte College, Greenville, NC	Obi, Chinita	12/31/2015	10911	3	
1	RA	10233	B	Miller-Motte College, Wilmington, NC	Obi, Chinita	12/31/2015	10911	4	
2	RA	42187	B	Miller-Motte Technical College, Augusta, GA	Erby, Shameka	12/31/2015	10911	2	
2	RA	19077	B	Miller-Motte Technical College, Charleston, SC	Obi, Chinita	12/31/2015	10911	3	
1	RA	20286	B	Miller-Motte Technical College, Chattanooga, TN	Chambers, Jan	12/31/2015	10911	2	
2	RA	10911	M	Miller-Motte Technical College, Clarksville, TN	Chambers, Jan	12/31/2015	10911	2	
2	RA	31484	B	Miller-Motte Technical College, Columbus, GA	Erby, Shameka	12/31/2015	10911	2	
2	RA	21955	B	Miller-Motte Technical College, Madison, TN	Chambers, Jan	12/31/2015	10911	2	
Jeffrey Bodimer-IRC02									
# of Citations	Visit Type	ID Code	M/B	Campus Name	Staff	Grant Expiration	Main Campus ID	Level	
37	RA	15728	MAIN	Bristol University, Anaheim, CA	Harazduk, Ian	12/31/2015	15728	5	
Michele Ernst-IRC03									
# of Citations	Visit Type	ID Code	M/B	Campus Name	Staff	Grant Expiration	Main Campus ID	Level	
13	RA	60173	M	Bay Area Medical Academy, San Francisco, CA	Wadlington, Maurice	12/31/2015	60173	1	
3	IG	242565	M	Universal Vocational Institute, Hialeah, FL	Wadlington, Maurice	N/A	242565	N/A	
2	RA	10845	M	Key College, Dania Beach, FL	Hartman, Chad	12/31/2014	10845	3	
9	RA	23888	M	Bergin University of Canine Studies, Rohnert Park, CA	Wadlington, Maurice	12/31/2015	23888	5	
5	IG	235634	M	New Jersey Career Center, Millville, NJ	Obi, Chinita	N/A	235634	1	
Fardad Fateri-IRC04									
# of Citations	Visit Type	ID Code	M/B	Campus Name	Staff	Grant Expiration	Main Campus ID	Level	
3	QAM-OS	11980	M	Stautzenberger College, Maumee, OH	Morrison, Katie	12/31/2015	11980	3	
1	RA	42557	M	Eastwick College, Nutley, NJ	Morrison, Katie	12/31/2015	42557	3	
1	QAM-HC	23929	B	Le Cordon Bleu College of Culinary Arts, Tukwila, WA	Ware, Derrick	12/31/2017	21352	1	
1	IG	250872	M	Life Line Med Training, Miami, FL	Wadlington, Maurice	N/A	250872	N/A	
4	QAM-OS	70534	M	Pittsburgh Career Institute, Pittsburgh, PA	Harris, Terrasia	12/31/2016	70534	2	
1	IG	244988	M	Premiere International College, Fort Meyers, FL	Wadlington, Maurice	N/A	244988	N/A	
1	LSV	24422	M	SOLEX College, Wheeling, IL	Wadlington, Maurice	12/31/2016	24422	2	
1	RA	23864	M	Southern States University, San Diego, CA	Zeigler, Karly	12/31/2015	23864	5	
10	BI	145159	B	California Miramar University-Kenya, Nairobi, Kenya	Gurubatham, Joseph	12/31/2016	24921	6	
Jay Fund-IRC05									
# of Citations	Visit Type	ID Code	M/B	Campus Name	Staff	Grant Expiration	Main Campus ID	Level	
2	RA	40343	B	Charter College - Canyon Country, Canyon Country, CA	Hartman, Chad	12/31/2015	40346	4	
3	RA	40346	M	Charter College - Lancaster Campus, Lancaster, CA	Hartman, Chad	12/31/2015	40346	4	
1	QAM-OS	20720	M	Southern Technical College, Orlando, FL	Moore, Niana	12/31/2018	20720	1	
1	QAM-OS	24210	B	Southern Technical College-Sanford, Sanford, FL	Moore, Niana	12/31/2018	20720	3	
1	RA	22976	B	Minnesota School of Business - Blaine, Blaine, MN	Hartman, Chad	12/31/2015	11103	3	
1	RA	24688	B	Minnesota School of Business - Elk River, Elk River, MN	Harazduk, Ian	12/31/2015	11103	4	
1	RA	24845	B	Minnesota School of Business - Lakeville, Lakeville, MN	Wadlington, Maurice	12/31/2015	11103	2	
1	RA	11152	B	Minnesota School of Business, Brooklyn Center, MN	Ware, Derrick	12/31/2015	11103	3	
1	RA	20409	B	Minnesota School of Business, Plymouth, MN	Wadlington, Maurice	12/31/2015	11103	2	
1	RA	11103	MAIN	Minnesota School of Business, Richfield, MN	Ware, Derrick	12/31/2015	11103	2	
1	RA	21959	B	Minnesota School of Business, Rochester, MN	Harazduk, Ian	12/31/2015	11103	2	
1	RA	21516	B	Minnesota School of Business, Waite Park, MN	Wadlington, Maurice	12/31/2015	11103	2	
1	RA	23885	B	Globe University-Moorhead, Moorhead, MN	Hartman, Chad	12/31/2015	11103	5	
Adriene Hobdy-IRC06									
# of Citations	Visit Type	ID Code	M/B	Campus Name	Staff	Grant Expiration	Main Campus ID	Level	
2	RA	22769	B	American Institute, Clifton, NJ	Morrison, Katie	12/31/2015	10428	1	
2	RA	237359	AL	Instituto De Banca Y Comercio, Los Colobos, Carolina, PR	Chambers, Jan	12/31/2015	10355	1	

1	BI	253255	MAIN	Louisiana Culinary Institute, Baton Rouge, LA	Chambers, Jan	N/A	253255	2
1	IG	10399	MAIN	Metro Business College, Cape Girardeau, MO	Hartman, Chad	12/31/2015	10399	N/A
2	RA	10341	AL	Metro Business College, Jefferson City, MO	Hartman, Chad	12/31/2015	10399	2
7	RA	10937	AL	Metro Business College, Rolla, MO	Chambers, Jan	12/31/2015	10399	2
3	RA	239628	AL	Stratford University - Alexandria Campus, Alexandria, VA	Hartman, Chad	12/31/2015	19411	5
2	BI	148277	MAIN	Universal Technology College of Puerto Rico, Aguadilla, PR	Ware, Derrick	12/31/2017	148277	3
6	IG	227723	M	SABER College, Miami, FL	Zeigler, Karly	N/A	227723	N/A
<b>Ed Krissler-IRC07</b>								
<b># of Citations</b>	<b>Visit Type</b>	<b>ID Code</b>	<b>M/B</b>	<b>Campus Name</b>	<b>Staff</b>	<b>Grant Expiration</b>	<b>Main Campus ID</b>	<b>Level</b>
5	IG	238527	M	Houstons Training and Education Center, Houston, TX	Hartman, Chad	N/A	238527	N/A
1	IG	257320	B	Jersey College - Ft. Lauderdale, Fort Lauderdale, FL	Obi, Chinita	N/A	251591	N/A
1	IG	257317	B	Jersey College - Jacksonville, Jacksonville, FL	Obi, Chinita	N/A	251591	N/A
2	IG	257314	B	Jersey College - Tampa, Tampa, FL	Obi, Chinita	N/A	251591	N/A
1	IG	257304	B	Jersey College, Ewing, NJ	Obi, Chinita	N/A	251591	N/A
1	IG	251591	M	Jersey College, Teterboro, NJ	Obi, Chinita	N/A	251591	N/A
15	NG	11332	M	Ridley-Lowell Business & Technical Institute, Binghamton, NY	Zeigler, Karly	12/31/2015	11332	01
1	SP	10874	M	Career Point College, San Antonio, TX	Walters-Gilliam, Perliter	12/31/2015	10874	03
5	RA	10874	M	Career Point College, San Antonio, TX	Walters-Gilliam, Perliter	12/31/2015	10874	3
<b>Judy Lima-IRC08</b>								
<b># of Citations</b>	<b>Visit Type</b>	<b>ID Code</b>	<b>M/AL</b>	<b>Campus Name</b>	<b>Staff</b>	<b>Grant Expiration</b>	<b>Main Campus ID</b>	<b>Level</b>
6	RA	108494	B	American National University, Canton, OH	Erby, Shameka	12/31/2015	10278	3
1	RA	11184	B	American National University, Charlottesville, VA	Moore, Niana	12/31/2015	10278	3
1	RA	21505	B	American National University, Cincinnati, OH	Wadlington, Maurice	12/31/2015	10278	3
3	RA	24636	B	American National University, Columbus, OH	Ware, Derrick	12/31/2015	10278	3
11	RA	11121	B	American National University, Harrisonburg, VA	Moore, Niana	12/31/2015	10278	4
6	RA	21196	B	American National University, Kettering, OH	Chambers, Jan	12/31/2015	10278	3
2	RA	10947	B	American National University, Lynchburg, VA	Morrison, Katie	12/31/2015	10278	4
1	RA	10422	B	American National University, Martinsville, VA	Ware, Derrick	12/31/2015	10278	3
1	RA	49448	B	American National University, Parkersburg, WV	Chambers, Jan	12/31/2015	10278	4
2	RA	11138	B	American National University, Princeton, WV	Harris, Tarrasia	12/31/2015	10278	3
3	RA	10278	Main	American National University, Salem, VA	Morrison, Katie	12/31/2015	10278	5
1	RA	23466	B	American National University, Youngstown, OH	Morrison, Katie	12/31/2015	10278	3
4	RA	20615	B	National College, Knoxville, TN	Morrison, Katie	12/31/2015	10278	3
<b>Christine Saadi-IRC09</b>								

Unable to Generate PDF

---

**From:** Susan Greer <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/C539AA149AE54C71A8D2BC2D86525DB6-SGREER>  
**Sent:** 2/4/2014 8:31:40 PM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**CC:** Steven Gelfound (b)(6)@acics.org; Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>  
**Subject:** PVP Alpha Test Results Slides - Jan2014.pptx  
**Attachments:** PVP Alpha Test Results Slides - Jan2014.pptx; Conor's Record as of Feb 4 2014.xlsx

AI

I wasn't pleased with the information for the Go To Meeting in Excel or Word documents and I was concerned we would have issues once we shared the documents and not all the data showing on the screen. So I put the information into a PowerPoint slide format. With your approval, we could use these slides for the February 26 AWARE also.

The only info that doesn't fit on a slide is the Master excel sheet that shows the data captured by the schools during the Alpha test and Conor's verification. I am prepared to show this first, then transition into the summary of that info by showing the slides if that meets with your approval.

Steve

I dumped your data into the slides also.

Sue

ACICS PLACEMENT VERIFICATION PROGRAM

ALPHA TEST

Placement Data Record

SUBMISSION DATE: \_\_\_\_\_

Placement Data Record

CAMPUS				STUDENT										PROGRAM		PLACEMENT		BASIS FOR CLASSIFICATION (Select one of the following three options)						Type of Position	Option C or D		
Campus Name	ACICS ID	City	State	Student ID	Student Name (Last, First)	Primary Phone Number (Include Area Code)	Additional Phone Number 1 (Include Area Code)	Additional Phone Number 2 (Include Area Code)	Student Email	Address 1	Student Email	Address 2	Completion/ Graduation Date (MM/DD/YYYY)	Program Name	CIP Code	SOC Position Title	Employer Generated Position Title (If different from SOC Position Title)	A		B		C				Type of Position (1) Secondary Option C or D	Option C or D
																		POSITION TITLE	SKILLS LEARNED	OBSTAINING	MAINTAINING	Current Position (Full-time position)	Current Position (Part-time position)	Current Position (Contract position)	Current Position (Seasonal position)		
Totals																		3	7	0	0	0	0	1	0		
EXAMPLE Institution	ACICS Test Institution	12345	Washington DC	(b)(6)	(b)(6)	(b)(6)	(b)(6)	(b)(6)	(b)(6)	(b)(6)	(b)(6)	11/15/2013	Paralegal Studies	431103	Paralegal			1						1			

ACICS PLACEMENT VERIFICATION PROGRAM

Placement Data Record

ALPHA TEST

Placement Data Record

SUBMISSION DATE:

CPC Classification (Select One)					EMPLOYMENT DETAILS				Company Point of Contact for Employment Verification (CPC)						
1	2	3	4	5	Employment Start Date	Placement Record Date	Placement Verification Date (If different from Placement Record Date)	Company Name (If self-employed, enter "Self-Employed")	Company Website Address	CPC Name (If applicable, Last Name, First Name)	CPC Position Title	CPC Primary Phone Number (Include Area Code)	CPC Address Phone Number (Include Area Code)	CPC Fax Number (Include Area Code)	CPC Email Address
					11/20/2013	1/20/2013	11/21/2013	ACICS Test Employment Inc.	<a href="http://www.acicstest.com">www.acicstest.com</a>	Sarah Fogler	HR Director	800-555-7777	303-555-2222 ext. 2881	303-555-7771	<a href="mailto:sarah@acicstest.com">sarah@acicstest.com</a>

<b>A</b>	<b>B</b>
<b>POSITION TITLE</b>	<b>SKILLS LEARNED</b>
<b>Full-time Position</b> (Included on posted list of job titles)	<b>Full-time Position</b> (Skills learned in program are required as a predominant component of full-time job)

## OBTAINING

<p style="text-align: center;"><b>(a)</b> <b>New Position</b> (Utilizes the skills and knowledge learned in program)</p>	<p style="text-align: center;"><b>(b)</b> <b>New Position</b> (Requires the credential provided through program)</p>
	(1) <i>Full-time, permanent work for</i>
	(2) <i>Part-time permanent work for</i>
	(3) <i>Self-employment with multiple</i>
	(4) <i>Independent contract work with</i>
	(5) <i>Temporary agency work (on job)</i>
	(6) <i>Temporary work (on jobs last</i>
	(7) <i>Practical training (as allowed)</i>
	(8) <i>Other paid work</i>

**C**

**STUDENT ATTESTATION**

**MAINTAINING**

<p><b>(c)</b> <b>Current Position</b> (Fufills requirements for professional development)</p>	<p><b>(d)</b> <b>Current Position</b> (Fufills requirements for possible future promotion)</p>
-------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------

*r a single employer (defined here as greater than or equal to*

*r a single employer (defined here as 7.5 to less than 20 hour*

*e possible customers (e.g., as a small business owner)*

*ith multiple possible customers (e.g., as a “free-lance” cont*

*jobs related to the field of study)*

*ting 1 month or more that could lead to repeated, sustained*

*d by a student visa)*

<p style="text-align: center;"><b>(e)</b> <b>Current Position</b> (Fufills goal of improving job-related skills)</p>
<p><i>o 20 hours per week)</i></p>
<p><i>s per week)</i></p>
<p><i>ractor)</i></p>
<p><i>employment)</i></p>

**ACICS PLACEMENT VERIFICATION PROGRAM**

**Placement Data Record**

**ALPHA TEST**

<b>ACICS ID</b>	<b>Completion/ Graduation Date</b>	<b>Placement Category</b>	<b>Employment Start Date</b>	<b>Days (Compl/Grad to Empl Record)</b>	<b>Placement Record Date</b>
-----------------	----------------------------------------	-------------------------------	----------------------------------	---------------------------------------------	----------------------------------



# Alpha Test Results - Average Days

(Placement Categories A & B Only)

18 Schools - 21 Placements - 10 Verified - 8 in Categories A & B

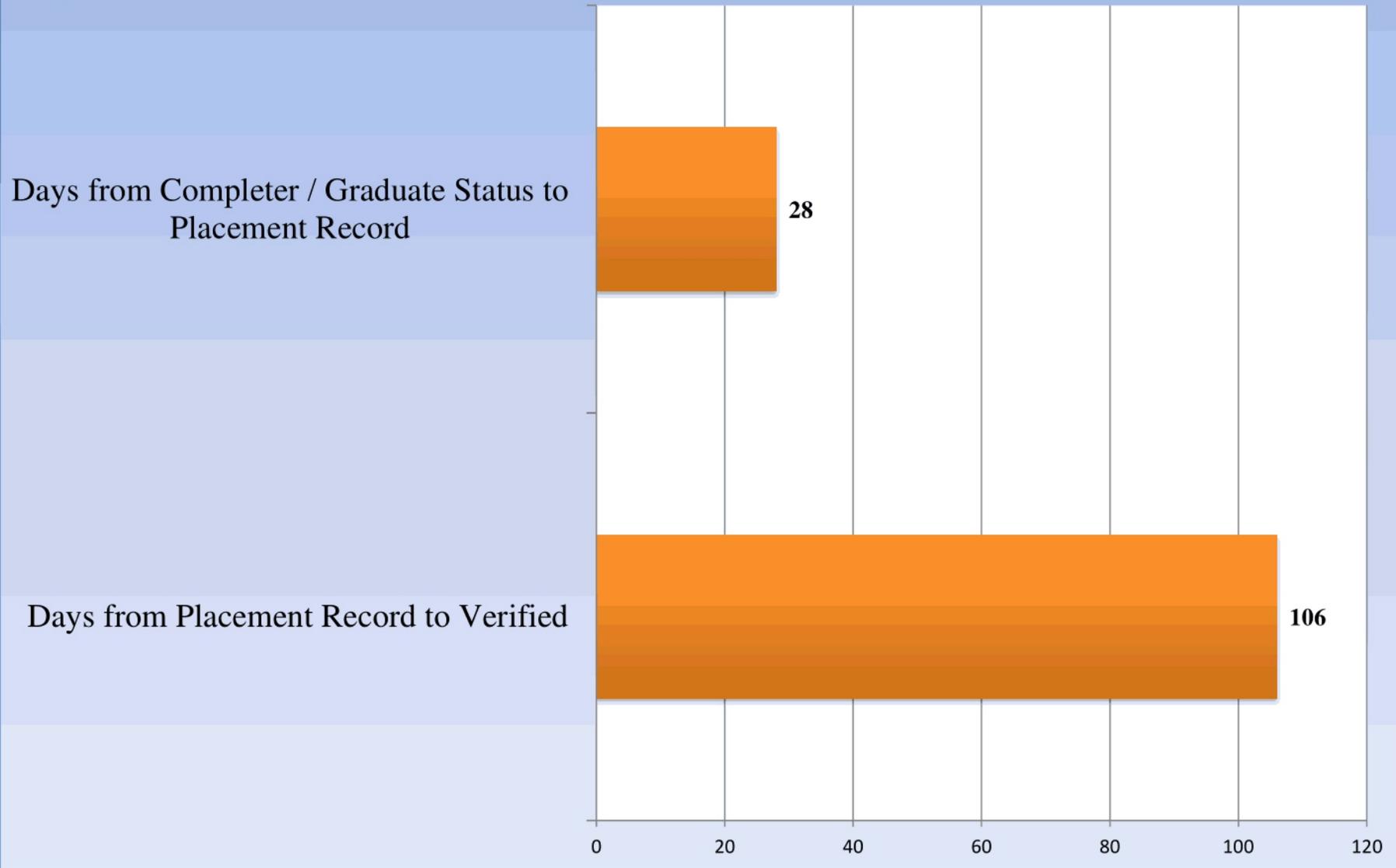




# Alpha Test Results - Average Days

(Placement Category C Only)

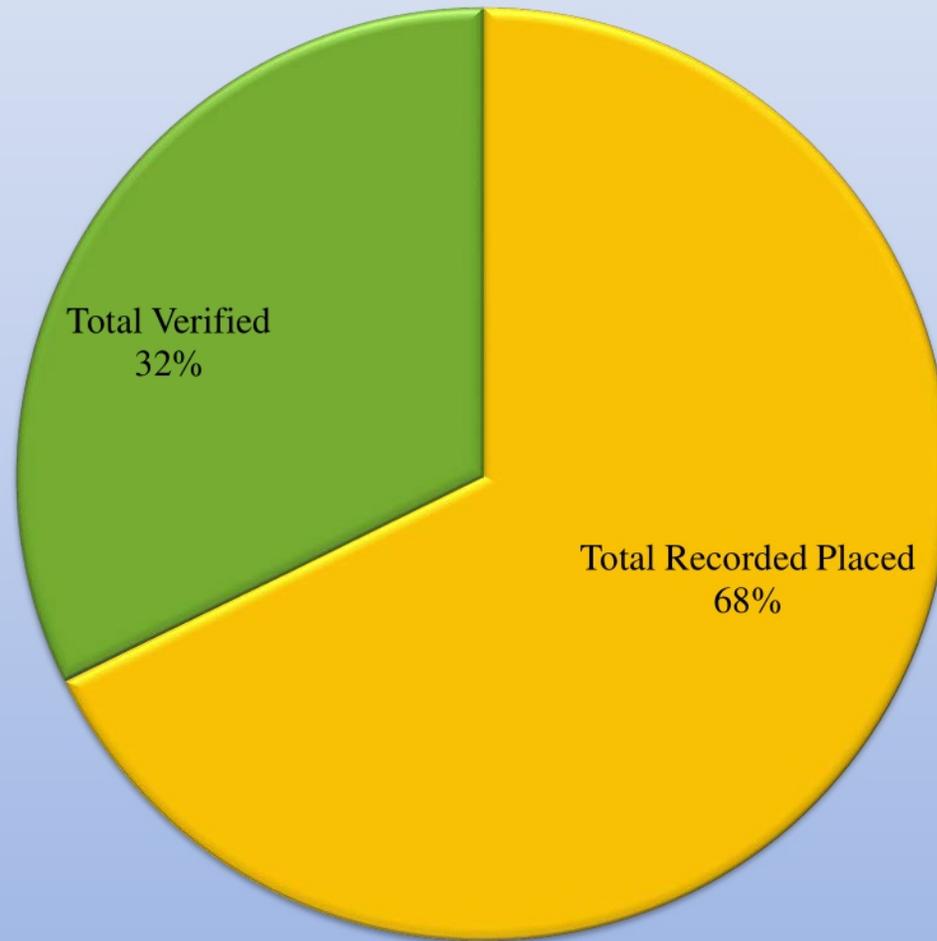
18 Schools - 21 Placements - 10 Verified - 2 in Category C





# Alpha Test Results Verification Percentage

*21 Placed Students - 10 Verified*



	<b>5</b>	<b>4</b>	<b>3</b>
1. Calls to Graduates/Completers to collect placement data	4	3	
2. Recording Placement Data (overall)	2	2	1
2(a) Student Data section	2	2	1
2(b) Placement Data section	2	2	1
2(c) Basis for Classification section	2	1	1
3. Collecting Placement Documentation	3	3	
3(a) Publish List of Job Titles	1	4	1
3(b) List of Major Job Skills Required	1	2	1
3(c) List of Major Job Skills Taught	1	3	1
3(d) Graduate Attestation for New Job			1
3(e) Graduate Attestation for Current Job			2
<b>TOTAL</b>	<b>18</b>	<b>22</b>	<b>10</b>

2	1	N/A	TOTAL
1		2	10
		4	9
		5	10
	1	4	10
	1	5	10
1	1	2	10
1		2	9
1	1	3	9
	1	3	9
	1	7	9
		7	9
4	6	44	

---

**From:** Anthony Bieda <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/3625966AA21B477EA17337561576FD9F-ABIEDA>  
**Sent:** 12/17/2015 12:00:32 PM -0500  
**To:** Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>; Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>; Ian Harazduk <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/653bda8a64144114820bfcfb53b7514e-IHarazduk>  
**CC:** Susan Greer <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/c539aa149ae54c71a8d2bc2d86525db6-sgreer>; Perliter Walters-Gilliam <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/6f0efc3dd0614f609e6b1f2e85504411-PWGilliam>; Terron King <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/ecc7fd59f77e45b5905f0c554cff080f-ting>  
**Subject:** RE: ACICS Media Sweep | December 17, 2015

Thanks Joseph.

**Anthony S. Bieda**

Vice President for External Affairs

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

www.acics.org | 202.336.6781 - p | 202.842.2593 - f

Follow us on Twitter - <http://twitter.com/acicsaccredits>

Like us on Facebook - <http://facebook.com/acicsaccredits>

---

CONFIDENTIALITY NOTICE:

This communication is only intended for the persons or entities to which it is addressed or copied and may contain information that is confidential and/or privileged in some way. Distribution or copying of this communication or the information contained herein is not expressly authorized. ACICS reserves the right to disclose this communication as required by law without the consent of the persons or entities to which this communication is addressed.

---

**From:** Joseph Gurubatham  
**Sent:** Thursday, December 17, 2015 11:58 AM  
**To:** Anthony Bieda; Albert C. Gray; Ian Harazduk

**Cc:** Joseph Gurubatham; Susan Greer; Perliter Walters-Gilliam; Terron King  
**Subject:** RE: ACICS Media Sweep | December 17, 2015

Dear Tony:

Ian is out today. As far as I know, AI was apparently notified before a public disclosure was made. We have not received any written notification.

We have not received any teach-out plan because the understanding is that the schools will teach out all their current students. The schools may be kept open for another two years (2017).

Given these preliminary information, we need to decide how to proceed as far as informing state jurisdictions.

Joseph

**Joseph E. Gurubatham, Ed.D.**

**Executive Vice President, Accreditation and Institutional Development**

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

[www.acics.org](http://www.acics.org) | 202.336.6797 - p | 202.842.2593 – f

---

**From:** Anthony Bieda  
**Sent:** Thursday, December 17, 2015 11:53 AM  
**To:** Albert C. Gray; Joseph Gurubatham; Ian Harazduk  
**Subject:** FW: ACICS Media Sweep | December 17, 2015

To Jake's question:

Apparently ACICS was notified in advance of the public disclosure yesterday (correct?)

Have we received a teach-out plan? Have we reviewed it? Has it been approved or

deemed complete or acceptable?

Have we communicated with any of the state jurisdictions where these closing LCBs are located?

Let me know!

**Anthony S. Bieda**

Vice President for External Affairs

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

[www.acics.org](http://www.acics.org) | 202.336.6781 - p | 202.842.2593 - f

Follow us on Twitter - <http://twitter.com/acicsaccredits>

Like us on Facebook - <http://facebook.com/acicsaccredits>

---

CONFIDENTIALITY NOTICE:

This communication is only intended for the persons or entities to which it is addressed or copied and may contain information that is confidential and/or privileged in some way. Distribution or copying of this communication or the information contained herein is not expressly authorized. ACICS reserves the right to disclose this communication as required by law without the consent of the persons or entities to which this communication is addressed.

---

**From:** Jake Lynn [[mailto:\(b\)\(6\)@Storypartnersdc.com](mailto:(b)(6)@Storypartnersdc.com)]

**Sent:** Thursday, December 17, 2015 11:41 AM

**To:** Anthony Bieda

**Cc:** Debra Cabral; Quentin Dean

**Subject:** ACICS Media Sweep | December 17, 2015

Tony -

In case you haven't been notified, take note of the new set of ACICS-accredited campuses that will be closed over the next year. It doesn't sound like Career Education Corp. followed protocol in Massachusetts, as far as a teach out plan. For media purposes we should be prepared to communicate whether Career Ed Corp. notified ACICS of the Cordon Bleu closure plans appropriately, and whether the

Council has accepted its plan.

Quentin – Can you determine how many total students attend the 15 Le Cordon Bleu campuses that are accredited by ACICS?

Thanks,

Jake

### **ACICS MEDIA SWEEP**

**December 17, 2015**

[Inside Higher Ed: Career Ed Closing Down Le Cordon Bleu Operations](#) (National, Negative)

Career Education Corporation announced yesterday that it will stop enrolling new students at the Le Cordon Bleu Colleges of Culinary Art after Jan. 4, 2016, and wind down operations.

The for-profit company attempted to sell the 16 culinary campuses this year, but negotiations with a potential buyer failed. Le Cordon Bleu was the for-profit company's most well-known brand. The campuses are expected to remain open until September 2017.

"New federal regulations make it difficult to project the future for career schools that have higher operating costs, such as culinary schools that require expensive commercial kitchens and ongoing food costs," said Todd Nelson, president and chief executive officer of Career Ed, in a news release. "Despite our best efforts to find a new caretaker for these well-renowned culinary colleges, we could not reach an agreement that we believe was in the best interests of both our students and our stockholders."

The for-profit plans to "refocus" resources on Career Ed's online university and provide Le Cordon Bleu students the appropriate resources in the "teach out."

Massachusetts Commissioner of Higher Education Carlos Santiago expressed his displeasure with the college's closing. Le Cordon Bleu enrolled 256 Massachusetts students, of which 29 are military veterans.

"I am disappointed to learn that the parent company of Le Cordon Bleu chose to announce its closure plans to the media before notifying the Department of Higher Education," Santiago said in a news release. "Massachusetts law requires notification of an institution's shutdown plans as far in advance as possible, and such plans must be approved by the department before implementation. It is the commonwealth, through my office, that will determine whether the September 2017 closure plans move forward, or whether an alternate closure plan is deemed to be in the best interest of students."

#### [Buzzfeed News: Le Cordon Bleu Will Close All U.S. Schools](#) (National, Negative)

All 16 Le Cordon Bleu cooking schools in the U.S. will be shut down, with the for-profit college operator that owns them citing the impact of the federal government's new regulations on career colleges.

Career Education Corporation had previously said it was looking to sell off its Le Cordon Bleu culinary schools. But on Wednesday, the company announced it would instead close down the campuses — a quicker and ultimately cheaper option than going after a sale, according to the company. Current students will finish their courses but the schools will stop enrolling new students in January.

Internationally, Le Cordon Bleu is the world's largest cooking and hospitality school, perhaps best known for its Paris flagship location, where Julia Child was a student. In the United States, thanks to a marketing agreement with Career Education Corp., Le Cordon Bleu became a chain of for-profit schools strung throughout the country, offering cooking classes alongside government-subsidized associate's degrees and even online degrees in hospitality and management.

The company's advertisements, featuring white-coated chefs with flashing knives entreating students to "follow your passion," were shown frequently in the 2000s. But Le Cordon Bleu's trade degrees — which had seen huge surges in popularity during the recession — were threatened by the Obama administration's gainful employment rule, which cuts off federal financial aid to schools where graduates borrow money at high rates to pay for school but earn little after graduation.

In accusations that echoed those made against many other for-profit colleges, several Career-owned Le Cordon Bleu schools have been accused of misleading students about their chances of getting well-paying jobs, and falsifying job placement rates among graduates.

Many Le Cordon Bleu graduates, according to allegations in a class-action lawsuit the company settled for \$40 million, made salaries of \$12 an hour and worked in jobs that did not require training, as line cooks and baristas.

Career Education Corporation announced in May that it planned to exit the career education business altogether, focusing on online schools that have lower margins and enroll less risky students than career colleges.

#### [Inside Higher Ed: Modest Increases for Student Aid, Research in Spending Bill](#) (National, Neutral)

Congressional leaders early Wednesday morning unveiled the details of a government spending bill that would boost some student aid and federal research funding.

The spending deal would allow the maximum Pell Grant to increase by \$140 to \$5,915 for the 2016-17 academic year. Funding for the TRIO program would jump by \$60 million to \$900 million, and the GEAR UP program would receive \$322.8 million, a \$21 million boost from the current year.

Campus-based aid programs like the Supplemental Educational Opportunity Grants and Federal Work-Study would continue to be funded at their current levels.

The legislation boosts spending on the National Institutes of Health by nearly \$2 billion, to \$32 billion. The National Science Foundation would receive \$7.5 billion, a \$112 million increase from its current level.

The bill, which is expected to clear the House and Senate this week and ultimately be signed by President Obama, would fund the federal government through next September.

It does not contain any provisions that block the Obama administration's higher education regulations -- such as its gainful employment rule, aimed at for-profit

colleges -- as some Republicans had been seeking.

And The New York Times reported that a provision that would have benefited the for-profit college chain Education Management Corporation in a dispute with its bondholders over its debt restructuring was ultimately dropped from the bill.

The spending bill also contains a provision that would change how the Education Department hires companies to process student loan payments. The change would likely reduce the department's reliance on its current four large loan servicers -- Navient, Nelnet, Fed Loan Servicing (PHEAA) and Great Lakes -- and boost servicing business for nonprofit state loan agencies.

In addition, the bill would increase the amount of money that guaranty agencies that insure old federal student loans under the bank-based lending program receive from the Education Department when borrowers default on their loans. Lawmakers also instructed the department to produce a report detailing how it will help those guaranty agencies, whose loan portfolios have shrunk since the Obama administration's switch to 100 percent direct lending.

Lawmakers separately released late Tuesday a deal on tax legislation that would make permanent the American Opportunity Tax Credit as well as extend the tuition tax deduction.

---

**From:** Joseph Gurubatham <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/2839EEC7707F4128A4DE87103ED162F4-JGURUBATHAM>

**Sent:** 12/17/2015 11:58:19 AM -0500

**To:** Anthony Bieda <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/3625966aa21b477ea17337561576fd9f-ABieda>; Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>; Ian Harazduk <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/653bda8a64144114820bfcfb53b7514e-IHarazduk>

**CC:** Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>; Susan Greer <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/c539aa149ae54c71a8d2bc2d86525db6-sgreer>; Perliter Walters-Gilliam <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/6f0efc3dd0614f609e6b1f2e85504411-PWGilliam>; Terron King <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/ecc7fd59f77e45b5905f0c554cff080f-tking>

**Subject:** RE: ACICS Media Sweep | December 17, 2015

Dear Tony:

Ian is out today. As far as I know, AI was apparently notified before a public disclosure was made. We have not received any written notification.

We have not received any teach-out plan because the understanding is that the schools will teach out all their current students. The schools may be kept open for another two years (2017).

Given these preliminary information, we need to decide how to proceed as far as informing state jurisdictions.

Joseph

**Joseph E. Gurubatham, Ed.D.**

**Executive Vice President, Accreditation and Institutional Development**

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

[www.acics.org](http://www.acics.org) | 202.336.6797 - p | 202.842.2593 – f

---

**From:** Anthony Bieda  
**Sent:** Thursday, December 17, 2015 11:53 AM  
**To:** Albert C. Gray; Joseph Gurubatham; Ian Harazduk  
**Subject:** FW: ACICS Media Sweep | December 17, 2015

To Jake's question:

Apparently ACICS was notified in advance of the public disclosure yesterday (correct?)

Have we received a teach-out plan? Have we reviewed it? Has it been approved or deemed complete or acceptable?

Have we communicated with any of the state jurisdictions where these closing LCBs are located?

Let me know!

**Anthony S. Bieda**

Vice President for External Affairs

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

[www.acics.org](http://www.acics.org) | 202.336.6781 - p | 202.842.2593 - f

Follow us on Twitter - <http://twitter.com/acicsaccredits>

Like us on Facebook - <http://facebook.com/acicsaccredits>

## CONFIDENTIALITY NOTICE:

This communication is only intended for the persons or entities to which it is addressed or copied and may contain information that is confidential and/or privileged in some way. Distribution or copying of this communication or the information contained herein is not expressly authorized. ACICS reserves the right to disclose this communication as required by law without the consent of the persons or entities to which this communication is addressed.

---

**From:** Jake Lynn [mailto:(b)(6)@Storypartnersdc.com]  
**Sent:** Thursday, December 17, 2015 11:41 AM  
**To:** Anthony Bieda  
**Cc:** Debra Cabral; Quentin Dean  
**Subject:** ACICS Media Sweep | December 17, 2015

Tony –

In case you haven't been notified, take note of the new set of ACICS-accredited campuses that will be closed over the next year. It doesn't sound like Career Education Corp. followed protocol in Massachusetts, as far as a teach out plan. For media purposes we should be prepared to communicate whether Career Ed Corp. notified ACICS of the Cordon Bleu closure plans appropriately, and whether the Council has accepted its plan.

Quentin – Can you determine how many total students attend the 15 Le Cordon Bleu campuses that are accredited by ACICS?

Thanks,

Jake

**ACICS MEDIA SWEEP****December 17, 2015**

[Inside Higher Ed: Career Ed Closing Down Le Cordon Bleu Operations](#) (National, Negative)

Career Education Corporation announced yesterday that it will stop enrolling new students at the Le Cordon Bleu Colleges of Culinary Art after Jan. 4, 2016, and wind down operations.

The for-profit company attempted to sell the 16 culinary campuses this year, but negotiations with a potential buyer failed. Le Cordon Bleu was the for-profit company's most well-known brand. The campuses are expected to remain open until September 2017.

"New federal regulations make it difficult to project the future for career schools that have higher operating costs, such as culinary schools that require expensive commercial kitchens and ongoing food costs," said Todd Nelson, president and chief executive officer of Career Ed, in a news release. "Despite our best efforts to find a new caretaker for these well-renowned culinary colleges, we could not reach an agreement that we believe was in the best interests of both our students and our stockholders."

The for-profit plans to "refocus" resources on Career Ed's online university and provide Le Cordon Bleu students the appropriate resources in the "teach out."

Massachusetts Commissioner of Higher Education Carlos Santiago expressed his displeasure with the college's closing. Le Cordon Bleu enrolled 256 Massachusetts students, of which 29 are military veterans.

"I am disappointed to learn that the parent company of Le Cordon Bleu chose to announce its closure plans to the media before notifying the Department of Higher Education," Santiago said in a news release. "Massachusetts law requires notification of an institution's shutdown plans as far in advance as possible, and such plans must be approved by the department before implementation. It is the commonwealth, through my office, that will determine whether the September 2017 closure plans move forward, or whether an alternate closure plan is deemed to be in the best interest of students."

[Buzzfeed News: Le Cordon Bleu Will Close All U.S. Schools](#) (National, Negative)

All 16 Le Cordon Bleu cooking schools in the U.S. will be shut down, with the for-profit college operator that owns them citing the impact of the federal government's new regulations on career colleges.

Career Education Corporation had previously said it was looking to sell off its Le Cordon Bleu culinary schools. But on Wednesday, the company announced it would instead close down the campuses — a quicker and ultimately cheaper option than going after a sale, according to the company. Current students will finish their courses but the schools will stop enrolling new students in January.

Internationally, Le Cordon Bleu is the world's largest cooking and hospitality school, perhaps best known for its Paris flagship location, where Julia Child was a student. In the United States, thanks to a marketing agreement with Career Education Corp., Le Cordon Bleu became a chain of for-profit schools strung throughout the country, offering cooking classes alongside government-subsidized associate's degrees and even online degrees in hospitality and management.

The company's advertisements, featuring white-coated chefs with flashing knives entreating students to "follow your passion," were shown frequently in the 2000s. But Le Cordon Bleu's trade degrees — which had seen huge surges in popularity during the recession — were threatened by the Obama administration's gainful employment rule, which cuts off federal financial aid to schools where graduates borrow money at high rates to pay for school but earn little after graduation.

In accusations that echoed those made against many other for-profit colleges, several Career-owned Le Cordon Bleu schools have been accused of misleading students about their chances of getting well-paying jobs, and falsifying job placement rates among graduates.

Many Le Cordon Bleu graduates, according to allegations in a class-action lawsuit the company settled for \$40 million, made salaries of \$12 an hour and worked in jobs that did not require training, as line cooks and baristas.

Career Education Corporation announced in May that it planned to exit the career education business altogether, focusing on online schools that have lower margins and enroll less risky students than career colleges.

[Inside Higher Ed: Modest Increases for Student Aid, Research in Spending Bill](#)  
(National, Neutral)

Congressional leaders early Wednesday morning unveiled the details of a government spending bill that would boost some student aid and federal research funding.

The spending deal would allow the maximum Pell Grant to increase by \$140 to \$5,915 for the 2016-17 academic year. Funding for the TRIO program would jump by \$60 million to \$900 million, and the GEAR UP program would receive \$322.8 million, a \$21 million boost from the current year.

Campus-based aid programs like the Supplemental Educational Opportunity Grants and Federal Work-Study would continue to be funded at their current levels.

The legislation boosts spending on the National Institutes of Health by nearly \$2 billion, to \$32 billion. The National Science Foundation would receive \$7.5 billion, a \$112 million increase from its current level.

The bill, which is expected to clear the House and Senate this week and ultimately be signed by President Obama, would fund the federal government through next September.

It does not contain any provisions that block the Obama administration's higher education regulations -- such as its gainful employment rule, aimed at for-profit colleges -- as some Republicans had been seeking.

And The New York Times reported that a provision that would have benefited the for-profit college chain Education Management Corporation in a dispute with its bondholders over its debt restructuring was ultimately dropped from the bill.

The spending bill also contains a provision that would change how the Education Department hires companies to process student loan payments. The change would likely reduce the department's reliance on its current four large loan servicers -- Navient, Nelnet, Fed Loan Servicing (PHEAA) and Great Lakes -- and boost servicing business for nonprofit state loan agencies.

In addition, the bill would increase the amount of money that guaranty agencies that insure old federal student loans under the bank-based lending program receive from the Education Department when borrowers default on their loans. Lawmakers also instructed the department to produce a report detailing how it will help those guaranty agencies, whose loan portfolios have shrunk since the Obama administration's switch to 100 percent direct lending.

Lawmakers separately released late Tuesday a deal on tax legislation that would make permanent the American Opportunity Tax Credit as well as extend the tuition tax deduction.



---

**From:** Anthony Bieda <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/3625966AA21B477EA17337561576FD9F-ABIEDA>  
**Sent:** 5/6/2015 3:31:20 PM -0400  
**To:** Steven Gelfound (b)(6)@acics.org>  
**CC:** Jeff Olszewski <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/5b5c75d2faf243ad81863a2950d5c8f9-JOlszewski>; Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** RE: Budget cuts = no more Meltwater News

Or teach Quentin or the receptionist to do so:

ACICS

Accrediting Council for Independent Colleges and Schools

Dr. Albert Gray

Career and technical education

Accreditation

Council for Higher Education Accreditation (CHEA)

Corinthian

Everest

Art Institutes

Brown Mackey

Sanford Brown

Le Cordon Bleu

ITT Tech

ITTESI

Virginia College

Daymar

National College

Miller Motte

Miami Jacobs

Westwood

Brooks Institute

IADT

Lincoln Tech

Carrington College

Kaplan College

Charter Education

Premier Education

Career Education Corporation

Globe University

Bryan College

Etc etc etc

**Anthony S. Bieda**

Vice President for External Affairs

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

www.acics.org | 202.336.6781 - p | 202.842.2593 - f

Follow us on Twitter - <http://twitter.com/acicsaccredits>

Like us on Facebook - <http://facebook.com/acicsaccredits>

---

CONFIDENTIALITY NOTICE:

This communication is only intended for the persons or entities to which it is addressed or copied and may contain information that is confidential and/or privileged in some way. Distribution or copying of this communication or the information contained herein is not expressly authorized. ACICS reserves the right to disclose this communication as required by law without the consent of the persons or entities to which this communication is addressed.

---

**From:** Steven Gelfound  
**Sent:** Wednesday, May 06, 2015 3:17 PM  
**To:** Anthony Bieda  
**Cc:** Jeff Olszewski; Albert C. Gray

**Subject:** Re: Budget cuts = no more Meltwater News

Tony

If you tell me what the key words you are looking for, I will build the alerts

Off hand thinking

ACICS

Accrediting Council for Independent Colleges and Schools

Dr. Albert Gray

---

Steven Gelfound

On May 6, 2015, at 3:10 PM, Anthony Bieda (b)(6) [@acics.org](mailto:(b)(6)@acics.org)> wrote:

FYI, I have cancelled this news clips service for 2015-2016 budget year.

It reflects cost avoidance of about \$9K, but we will need to have the receptionist/chief administrative support person pitch in and snag clips of the internet.

Steven can give us some ideas about which search tools (i.e., Google Alerts) would best support this activity.

- Meltwater News License and SMU (Jun 17, 2015 - Jun 16, 2016)  
5,000.00 USD

- Statistics (Jun 17, 2015 - Jun 16, 2016)

4,000.00 USD

9,000.00 USD

**Anthony S. Bieda**

Vice President for External Affairs

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

[www.acics.org](http://www.acics.org) | 202.336.6781 - p | 202.842.2593 - f

Follow us on Twitter - <http://twitter.com/acicsaccredits>

Like us on Facebook - <http://facebook.com/acicsaccredits>

---

CONFIDENTIALITY NOTICE:

This communication is only intended for the persons or entities to which it is addressed or copied and may contain information that is confidential and/or privileged in some way. Distribution or copying of this communication or the information contained herein is not expressly authorized. ACICS reserves the right to disclose this communication as required by law without the consent of the persons or entities to which this communication is addressed.

---

**From:** Jill DeAtley <(b)(6)@careered.com>  
**Sent:** 2/12/2016 12:14:07 PM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**CC:** Ian Harazduk <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/653bda8a64144114820bfcfb53b7514e-IHarazduk>  
**Subject:** RE: California Campuses - Teach -Out Plan Supplement

Thank you for your review and response. Have a great President's Day weekend.

Jill

---

**From:** Albert C. Gray [mailto:(b)(6)@acics.org]  
**Sent:** Friday, February 12, 2016 11:11 AM  
**To:** Jill DeAtley  
**Cc:** Ian Harazduk  
**Subject:** California Campuses - Teach -Out Plan Supplement

Dear Ms. DeAtley,

RE: Le Cordon Bleu College of Culinary Arts, Sacramento, CA, ACICS ID: 00023522

Le Cordon Bleu College of Culinary Arts, San Francisco, CA ACICS ID: 00048280

Le Cordon Bleu College of Culinary Arts, Pasadena, CA, ACICS ID: 00019019

ACICS is in receipt of Career Education Corporation's letter of February 11, 2016 in which a supplement to the teach-out plans for the above referenced campuses is presented. ACICS finds this supplement to be compatible with the existing teach-out plans, and is in the interest of students completing their programs of study. The supplement is, therefore, acceptable to ACICS. Thank you for keeping ACICS apprised of activities related to the teach-out process.

*Albert C. Gray*

**Albert C. Gray, Ph.D.**

President & CEO

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

[www.acics.org](http://www.acics.org) | 202.336.6778 - p | 202.464.5621 – f | 202.306-4864 - c

Follow us on Twitter - <http://twitter.com/acicsaccredits>

Like us on Facebook - <http://facebook.com/acicsaccredits>

---

**From:** Jill DeAtley <(b)(6)@careered.com>  
**Sent:** 6/3/2014 1:27:52 PM -0400  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** RE: CEC - Unpaid Sustaining Fee Invoice  
**Attachments:** Career Education Unpaid Sustaining Fee Invoice - RESPONSE REQUESTED

I wanted to let you know that I still haven't heard anything back from the accounting staff regarding the status of this invoice, so I sent another reminder today (attached).

Jill

---

**From:** Jill DeAtley  
**Sent:** Friday, May 23, 2014 9:42 AM  
**To:** Albert C. Gray  
**Subject:** CEC - Unpaid Sustaining Fee Invoice

Al,

I enjoyed our chat this morning and your insights regarding the bylaws change for Commissioner eligibility.

Regarding a CEC-related matter that we discussed, I have attached the history on this inquiry which dates back to December 2013. I'm glad to hear that you concur with my assessment that a fee is not required and will watch for written confirmation from ACICS that this invoice issue has been resolved.

Enjoy your holiday weekend!

Jill

---

*Jill A. DeAtley*

Vice President of Compliance, Career Education Corporation

Vice President, Career Education Scholarship Fund

847/585-2627 direct; (b)(6)

---

**From:** Jill DeAtley  
**Sent:** Tuesday, May 06, 2014 3:06 PM  
**To:** Trina Green; (b)(6)@acics.org  
**Cc:** (b)(6)@acics.org  
**Subject:** RE: unpaid sustaining fee invoice

Trina and Elizabeth,

I am following up on my request for information regarding this inquiry. Can you please provide me with confirmation that the matter is closed based on the information that I provided to you in March 2014? I appreciate your assistance.

Jill

---

*Jill A. DeAtley*

Vice President of Compliance, Career Education Corporation

Vice President, Career Education Scholarship Fund

847/585-2627 direct; (b)(6)

---

**From:** Elizabeth Jackson [mailto:(b)(6)@acics.org]  
**Sent:** Monday, March 24, 2014 9:09 AM  
**To:** Jill DeAtley  
**Cc:** Trina Green  
**Subject:** RE: unpaid sustaining fee invoice

Good morning Jill,

I do not have any update for you at this time but Trina will be in the office on the 27<sup>th</sup> and I will follow up with her to ensure you have the required information needed by the 28th.

---

**From:** Jill DeAtley [mailto:(b)(6)@careered.com]  
**Sent:** Sunday, March 23, 2014 1:29 PM

**To:** Elizabeth Jackson  
**Cc:** Jill DeAtley; Trina Green  
**Subject:** FW: unpaid sustaining fee invoice

Elizabeth,

I got Trina's vacation note. I am also on vacation this week, but would like to know the status so I can follow-up upon my return. If you have any information, I'd appreciate an update. Thank you.

Jill DeAtley

---

**From:** Jill DeAtley  
**Sent:** Sunday, March 23, 2014 12:27 PM  
**To:** 'Trina Green'  
**Cc:** Jill DeAtley  
**Subject:** FW: unpaid sustaining fee invoice

Trina,

Checking in on the status of this inquiry. I will be on vacation from today through 3/28, back in the office on 3/31. Could you please give me an update by 3/28 so I have it when I return? Thanks.

Jill

---

**From:** Jill DeAtley  
**Sent:** Thursday, March 13, 2014 4:27 PM  
**To:** Trina Green  
**Subject:** RE: unpaid sustaining fee invoice

As a reminder, the change in campus status took place in August 2012. They paid their 2012/13 sustaining in the fall of 2012. By the time the ACICS fiscal year which started 7/1/13 started, they had already been classified as a campus addition, part of LCB Pasadena. It's unclear to me why they would be billed a sustaining fee for the ACICS fiscal year 7/1/13-6/30/14 when they were an approved part of LCB Pasadena starting on 8/20/12. The AFR which was filed in June 2013 included their

revenue with Pasadena. They did not file their own AFR.

Jill

---

**From:** Trina Green [mailto:(b)(6)@acics.org]  
**Sent:** Thursday, March 13, 2014 4:01 PM  
**To:** Jill DeAtley  
**Subject:** RE: unpaid sustaining fee invoice

Jill you are correct and I do recall getting your email but the invoice was generated before the change took place and therefore I would need to forward your answer to Jeff. Technically any institution that is open and operating as of July 1 of that year gets a sustaining fee invoice.

---

**From:** Jill DeAtley [mailto:(b)(6)@careered.com]  
**Sent:** Thursday, March 13, 2014 4:32 PM  
**To:** Trina Green  
**Subject:** RE: unpaid sustaining fee invoice

Trina,

On 12/5/13, I received an inquiry from ACICS regarding this invoice, both in terms of a copy of the invoice and a call from Elizabeth Jackson which was directed to our Accounts Payable Department. In response, I send the attached e-mail to you and then forwarded it to Elizabeth (with a copy to you) when I learned that she is the one who had called our office. I did not receive a reply back, but since there was no other follow-up I assumed that this issue had been closed on your end.

I am providing this information in response to your current inquiry about the same invoice. This invoice was issued for a campus (located in Hollywood, CA) which changed its status from an additional location to a campus addition on 8/20/2012. The location paid its sustaining fee for 2012/13 but was no longer required to pay a separate sustaining fee since it is a campus addition. Its revenue was reported as part of the its main campus, Le Cordon Bleu in Pasadena, CA beginning with the 2012 AFR which was filed in June 2013.

Based on this information, I request that this invoice be voided since campus additions do not pay sustaining fees. Please contact me once you review this information so we can bring this matter to a close.

Jill

---

*Jill A. DeAtley*

Vice President of Regulatory Review, Career Education Corporation

Vice President, Career Education Scholarship Fund

847/585-2627 direct; (b)(6)

---

**From:** Trina Green [mailto:(b)(6)@acics.org]

**Sent:** Thursday, March 13, 2014 2:09 PM

**To:** Jill DeAtley

**Subject:** unpaid sustaining fee invoice

Hi there Jill, I was wondering if you could look into the payment for the unpaid attached Sustaining fee invoice. I researched the last payment received for Sustaining fees which was in the total of \$437430.00 however it was short by \$7,120.00 which is severely past due. Please feel free to contact me directly on the number below, with any questions or concerns that you might have.

Have a great day

*Trina T. Green*

*750 First Street NE, Suite 980*

*Washington, DC 20002*

*202-336-6786*

*Experience is the best teacher!*

---

**From:** Susan Greer <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/C539AA149AE54C71A8D2BC2D86525DB6-SGREER>  
**Sent:** 3/7/2014 9:09:03 AM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** RE: Course Description Change Notification

Al

It doesn't rise to the level of a non-sub as there isn't a revision to the total hours, total credit hours, or course revisions. Schools will often change the course numbering system and since our criteria requires notification of changes to their program activity, they send this type of communication. I desire is to have this as one of our electronic notifications – zero cost, but more structured with the submitting and receiving procedures.

Sue

---

**From:** Albert C. Gray  
**Sent:** Friday, March 07, 2014 7:59 AM  
**To:** Susan Greer  
**Subject:** Re: Course Description Change Notification

When I get these types of notifications I send them to you and or Joseph so you can route them to the appropriate AID staff. Is this a non-sub or does it not even rise to that level?

Sent from my iPad

On Mar 6, 2014, at 8:27 PM, "Susan Greer" <(b)(6)@acics.org> wrote:

Al

Our analyst can respond to receiving this information if you wish. This type of activity usually is sent to us through the analyst and we save to the EDM and acknowledge receipt.

Sue

---

**From:** Albert C. Gray  
**Sent:** Thursday, March 06, 2014 5:33 PM  
**To:** Susan Greer

**Subject:** Fwd: Course Description Change Notification

Sent from my iPad

Begin forwarded message:

**From:** Joe Hardiman <(b)(6)@orlando.chefs.edu>  
**Date:** March 6, 2014 at 4:02:37 PM EST  
**To:** (b)(6)@acics.org" <(b)(6)@acics.org>  
**Cc:** LCB Document Collection  
(b)(6)@careered.com>  
**Subject: Course Description Change Notification**

Dear Dr. Gray,

Good afternoon from Le Cordon Bleu College of Culinary Arts  
Orlando,

I trust that when this correspondence reaches you that you  
are in good health.

Attached is a Course Description Change Notification for your  
files.

Should you have any questions on this topic please do not  
hesitate to contact me.

Best Regards,

Joe

---

**From:** Susan Greer <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/C539AA149AE54C71A8D2BC2D86525DB6-SGREER>  
**Sent:** 3/6/2014 8:27:06 PM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** RE: Course Description Change Notification

Al

Our analyst can respond to receiving this information if you wish. This type of activity usually is sent to us through the analyst and we save to the EDM and acknowledge receipt.

Sue

---

**From:** Albert C. Gray  
**Sent:** Thursday, March 06, 2014 5:33 PM  
**To:** Susan Greer  
**Subject:** Fwd: Course Description Change Notification

Sent from my iPad

Begin forwarded message:

**From:** Joe Hardiman <(b)(6)@orlando.chefs.edu>  
**Date:** March 6, 2014 at 4:02:37 PM EST  
**To:** (b)(6)@acics.org" (b)(6)@acics.org>  
**Cc:** LCB Document Collection <(b)(6)@careered.com>  
**Subject: Course Description Change Notification**

Dear Dr. Gray,

Good afternoon from Le Cordon Bleu College of Culinary Arts Orlando,

I trust that when this correspondence reaches you that you are in good health.

Attached is a Course Description Change Notification for your files.

Should you have any questions on this topic please do not hesitate to contact me.

Best Regards,

Joe

---

**From:** Jill DeAtley [(b)(6)]@careered.com>  
**Sent:** 2/12/2016 11:51:35 AM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**CC:** Deborah Hill <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/255e33f944f44532a6ec364a80117b1b-dhill>  
**Subject:** RE: LCB - California Campuses - Teach-Out Plan Supplement - FOLLOW-UP - Time Sensitive

We had planned to have this completed no later than 9 am Pacific which is approaching shortly. Do you expect Ian to be able to complete this within the next few minutes?

Alternatively, an e-mail (preferably a new, clean one without a lot of our back and forth) confirming receipt of the update, listing the campuses, and stating that it is acceptable to ACICS would also meet our needs.

Jill

---

**From:** Albert C. Gray [mailto:(b)(6)]@acics.org]  
**Sent:** Friday, February 12, 2016 10:30 AM  
**To:** Jill DeAtley  
**Cc:** Deborah Hill  
**Subject:** RE: LCB - California Campuses - Teach-Out Plan Supplement - FOLLOW-UP - Time Sensitive

Jill,

Ian has the teach-out plans and background information needed to make the amendment to the plans. The changes are minimal and will be approved. I'm certain he can do that in a very short time when he gets in to the office, which I understand should be soon. Doesn't the time zone difference help in this case ?

Al

---

**From:** Jill DeAtley [mailto:(b)(6)]@careered.com]  
**Sent:** Friday, February 12, 2016 11:08 AM  
**To:** Albert C. Gray  
**Cc:** Deborah Hill  
**Subject:** FW: LCB - California Campuses - Teach-Out Plan Supplement - FOLLOW-UP - Time Sensitive

**Importance:** High

Al,

It appears that Ian is not available to provide this response until later today. We really need to get this out before then. Is there anything you can do to help?

Jill

---

**From:** Ian Harazduk [mailto:(b)(6)@acics.org]  
**Sent:** Friday, February 12, 2016 10:55 AM  
**To:** Jessica Sanders  
**Subject:** Re: LCB - California Campuses - Teach-Out Plan Supplement

Jessica,

I am running an errand this morning. I can make the change to the teach-out plans when I get into the office. Is this only for the California campuses?

Ian

Sent from my iPhone

On Feb 12, 2016, at 10:30 AM, Jessica Sanders (b)(6)@careered.com> wrote:

Hi Ian,

Please see below. I am not sure if the written confirmation/approval will come from you or from Al. I will try to call you shortly to see if you need anything additional from us on this matter.

Thanks,

*Jessica*

Jessica Sanders

Director of Regulatory Operations | Licensing and Accreditation | Le Cordon Bleu

Cell Phone (b)(6) Fax (847) 551-7891

(b)(6)@careered.com

---

**From:** Jill DeAtley  
**Sent:** Thursday, February 11, 2016 5:12 PM  
**To:** (b)(6)@acics.org  
**Subject:** LCB - California Campuses - Teach-Out Plan Supplement  
**Importance:** High

Al,

Thank you for your time today to discuss the attached supplement to the LCB teach out plans for California schools that were submitted to and approved by ACICS last month.

We are under a very tight schedule with the California VA, so thank you in advance for ensuring that we receive written confirmation/approval from your office early tomorrow morning. With the time difference, if you can achieve that for us, we will be able to have the filing completed by the start of business in California.

Please contact me if you have any questions.

Jill

---

*Jill A. DeAtley*

Vice President of Regulatory Operations, Career Education Corporation

Vice President, Career Education Scholarship Fund

847/585-2627 direct; (b)(6) cell

---

**From:** Jessica Sanders  
**Sent:** Thursday, February 11, 2016 4:42 PM  
**To:** (b)(6)@acics.org  
**Cc:** Marvin Sabido; Kimberly Velasquez; Lachlan Sands; Jill DeAtley  
**Subject:** LCB - California Campuses - Teach-Out Plan Supplement

Hi Ian,

Please see attached. Jill DeAtley called and informed AI today of this change and also made him aware of the need for an immediate review in order to include this in a filing.

*Jessica*

Jessica Sanders

Director of Regulatory Operations | Licensing and Accreditation | Le Cordon Bleu

Cell Phone (b)(6) Fax (847) 551-7891

(b)(6)@careered.com

<image001.jpg>

<LCB CA\_ACICS\_Teach Out Notification\_2-11-16 FINAL.pdf>

---

**From:** Jill DeAtley <(b)(6)@careered.com>  
**Sent:** 2/12/2016 12:15:36 PM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**Subject:** RE: LCB - California Campuses - Teach-Out Plan Supplement - FOLLOW-UP - Time Sensitive

Got it. Exactly what we needed. Thanks again.

---

**From:** Albert C. Gray [mailto:(b)(6)@acics.org]  
**Sent:** Friday, February 12, 2016 11:14 AM  
**To:** Jill DeAtley  
**Subject:** RE: LCB - California Campuses - Teach-Out Plan Supplement - FOLLOW-UP - Time Sensitive

Just sent you a "clean" email. Let me know if you need more.

Al

---

**From:** Jill DeAtley [mailto:(b)(6)@careered.com]  
**Sent:** Friday, February 12, 2016 11:52 AM  
**To:** Albert C. Gray  
**Cc:** Deborah Hill  
**Subject:** RE: LCB - California Campuses - Teach-Out Plan Supplement - FOLLOW-UP - Time Sensitive

We had planned to have this completed no later than 9 am Pacific which is approaching shortly. Do you expect Ian to be able to complete this within the next few minutes?

Alternatively, an e-mail (preferably a new, clean one without a lot of our back and forth) confirming receipt of the update, listing the campuses, and stating that it is acceptable to ACICS would also meet our needs.

Jill

---

**From:** Albert C. Gray [mailto:(b)(6)@acics.org]  
**Sent:** Friday, February 12, 2016 10:30 AM  
**To:** Jill DeAtley  
**Cc:** Deborah Hill

**Subject:** RE: LCB - California Campuses - Teach-Out Plan Supplement - FOLLOW-UP - Time Sensitive

Jill,

Ian has the teach-out plans and background information needed to make the amendment to the plans. The changes are minimal and will be approved. I'm certain he can do that in a very short time when he gets in to the office, which I understand should be soon. Doesn't the time zone difference help in this case ?

Al

---

**From:** Jill DeAtley [[mailto:\(b\)\(6\)@careered.com](mailto:(b)(6)@careered.com)]  
**Sent:** Friday, February 12, 2016 11:08 AM  
**To:** Albert C. Gray  
**Cc:** Deborah Hill  
**Subject:** FW: LCB - California Campuses - Teach-Out Plan Supplement - FOLLOW-UP - Time Sensitive  
**Importance:** High

Al,

It appears that Ian is not available to provide this response until later today. We really need to get this out before then. Is there anything you can do to help?

Jill

---

**From:** Ian Harazduk [[mailto:\(b\)\(6\)@acics.org](mailto:(b)(6)@acics.org)]  
**Sent:** Friday, February 12, 2016 10:55 AM  
**To:** Jessica Sanders  
**Subject:** Re: LCB - California Campuses - Teach-Out Plan Supplement

Jessica,

I am running an errand this morning. I can make the change to the teach-out plans

when I get into the office. Is this only for the California campuses?

Ian

Sent from my iPhone

On Feb 12, 2016, at 10:30 AM, Jessica Sanders <(b)(6)>@careered.com> wrote:

Hi Ian,

Please see below. I am not sure if the written confirmation/approval will come from you or from Al. I will try to call you shortly to see if you need anything additional from us on this matter.

Thanks,

*Jessica*

Jessica Sanders

Director of Regulatory Operations | Licensing and Accreditation | Le Cordon Bleu

Cell Phone (b)(6) Fax (847) 551-7891

(b)(6)>@careered.com

---

**From:** Jill DeAtley  
**Sent:** Thursday, February 11, 2016 5:12 PM  
**To:** (b)(6)>@acics.org  
**Subject:** LCB - California Campuses - Teach-Out Plan Supplement  
**Importance:** High

Al,

Thank you for your time today to discuss the attached supplement to the LCB teach out plans for California schools that were submitted to and

approved by ACICS last month.

We are under a very tight schedule with the California VA, so thank you in advance for ensuring that we receive written confirmation/approval from your office early tomorrow morning. With the time difference, if you can achieve that for us, we will be able to have the filing completed by the start of business in California.

Please contact me if you have any questions.

Jill

---

*Jill A. DeAtley*

Vice President of Regulatory Operations, Career Education Corporation

Vice President, Career Education Scholarship Fund

847/585-2627 direct; (b)(6) cell

---

**From:** Jessica Sanders  
**Sent:** Thursday, February 11, 2016 4:42 PM  
**To:** (b)(6)@acics.org  
**Cc:** Marvin Sabido; Kimberly Velasquez; Lachlan Sands; Jill DeAtley  
**Subject:** LCB - California Campuses - Teach-Out Plan Supplement

Hi Ian,

Please see attached. Jill DeAtley called and informed AI today of this change and also made him aware of the need for an immediate review in order to include this in a filing.

*Jessica*

Jessica Sanders

Director of Regulatory Operations | Licensing and Accreditation | Le Cordon Bleu

Cell Phone (b)(6) Fax (847) 551-7891

(b)(6) [@careered.com](mailto:careered.com)

<image001.jpg>

<LCB CA\_ACICS\_Teach Out Notification\_2-11-16 FINAL.pdf>

---

**From:** Joseph Gurubatham <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/2839EEC7707F4128A4DE87103ED162F4-JGURUBATHAM>

**Sent:** 12/18/2015 9:35:40 AM -0500

**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>; Anthony Bieda <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/3625966aa21b477ea17337561576fd9f-ABieda>; Susan Greer <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/c539aa149ae54c71a8d2bc2d86525db6-sgreer>; Ian Harazduk <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/653bda8a64144114820bfcfb53b7514e-IHarazduk>

**CC:** Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>; Perliter Walters-Gilliam <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/6f0efc3dd0614f609e6b1f2e85504411-PWGilliam>; Terron King <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/ecc7fd59f77e45b5905f0c554cff080f-tking>

**Subject:** RE: LCB Notification--La Cordon Bleu Closures

Dear AI:

The letter gives us an overall phase-out and closure plan. They are complying with Standard 2-2-301 by notifying ACICS as far in advance as possible when it plans to cease operation. They will complete the appropriate forms when they approach the planned closing date. Each campus may have a different closing date if not all of their students are fully taken care of by then.

Joseph

**Joseph E. Gurubatham, Ed.D.**

**Executive Vice President, Accreditation and Institutional Development**

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

[www.acics.org](http://www.acics.org) | 202.336.6797 - p | 202.842.2593 - f

---

**From:** Albert C. Gray  
**Sent:** Friday, December 18, 2015 9:27 AM  
**To:** Joseph Gurubatham; Anthony Bieda; Susan Greer; Ian Harazduk  
**Subject:** FW: LCB Notification

**Sensitivity:** Private

Here is CEC official notice to ACICS on LCB closure. It looks like 14 campuses ; I had thought 16 when I talked to Jill. I will send the acknowledgement letter today so let me know if you see any problems with the LCB plan from the accreditation standpoint.

---

**From:** Jessica Sanders [mailto:(b)(6)@careered.com]

**Sent:** Friday, December 18, 2015 8:22 AM

**To:** Albert C. Gray

**Cc:** Steve Smith; James Dunleavy; Maureen Clements; Jason Smith; Lachlan Sands; Lamar Farr; Miles Mitchell; Turner Berg; Adam Thompson; Brian Williams; Kimberly Velasquez; Craig Bartholomew; Jennifer Sohonie; Marvin Sabido; Tirrell Anthony

**Subject:** LCB Notification

**Sensitivity:** Private

Dr. Gray,

In follow up to your conversation with Jill DeAtley earlier this week please find attached notification on behalf of our Le Cordon Bleu Colleges.

*Jessica*

Jessica Sanders

Director of Regulatory Operations | Licensing and Accreditation | Le Cordon Bleu

Cell Phone (b)(6) Fax (847) 551-7891

(b)(6)@careered.com

---

**From:** (b)(6)@gmail.com  
**Sent:** 12/16/2015 11:39:46 AM -0500  
**To:** Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>  
**CC:** Commissioners <Commissioners@ACICS.ORG>; Fardad Fateri PhD (b)(6)@iecglobal.com; (b)(6)@yahoo.com; (b)(6)@mc3.edu; Richard Bennett (b)(6)@southern.tech.edu  
**Subject:** Re: Le Cordon Bleu Teach Out Notice  
Thanks Al.

lel

Sent from my iPhone with apologies for any typos!

On Dec 16, 2015, at 11:31 AM, Albert C. Gray (b)(6)@acics.org wrote:

Dear Commissioners,

Per the message below, Le Cordon Bleu Colleges of Culinary Arts will be closing its campuses and teaching out students. We have 16 ACICS accredited LCB campuses. The total teach-out process will go through 2017 at the LCB campuses.

Regards,  
Al

---

**From:** Jill DeAtley [mailto:(b)(6)@careered.com]  
**Sent:** Wednesday, December 16, 2015 10:08 AM  
**To:** Albert C. Gray  
**Subject:** Le Cordon Bleu Teach Out Notice

Le Cordon Bleu Colleges of Culinary Arts in North America has decided to teach-out currently enrolled students. Staff and students are being informed of this decision today. Students scheduled to start in January 2016 will still have the option to start school if they choose and we will not take new enrollments for starts beyond January 2016. We have a robust teach out process that we will implement at the campus which will allow all currently enrolled students to complete their program as long as they make academic progress. We will file teach-out plans and any other required documents with you in January.

Attached is the press release and 8K that CEC filed today.

---

<CEC 8K - LCB Teach Out - filed 12-16-15.pdf>

<CEC Press Release - LCB Teach Out - 12-16-15.pdf>

---

**From:** Joseph Gurubatham <EXCHANGELABS/EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/RECIPIENTS/2839EEC7707F4128A4DE87103ED162F4-JGURUBATHAM>

**Sent:** 8/13/2014 8:07:52 AM -0400

**To:** 'Robert Eitel' <(b)(6)@careered.com>; Albert C. Gray <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/a1a35d9f738542d48eb5f1ddabe428e0-agray>

**CC:** Jessica Sanders <(b)(6)@careered.com>; Craig Bartholomew <(b)(6)@scottsdale.chefs.edu>; Lamar Farr <(b)(6)@careered.com>; Angelica Rodriguez <(b)(6)@careered.com>; Joseph Gurubatham <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/2839eec7707f4128a4de87103ed162f4-JGurubatham>; Susan Greer <ExchangeLabs/Exchange Administrative Group (FYDIBOHF23SPDLT)/Recipients/c539aa149ae54c71a8d2bc2d86525db6-sgreer>

**Subject:** RE: Request to Re-designate LCB Orlando as an Additional Location of a Different Main Campus

Dear Mr. Eitel:

Thank you for explaining to us the rationale for your request to re-designate LCB Orlando as an Additional Location of a different main campus.

We will work with you so that appropriate forms are completed for this change to be approved by ACICS.

I am copying Ms. Susan Greer, Associate Vice President-Operations, who manages the consideration of such requests. Please work with her closely for processing this request.

Joseph

**Joseph E. Gurubatham, Ed.D.**

**Senior Vice President, Accreditation and Institutional Development**

**Accrediting Council for Independent Colleges and Schools**

750 First Street, NE | Suite 980 | Washington, DC 20002

www.acics.org | 202.336.6797 - p | 202.842.2593 – f

---

---

**From:** Robert Eitel [mailto:(b)(6)@careered.com]  
**Sent:** Tuesday, August 12, 2014 6:49 PM  
**To:** Albert C. Gray  
**Cc:** Joseph Gurubatham; Jessica Sanders; Craig Bartholomew; Lamar Farr; Angelica Rodriguez  
**Subject:** Request to Re-designate LCB Orlando as an Additional Location of a Different Main Campus

Dear Dr. Gray:

I have attached correspondence dated August 12, 2014, from Diane Jones, Senior Vice President at CEC, to you concerning the request from Le Cordon Bleu College of Culinary Arts in Orlando to obtain re-designation as an additional location of Le Cordon Bleu College of Culinary Arts in Scottsdale. As you know, LCB Orlando is presently an additional location of a non-culinary institution, Sanford-Brown College in Tampa.

Should you have any questions, please let Ms. Jones or me know.

Thank you for your attention to this request.

Sincerely,

Bob Eitel

**Robert S. Eitel**

Vice President of Regulatory Operations

Career Education Corporation

231 N. Martingale Road

Schaumburg, IL 60173

847.851.7510 (Direct)

(b)(6) (Cell)

(b)(6)@careered.com

Need Reg Ops Help? Send your inquiry to (b)(6) [@careered.com](mailto:(b)(6)@careered.com)

*Please use the following email format when sending inquires to this address.*

*Subject: {Insert Campus or Corporate Department} {Insert short description}.*

**E-MAIL CONFIDENTIALITY NOTICE:** The contents of this e-mail message and any attachments are intended solely for the addressee(s) and may contain confidential and/or legally privileged information. If you are not the intended recipient of this message or if this message has been addressed to you in error, please immediately alert the sender by reply e-mail and then delete this message and any attachments. If you are not the intended recipient, you are notified that any use, dissemination, distribution, copying, or storage of this message or any attachment is strictly prohibited.



# 2014 Campus Accountability Report

Le Cordon Bleu College of Culinary Arts - Pasadena, CA (00019019)

## Campus Information

**Beginning Population:** 1200

**Ending Population:** 1328

**Non-Program Enrollment:** 0 *\*This number is not included in the ending population*

## Campus Level Standards

**Retention:** 78%

**Placement:** 90%

## Program Level Standards

Program Name	Retention	Placement	Licensure
Le Cordon Bleu Culinary Arts(Occupational Associate's Degree)	77%	94%	N/A
Le Cordon Bleu Culinary Arts(Certificate/Diploma)	76%	91%	N/A
Le Cordon Bleu Hospitality And Restaurant Management(Occupational Associate's Degree)	N/A	0%	N/A
Le Cordon Bleu Patisserie And Baking(Occupational Associate's Degree)	N/A	0%	N/A
Le Cordon Bleu Patisserie And Baking(Certificate/Diploma)	81%	88%	N/A
Le Cordon Bleu Patisserie And Baking(Academic Associate's Degree)	85%	83%	N/A















































































































03210300	Le Cordon Bleu College of Culinary Arts	00019019	5116
03210300	Le Cordon Bleu College of Culinary Arts	00019019	5116
03210300	Le Cordon Bleu College of Culinary Arts	00019019	5116
03210300	Le Cordon Bleu College of Culinary Arts	00019019	5116
03210300	Le Cordon Bleu College of Culinary Arts	00019019	5116
03210300	Le Cordon Bleu College of Culinary Arts	00019019	5116
03210300	Le Cordon Bleu College of Culinary Arts	00019019	5116
03210300	Le Cordon Bleu College of Culinary Arts	00019019	5116
03210300	Le Cordon Bleu College of Culinary Arts	00019019	5116

PROGRAM_NAME	STUDENT_ID_NUMBER	Year_of_Entry
Le Cordon Bleu Culinary Arts	(b) (6)	2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013

Le Cordon Bleu Culinary Arts	(b) (6)	2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013



(b) (6)	
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012





(b) (6)

Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012









(b) (6)

Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2010
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013



(b) (6)

Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012

(b) (6)

Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2011
Le Cordon Bleu Culinary Arts	2011
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013

(b) (6)

Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014



Le Cordon Bleu Culinary Arts	(b) (6)	2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013

Le Cordon Bleu Culinary Arts	(b) (6)	2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013

(b) (6)

Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013









(b) (6)

Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2011
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013

(b) (6)

Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2011
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014

(b) (6)

Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012





(b) (6)

Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2010
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2011
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2011
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014

(b) (6)

Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2010
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2010
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014



(b) (6)	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2011
Le Cordon Bleu Culinary Arts	2014



(b) (6)

Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2011
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014



(b) (6)

Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2011
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013

(b) (6)

Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2011
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2012
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2010
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2013
Le Cordon Bleu Culinary Arts	2014
Le Cordon Bleu Culinary Arts	2014



Le Cordon Bleu Culinary Arts	(b) (6)	2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2011
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2011
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2014
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2012
Le Cordon Bleu Culinary Arts		2013
Le Cordon Bleu Culinary Arts		2014

































(b) (6)

Le Cordon Bleu Patisserie And Baking	2013
Le Cordon Bleu Patisserie And Baking	2012
Le Cordon Bleu Patisserie And Baking	2012
Le Cordon Bleu Patisserie And Baking	2012
Le Cordon Bleu Patisserie And Baking	2012
Le Cordon Bleu Patisserie And Baking	2014
Le Cordon Bleu Patisserie And Baking	2012
Le Cordon Bleu Patisserie And Baking	2012
Le Cordon Bleu Patisserie And Baking	2012

Enrolled\_as\_part\_of\_the\_beginning\_of\_population

1  
1  
0  
1  
0  
1  
0  
1  
0  
0  
1  
0  
0  
1  
1  
1  
1  
1  
1  
1  
0  
1  
0  
0  
0  
1  
1  
1  
1  
1  
1  
1  
0  
0  
0  
1  
0  
0  
0  
0  
1  
0  
0  
0  
0  
1  
0  
1



1  
1  
0  
1  
0  
1  
1  
0  
1  
1  
0  
0  
0  
0  
0  
1  
0  
1  
0  
0  
0  
0  
1  
1  
1  
1  
1  
0  
1  
0  
0  
0  
1  
1  
1  
1  
0  
1  
0  
0  
1  
1  
0  
0  
1  
0  
1  
1  
1



0  
1  
1  
1  
1  
1  
1  
1  
1  
1  
1  
0  
0  
1  
0  
0  
0  
1  
1  
1  
1  
1  
0  
1  
0  
0  
1  
0  
0  
1  
0  
0  
1  
1  
1  
1  
1  
1  
0  
0  
0  
1  
0  
0  
1  
1  
1  
1  
0  
1  
1  
1  
1  
0  
1  
1  
0  
1





0  
1  
1  
1  
1  
1  
1  
0  
1  
1  
1  
0  
0  
1  
1  
1  
1  
1  
1  
1  
1  
1  
0  
0  
1  
0  
1  
1  
1  
1  
1  
1  
1  
0  
1  
1  
1  
1  
0  
0  
0  
1  
0  
0  
0  
1  
0  
1  
1  
1  
1  
0  
1  
1



0  
1  
1  
1  
1  
1  
1  
1  
1  
1  
1  
1  
1  
0  
1  
1  
1  
1  
0  
0  
1  
0  
1  
1  
1  
0  
0  
0  
0  
1  
0  
1  
1  
0  
0  
1  
0  
1  
1  
1  
1  
1  
1  
0  
1  
1  
1  
1  
0  
1  
1  
1  
0  
0  
0

1  
0  
0  
1  
0  
0  
0  
1  
1  
1  
1  
0  
1  
0  
1  
1  
1  
1  
1  
1  
0  
1  
0  
1  
1  
1  
0  
0  
0  
0  
1  
1  
0  
0  
1  
0  
1  
0  
1  
0  
0  
1  
0  
0  
1  
1  
1  
1  
0  
1  
1

1  
1  
0  
1  
1  
1  
0  
1  
1  
1  
0  
0  
1  
0  
0  
1  
0  
0  
1  
1  
0  
1  
1  
1  
0  
0  
0  
0  
0  
0  
0  
0  
1  
1  
0  
0  
1  
0  
1  
1  
1  
0  
1  
0  
1



0  
1  
1  
0  
1  
1  
0  
1  
1  
1  
1  
1  
1  
1  
1  
0  
0  
0  
0  
1  
0  
0  
0  
1  
0  
1  
1  
1  
1  
1  
1  
0  
0  
0  
0  
1  
0  
1  
0  
0  
0  
1  
1  
1  
1  
0  
0  
1  
1  
1  
1  
0  
0  
1  
1  
1  
0  
1

0  
0  
1  
1  
1  
0  
1  
1  
1  
1  
1  
1  
1  
1  
1  
1  
0  
1  
0  
1  
1  
0  
0  
0  
1  
0  
1  
1  
1  
1  
0  
0  
0  
1  
0  
0  
1  
0  
0  
1  
0  
0  
1  
0  
0  
1  
1  
0  
0  
1  
1  
1  
0  
0  
1  
1  
1

0  
1  
1  
0  
1  
1  
1  
1  
1  
0  
0  
0  
0  
1  
1  
1  
1  
1  
1  
0  
0  
1  
1  
1  
1  
1  
1  
1  
0  
1  
0  
1  
1  
1  
0  
0  
1  
0  
0  
0  
1  
0  
0  
0  
1  
0  
0  
1  
0  
0





0  
0  
1  
0  
0  
0  
1  
0  
1  
1  
1  
0  
1  
1  
1  
0  
0  
0  
1  
1  
1  
1  
1  
1  
1  
1  
0  
0  
0  
1  
0  
0  
0  
0  
1  
0  
0  
0  
0  
0  
1  
0  
1  
0  
0  
0  
0  
1  
0  
0  
0

0  
1  
1  
0  
0  
0  
1  
0  
0  
0  
1  
1  
1  
1  
0  
0  
1  
1  
0  
0  
1  
0  
0  
1  
0  
1  
1  
0  
0  
0  
0  
1  
0  
1  
1  
0  
0  
1  
0  
0  
1  
0  
0  
1  
0  
0  
1  
0  
0  
1  
0  
0  
0

0  
0  
0  
0  
0  
0  
0  
0  
1  
1  
1  
0  
1  
1  
0  
0  
1  
0  
1  
0  
1  
1  
1  
1  
0  
1  
1  
1  
1  
0  
1  
1  
0  
0  
0  
0  
0  
1  
1  
1  
0  
0  
0  
1  
1  
1  
1  
1  
1

1  
0  
0  
1  
1  
0  
1  
0  
1  
0  
1  
0  
1  
0  
0  
0  
1  
0  
0  
0  
0  
1  
0  
0  
0  
0  
0  
1  
1  
0  
0  
0  
0  
0  
0  
0  
0  
0  
0  
0  
0  
1  
1  
0  
0  
0  
0  
0  
0  
1  
1  
0  
0





0  
1  
0  
0  
0  
1  
1  
1  
0  
1  
0  
1  
0  
1  
0  
1  
0  
0  
1  
1  
0  
1  
0  
1  
0  
0  
0  
1  
0  
0  
0  
0  
1  
0  
0  
1  
1  
0  
1  
0  
0  
0  
0  
0

0  
0  
1  
0  
1  
1  
0  
1  
0  
1  
0  
1  
0  
0  
0  
1  
0  
0  
0  
1  
1  
0  
0  
1  
0  
0  
0  
1  
1  
1  
1  
1  
1  
0  
1  
1  
1  
0  
0  
1  
0  
0  
1  
0  
0  
1  
0  
0  
0  
1  
0  
0  
0  
1  
0  
0

0  
0  
0  
1  
1  
0  
0  
0  
0  
1  
0  
0  
0  
0  
0  
1  
1  
0  
0  
0  
0  
0  
0  
0  
0  
0  
0  
1  
1  
0  
1  
0  
0  
0  
0  
0  
0  
1  
1  
0  
1  
0  
0  
1  
1  
1  
0  
1

0  
0  
1  
1  
0  
0  
0  
1  
1  
1  
1  
1  
0  
0  
0  
1  
0  
0  
1  
0  
0  
1  
0  
1  
1  
1  
1  
0  
0  
0  
0  
1  
0  
1  
1  
0  
0  
1  
0  
1  
0  
1  
0  
1  
1  
1  
0  
0  
1

1  
1  
0  
0  
0  
1  
0  
1  
1  
1  
1  
1  
1  
1  
0  
0  
1  
0  
0  
0  
0  
0  
0  
0  
0  
1  
1  
1  
1  
1  
1  
0  
1  
0  
0  
0  
0  
1  
0  
0  
0  
0  
0  
0  
0  
1  
0  
1  
1



0  
1  
0  
0  
1  
0  
0  
0  
1  
0  
0  
0  
0  
0  
1  
0  
0  
1  
1  
1  
1  
0  
0  
0  
0  
0  
1  
0  
0  
0  
0  
0  
0  
1  
1  
0  
0  
0  
0  
0  
0  
0  
0  
1  
0  
0  
0  
0  
0  
1  
0  
0  
0  
1  
1  
0

1  
0  
1  
0  
1  
1  
0  
1  
1  
0  
0  
0  
0  
1  
0  
1  
0  
0  
0  
1  
1  
0  
0  
1  
1  
0  
1  
0  
0  
0  
1  
1  
1  
0  
1  
1  
0  
0  
0  
1  
1  
1  
0  
0  
0  
1  
0

0  
0  
0  
0  
0  
1  
0  
0  
0  
0  
1  
0  
1  
1  
1  
0  
0  
0  
0  
0  
1  
1  
1  
1  
1  
0  
1  
0  
0  
0  
0  
0  
0  
0  
0  
1  
0  
1  
0  
0  
1  
1  
1  
1  
0  
1  
0  
1  
0  
0

0  
1  
0  
1  
0  
0  
0  
1  
0  
1  
1  
0  
0  
1  
0  
0  
0  
1  
0  
0  
0  
0  
1  
0  
0  
1  
1  
0  
1  
1  
0  
0  
0  
0  
0  
0  
1  
0  
1  
0  
0  
0  
0  
0  
1  
0  
0  
0  
0  
0

1  
1  
0  
1  
1  
1  
1  
1  
0  
0  
0  
0  
1  
1  
0  
0  
0  
1  
1  
1  
1  
1  
1  
0  
0  
0  
0  
0  
0  
0  
0  
1  
1  
1  
0  
0  
0  
0  
0  
1  
1  
0  
0  
0  
0  
1  
0  
0  
0  
0

1  
1  
0  
0  
0  
0  
1  
0  
1  
1  
1  
0  
1  
1  
1  
1  
1  
0  
0  
0  
0  
0  
0  
1  
0  
1  
1  
1  
0  
1  
0  
0  
0  
0  
1  
0  
1  
1  
1  
1  
1  
0  
0  
0  
0  
0  
0  
0  
0  
1  
0  
0  
0



0  
1  
1  
0  
0  
0  
1  
1  
0  
1  
0  
1  
0  
1  
1  
0  
0  
1  
0  
0  
1  
0  
1  
1  
1  
1  
0  
0  
1  
0  
1  
0  
0  
1  
1  
1  
1  
1  
1  
1  
1  
0  
0  
1  
0  
1  
1  
1  
1  
0  
1  
0  
0  
0







0  
1  
0  
1  
0  
0  
1  
0  
1  
0  
1  
0  
1  
0  
0  
0  
0  
0  
0  
1  
1  
1  
1  
1  
1  
1  
0  
0  
1  
0  
0  
1  
0  
0  
0  
0  
0  
1  
0  
0  
0  
0  
0  
1  
1  
0  
0  
0  
0  
0  
1  
0  
0

1  
0  
0  
1  
1  
0  
1  
0  
1  
1  
1  
1  
1  
0  
0  
1  
0  
1  
0  
0  
1  
1  
0  
1  
0  
0  
0  
1  
1  
0  
1  
0  
0  
0  
1  
1  
0  
0  
0  
0  
1  
0  
1  
0  
0  
1  
1  
0  
0  
1  
1  
0  
1

1  
0  
0  
0  
0  
0  
0  
0  
0  
0  
0  
1  
1  
0  
0  
0  
0  
0  
1  
0  
1  
0  
1  
0  
0  
0  
0  
0  
1  
0  
0  
0  
0  
0  
0  
1  
0  
0  
1  
0  
0  
0  
0  
0  
1  
0  
1  
0  
0  
0  
1  
0  
0

0  
0  
0  
1  
1  
0  
0  
0  
1  
0  
0  
0  
1  
0  
0  
1  
0  
0  
1  
0  
1  
1  
0  
1  
0  
0  
0  
1  
0  
1  
0  
1  
0  
0  
0  
1  
0  
1  
1  
0  
0  
0  
1  
0  
1  
0  
0  
0  
1

0  
0  
0  
0  
0  
0  
0  
0  
0  
0  
0  
0  
0  
0  
1  
0  
1  
0  
1  
1  
0  
0  
1  
0  
1  
0  
0  
0  
1  
1  
0  
0  
0  
0  
0  
0  
1  
0  
0  
0  
0  
0  
0  
0  
0  
1  
0  
0  
0  
1  
0  
0

1  
0  
1  
0  
1  
0  
0  
0  
0  
0  
0  
0  
0  
0  
1  
0  
1  
0  
0  
1  
0  
1  
0  
1  
1  
0  
0  
0  
0  
1  
0  
1  
0  
0  
0  
0  
1  
0  
1  
0  
0  
0  
1  
0  
1  
0  
0  
1  
0  
0  
1  
0  
0  
1  
0  
0  
0



1  
0  
0  
0  
0  
1  
0  
0  
1  
0  
0  
0  
0  
0  
0  
0  
0  
0  
0  
0  
1  
1  
0  
1  
1  
0  
0  
0  
0  
0  
1  
0  
0  
0  
0  
0  
0  
1  
0  
1  
0  
0  
1  
1  
1  
1  
0  
1



0  
1  
0  
0  
0  
0  
0  
0  
1  
1  
1  
0  
0  
0  
0  
1  
1  
0  
0  
0  
0  
0  
1  
1  
0  
0  
1  
0  
1  
0  
1  
1  
1  
1  
1  
1  
1  
1  
0  
1  
1  
1  
1  
0  
1  
0  
0  
0  
0  
1  
0  
0  
0









1  
1  
1  
1  
1  
0  
1  
1  
1















































































































0  
0  
0  
0  
0  
0  
0  
0  
0  
0















































































































0  
0  
0  
0  
0  
0  
0  
0  
0  
0

0  
0  
0  
0  
0  
0  
0  
0  
0  
0

Graduated_from_a_program	Withdrew_due_to_active_military_service
1	0
1	0
1	0
1	0
0	0
1	0
0	0
1	0
0	0
0	0
1	0
0	0
0	0
1	0
0	0
1	0
1	0
1	0
0	0
1	0
1	0
1	0
0	0
1	0
0	0
0	0
0	0
1	0
0	0
0	0
1	0
0	0
0	0
0	0
0	0
0	0
1	0
1	0

1	0
0	0
0	0
0	0
1	0
0	0
0	0
0	0
0	0
0	0
1	0
0	0
1	0
1	0
0	0
1	0
1	0
0	0
0	0
0	0
1	0
1	0
1	0
1	0
1	0
0	0
1	0
1	0
0	0
0	0
0	0
1	0
0	0
1	0
1	0
1	0
1	0
1	0
0	0
0	0
0	0
1	0
0	0
1	0







1	0
0	0
1	0
0	0
0	0
1	0
1	0
0	0
0	0
1	0
1	0
1	0
1	0
1	0
1	0
0	0
1	0
1	0
0	0
0	0
0	0
1	0
1	0
1	0
0	0
1	0
1	0
1	0
1	0
0	0
1	0
0	0
0	0
0	0
0	0
1	0
1	0
1	0
0	0
1	0





1	0
0	0
1	0
0	0
0	0
1	0
0	0
0	0
0	0
1	0
0	0
0	0
1	0
1	0
0	0
0	0
0	0
1	0
0	0
1	0
1	0
1	0
1	0
1	0
1	0
1	0
1	0
1	0
1	0
1	0
1	0
1	0
0	0
0	0
1	0
1	0
0	0
1	0
0	0
0	0
0	0
0	0
0	0
0	1
0	0
1	0
0	0
0	0
1	0







1	0
0	0
0	0
0	0
1	0
0	0
0	0
0	0
0	0
1	0
0	0
1	0
0	0
1	0
0	0
1	0
1	0
1	0
1	0
0	0
0	0
1	0
0	0
1	0
1	0
1	0
1	0
0	0
1	0
1	0
1	0
0	0
0	0
1	0
1	0
0	0
1	0
1	0
0	0
0	0
1	0

1	0
1	0
1	0
0	0
1	0
1	0
0	0
1	0
1	0
0	0
1	0
0	0
0	0
0	0
1	0
0	0
0	0
0	0
1	0
0	0
1	0
1	0
1	0
1	0
0	0
0	0
0	0
1	0
0	0
0	0
1	0
1	0
1	0
1	0
0	0
0	0
1	0
1	0
1	0
0	0
0	0
1	0
1	0
1	0
0	0
1	0













































































1	0
1	0
1	0
1	0
0	0
1	0
0	0
0	0
1	0
1	0
1	0
1	0
0	0
1	0
0	0
1	0
1	0
1	0
0	0
1	0
1	0
1	0
1	0
0	0
0	0
1	0
1	0
0	0
1	0
0	0
1	0
1	0
1	0
1	0
1	0
1	0
1	0
0	0
1	0





1  
0  
1  
1  
0  
0  
1  
1  
1  
1

0  
0  
0  
0  
0  
0  
0  
0  
0  
0















































































































0  
0  
0  
0  
0  
0  
0  
0  
0  
0















































































































0  
0  
0  
0  
0  
0  
0  
0  
0  
0

0  
0  
0  
0  
0  
0  
0  
0  
0  
0







0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	1
0	0
0	1
0	0
0	0
0	0
0	0
0	1
0	0
0	1
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	1
0	0
0	0
0	0
0	1

0	0
0	1
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	1
0	1
0	1
0	1
0	0
0	1
0	1
0	0
0	1
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	1





0	0
0	1
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	1
0	0
0	1
0	1
0	1
0	1
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	1
0	0
0	1
0	0



0	0
0	1
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	1
0	0
0	1
0	1
0	1
0	1
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	1
0	0
0	0
0	0
0	1
0	0
0	1
0	0
0	0
0	1
0	0
0	0



0	1
0	0
0	1
0	1
0	0
0	0
0	1
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	1
0	1
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	1
0	0
0	0
0	1







































0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	1
0	0
0	1
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	1
0	0
0	1
0	0
0	1
0	0
0	1
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	1
0	0
0	1
0	0
0	0
0	1
0	0
0	1
0	0









0	0
0	0
0	0
0	1
0	1
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	0
0	0
0	0
0	0
0	0
0	1
0	0
0	0
0	1
0	1
0	1
0	0
0	1
0	1
0	0
0	0
0	0
0	1
0	1
0	0
0	1
0	1
0	0
0	0





































0  
0  
0  
0  
0  
0  
0  
0  
0  
0

0  
1  
0  
0  
1  
0  
0  
0  
0  
0















































































































0  
0  
0  
0  
0  
0  
0  
0  
0  
0

0  
0  
1  
1  
0  
0  
1  
1  
1  
1















































































































0  
0  
0  
0  
0  
0  
0  
0  
0  
0















































































































0  
0  
0  
0  
0  
0  
0  
0  
0  
0















































































































0  
0  
0  
0  
0  
0  
0  
0  
0  
0



































