

Consolidated State Plan

The Elementary and Secondary Education Act of 1965, as amended by the Every Student Succeeds Act



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September 15, 2017

Dear Citizens of New Hampshire:

I am pleased to submit the New Hampshire Every Student Succeeds Act (ESSA) Consolidated State Plan (Plan) to the U.S. Department of Education. This plan was developed over the last 18 months with the input of hundreds of educational stakeholders and reflects, in part, our aspirations for student education in our State.

The Plan includes an introductory vision for accountability and support, including a future reporting system designed to establish broader community engagement and success in our education system. The Plan outlines a comprehensive accountability system designed to focus on student growth and academic achievement working toward college and career readiness. Further, as intended by the purpose of ESSA, the plan provides an overview for how the New Hampshire Department of Education (NH DOE) will support some of our most vulnerable students in their educational journey, including English language learners, migrant students and students that are homeless.

The Plan embraces key values of education in New Hampshire:

- **Personalization:** New Hampshire supports a competency-based or personalized learning model for instruction, learning and assessment. New Hampshire defines personalized learning as “Transitioning away from seat time, in favor of a structure that creates flexibility, allows students to progress as they demonstrate mastery of academic content, regardless of time, place or pace of learning.”¹
- **Student and Family Support:** The Plan has embedded throughout the idea that effective student support can only be realized when we also have strong family and student caregiver support. It is this philosophy that allows us to help all students reach their best outcome, including students in our most vulnerable populations and at-risk students.
- **Goals and Indicators of Student Achievement:** The Plan has aggressive academic goals for New Hampshire students. The Plan builds on a foundation of strong education leadership and educators in New Hampshire.

¹ <https://www.ed.gov/oii-news/competency-based-learning-or-personalized-learning>

- **Educator and Leader Support:** The plan outlines several goals of our state to build a system of integrated support across the continuum of an educator's career, including high quality professional learning and continuous improvement in our State's educator preparation programs.
- **Accountability:** The Plan incorporates targets for growth, proficiency and graduation rate indicators. This work shifts our system from a strictly proficiency model to a model that emphasizes both student *proficiency and growth*, recognizing that our emphasis will allow each student to achieve proficiency as we keep them on a path of strong academic growth.

The Plan creates both State level proficiency goals as well as *goals for individual schools* and student subgroups within each school. School level targets will help raise expectations for schools already starting above average and will help contextualize the expectations for schools starting behind other schools in the state.

Finally, the Plan creates college and career readiness indicators in High School that reflect and respect that *students may have different paths*. These include measuring student attainment of two of the following goals:

- Completion of a NH Scholars program (Standard, STEM or Arts); a "C" or better in a dual enrollment course; SAT/ACT scores meeting or exceeding the college ready benchmark; a score of 3 or better on an AP exam, or 4 or better on an IB exam; earning an industry-recognized CTE credential; scoring at least level III on the Armed Forces Qualifying Test; successful completion of the ACT National Career Readiness Certificate.
- **Reporting:** As outlined in our introductory vision for accountability and support, the NH DOE is developing a dashboard of school performance indicators that will help create transparency into the performance of the education system and allow communities to develop and drive priorities. The idea behind this model reflects the many constituencies of the education system. All of these constituencies have expectations from the education system. Our approach is that *everyone who has an expectation of the system also has a responsibility to the system*. The performance reporting indicators, which are not part of the formal ESSA federal plan, try to capture how constituent groups are meeting their respective responsibilities. These indicators are still in development with stakeholders.

The NH DOE looks forward to working with the U.S. Department of Education on work outlined in this plan and future policy initiatives to help create excellent educational opportunities for our children and for our future.

Sincerely,

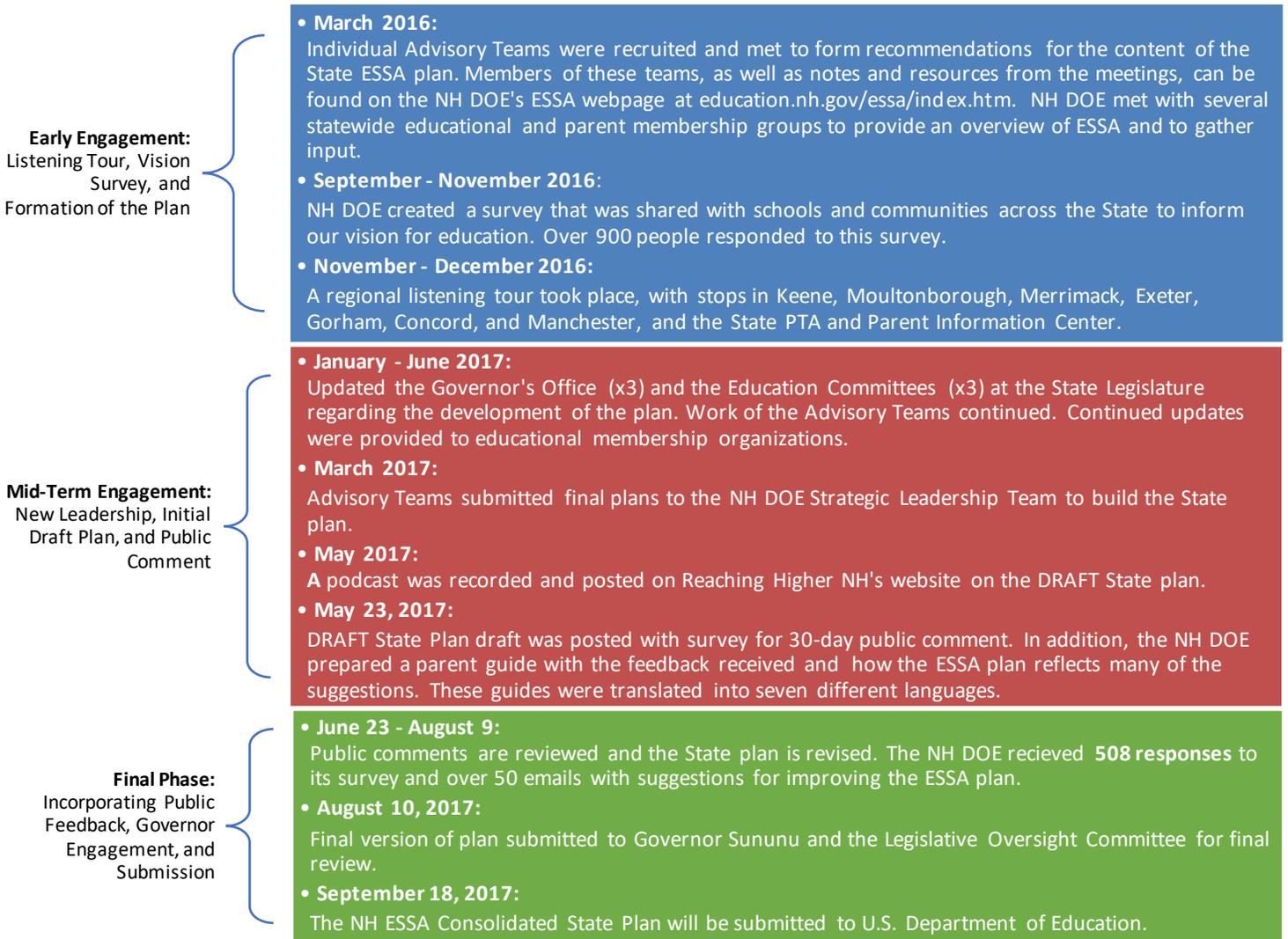


Frank Edelblut, Commissioner
New Hampshire Department of Education

New Hampshire’s Stakeholder Consultation and Engagement Strategy in the Development of the ESSA Consolidated State Plan for Accountability and Support

After Congress passed the Every Student Succeeds Act (ESSA) in December 2015, the New Hampshire Department of Education (NH DOE) has been committed to engaging stakeholders in the development of a Consolidated State Plan—a template provided by the U.S. Department of Education. The goal of this engagement process has been to ensure the plan reflects the unique needs of the State’s students and to push all of us to improve their educational experiences. The NH DOE developed a strategy to ensure a variety of community voices were represented not only in the plan, but in the work we do every day.

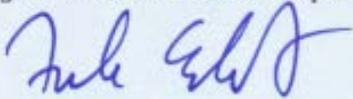
This document provides an overview of the activities and outreach the NH DOE has completed over the past 18 months to gather input and feedback from stakeholders across New Hampshire, and how that input was used to refine and shape the final version of the State’s plan.



Timeline of NH DOE Stakeholder Input Activities

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Cover Page

Contact Information and Signatures	
SEA Contact (Name and Position): Heather Gage, Director	Telephone: (603) 271-5992
Mailing Address: New Hampshire Department of Education 101 Pleasant Street Concord, NH 03301-3494	Email Address: Heather.Gage@doe.nh.gov
By signing this document, I assure that: <ul style="list-style-type: none">• To the best of my knowledge and belief, all information and data included in this plan are true and correct.• The SEA will submit a comprehensive set of assurances at a date and time established by the Secretary, including the assurances in ESEA section 8304.• Consistent with ESEA section 8302(b)(3), the SEA will meet the requirements of ESEA sections 1117 and 8501 regarding the participation of private school children and teachers.	
Authorized SEA Representative (Printed Name) Commissioner Frank Edelblut	Telephone: (603) 271-3144
Signature of Authorized SEA Representative 	Date: 9-7-2017
Governor (Printed Name) Governor Christopher T. Sununu	Date SEA provided plan to the Governor under ESEA section 8540: August 14, 2017
Signature of Governor 	Date: Sep. 7, 2017

Programs Included in the Consolidated State Plan

Instructions: Indicate below by checking the appropriate box(es) which programs the SEA included in its consolidated State plan. If an SEA elected not to include one or more of the programs below in its consolidated State plan, but is eligible and wishes to receive funds under the program(s), it must submit individual program plans for those programs that meet all statutory and regulatory requirements with its consolidated State plan in a single submission.

Check this box if the SEA has included all of the following programs in its consolidated State plan.

or

If all programs are not included, check each program listed below that the SEA includes in its consolidated State plan:

- Title I, Part A: Improving Basic Programs Operated by Local Educational Agencies
- Title I, Part C: Education of Migratory Children
- Title I, Part D: Prevention and Intervention Programs for Children and Youth Who Are Neglected, Delinquent, or At-Risk
- Title II, Part A: Supporting Effective Instruction
- Title III, Part A: English Language Acquisition, Language Enhancement, and Academic Achievement
- Title IV, Part A: Student Support and Academic Enrichment Grants
- Title IV, Part B: 21st Century Community Learning Centers
- Title V, Part B, Subpart 2: Rural and Low-Income School Program
- Title VII, Subpart B of the McKinney-Vento Homeless Assistance Act: Education for Homeless Children and Youth Program (McKinney-Vento Act)

Instructions

Each SEA must provide descriptions and other information that address each requirement listed below for the programs included in its consolidated State plan. Consistent with ESEA section 8302, the Secretary has determined that the following requirements are absolutely necessary for consideration of a consolidated State plan. An SEA may add descriptions or other information, but may not omit any of the required descriptions or information for each included program.

A Vision for New Hampshire's Accountability and Support System

New Hampshire (NH) is committed to raising the bar for all students by defining college and career readiness as the knowledge, skills, and work-study practices needed for post-secondary success. This includes not only high levels of academic proficiency, but also deeper skills, such as critical thinking, problem-solving, persistence, communication, and collaboration. NH's educational leaders recognized that the level of improvement required cannot occur with the same type of externally-oriented accountability model that has been employed for most of the 21st Century. In fact, top-down accountability approaches are likely impediments to education innovation and helping students grow.

As part of this shift in orientation, NH supports a competency-based approach to instruction, learning, and assessment. NH understands competency-based learning, or personalized learning, as defined as: "... a structure that creates flexibility, allows students to progress as they demonstrate mastery of academic content, regardless of time, place or pace of learning."¹ This approach supports high levels and multiple means of student engagement in learning with the goal of significant improvements in college and career readiness.

The vision for the full model of NH State accountability rests on the idea of creating a complete and transparent system of internal control borrowing both from Deming-like orientations familiar to the business world, but also coherent with Richard Elmore's concept of reciprocal accountability, which has been at the core of NH's approach to educational reform for several years:

"For every increment of performance I demand from you, I have an equal responsibility to provide you with the capacity to meet that expectation. Likewise, for every investment you make in my skill and knowledge, I have a reciprocal responsibility to demonstrate some new increment in performance" (Elmore, 2002, p.5).

To operationalize a truly reciprocal accountability system, the expectations and responsibilities of all stakeholders in the public education system must be identified and addressed. Every stakeholder holding expectations of the education system is likewise responsible for its own contribution to the system.

The set of indicators that comprise the full State accountability system represents the expectations and responsibilities of each stakeholder group. The public reporting of the full set of indicators creates a system of internal control whereby the system can self-correct in response to student outcomes, to environmental changes, and to variations in system inputs.

¹ <https://www.ed.gov/oii-news/competency-based-learning-or-personalized-learning>.



Figure 1. Stakeholders in Public Education

This reciprocal approach plays out along each of the lines of influence shown above in *Figure 1*. For example, parents expect that the school will help maximize their child’s achievement and growth in the various content areas, as well as engaging their child in a love of learning. But, schools cannot do this alone. Parents must be expected to reciprocate by interacting with, and playing an active and substantive role supporting the school and their child. At the most basic level, these expectations are manifested by ensuring that children—to the extent possible—arrive at school as active and engaged learners. It also means that schools seek out opportunity to give parents (and other caregivers) voice in substantive decisions affecting their child’s education. This type of engagement goes beyond typical activities and should include research-based practices for facilitating relationship building with parents to support student outcomes. Schools will be encouraged and supported to engage all parents by implementing a multi-tiered approach. This will ensure that all parents are supported to engage with the school to the fullest extent possible.

On the more macro level, district leaders and school board members expect to see well-functioning schools characterized as safe and nurturing places for students to learn with all staff members committed to maximizing each student’s learning and growth. Therefore, these district leaders must be expected to provide the school with an adequate budget that is directed toward maximizing student learning and growth. Evidence of such reciprocation would include such things as the percentage of the operating budget directly allocated toward student and teacher learning—including the amount of high-quality professional development provided, and the degree to which the board and superintendent follow key principles and best practices of district governance (e.g., high levels of transparency).

Lastly, schools, and districts rely on the State and Federal government as important partners in providing resources and support to students. In turn, these government agencies can expect that the funds are managed and distributed appropriately to maximize impact on student learning. This robust system is based on the premise that expectations for and realization of great educational outcomes for our students is a responsibility shared among many stakeholders.

The NH Department of Education's (DOE) role in this reciprocal relationship is complex and varied. Our participation in NH's public education system is driven by the following values statements:

1. We work in collaboration with families and communities to support the design of an environment that supports student achievement and reflects the needs and culture of each community.
2. We work in collaboration with educators and administrators to provide timely and innovative technical assistance that supports learning and effective school environments.
3. We work in collaboration with NH's youth to ensure that each person has the opportunity to reach their full-potential and graduate from high school career- and college-ready.

In reflection of the above value statements, the NH DOE will:

1. Underscore the use of research and evidence-based frameworks as best practice for creating and sustaining educational environments that are personalized to the needs of each learner.
2. Support local educational agencies as they work to empower parents and students and increase access to effective, personalized, and rigorous learning experiences. Strategies to support this activity include:
 - a. Embedding principles and approaches for family and youth engagement and voice within a multi-tiered systems approach in all areas of education.
 - b. Including family engagement and voice in teacher training programs throughout the State.
 - c. Ensuring a coordinated effort to support the implementation of family and youth engagement strategies and professional development opportunities across NH.
3. While prioritizing the role of parents in the education of their children, listen to input from a diverse group of stakeholders including, but not limited to, families, students, school staff, district staff, policymakers, business organizations, and staff at the NH DOE to inform all facets education for NH students.

Outcomes of this reciprocal approach to accountability are evidenced through many indicators such as student achievement and growth and are common across multiple levels of the system and lines of influence. To avoid redundancy and to avoid creating a separate tracking mechanism for each stakeholder group, NH will be categorizing the indicators that comprise the full accountability and reporting system into Accountability Indicators and Reporting Indicators. Importantly, all indicators will be reported together on a comprehensive dashboard.

Accountability indicators are those that focus on student learning, growth, and attainment used to support the Every Student Succeeds Act (ESSA) requirements for school accountability. These indicators and the rules associated with them are defined in the NH ESSA Consolidated State Plan presented here. These indicators are used to determine which schools will be identified for Comprehensive Support and Improvement (CSI) as well as Targeted Support and Improvement (TSI). These indicators will be reported for each school and for every subgroup of students within the schools. The remainder of this document is dedicated to further detailing the accountability and support system based on these accountability indicators.

The reporting indicators more fully characterize the expectations for highly effective and well-functioning education programs leading to great educational outcomes. These indicators focus at the level of education delivery, but the responsibilities for the successful execution of the indicators rests with multiple stakeholders beyond the delivery mechanism. These indicators will be reported to better understand student learning outcomes reported as part of the accountability determinations and may be used as part of an internal accountability system, but they *will not* factor into the State's ESSA accountability determinations.

A. Title I, Part A: Improving Basic Programs Operated by Local Educational Agencies (LEAs)

1. Challenging State Academic Standards and Assessments (ESEA section 1111(b)(1) and (2) and 34 CFR §§ 200.1–200.8.)²

The NH DOE is committed to setting high expectations for what students must know and be able to do, and is focused on personalized and competency-based approaches to learning. This focus emphasizes attainment of world-class knowledge and skills through multiple pathways, based on acquiring and applying knowledge in novel situations and building a repertoire of experience.

A competency education system starts with college- and career-ready standards. These standards are implemented through a comprehensive networked strategy which connects and uses educator professional development and student supports. The NH networked system is comprised of many stakeholders engaged and sharing the intention and desire to help every student reach proficiency and beyond.

NH is committed to continuing to adopt challenging State academic standards and provide implementation support to local education agencies (LEAs) and schools (per ESEA Section 1111(b)(1)). The adoption of such standards provides a quality roadmap and resource for LEAs as they develop their locally developed curriculum and instructional strategies to ensure all students in their schools are ready for their next learning experience. The NH DOE will also continue to implement challenging assessments (per ESEA Section 1111(b)(2)) aligned to its State academic standards as one measure of how well our educational system is doing on behalf of all students.

NH stakeholders believe all students must be college- and career-ready by the time they complete high school. This means not only meeting content knowledge expectations, but also demonstrating necessary college- and career-ready skills and work-study practices. NH's system shows that students are advancing not just by demonstrating growth in learning, but by demonstrating competency in the understanding and application of content knowledge.

On February 20, 2013, the NH State Board of Education approved model competencies in mathematics and English language arts aligned to its academic standards for statewide use. These competencies were developed by teams of NH educators and were field tested in NH schools and by higher education faculty for use in assessing student work.

In November 2016, the NH State Board of Education adopted new academic standards for science to strengthen their rigor and improve their usefulness. The NH DOE is now beginning to look at other content areas that require revision, such as social studies, world languages, health, and computer science. Our goal is to create standards that are not only challenging, but relevant to the world our students live in and experience, are accessible and understandable to families, and allow for personalization to flourish in schools.

² The Secretary anticipates collecting relevant information consistent with the assessment peer review process in 34 CFR § 200.2(d). An SEA need not submit any information regarding challenging State academic standards and assessments at this time.

The NH DOE will be implementing a new assessment for mathematics, English language arts, and science in the spring of 2018. Over the next two years, we will closely evaluate the early results of these assessments to ensure it is providing clear and accurate signals regarding the progress and challenges of our students and educational community.

2. Eighth Grade Math Exception (*ESEA section 1111(b)(2)(C) and 34 CFR § 200.5(b)(4)*):
- ii. Does the State administer an end-of-course mathematics assessment to meet the requirements under section 1111(b)(2)(B)(v)(I)(bb) of the ESEA?
 - Yes
 - No. The State of NH does not administer or require an end-of-course mathematics assessment.

 - iii. If a State responds “yes” to question 2(i), does the State wish to exempt an eighth-grade student who takes the high school mathematics course associated with the end-of-course assessment from the mathematics assessment typically administered in eighth grade under section 1111(b)(2)(B)(v)(I)(aa) of the ESEA and ensure that:
 - a. The student instead takes the end-of-course mathematics assessment the State administers to high school students under section 1111(b)(2)(B)(v)(I)(bb) of the ESEA;
 - b. The student’s performance on the high school assessment is used in the year in which the student takes the assessment for purposes of measuring academic achievement under section 1111(c)(4)(B)(i) of the ESEA and participation in assessments under section 1111(c)(4)(E) of the ESEA;
 - c. In high school:
 - 1. The student takes a State-administered end-of-course assessment or nationally recognized high school academic assessment as defined in 34 CFR § 200.3(d) in mathematics that is more advanced than the assessment the State administers under section 1111(b)(2)(B)(v)(I)(bb) of the ESEA;
 - 2. The State provides for appropriate accommodations consistent with 34 CFR § 200.6(b) and (f); and
 - 3. The student’s performance on the more advanced mathematics assessment is used for purposes of measuring academic achievement under section 1111(c)(4)(B)(i) of the ESEA and participation in assessments under section 1111(c)(4)(E) of the ESEA.

 - iv. If a State responds “yes” to question 2(ii), consistent with 34 CFR § 200.5(b)(4), describe, with regard to this exception, its strategies to provide all students in the State the opportunity to be prepared for and to take advanced mathematics coursework in middle school.

Not applicable.

Not applicable.

3. Native Language Assessments (*ESEA section 1111(b)(2)(F) and 34 CFR § 200.6(f)(2)(ii) and (f)(4)*):

- i. Provide its definition for “languages other than English that are present to a significant extent in the participating student population,” and identify the specific languages that meet that definition.

Following the United States Department of Justice Title VI Safe Harbor Guidance (FR Doc. 01-869 Filed 1-12-01), the NH DOE defines a language other than English as present to a significant extent when that language exceeds five percent of the total tested population. According to the NH DOE student database, less than two percent of NH students in tested grades receive LEP (limited English proficiency) services. Within that two percent there are 40 different languages, thus creating small numbers of students with needs specific to any one language.

Of the total number of students assessed in NH, less than one percent of our students are engaged in the English language program representing any one language.

- Spanish 0.81%
- Arabic 0.15%
- Nepali 0.13%
- Portuguese 0.07%
- Vietnamese 0.05%

Therefore, NH’s current student counts do not constitute a “significant extent in the participating student population.” Nonetheless, all of our assessments provide translation accommodations through directions and/or glossaries as described in Section 3(ii) below.

The NH DOE also ensures that there is a designated person available to assist NH educators and families in accessing interpretation services for students with a primary language outside the language of each assessment. The NH DOE will continue to monitor its data and will revisit the need to develop additional supports and/or translated assessments when necessary.

In addition, the NH DOE will monitor where individual LEAs may meet the State definition of “significant” above and develop a plan of action if that occurs. Finally, Section 3(ii) below provides information regarding translation supports in each of the State’s assessments used in the past year (2016–17).

- ii. **Identify any existing assessments in languages other than English, and specify for which grades and content areas those assessments are available.**

The NH DOE does not offer any of its statewide assessment in complete translation.

Over the last three years, the NH Statewide Assessment Program has included Smarter Balanced (SB) for grades 3–8, New England Common Assessment Program (NECAP) Science for grades 4, 8, and 11, Dynamic Learning Maps (DLM) for grade 3–8, and 11, NH Science Alternate Learning Progressions (NH ALPs) for grades 4, 8, and 11, College Board SAT in grade 11, and ACCESS for English language learners (all students who are identified as limited English proficient). All assessments that have been offered to students through the NH Statewide Assessment Program are available through human or electronic translation and/or one-to-one glossary for all students in grades 3–8, and 11 in the areas of English language arts (ELA), mathematics, and science.

The SB Assessment embedded and designated supports include *Translated Test Directions* and *Translated Glossaries* for construct irrelevant mathematics items, pop-up glossaries, and word-to-word dictionaries. Additionally, the SB Assessment offers full “stacked” Spanish translations of mathematics items for students in dual language supported classrooms. Non-embedded SB Assessment supports include bilingual dictionaries for ELA performance task items.

SB Assessment *Translated Test Directions* for ELA and mathematics for the online assessment are delivered in PDF format to service providers within schools. Languages available include: Arabic, Cantonese, Filipino (Ilokano and Tagalog), Korean, Mandarin, Punjabi (East and West), Russian, Ukrainian, Vietnamese, Haitian-Creole, French, Hmong, Japanese, Somali, Dakota, Lakota, and Yup’ik. A biliterate adult trained in the test administration manual can read the test directions to the student. SB Assessment *Translated Glossary* languages available include Arabic, Cantonese, Filipino (Ilokano and Tagalog), Korean, Mandarin, Punjabi (East and West), Russian, Spanish, Ukrainian, and Vietnamese.

For the paper-pencil test, non-embedded glossaries are delivered to service providers in Word and PDF format. Languages available include: Arabic, Cantonese, Filipino (Ilokano and Tagalog), Korean, Mandarin, Punjabi (East and West), Russian, Spanish, Ukrainian, and Vietnamese. Spanish *Translated Test Directions* are available as an embedded designated support. This support is automatically enabled when translations (stacked) are selected for a student.

The DLM Assessment and the NH ALPS Assessment are administered to the most cognitively disabled NH students (one percent of the population). Test administrators may translate the assessments for the students.

The College Board SAT provides translated test directions in eight languages: Spanish, Arabic, Mandarin, Portuguese, Haitian Creole, Russian, Vietnamese, and Polish. School staff may also provide translated test directions for other languages using district/school translators. Word-to-word glossaries may be used by students on test day. These glossaries are posted on the College Board website prior to the assessment to allow for students to become familiar with them prior to test day.

Finally, the NECAP Science Assessments could be administered using a word-to-word translation dictionary.

Although the NH DOE will be implementing a new general assessment in the three content areas in 2018, it will continue to provide similar supports.

- iii. Indicate the languages identified in question 3(i) for which yearly student academic assessments are not available and are needed.

Not applicable.

- iv. Describe how it will make every effort to develop assessments, at a minimum, in languages other than English that are present to a significant extent in the participating student population including by providing

- a. The State's plan and timeline for developing such assessments, including a description of how it met the requirements of 34 CFR § 200.6(f)(4);
- b. A description of the process the State used to gather meaningful input on the need for assessments in languages other than English, collect and respond to public comment, and consult with educators; parents and families of English learners; students, as appropriate; and other stakeholders; and
- c. As applicable, an explanation of the reasons the State has not been able to complete the development of such assessments despite making every effort.

Not applicable.

4. Statewide Accountability System and School Support and Improvement Activities (ESEA section 1111(c) and (d)):

i. Subgroups (ESEA section 1111(c)(2)):

- a. List each major racial and ethnic group the State includes as a subgroup of students, consistent with ESEA section 1111(c)(2)(B).

NH's major racial and ethnic groups include: American Indian or Alaskan Native, Asian or Pacific Islander, Hispanic, Black, White, and Multi-Race.

- b. If applicable, describe any additional subgroups of students other than the statutorily required subgroups (*i.e.*, economically disadvantaged students, students from major racial and ethnic groups, children with disabilities, and English learners) used in the Statewide accountability system.

Not applicable.

- c. Does the State intend to include in the English learner subgroup the results of students previously identified as English learners on the State assessments required under ESEA section 1111(b)(2)(B)(v)(I) for purposes of State accountability (ESEA section 1111(b)(3)(B))? Note that a student's results may be included in the English learner subgroup for not more than four years after the student ceases to be identified as an English learner.

Yes, we will keep these students in the subgroup for four years.

No

- d. If applicable, choose one of the following options for recently arrived English learners in the State:

Applying the exception under ESEA section 1111(b)(3)(A)(i); or

Applying the exception under ESEA section 1111(b)(3)(A)(ii); or

Applying the exception under ESEA section 1111(b)(3)(A)(i) or under ESEA section 1111(b)(3)(A)(ii). If this option is selected, describe how the State will choose which exception applies to a recently arrived English learner.

NH will be applying the exception under ESEA Section 1111(b)(3)(A)(ii), which states:

“With respect to recently arrived English learners who have been enrolled in a school in one of the 50 States in the United States or the District of Columbia for less than 12 months, a State may choose to—

(ii)(I) assess, and report the performance of, such an English learner on the reading or language arts and mathematics assessments required under paragraph (2)(B)(v)(I) in each year of the student's enrollment in such a school; and

(II) for the purposes of the State-determined accountability system—

(aa) for the first year of the student's enrollment in such a school, exclude the results on the assessments described in subclause (I);

(bb) include a measure of student growth on the assessments described in subclause (I) in the second year of the student's enrollment in such a school; and

(cc) include proficiency on the assessments described in subclause (I) in the third year of the student's enrollment in such a school, and each succeeding year of such enrollment."

ii. **Minimum N-Size (ESEA section 1111(c)(3)(A)):**

- a. Provide the minimum number of students that the State determines are necessary to be included to carry out the requirements of any provisions under Title I, Part A of the ESEA that require disaggregation of information by each subgroup of students for accountability purposes.

NH has been using a minimum group size, known as the minimum-n, of 11 for holding a school accountable for a group's performance since it implemented the No Child Left Behind accountability system. Choosing a minimum-n is a balance of reliability and inclusion, a key principle of accountability system validity. There are reliability concerns with minimum-n sizes as large as 50 students or more, and setting such a high minimum-n would mean that essentially all NH schools would be exempt from subgroup accountability. Therefore, NH proposes to maintain a minimum-n of 11 for all indicators except test participation (minimum-n = 40) so that schools are not penalized for having only a small number students absent from testing.

- b. Describe how the minimum number of students is statistically sound.

A minimum-n of 11 is not statistically sound if a determination about a school was to be made on the basis of a single subgroup's performance on a single indicator as was the case under NCLB. However, the more compensatory system being employed by NH under ESSA allows for lower minimum-n sizes than would be required under NCLB-like conjunctive approaches. As noted above, NH is employing the lowest minimum-n that it feels it can use to protect student privacy—a vital concern in NH—while including as many schools as possible in subgroup accountability.

- c. Describe how the minimum number of students was determined by the State, including how the State collaborated with teachers, principals, other school leaders, parents, and other stakeholders when determining such minimum number.

The minimum-n of 11 was established more than 10 years ago by NH's AYP (annual yearly progress) Advisory Committee and has become a well-established part of NH's accountability landscape. The current NH ESSA Accountability Task Force reviewed the current minimum-n of 11 and came to a consensus decision to continue with this value for the ESSA accountability system.

- d. Describe how the State ensures that the minimum number is sufficient to not reveal any personally identifiable information.³

The privacy of student data is a critical priority of the NH DOE, and we continue to develop practices that improve privacy systems. NH also has strict privacy laws (e.g. RSA 193-E:5 and others) that protect student data. We have been operating effectively with a minimum-n of 11 for over 10 years, and we do not believe there is any reason to change that well-established practice.

- e. If the State's minimum number of students for purposes of reporting is lower than the minimum number of students for accountability purposes, provide the State's minimum number of students for purposes of reporting.

Not applicable. NH uses a minimum-n of 11 for reporting purposes as well as for accountability purposes, except in the case of participation rate, which is 40 students (see Section 4(ii)(a) above).

iii. Establishment of Long-Term Goals (*ESEA section 1111(c)(4)(A)*):

a. Academic Achievement. (*ESEA section 1111(c)(4)(A)(i)(I)(aa)*)

1. Describe the long-term goals for improved academic achievement, as measured by proficiency on the annual statewide reading/language arts and mathematics assessments, for all students and for each subgroup of students, including: (i) baseline data; (ii) the timeline for meeting the long-term goals, for which the term must be the same multi-year length of time for all students and for each subgroup of students in the State; and (iii) how the long-term goals are ambitious.

NH's long-term goals are informed by a statewide effort to provide each student a personalized learning experience that allows them to reach their highest possible achievement, and prepares them for 21st century careers and/or post-secondary education.

As an extension of a 2009 Lumina Foundation Grant goal, NH established a goal that 65 percent of 25-64 year olds would have a high quality post-secondary credential by 2025. The State recognizes that there are significant pipeline differences between early childhood, K-12, vocational, and post-secondary education. Further, not all NH residents remain in State for post-

³ Consistent with ESEA section 1111(i), information collected or disseminated under ESEA section 1111 shall be collected and disseminated in a manner that protects the privacy of individuals consistent with section 444 of the General Education Provisions Act (20 U.S.C. 1232g, commonly known as the "Family Educational Rights and Privacy Act of 1974"). When selecting a minimum n-size for reporting, States should consult the Institute for Education Sciences report "Best Practices for Determining Subgroup Size in Accountability Systems While Protecting Personally Identifiable Student Information" to identify appropriate statistical disclosure limitation strategies for protecting student privacy.

secondary education or work opportunities. However, by examining historical trends of performance in each sector, the State can infer targets that contribute to the goal of 65 percent of NH's adult population earning a meaningful post-secondary credential by 2025. The long-term goals for NH are informed by historical data and are intended to improve outcomes to ensure students are ready for 21st century careers and/or post-secondary education opportunities.

The achievement and graduation rate goals are leading indicators that support improvements in NH's postsecondary readiness goals, which is what the State is using as its additional indicator of school quality and student success at the high school level. The tie to the 65 percent by 2025 State goal is intended to bring coherence into the system from elementary school through graduation to postsecondary performance and ultimately to holding a meaningful postsecondary certificate and/or degree beyond age 25.

To establish the academic achievement goals, we used data spanning from the fall of 2006 until the fall of 2014 on NH's previous assessment (i.e., New England Common Assessment Program, NECAP) and the spring 2015 and 2016 Smarter Balanced administrations. Baseline data for goals will be updated based on the spring 2017 administration of Smarter Balanced in mathematics and English language arts. The timeline for long-term goals will be through the 2024–2025 school year in alignment with the 65 percent by 2025 State credentialing goal—a timeline of seven years.

Based on historical data, academic performance gains have been volatile, but have averaged around 1.4 percent in reading and 0.375 percent in mathematics. By examining the shape of the improvement function over time, NH has determined that extrapolated targets for the percentage of students scoring proficient within the State would be 67 percent in English language arts (ELA) and 49 percent in mathematics. However, these targets reflect improvement under current conditions. Therefore, the State has elected to establish stretch goals (i.e., ambitious goals) that reflect average annual increases of 1.7 percent in ELA and 0.85 percent in mathematics.

These increases translate into State-level, long-term goals of approximately 74 percent proficient in ELA and 54 percent proficient in mathematics. These seven-year goals are curvilinear in nature and reflect unprecedented gains that exceed historical improvement in the State.

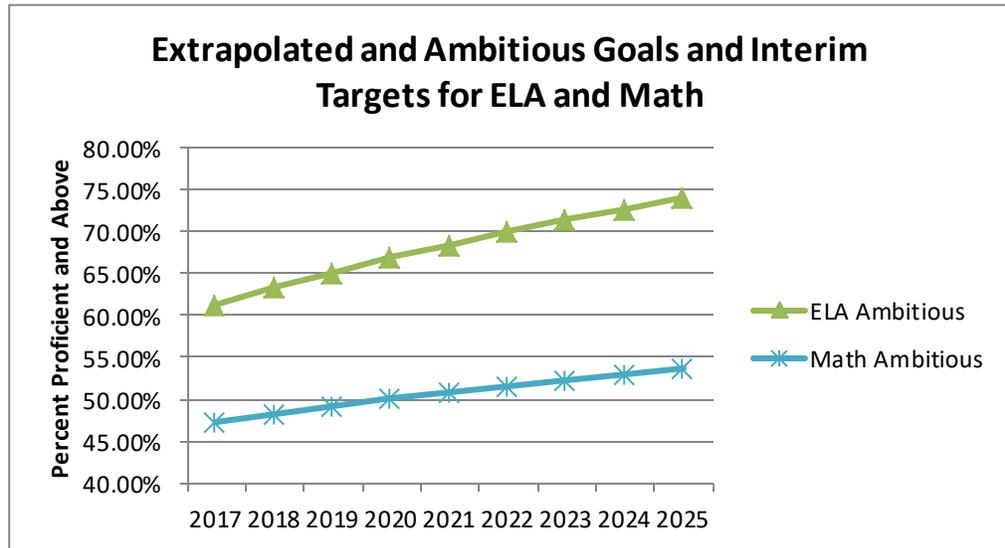
The achievement targets, while aggressive compared to historical performance, can only capture “point in time” data and do not tell the whole story of student performance. As such, this plan also embeds growth as an important measure of accountability. While point in time achievement is critical, student growth trajectory also provides critical information about educational effectiveness. We discuss student growth in more detail when discussing the accountability indicators below.

Below, we provide the State-level long-term goals for the all students group and for each of the identified student groups. Additionally, we use the same method to calculate long-term goals and measures of interim progress for each individual school and each student group (meeting the minimum-n) within each school. These goals are not included in this submission because it would require thousands of additional pages. School-level results will be reported against both the State- and school-level goals and measures of interim progress. NH DOE argues that such an approach will help raise expectations for schools already starting above average and will help contextualize the expectations for schools starting far behind other schools in the State. We employ this approach for both the achievement indicator and the graduation rate indicator.

Table 1. Long-term goals and interim targets for all students in NH.⁴

Year Ending	Reading Targets	Math Targets
2018	63.29%	48.28%
2019	65.15%	49.19%
2020	66.86%	50.04%
2021	68.45%	50.84%
2022	69.94%	51.61%
2023	71.36%	52.35%
2024	72.73%	53.07%
2025	74.04%	53.77%

Figure 1. Long-term goals and interim targets for all students in NH.



For subgroup long-term goals, a similar method was applied of reviewing historical data, extrapolating them to reasonable targets, and then creating stretch goals that are ambitious and would promote NH’s 65 percent by 2025 goal.

⁴ These numbers are an estimate based on previous data. This will have to be replaced based on the new spring 2017 data.

2. Provide the measurements of interim progress toward meeting the long-term goals for academic achievement in Appendix A.

The measurements of interim progress toward meeting the long-term goals are provided along with the long-term goals in the tables under Sections 4.iii.a.1 (above) and in 4.iii.a.3 (below).

3. Describe how the long-term goals and measurements of interim progress toward the long-term goals for academic achievement take into account the improvement necessary to make significant progress in closing statewide proficiency gaps.

As noted in Section 4.iii.a.1 above, the State elected to model data rather than establish artificial and unsubstantiated targets for subgroups. To develop long-term goals and measures of interim progress for subgroups, historical data was examined and extrapolated to determine probable end points for 2025 given the current state of education.

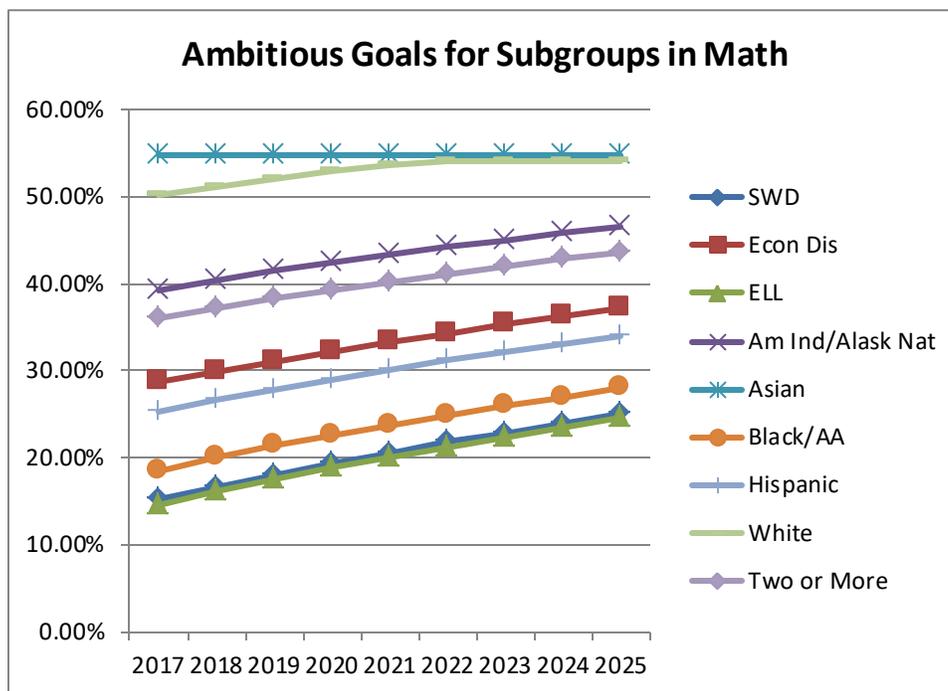
Based on historical trends, projected increases varied significantly. In most cases, historical performance suggested stagnant or declines in performance over time. As a result, the State elected to apply the all subgroup improvement targets to model long-term goals for subgroups. While this approach prioritized gains for all subgroups, it did not emphasize closing achievement gaps. Thus, the State determined the increases expected for each student group. The method applied larger relative gains for those student groups that were farther from the all subgroup target by 2025. These expected gains represent dramatic increases that—in the cases of ELs, SWDs, and students of two or more races—reflect complete reversals of current performance trends. These goals were modeled using available assessment data and will be updated when the spring 2017 data are available.

The student group goals are presented in the table on the next page.

Table 2. Long-term goals and interim targets for student groups in NH in math.⁵

Student ⁶ Group	Year Ending							
	2018	2019	2020	2021	2022	2023	2024	2025
SWD	16.68%	18.07%	19.36%	20.58%	21.76%	22.88%	23.98%	25.05%
ED	29.92%	31.11%	32.22%	33.27%	34.27%	35.24%	36.17%	37.09%
EL	16.17%	17.56%	18.86%	20.09%	21.27%	22.41%	23.51%	24.58%
AI/AN	40.41%	41.44%	42.40%	43.31%	44.18%	45.02%	45.83%	46.62%
A/PI	54.78%	54.78%	54.78%	54.78%	54.78%	54.78%	54.78%	54.78%
B	19.96%	21.30%	22.54%	23.72%	24.85%	25.94%	27.00%	28.03%
H	26.62%	27.85%	29.01%	30.10%	31.14%	32.15%	33.13%	34.08%
W	51.18%	52.09%	52.94%	53.74%	54.00%	54.00%	54.00%	54.00%
MR	37.15%	38.23%	39.24%	40.19%	41.10%	41.98%	42.83%	43.66%

Figure 2. Long-term goals and interim targets for student groups in NH in math



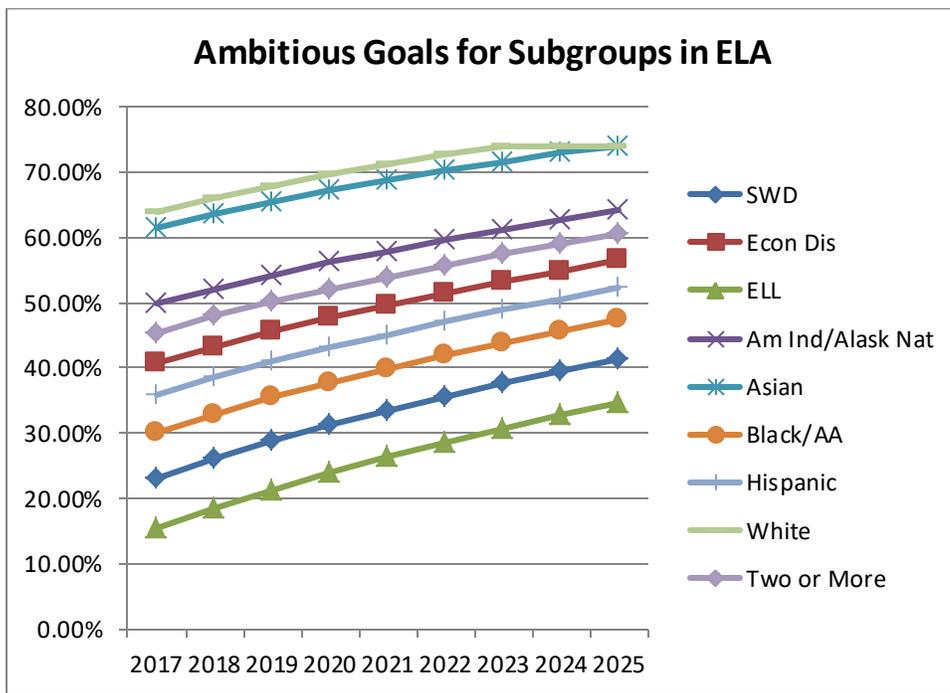
⁵ These numbers are an estimate based on previous data. This will have to be replaced based on the new spring 2017 data.

⁶ Student groups include students with disabilities (SWD), economically disadvantaged students (ED), English Learners (EL), American Indian/Alaskan Native (AI/AN), Asian/Pacific Islander (A/PI), Hispanic (H), Black (B), White (W), Multi-Race (M)

Table 3. Long-term goals and interim targets for student groups in NH in ELA.⁷

Student Group	Year Ending							
	2018	2019	2020	2021	2022	2023	2024	2025
SWD	26.07%	28.72%	31.14%	33.39%	35.52%	37.53%	39.47%	41.34%
ED	43.29%	45.57%	47.66%	49.61%	51.44%	53.18%	54.86%	56.47%
EL	18.55%	21.35%	23.92%	26.30%	28.55%	30.69%	32.75%	34.72%
AI/AN	52.11%	54.21%	56.13%	57.91%	59.60%	61.20%	62.74%	64.22%
A/PI	63.54%	65.41%	67.11%	68.70%	70.19%	71.62%	72.98%	74.05%
B	32.90%	35.40%	37.69%	39.82%	41.83%	43.74%	45.57%	47.34%
H	38.52%	40.90%	43.08%	45.11%	47.03%	48.85%	50.59%	52.27%
W	66.12%	67.98%	69.69%	71.27%	72.77%	74.05%	74.05%	74.05%
MR	47.89%	50.08%	52.08%	53.95%	55.70%	57.37%	58.97%	60.51%

Figure 3. Long-term goals and interim targets for student groups in NH in ELA.



⁷ These numbers are an estimate based on previous data. This will have to be replaced based on the new spring 2017 data.

- b. Graduation Rate. (*ESEA section 1111(c)(4)(A)(i)(I)(bb)*)
1. Describe the long-term goals for the four-year adjusted cohort graduation rate for all students and for each subgroup of students, including: (i) baseline data; (ii) the timeline for meeting the long-term goals, for which the term must be the same multi-year length of time for all students and for each subgroup of students in the State; and (iii) how the long-term goals are ambitious.

Like the goals for academic achievement, NH's long-term goals for graduation rate are informed by a statewide effort, including our 65x25 initiative, to provide each student a personalized learning experience that allows them to reach their highest possible achievement, and prepares them for 21st century careers and/or post-secondary education. Personalized learning opportunities better engage students in their education and increase student expectations with regard to graduation. NH will set goals for and report both the four- and five-year adjusted cohort graduation rates.

The long-term goals for the four- and five-year adjusted cohort graduation rates for NH are informed by historical data and intended to improve outcomes to ensure students are ready for 21st century careers and/or post-secondary opportunities. The data used to inform the provided estimated long-term goals span from 2006 until 2016. The State began using the four-year adjusted cohort graduation rate (ACGR) methodology in 2010. As with the provisional goals for academic achievement, the goals will be updated using the baseline data in 2017.

As discussed below (school quality/student success indicator), NH's goal is to ensure that students either graduate with a credential to allow them to succeed in an entry-level career position or in a postsecondary experience, whether it is a work-based credential, or community or four-year college. By breaking out the array of these outcomes in our proposed postsecondary readiness indicator, we are essentially able to do both in the accountability system, and allow for a more personalized system. We do not want to simply focus on college attainment, but rather represent the diversity of meaningful workplace credentials.

NH already has one of the highest graduation rates in the country, so while historical graduation rate gains have been steady, they have been small. Upon using the 4-year ACGR, changes have been, on average, approximately 0.37 percent year over year. Upon

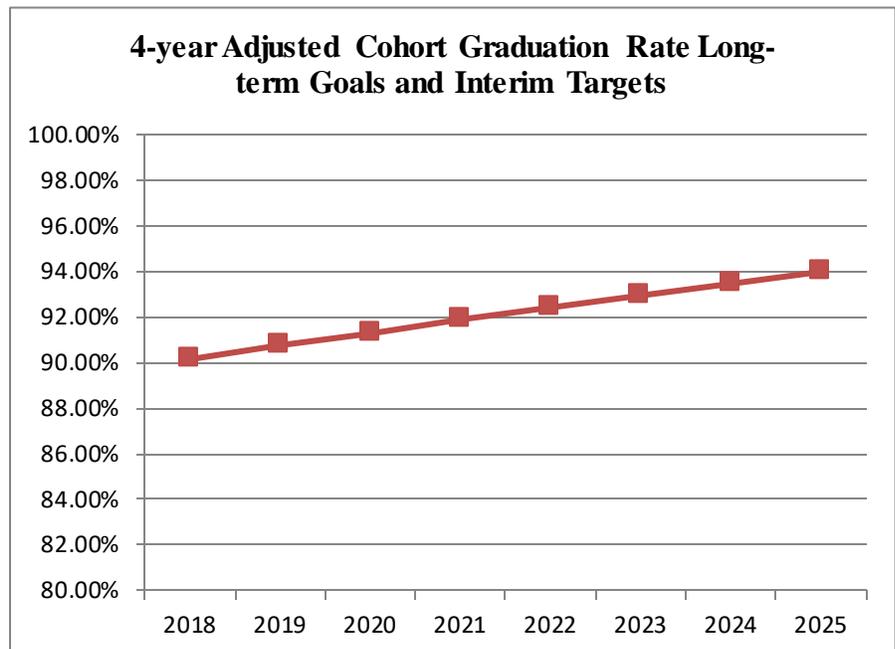
examining data, the State has elected to establish stretch goals that reflect average annual increases of 0.56 percent—nearly double the observed historical increase.

These increases translate into long-term goals of approximately 93 percent for the four-year ACGR. These seven-year goals are curvilinear in nature and, like academic achievement, reflect unprecedented gains that far exceed historical improvement in the State. The ambitious gains are presented in the table below. The ambitious goals are based on ambitious increase in historical improvements, modeled using a power function.

Table 4. Long-term graduation rate goals for all students in NH.

Year Ending	4-year ACGR
2018	90.15%
2019	90.74%
2020	91.31%
2021	91.87%
2022	92.41%
2023	92.93%
2024	93.45%
2025	93.96%

Figure 4. Long-term graduation rate goals for all students in NH.



A similar method will be applied for all relevant subgroups to compute long-term goals and interim targets based on historical data to support NH's 65 percent by 2025 goal.

2. If applicable, describe the long-term goals for each extended-year adjusted cohort graduation rate, including (i) baseline data; (ii) the timeline for meeting the long-term goals, for which the term must be the same multi-year length of time for all students and for each subgroup of students in the State; (iii) how the long-term goals are ambitious; and (iv) how the long-term goals are more rigorous than the long-term goal set for the four-year adjusted cohort graduation rate.

The State will include the five-year extended graduation rate as the graduation rate accountability indicator in the annual system of meaningful differentiation, but the long-term goals at the State-level are set using both the four- and five-year adjusted cohort graduation rates so that reporting will occur against these goals and interim targets. The inclusion of the five-year extended graduation rate aligns to NH's State Performance Plan for IDEA.

3. Provide the measurements of interim progress toward the long-term goals for the four-year adjusted cohort graduation rate and any extended-year adjusted cohort graduation rate in Appendix A.

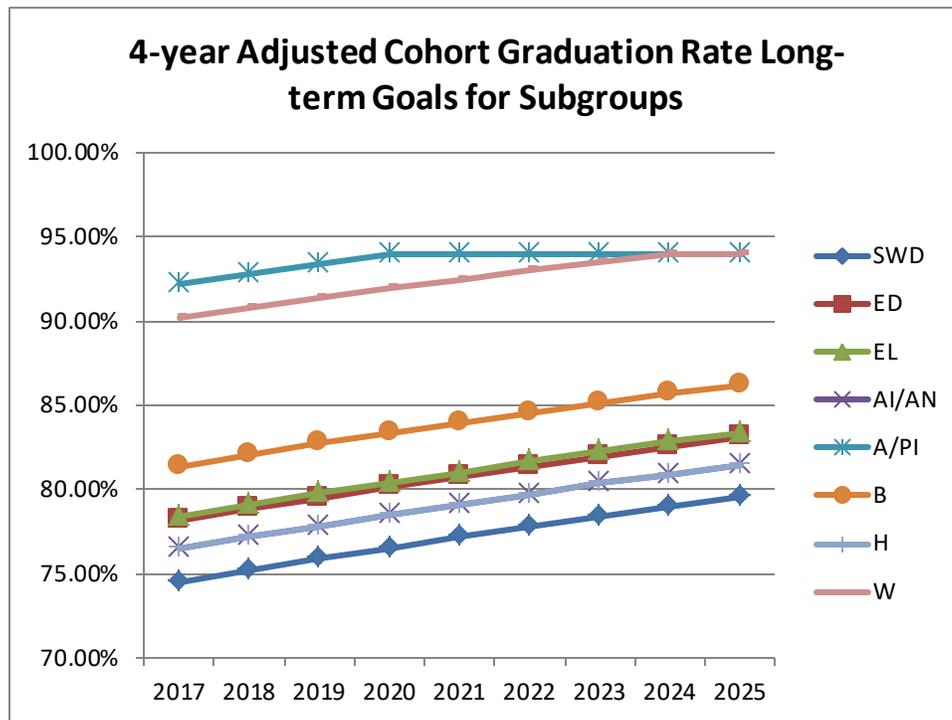
The measurements of interim progress toward the long-term goals for graduation rate are provided in Table 4 and Figure 4, which are presented in Section 4.iii.b.i. Similar to achievement, subgroup graduation rate targets were informed by the increases in the all subgroup extrapolations. Based on historical trends, projected increases varied significantly and resulted in graduation rates that were below the all student subgroup. As a result, the State elected to apply the all subgroup improvement targets to model long-term goals for subgroups that also included an additional expectation based on a subgroup's distance from the all student subgroup. This method applied larger relative gains for those student groups that were farther from the all subgroup target by 2025. These expected gains represent dramatic increases in graduation rates that have not been observed using the four-year adjusted cohort graduation rate. These goals were modeled using available graduation rate data and will be updated when the spring 2017 data are available.

The student group goals are presented in the table below.

Table 5. Four-year Adjusted Cohort Graduation Rate Long-term Goals for Subgroups in NH

Student Group	Year Ending							
	2018	2019	2020	2021	2022	2023	2024	2025
SWD	75.20%	75.89%	76.55%	77.20%	77.83%	78.44%	79.04%	79.62%
ED	78.83%	79.49%	80.13%	80.76%	81.36%	81.95%	82.53%	83.10%
EL	79.12%	79.78%	80.42%	81.04%	81.65%	82.24%	82.82%	83.38%
AI/AN	77.16%	77.84%	78.49%	79.12%	79.74%	80.34%	80.93%	81.50%
A/PI	92.84%	93.41%	93.96%	93.96%	93.96%	93.96%	93.96%	93.96%
B	82.06%	82.70%	83.32%	83.93%	84.52%	85.09%	85.65%	86.20%
H	77.16%	77.84%	78.49%	79.12%	79.74%	80.34%	80.93%	81.50%
W	90.78%	91.37%	91.93%	92.49%	93.02%	93.54%	93.96%	93.96%
MR ⁸								

Figure 5. Four-year Adjusted Cohort Graduation Rate Long-term Goals for Subgroups in NH



⁸ Multi-race data are not available for graduation rate.

4. Describe how the long-term goals and measurements of interim progress for the four-year adjusted cohort graduation rate and any extended-year adjusted cohort graduation rate take into account the improvement necessary to make significant progress in closing statewide graduation rate gaps.

As noted in Section 4.iii.b.1, the State elected to model data rather than establish artificial and unsubstantiated targets for subgroups. To develop long-term goals and measures of interim progress for subgroups, historical data was examined and extrapolated to determine probable end points given the current state of education.

These goals were then increased to reflect a nearly two-times increase to create stretch goals that would reflect statewide movement in closing statewide graduation rate gaps and toward preparing students for post-secondary readiness and obtaining a meaningful credential. These goals and measures of interim progress will be updated once the Spring 2017 data are available.

c. English Language Proficiency. (ESEA section 1111(c)(4)(A)(ii))

1. Describe the long-term goals for English learners for increases in the percentage of such students making progress in achieving English language proficiency, as measured by the statewide English language proficiency assessment including: (i) baseline data; (ii) the State-determined timeline for such students to achieve English language proficiency; and (iii) how the long-term goals are ambitious.

New Hampshire has a long history of using Student Growth Percentiles (SGPs) to quantify student growth. The indicator of progress towards English language proficiency in the proposed NH accountability system continues this legacy and will be calculated as the school's mean SGP on the WIDA ACCESS 2.0 English Language Proficiency Assessment. In order to set long-term goals for increases in the percentage of English learners making progress in achieving English language proficiency, New Hampshire will use a growth-to-proficiency model that is based on the student-level SGPs—Adequate Growth Percentiles (AGPs). AGPs are used to determine whether or not a student's SGP is sufficient for that student to remain on-track to proficiency within the state-defined timeline. New

Hampshire uses a five-year timeline for all students to achieve English language proficiency. The long-term goal for NH will therefore be the percentage of English learners making adequate progress toward English proficiency.

Given that WIDA has recently transitioned to a new assessment with more rigorous performance standards and has not previously calculated SGPs for its students, New Hampshire must base its projections for long-term goals and measures of interim progress on incomplete data. New Hampshire's definition of English language proficiency on the ACCESS 2.0 exam is a composite score of 5.0. In 2017, 12.6 percent of EL students were able to meet a composite score of 5.0 on the ACCESS 2.0 assessment within five years of being rostered at a New Hampshire school. Due to the increased rigor of the performance standards on the ACCESS assessment, this percentage reflects a significant decrease in the percentage of students achieving proficiency within this timeframe in previous years. Therefore, the NH DOE and the LEAs are committed to working together to improve this percentage over time. See section Title III, Part A for more information on the services and supports to be provided.

The current baseline percentage of 12.6 percent is a reasonable estimate of the percentage of students each year that can currently be expected to make adequate progress toward English language proficiency annually on WIDA 2.0. New Hampshire's ambitious long-term goal for 2025 for the percentage of students making progress toward achieving proficiency is the current 2016-2017 rate of students reaching proficiency within five years at the 75th percentile school: 26.1 percent. The 75th percentile school represents an ambitious but obtainable goal for all schools. This long-term goal and the associated interim targets are included in the table below. The model assumes that the current rate of students achieving proficiency within five years is analogous to the percentage of students making adequate progress towards proficiency on a five-year trajectory as measured by AGPs. This assumption will be checked as soon as the first set of AGPs has been calculated after the 2017-2018 school year, and if necessary, the data in the following table will be adjusted accordingly.

Table 6. Long-term goals and interim targets towards English language proficiency for English learners in NH

Year Ending	Percent ELs Making Adequate Progress
2018	14.3%
2019	16.0%
2020	17.7%
2021	19.4%
2022	21.0%
2023	22.7%
2024	24.4%
2025	26.1%

2. Provide the measurements of interim progress toward the long-term goal for increases in the percentage of English learners making progress in achieving English language proficiency in Appendix A.

See section 4.iii.c.1 above for the measurements of interim progress toward the long-term goal for increases in the percentage of English learners making progress in achieving English language proficiency.

iv. **Indicators** (ESEA section 1111(c)(4)(B))

- a. **Academic Achievement Indicator.** Describe the Academic Achievement indicator, including a description of how the indicator (i) is based on the long-term goals; (ii) is measured by proficiency on the annual Statewide reading/language arts and mathematics assessments; (iii) annually measures academic achievement for all students and separately for each subgroup of students; and (iv) at the State’s discretion, for each public high school in the State, includes a measure of student growth, as measured by the annual Statewide reading/language arts and mathematics assessments.

Academic achievement is measured by student performance in English language arts and mathematics results on the statewide assessments in grades 3–8 and in grade 11. The academic achievement for schools participating in NH’s Performance Assessment of Competency Education (PACE) pilot will use the results of the statewide assessments in grade 3 ELA, grade 4 math, grade 8 ELA and math, and grade 11 ELA and math, respectively. In all of the other tested grades and subjects, the academic achievement will be based on the results of the PACE assessments as documented by numerous reports already provided to the U.S. Department of Education. The performance of students on these assessments will be reported

for each grade level, content area, and for all subgroups of students in addition to the all students group.

NH has a long tradition of using an index system to incorporate achievement results into its accountability systems. NH has decided to report all indicators on a 1–4 scale for ease and transparency of reporting, therefore, the index system for academic achievement will involve a simple translation of the statewide assessments and PACE performance levels to index scores such that a student scoring at Level 4 on a statewide assessment, for example, would generate 4 points for the school, a student scoring a 3 would generate 3 points for the school, and so on for students scoring at levels 2 and 1. The school's index score would be the total number of points divided by the number of students completing the assessment or 95 percent of the full academic year enrollment, whichever is greater. Such an index system provides incentives for schools to move students from Level 1 to Level 2 and from Level 3 to Level 4 whereas simple percent proficient systems only reward schools for moving students from Level 2 to Level 3. Incentivizing schools to support both equity and excellence is an important policy goal for NH. If scores were equally distributed among the four performance levels, the average index score would be 2.5 indicating that rewarding schools for having students score in the highest achievement level does not mask the performance of low-scoring students. Another reason for using the index system over reporting just the percent of students scoring proficient and above is that schools and the public will receive more complete information about the variability of student performance within each school.

- b. **Indicator for Public Elementary and Secondary Schools that are Not High Schools (Other Academic Indicator).** Describe the Other Academic indicator, including how it annually measures the performance for all students and separately for each subgroup of students. If the Other Academic indicator is not a measure of student growth, the description must include a demonstration that the indicator is a valid and reliable statewide academic indicator that allows for meaningful differentiation in school performance.

NH has been using the Student Growth Percentile (SGP) model (see Betebenner, 2009) as a growth indicator in its State accountability system for many years. The NH ESSA Accountability Task Force reaffirmed its desire to continue to use the SGP model as the basis for the growth indicator for elementary and middle schools. The mean SGP (MGP) is calculated for each school and evaluated against the following rubric.

For schools participating in the PACE pilot, “growth” will be evaluated using a value table approach⁹. Cut scores will be developed for the baseline year to match the distributions of schools using the MGP approach to ensure fairness in the accountability system across the State.

Level	Range
Level 1	MGP < 35
Level 2	35–49
Level 3	50–60
Level 4	MGP > 60

- c. **Graduation Rate.** Describe the Graduation Rate indicator, including a description of (i) how the indicator is based on the long-term goals; (ii) how the indicator annually measures graduation rate for all students and separately for each subgroup of students; (iii) how the indicator is based on the four-year adjusted cohort graduation rate; (iv) if the State, at its discretion, also includes one or more extended-year adjusted cohort graduation rates, how the four-year adjusted cohort graduation rate is combined with that rate or rates within the indicator; and (v) if applicable, how the State includes in its four-year adjusted cohort graduation rate and any extended-year adjusted cohort graduation rates students with the most significant cognitive disabilities assessed using an alternate assessment aligned to alternate academic achievement standards under ESEA section 1111(b)(2)(D) and awarded a State-defined alternate diploma under ESEA section 8101(23) and (25).

NH’s previous accountability system used the adjusted cohort graduation rate (ACGR). The ESSA Accountability System will continue to use the ACGR as an indicator in the system for annual school differentiation. NH will calculate and report the 4-year ACGR and the extended 5-year ACGR for all schools and for each subgroup within schools. The State will use the 5-year ACGR to create an index comprising four performance levels (i.e., Levels 1, 2, 3, and 4). Each of these levels corresponds to meaningful expectations within the accountability system. The graduation rate level cut scores are presented in the table below.

⁹ See Hill, R., Gong, B., Marion, S., DePascal, C., Dunn, J., & Simpson, M. (2005, November). Using value tables to explicitly value student growth. Paper presented at the Conference on Longitudinal Modeling of Student Achievement, Dover, NH.

Level	Range
Level 1	Less than 69%
Level 2	70– 89%
Level 3	90– 93%
Level 4	94% and above

As noted in the table above, Level 1 corresponds to a slightly higher threshold than what is used for identifying schools in need of Comprehensive Support and Improvement on the four-year rate (67 percent). Level 2 schools reflect performance that falls short of school expectations, whereas Level 3 (90–93 percent graduation rate) is the 4-year graduation rate goal for 2018. Level 4 reflects an expectation that is aligned with progress toward the long-term targets defined in Section 4.iii.b.1. While data indicate that schools have high graduation rates, the State believes that setting high expectations for schools will promote progress. That is, by setting the Level 4 graduation rate indicator at the performance of the 54th percentile school, the State is communicating that achieving that level of success should be within reach for all schools.

- d. **Progress in Achieving English Language Proficiency (ELP) Indicator.** Describe the Progress in Achieving ELP indicator, including the State’s definition of ELP, as measured by the State ELP assessment.

The progress in achieving English language proficiency indicator measures student growth on the WIDA ACCESS 2.0 assessment by calculating mean Student Growth Percentiles (MGPs) for each school. Student Growth Percentiles on the ACCESS 2.0 exam will be generated using the national WIDA database for all English learners within each grade level. The growth inference associated with SGPs is: *How much has this student grown towards attaining English language proficiency in comparison to English learner peers with similar histories of prior achievement on the ACCESS 2.0 assessment?* The mean Student Growth Percentile (MGP) for the EL students in each school on ACCESS 2.0 will be the school-level indicator. Four performance levels will be reported out on this indicator according to the following table:

Level	Range
Level 1	MGP < 35
Level 2	35–49
Level 3	50–60
Level 4	MGP > 60

- e. School Quality or Student Success Indicator(s). Describe each School Quality or Student Success Indicator, including, for each such indicator: (i) how it allows for meaningful differentiation in school performance; (ii) that it is valid, reliable, comparable, and statewide (for the grade span(s) to which it applies); and (iii) of how each such indicator annually measures performance for all students and separately for each subgroup of students. For any School Quality or Student Success indicator that does not apply to all grade spans, the description must include the grade spans to which it does apply.

As its additional indicator of student success in the elementary and middle school model, NH will be using an indicator designed to focus additional attention on the growth of the lowest achieving students in each school. This indicator is designed to emphasize competency-based learning and the importance of not letting students fall behind. This indicator will capture the mean Student Growth Percentiles (MGP) for the lowest quartile of achievers in the school as measured by the prior years' content assessments. By reporting the MGPs of the lowest performing students on the prior years' assessments, this indicator is intended to incentivize schools to focus additional attention on providing supports and interventions for the school's lowest achieving students.

One of the criticisms of accountability models under No Child Left Behind was that schools may have been overly attentive to the "bubble kids" (i.e., those students who are close to proficiency) in order to game the accountability metrics. This equity indicator is intended to direct extra attention to the lowest performing students in each school and incentivizing schools to maximize the growth of all students, but especially those who need the most support. Four performance levels will be used to report on school performance for this indicator. Because the target population for this indicator needs to grow at a faster rate than their peers to catch-up in achievement, the achievement level cut scores are slightly more rigorous than for the growth and ELP indicators.

Level	Range
Level 1	MGP < 45
Level 2	45–54
Level 3	55–65
Level 4	MGP > 65

NH has used existing data to model this indicator and estimates that this indicator will be reportable for more than

85% of schools given a minimum n-size of 11. Additionally, the cut scores of 45, 55, and 70 correspond to the 21st, 72nd, and 92nd percentile schools. These growth targets are therefore simultaneously ambitious and attainable.

In order to evaluate equity for PACE schools, we will employ the same value table approach used to evaluate growth described in Section 4.iv.b. A value table and cut scores for the values used to produce the four levels described above will be completed early in the 2017–2018 school year based on the 2016–2017 and 2015–2016 data. The value tables will be constructed in a way to match the distribution of points used for the other schools in the State for the baseline year.

For high schools, the additional indicator of student success is a career and college readiness (CCR) indicator. All graduating seniors will be eligible for counting as postsecondary ready by meeting any two of the following ten requirements¹⁰:

- ✓ Completion of a NH Scholars program of study (Standard, STEM, or Arts)
- ✓ A grade of C or better in a dual-enrollment course
- ✓ SAT scores meeting or exceeding the college and career ready benchmark (480 in Evidence-Based Reading and Writing and 530 in Mathematics).
- ✓ ACT scores meeting or exceeding the college and career ready benchmark (18 in English, 22 in Mathematics, 22 in Reading, and 23 in Science).
- ✓ A score of 3, 4, or 5 on an AP exam
- ✓ A score of 4, 5, 6, or 7 on an IB exam
- ✓ Earning a CTE industry-recognized credential
- ✓ Completion of NH career pathway program of study
- ✓ Scoring at least Level III on components of the ASVAB that comprise the Armed Forces Qualifying Test (AFQT)
- ✓ Completion of the ACT National Career Readiness Certificate

The total number of graduating seniors meeting at least two of these requirements will be divided by the total number of students in the cohort to form the career- and college-ready index for schools.

$$\frac{\text{Total number of graduates seniors meeting at least two CCR requirement}}{\text{Total number of graduates}} * 100$$

¹⁰ Note: The requirement for completion of two Career- and College-Ready Benchmarks can be satisfied by two of the same category. For example, a student can score at least a 3 on two AP exams—without meeting any of the other requirements—to be considered career- and college-ready.

As with the other indicators, the CCR score for schools will be indexed into four performance levels, outlined in the table below. Please note: Since this indicator is new for the State of NH, and not all of the elements comprising the indicator were previously collected, we were not able to sufficiently model the recommended ranges for the index scores. While these ranges are nominally aligned with the State goal of 65 percent of adults attaining a meaningful post-secondary credential by 2025, they will need to be revisited after the first year of data collection in 2017–2018 to ensure they are both ambitious and attainable and reflect the true variation among schools within the State.

Level	Range
Level 1	< 53% ¹¹
Level 2	53–64%
Level 3	65–79%
Level 4	> 80%

- v. **Annual Meaningful Differentiation** (*ESEA section 1111(c)(4)(C)*)
- a. Describe the State’s system of annual meaningful differentiation of all public schools in the State, consistent with the requirements of section 1111(c)(4)(C) of the ESEA, including a description of (i) how the system is based on all indicators in the State’s accountability system, (ii) for all students and for each subgroup of students. Note that each state must comply with the requirements in 1111(c)(5) of the ESEA with respect to accountability for charter schools.

The ways in which indicators are aggregated must be informed by both the plans for producing overall determinations and by the theory of action. For example, the achievement indicator will have scores from multiple grades for ELA and mathematics. The ways in which these measures are aggregated must support the overall classification scheme. The NH accountability system will be reporting indicators using a 1–4 index scale. This allows for a relatively common scale across indicators that can be combined in very transparent ways.

In order to be consistent with the theory of action for school support and improvement, a series of decision rules—based on the entry criteria for identification for supports and

¹¹ 53% is the current percentage of adults in NH that have attained a meaningful post-secondary credential. While this metric is not measured in the same way as the career and college ready indicator, the two are directly related in that the CCR indicator is a pre-cursor indicator for attaining the 65 by 25 goal.

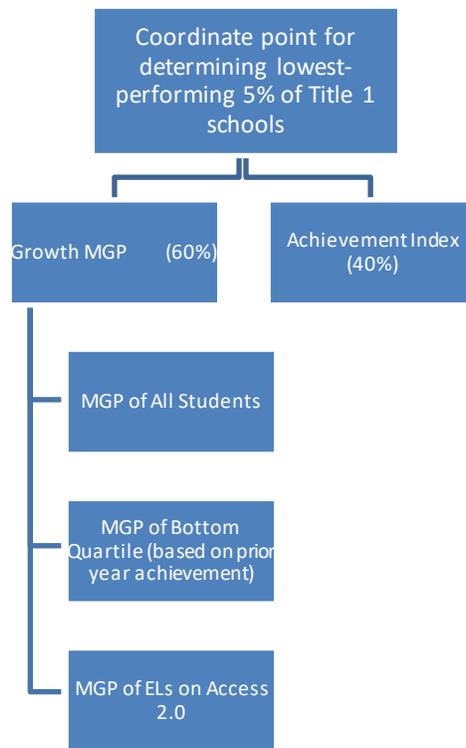
improvement—will be used to arrive at four distinct summative classifications for schools:

1. Not identified
2. Identified for Targeted Support and Improvement for Consistently Underperforming Subgroups (TSI-CUS)
3. Identified for Targeted Support and Improvement for Low Performing Subgroups (TSI-LPS)
4. Identified for Comprehensive Support and Improvement (CSI)

The levels assigned to schools are therefore representative of performance on all of the indicators within the accountability system and exactly reflective of the entry and exit criteria used for school identification described in Section 4.vi. This type of reporting system privileges the robust information provided by the full dashboard of school indicators, while minimizing the role of an overall summative determination beyond its clear and necessary use for identifying schools in need of targeted or comprehensive support. Given the way the levels of support are operationalized within the NH system, all four levels are mutually exclusive (see table in Section 4.viii.c.). One of the main benefits of this system for making summative determinations is that it sends a clear and consistent message to schools and the public about the overall standing of the school.

- b. Describe the weighting of each indicator in the State’s system of annual meaningful differentiation, including how the Academic Achievement, Other Academic, Graduation Rate, and Progress in ELP indicators each receive substantial weight individually and, in the aggregate, much greater weight than the School Quality or Student Success indicator(s), in the aggregate.

In order to determine the lowest-performing five percent of Title 1 schools (schoolwide and targeted assistance schools as of Oct. 30 of the previous year), NH will rely on performance on all of the indicators. For elementary and middle schools, the method of aggregating the indicators and their respective weights are outlined in the decision tree below.

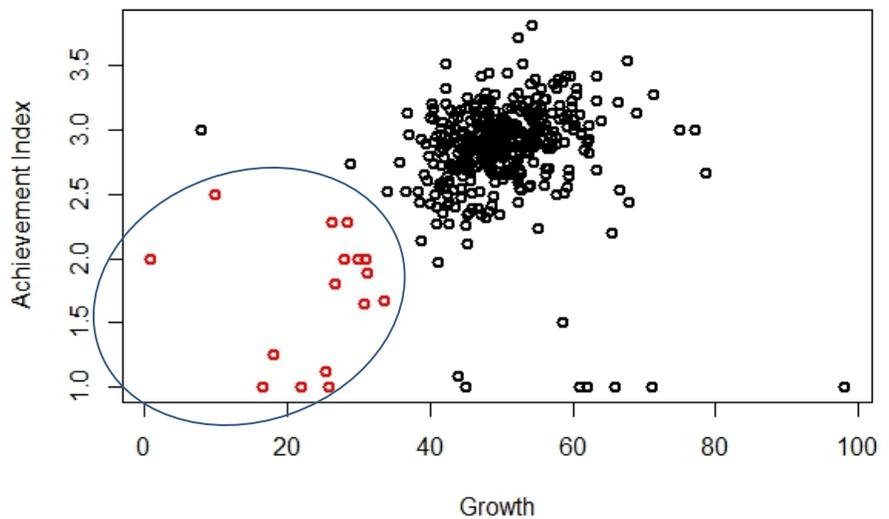


The overall growth score will be based on the mean Student Growth Percentile (SGP) for all students, the bottom quartile of students (the equity indicator described in Section 4.iv.c. of this template), and the English learners taking the Access 2.0 exam. This way of aggregating the growth scores prioritizes fairness among schools because all schools are weighted more heavily on the growth of their lowest achievers, and student growth towards English language proficiency is weighted proportionally to the percentage of students within the school who are English learners. When available, two years of growth data will be used to help stabilize this metric.

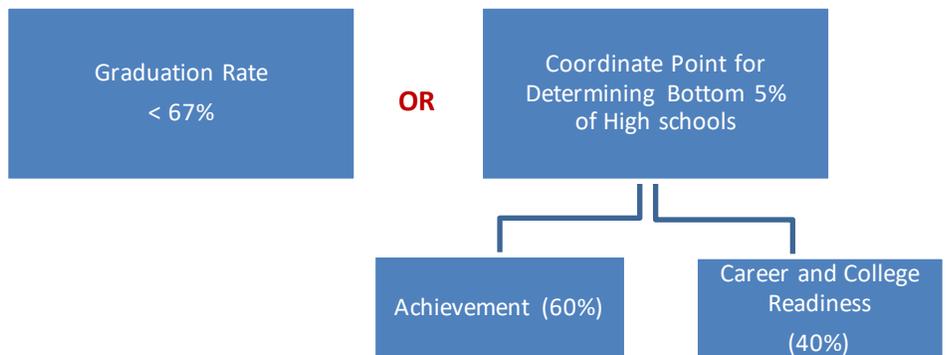
The overall achievement score is operationalized as the school's achievement index score as described in Section 4.iv.a.

Scores for growth and achievement will be used together—with growth weighted at 60 percent and achievement weighted at 40 percent—to identify the lowest-performing five percent of Title I schools in need of comprehensive support and improvement. The following figure provides an illustration of this identification method—with schools likely to be identified for CSI indicated in red (or within the circle)—using existing NH data. This data modeling will be updated with spring 2018 data to identify schools for the 2018–2019 school year.

Identifying the Bottom 5% for CSI



For high schools, the method of aggregating the indicators and their respective weights is outlined in the decision tree below.



Identification at the high school level relies on a conjunctive approach. Any NH high school with a graduation rate of less than 67 percent will be identified for CSI. Additionally, any Title I high school in the bottom five percent on the combination of the achievement and career and college readiness index will be identified for CSI. Given that there is no growth indicator in high school, achievement will be weighted 60 percent and career and college readiness, 40 percent.

- c. If the States uses a different methodology or methodologies for annual meaningful differentiation than the one described in 4.v.a. above for schools for which an accountability determination cannot be made (*e.g.*, P-2 schools), describe the different methodology or methodologies, indicating the type(s) of schools to which it applies.

Not applicable.

vi. Identification of Schools (ESEA section 1111(c)(4)(D))

- a. Comprehensive Support and Improvement Schools. Describe the State's methodology for identifying not less than the lowest-performing five percent of all schools receiving Title I, Part A funds in the State for comprehensive support and improvement, including the year in which the State will first identify such schools.

See Section 4.v.b. for a complete description of how NH will identify the lowest-performing five percent of all schools receiving Title I, Part A funds. The first year of identification will be 2018–2019 based on 2017–2018 data.

- b. Comprehensive Support and Improvement Schools. Describe the State's methodology for identifying all public high schools in the State failing to graduate one third or more of their students for comprehensive support and improvement, including the year in which the State will first identify such schools.

All Title I high schools that have a graduation rate below 67 percent will be identified as CSI schools. The State will use data from the 2017–2018 school year to identify the initial set of CSI schools beginning in the 2018–2019 school year.

- c. Comprehensive Support and Improvement Schools. Describe the methodology by which the State identifies public schools in the State receiving Title I, Part A funds that have received additional targeted support under ESEA section 1111(d)(2)(C) (based on identification as a school in which any subgroup of students, on its own, would lead to identification under ESEA

section 1111(c)(4)(D)(i)(I) using the State’s methodology under ESEA section 1111(c)(4)(D)) and that have not satisfied the statewide exit criteria for such schools within a State-determined number of years, including the year in which the State will first identify such schools.

In order to avoid spurious identification of schools for Targeted Support and Improvement (TSI), NH will first identify for TSI those schools with consistently underperforming subgroups (TSI-CUS)—defined as schools with an underperforming subgroup for two consecutive years. Such schools will then qualify to be considered for the label of chronically low performing (TSI-LPS). If the subgroup or subgroups do not meet the exit criteria for TSI-LPS for an additional two years, the school will then be identified as a CSI school.

The State will use data from the 2017–2018 school year to identify the initial set of TSI-CUS schools beginning in the 2018–2019 school year. If TSI schools meet the entry criteria for TSI-CUS two years in a row, they will be identified as chronically low performing schools in the 2020–2021 school year (i.e., TSI-LPS). If chronically low performing TSI schools do not satisfy the exit criteria by end of the second year, they will be identified as a CSI school in 2022–2023.

- d. Frequency of Identification. Provide, for each type of school identified for comprehensive support and improvement, the frequency with which the State will, thereafter, identify such schools. Note that these schools must be identified at least once every three years.

The State will identify CSI schools once every three years.

- e. Targeted Support and Improvement. Describe the State’s methodology for annually identifying any school with one or more “consistently underperforming” subgroups of students, based on all indicators in the statewide system of annual meaningful differentiation, including the definition used by the State to determine consistent underperformance. (*ESEA section 1111(c)(4)(C)(iii)*)

NH is using a multi-pronged approach to identify schools for targeted support and improvement based on having a consistently underperforming subgroup or subgroups of students. NH’s approach is coherent with its approach to establishing long-term and interim goals described above. A consistently underperforming subgroup is defined by meeting ALL of the following criteria for any indicator:

- i. The subgroup does not meet its interim target on achievement, graduation rate, and/or English language proficiency AND the all students group in the same school meets its interim target; AND
- ii. The subgroup identified in (i) above is performing below the State average for that subgroup on the same indicator for which it doesn't meet its target; AND
- iii. The Mean Growth Percentile for the subgroup(s) the most recent three year period is less than 50; AND
- iv. (i) and (ii) are true for two consecutive years.

TSI schools will be required to work with their district leadership to establish an improvement plan that establishes strategies for improving the performance of underperforming subgroups. These plans will be reviewed and approved by the LEA. While the LEA is responsible for supporting identified schools, NH DOE will support districts with identified schools in developing personalized learning approaches that focus on maximizing the learning of each student. Such approaches could include participation in the PACE initiative, the development of personalized learning plans, providing opportunities for extended learning, providing opportunities to demonstrate competence on assessment tied to the specific learning goals, and closely monitoring the progress of each student's learning against his/her personalized learning plan.

- f. **Additional Targeted Support.** Describe the State's methodology, for identifying schools in which any subgroup of students, on its own, would lead to identification under ESEA section 1111(c)(4)(D)(i)(I) using the State's methodology under ESEA section 1111(c)(4)(D), including the year in which the State will first identify such schools and the frequency with which the State will, thereafter, identify such schools. (*ESEA section 1111(d)(2)(C)-(D)*)

Schools that have been identified two years in a row as Targeted Support and Improvement status on the basis of consistently underperforming subgroups (TSI-CUS) will automatically be qualified for consideration for identification of as: Identified for Targeted Support and Improvement for Low-Performing Subgroups (TSI-LPS). In order for a TSI-CUS school to be re-labeled as a TSI-LPS school, they must meet both of the following criteria:

1. Identification of TSI-CUS for two consecutive years; AND
2. The subgroup or subgroups that are identified as consistently underperforming, on its own, would lead to identification of the school as a comprehensive support schools

as defined by the identification criteria discussed in Section 4.v.b. of this template.

To exit from TSI-LPS status, a school must no longer meet either of the two criteria for one year. If a school fails to exit TSI-LPS after two years, that school will be re-classified as in need of Comprehensive Support and Improvement.

- g. Additional Statewide Categories of Schools. If the State chooses, at its discretion, to include additional statewide categories of schools, describe those categories.

Not applicable.

- vii. Annual Measurement of Achievement (ESEA section 1111(c)(4)(E)(iii)): Describe how the State factors the requirement for 95 percent student participation in statewide mathematics and reading/language arts assessments into the statewide accountability system.

The State school report card will report student participation on the State assessments or on local and common PACE assessments, and will identify LEA's where participation falls below 95 percent.

In accordance with ESSA, "(E) Annual Measurement of Achievement," the denominator in calculating the achievement index (Section 4.iv.a.) will be the number of students participating in the State or PACE assessments, or 95 percent of the full academic year enrollment, whichever is greater.

NH DOE notes that the participation rate on its innovative assessment pilot (PACE) have exceeded 98 percent for all districts.

- viii. Continued Support for School and LEA Improvement (ESEA section 1111(d)(3)(A))
 - a. Exit Criteria for Comprehensive Support and Improvement Schools. Describe the statewide exit criteria, established by the State, for schools identified for comprehensive support and improvement, including the number of years (not to exceed four) over which schools are expected to meet such criteria.

Schools have to demonstrate progress on the indicators that caused the school to be identified in the first place. Therefore, schools will exit from CSI status when they **do not meet** the same CSI **entrance** criteria that caused the identification for two years in a row. The demonstration of progress is examined annually.

- b. Exit Criteria for Schools Receiving Additional Targeted Support. Describe the statewide exit criteria, established by the State, for schools receiving additional targeted support under ESEA section 1111(d)(2)(C), including the number of years over which schools are expected to meet such criteria.

Schools have to demonstrate progress on the indicators that caused the school to be identified in the first place. Therefore, schools will exit from TSI status when they **do not meet** the same TSI **entrance** criteria that caused the identification for two years in a row. The demonstration of progress is examined annually.

- c. More Rigorous Interventions. Describe the more rigorous interventions required for schools identified for comprehensive support and improvement that fail to meet the State’s exit criteria within a State-determined number of years consistent with section 1111(d)(3)(A)(i)(I) of the ESEA.

By way of a summary, the classification scheme for the three levels of identification and support follows the table provided below.

	TSI—Consistently Underperforming Subgroups	TSI—Low Performing Subgroups	CSI
Entry Criteria	<ul style="list-style-type: none"> ✓ The subgroup does not meet its interim target on achievement, graduation rate, and/or English language proficiency AND the all students group in the same school meets its interim target; AND ✓ The subgroup identified in (i) above is performing below the State average for that subgroup on the same indicator for which it doesn’t meet its target; AND ✓ The Mean Growth Percentile for the subgroup(s) the most recent three year period is less than 50; AND ✓ (i) and (ii) are true for two consecutive years 	<ul style="list-style-type: none"> ✓ Identification of TSI-CUS for two consecutive years; AND ✓ The subgroup or subgroups that are identified as consistently underperforming, on its own, would lead to identification of the school as a comprehensive support schools as defined by the identification criteria discussed in Section 4.v.b.. 	<ul style="list-style-type: none"> ✓ Graduation rate below 67% <p style="text-align: center;">OR</p> <ul style="list-style-type: none"> ✓ Bottom 5% of Title 1 schools as determined by methodology outlined in Section 4.v.b. <p style="text-align: center;">OR</p> <ul style="list-style-type: none"> ✓ Meets the criteria for CSI-LPS identification two years in a row
Exit Criteria	No longer satisfies one or more of the entry criteria for two years in a row.	No longer satisfies one or more of the entry criteria for two years in a row.	No longer satisfies any of the entry criteria for two years in a row.
Next Steps	If a school meets the criteria for identification two years in a row the school is evaluated against the criteria for re-classification as TSI-LPS.	If a school meets the criteria for identification two years in a row, the school is automatically re-classified as CSI.	

However, before we answer the question being asked in this section, we first recognize that the State has had a total of 40 Priority and Focus Schools that have remained in our system since the ESEA Flexibly Waiver was approved in 2013. This is not to say that many of these schools have not made improvements, but that we have not had the opportunity to test the exit criteria against their achievement levels given the required transition period to ESSA. Therefore, the NH DOE will run the data by mid-September 2017, to see if any of our current Priority and Focus Schools have met the exit criteria laid out in NH's ESEA Flexibility Waiver. If they have, they will come out of that identification. If they have not, they will continue in their current status.

During the 2017–18 school year, the NH DOE will work closely with the remaining Priority and Focus Schools to identify and review the data associated with their continued status. Also during this time, the NH DOE is committed to starting a partnership with an organization that has evidence of school turnaround expertise. This organization will expand the NH DOE's capacity by working directly with the NH DOE, LEAs, and CSI/TSI school leadership to provide guidance for their problems of practice, technical assistance in reviewing and using data, and monitoring of improvement efforts. This partnership will provide greater access to knowledge, including evidence-based practices for personalized learning; access to experts that have a history of known turnaround experience; and access to resources to support implementation of improvement plans.

Before the start of the 2018–19 school year, the State will identify its new CSI and TSI schools using the methodology in Section iv above. At that time, if any Priority and Focus School becomes a CSI or TSI School, they will be selected for more rigorous interventions. This will align to those actions required in NH law, RSA 193-H and would include a progress review team assigned by the NH DOE to evaluate the implementation of the school's past improvement plan and process toward State performance targets. The progress review team will provide the Commissioner a report on this evaluation which will then be delivered to the State Board of Education. This report shall include evidence of satisfactory implementation and progress towards State performance targets or lack thereof and recommendations regarding future actions.

The LEAs with schools that were previously Priority and Focus Schools that become CSI or TSI Schools will then need to use the information provided in the progress report and, with

the guidance and technical assistance of the State's turnaround partner, conduct a comprehensive needs assessment that engages the families, educators, and students in its development. This process must include an environmental scan and gap analysis in the domains of leadership, talent development, instructional transformation, and school culture¹². The process will also include an initiative mapping that can be correlated to school level data in order to make decisions about programs that do and do not lead to increased student achievement. Once it is determined what programs and initiatives are not leading to improved student outcomes, the updated needs assessment will inform the creation of an amended improvement plan that includes:

1. The implementation of a multi-tiered instructional model; and
2. The addition of at least one strong or moderate evidence-based intervention.

In addition, RSA 193-H:4, III, states that at a minimum, a school's improvement plan shall:

- a. Identify the area in which the school needs to meet the annual statewide performance targets.
- b. Identify and describe the strategy the school intends to implement to improve its performance. This strategy must be evidence-based.
- c. Establish and explain a strategy designed to promote family and community involvement.
- d. Detail how the school district budget reflects the goals of the improvement plan.

The law also states that each improvement plan may include the following elements:

- a. The school's curriculum including curricular priorities and instructional materials.
- b. Instructional models that incorporate research-based practices that have been proven to be effective in improving student achievement.
- c. Formal and informal opportunities to assess and monitor each child's progress.
- d. Evidence of data-based decisions.
- e. Structural reform strategies that may include schedule, organization, support mechanisms, and resources.

¹² The Center on School Turnaround. (2017). *Four domains for rapid school improvement: A systems framework* [The Center for School Turnaround at WestEd]. San Francisco, CA: WestEd.

- f. Shared leadership structure to support school improvement.
- g. Professional development that is aligned with school improvement goals.
- h. External support and resources based on their effectiveness and alignment with the school improvement plan.
- i. Extended learning activities for students.

The NH DOE does not have the authority (per RSA 193-H:5) to take control of the daily operations of any local public school. Therefore, we will work alongside the LEA's with CSI and TSI Schools to provide technical assistance and school improvement resources as available, necessary and with sustainability in mind (ESSA only allows four years of improvement funds for CSI/TSI Schools). We will also ensure the continuous monitoring of the improvement plan.

This process will be followed for every CSI School that has not met the exit criteria after three years.

- d. **Resource Allocation Review.** Describe how the State will periodically review resource allocation to support school improvement in each LEA in the State serving a significant number or percentage of schools identified for comprehensive or targeted support and improvement.

Pursuant with Section 1003 of ESSA, the NH DOE will award school improvement funds to LEAs using a formula that ensures equitable distribution focus on documented needs by the LEA and school(s). This will allow viable, high leverage, evidence-based practices, strategies, programs, and services to be implemented in a thoughtful approach. CSI and TSI Schools will only have access to school improvement funds for up to four years, per ESSA, and will be expected, each year, to identify sustainability efforts in continuous improvement.

NH is a small State; however, it does have over 175 LEAs. Therefore, there is a low chance that we will have many LEAs that have multiple schools identified as CSI or TSI schools. During the ESEA Flexibility Waiver years, only six LEAs in the State had multiple Priority and/or Focus Schools.

However, where that does occur, the NH DOE expects the LEA to document how it will review, identify needs, allocate its State and local resources, and implement systemic improvements that will positively impact the CSI and/or TSI School. Additionally, as discussed in the previous section, the expectation is that the LEA and CSI/TSI School will document for its families and community how it will focus improvement

efforts on domains of leadership, talent development, instructional transformation, and school culture to ensure all of their students are meeting (or exceeding) their educational expectations. This can be accomplished in partnership with not only the Title I office within the NH DOE, but also within the Bureau of Special Education and the Bureau of Student Wellness.

The NH DOE utilizes an online Grant Management System that allows the LEA to apply for funds and create a budget that will support their improvement plan. LEAs and the NH DOE staff will utilize this tool, along with other online resources, to monitor the use of school improvement funds. All plans will be required to address a whole school framework that includes coordination of other Federal funding sources.

The NH DOE allocates resources, both financial and personnel, to provide maximum support for LEAs that serve multiple schools identified for CSI and/or TSI. We will provide a desk audit upon the request of an LEA seeking to assess its resource allocation and receive technical assistance on implementing programs and supports in accordance with their improvement plan(s). In addition, the NH DOE will provide annual onsite monitoring of the CSI and TSI Schools and their use of the 1003 school improvement funds. For those LEAs that serve multiple CSI and/or TSI schools, the NH DOE will provide monitoring and technical assistance of the local allocation of Federal funds to ensure the dollars are being used to effectively impact the work described in the schools improvement plan.

- e. Technical Assistance. Describe the technical assistance the State will provide to each LEA in the State serving a significant number or percentage of schools identified for comprehensive or targeted support and improvement.

It is understood that LEAs with multiple schools identified as CSI and/or TSI have great needs that require a comprehensive systemic review of resources and actions. The NH DOE will intentionally and thoughtfully take additional technical assistance to these LEAs with the support of expert providers that have a strong history of turning around low-performing schools. This level of engagement is focused on building local capacity for change and to value the belief that “people will support what they help to create.” In LEAs where multiple schools are identified, the entire community must be brought into the continuous improvement conversation and action planning for the sustainability of efforts. The NH DOE will ensure its technical assistance prioritizes that approach.

The NH DOE also will provide resources from the Office of Student Wellness, such as the *NH Student Wellness Toolkit* and technical supports, the NH Universal Design for Learning Academy, and a comprehensive environmental scan, needs assessment, and gaps analysis tools. In addition, the NH DOE will work with schools to help provide online resources on the identification of evidence-based practices. Similar to US ED's Office of State Support, the NH DOE works as a team to offer written, verbal, online, and in-person technical assistance to LEAs, especially those with multiple CSI and TSI Schools.

The NH DOE will provide several resources for evidence-based practices. However; as a State, NH is proud of its "first in the nation," local innovations. As such, it is expected, many of the evidence based practices used by schools identified for comprehensive and targeted support will be considered "promising practices," and as such will be based on correlational studies rather than experimental or quasi-experimental studies. Schools choosing to implement evidence based practices based on promising evidence will be required to demonstrate validity and effectiveness in increasing student achievement.

- f. Additional Optional Action. If applicable, describe the action the State will take to initiate additional improvement in any LEA with a significant number or percentage of schools that are consistently identified by the State for comprehensive support and improvement and are not meeting exit criteria established by the State or in any LEA with a significant number or percentage of schools implementing targeted support and improvement plans.

The early results from NH's Performance Assessment of Competency Education (PACE) pilot program indicate that PACE has been effective for students typically at risk for subpar performance. PACE is built on a "reciprocal" approach to accountability where the State is a full partner with districts to provide the training and support necessary to help the districts shift to competency-based educational approaches focused on deeper learning for students. PACE training and support may be a solution and will be considered for districts with a high percentage of schools identified for CSI and/or TSI.

NH has great opportunities to work collaboratively together on our local issues. NH DOE will reach out to our educational membership organizations, such as the NHASP (principals), NHSAA (superintendents and other district leaders), NEA NH, NHSBA (school boards), ASCD NH, Learning Forward NH

and others regarding professional learning for policymakers, educational leaders, and educators, that will support improvement efforts in our LEAs with multiple CSI/TSI Schools. This information will be shared on a continual basis with local leaders in our LEAs with CSI and TSI Schools.

5. Disproportionate Rates of Access to Educators (ESEA section 1111(g)(1)(B)): Describe how low-income and minority children enrolled in schools assisted under Title I, Part A are not served at disproportionate rates by ineffective, out-of-field, or inexperienced teachers, and the measures the SEA will use to evaluate and publicly report the progress of the SEA with respect to such description.¹³

Although NH has the lowest percentage of school-aged children living in poverty in the United States, there are still many areas in our State where poverty, language barriers, and lack of resources challenge our families and schools. These are some of our most vulnerable students who truly need exposure to the best teachers possible to achieve academic success and thus break the cycle of poverty. The NH Equity Plan was established to focus on this challenge. What can be done statewide to support and aid schools and districts in recruiting and retaining excellent educators? NH wants and needs effective teachers in every classroom in the State, especially those in high poverty regions. The *NH Ensuring Equitable Access for all Students to Excellent Educators Plan* is an opportunity for the entire NH community to understand a systems-approach that analyzes, revises and expands on current initiatives to assure that the focus remains on providing equitable access to excellent educators for all students in the State. The approved Equity Plan (by the US ED) and other resources can be found on the NH DOE's website at education.nh.gov/teaching/ensuring-equity.htm.

Through the Equity Plan, NH has developed a multi-faceted model or approach to talent management that is being implemented to support schools and districts in the recruitment, development, and retention of effective educators. Its focus is to help ensure all students have equitable access to excellent teachers and leaders enabling students to develop the skills to achieve their highest potential in school and in life.

NH has identified schools that have high percentages of beginning educators and students in poverty and began to outreach to them in the 2016–17 school year to offer support and technical assistance. The protocol used by the NH DOE engages local stakeholders in focus groups to determine any equity gaps and then potential root causes. This was only the first step as just because these are statewide equity gaps and root causes, every school and district has its own story to tell.

As a result of local focus groups, the schools and districts identified priority areas for consideration and planning in their local schools and districts. To support

¹³ Consistent with ESEA section 1111(g)(1)(B), this description should not be construed as requiring a State to develop or implement a teacher, principal or other school leader evaluation system.

schools districts, the stakeholders identified possible strategies to address the root causes statewide from three perspectives: (1) NH-based strategies; (2) nationally recognized strategies; and (3) potential innovative strategies for schools and districts to use as they determine gaps and root causes. Teams are now looking at these strategies from the frame of evidence-based practices using the *Identifying and Implementing Educational Practices Supported by Rigorous Evidence: A User Friendly Guide* found at ies.ed.gov/ncee/pubs/evidence_based/evidence_based.asp.

Each school or district participating is provided with the following steps to assist them in determining what interventions will meet their local needs and support their comprehensive innovation plan:

- Step 1: Identify local needs by consulting with stakeholders, including parents, collecting and analyzing data, and identifying root causes.
- Step 2: Select interventions that are supported by evidence relevant to local needs and that can be implemented successfully. At least one study on an intervention should provide strong evidence, moderate evidence or promising evidence.
- Step 3: Develop a plan for implementation that includes measurable goals and outcomes
- Step 4: Implement the intervention and monitor quality
- Step 5: Examine outcomes and reflect on goals, then use what is learned to make decisions.

All of the strategies that are identified in the NH Equity Plan are available resources for local schools and districts based on their unique needs.

NH has the following definitions for ineffective, out-of-field, and inexperienced teachers:

Ineffective	Ineffective educators performing at the ineffective level may advance some student growth and achievement, but frequently fail to improve most students’ growth. They are unable to establish ambitious and reasonable expectations for student learning for most students and may be unable to engage students in appropriate learning opportunities. Educators performing at the ineffective level may have a limited knowledge of content, standards, and competencies, but these teachers do not use their knowledge and skills to engage their students in accessible and meaningful learning opportunities aligned to the content, standards, and perhaps competencies. Educators performing at the ineffective level may attempt to facilitate personalized learning using a mix of research-based and other strategies but cannot prove consistent improvement in instruction. Finally educators performing at the ineffective level participate in learning communities, but do not attend to their own self-directed professional growth and/or support the growth of their colleagues. These educators generally uphold professional standards of practice.
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Out-of-Field	An educator with sufficient content knowledge as determined by the school principal may be given a minor assignment to teach in a program area in which he or she is not certified. A minor assignment shall be less than fifty percent of the individual's weekly work time and be reviewed on an annual basis to insure that the individual has the appropriate level of content knowledge.
Inexperienced (Beginner)	To qualify for a beginning educator credential, an individual shall have less than three years of teaching experience to include teaching experience at the elementary and secondary levels of education.

6. **School Conditions** (*ESEA section 1111(g)(1)(C)*): Describe how the SEA agency will support LEAs receiving assistance under Title I, Part A to improve school conditions for student learning, including through reducing: (i) incidences of bullying and harassment; (ii) the overuse of discipline practices that remove students from the classroom; and (iii) the use of aversive behavioral interventions that compromise student health and safety.

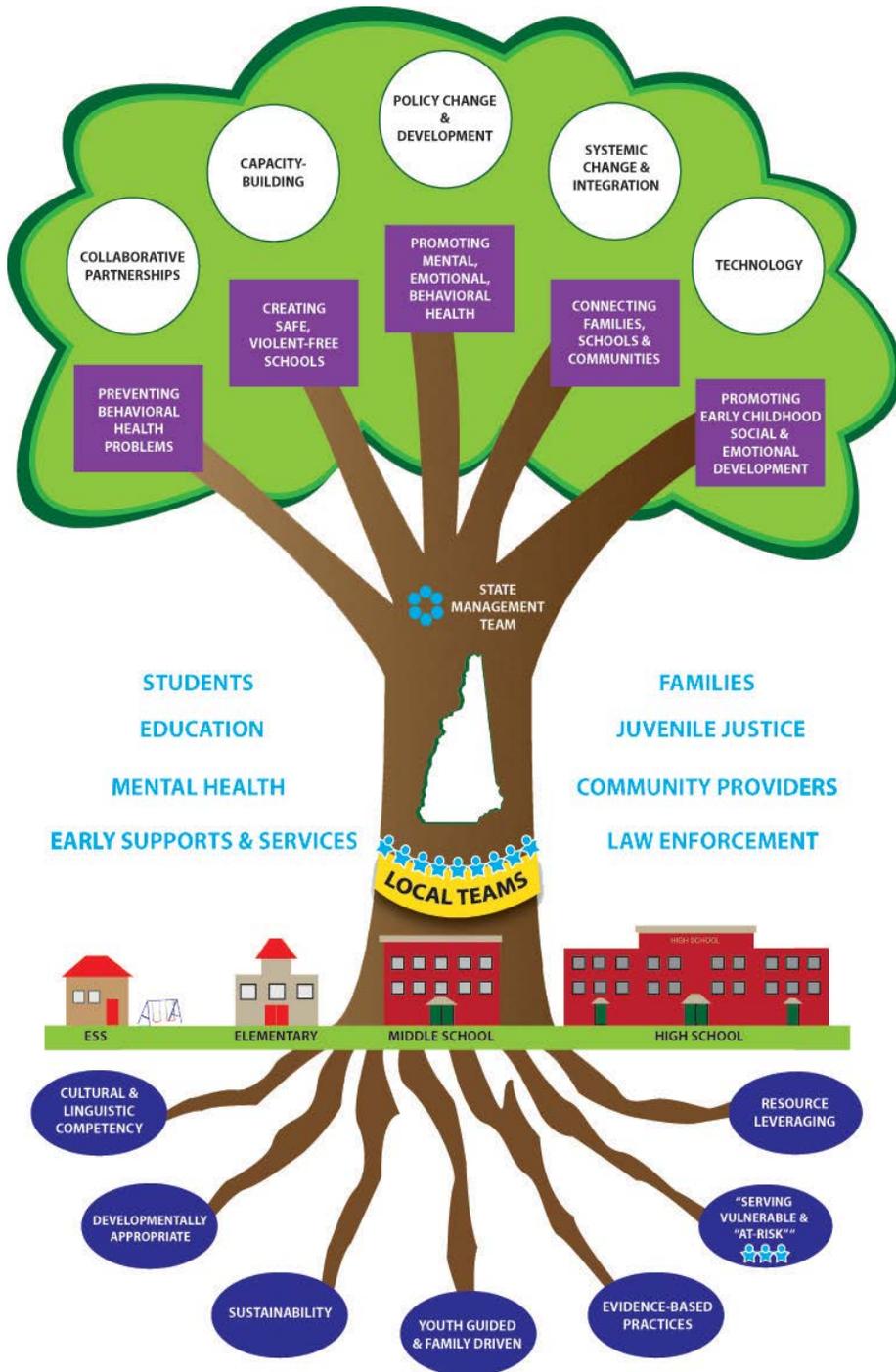
The State of NH is committed to supporting school communities' actions in developing programs and policies that improve school conditions for student learning. This includes in the areas identified in this section, such as reducing: (1) bullying and harassment; (2) the overuse of discipline practices that take students away from their learning environment; and (3) the use of aversive behavior interventions that compromise student health and safety (details provided below).

In addition, the NH DOE goes beyond just those important efforts and has been actively engaged in and supportive of evidence-based practices that focus on parents, families/caregivers and whole-child student wellness. This is driven by a fundamental understanding that healthy family and parent/caregiver involvement is an essential component of child-student wellness.

Student wellness is the recognition by schools, districts, and educational professionals that there are many factors that impact a student's academic attainment. It is an approach that focuses on supporting the whole child. The dimensions of wellness include: emotional, personal, intellectual, physical, environmental, occupational, and social factors.

As such, physical education and health programs are school-based curricular areas that provide direct support for attaining locally determined student wellness goals. Years of evidence-based research point to the benefits of strong, healthy minds and bodies; school-based programs in physical education and health are the touchstones for establishing foundational skills, knowledge, and dispositions associated with student wellness. The NH DOE will encourage local decision-makers to include physical education and health teachers as local experts in student wellness and to engage them in determining and fulfilling school-based wellness goals by aligning their curricular and program goals to locally determined student wellness goals.

In addition, the NH DOE recognizes the contributions that the arts provide in creating and sustaining positive school conditions. Depending on student needs and parental input, a school may identify the arts as an intervention or program that contributes to positive school conditions and provide supports for students to that they may thrive within the school and/or after-school environments.



Although decisions about student wellness programs are made in conjunction with parents/caregivers within local school districts, the NH DOE Office of Student Wellness encourages the use of a common framework. Pictured to the left, this framework identifies the core components of a student wellness program, as well as the guiding principles and strategic approaches that must be used to ensure success and sustainability.

This framework, based on the Safe Schools/Healthy Students framework developed by the Federal Substance Abuse and Mental Health Services Administration (SAMHSA) in 1999, is a multi-tiered system of support framework for behavior and wellness and has been used by countless States, school districts, and programs.

The work of the framework is demonstrated in three specific initiatives in NH; all of which are being implemented with

sustainability in mind and a focus on scaling the evidenced-based and promising practices throughout the State.

- The NH DOE was awarded the Safe Schools and Healthy Students State Planning Project from the U.S. Department of Health and Human Services, Office of Substance Abuse and Mental Health Service Administration (SAMHSA). This project is in partnership with three Local Education Agencies (LEAs): Concord, Laconia, and Rochester School Districts. The four-year grant is designed to improve the climate and safety of schools while promoting the emotional well-being of students by enhancing behavioral health supports in the school and at home with linkages to community resources.
- The NH DOE was awarded Project AWARE (Advancing Wellness and Resilience in Education) from the U.S. Department of Health and Human Services, Office of Substance Abuse and Mental Health Service Administration. Project AWARE encourages the creation and sustainability of local resources that can address mental health and substance abuse issues. It creates lines of communication and organizational relationships that greatly increase the likelihood that mental health and substance abuse issues will be dealt with appropriately, and in a way that will result in the most positive possible outcomes. Project AWARE takes place in partnership with parents/caregivers in three LEAs: Berlin Public Schools, Franklin School District, and SAU #7.
- NH DOE has also received the expansion and sustainability of a State-level system of care (SOC) for children, youth, and their families grant from the U.S. Department of Health and Human Services, Office of Substance Abuse and Mental Health Service Administration. System of care is a term used to describe a coordinated approach for supporting children, youth, and their families. This infrastructure will expand the array of supports for all children including those with diagnosable serious mental and behavioral health disorders. The grant will create regional systems of care, build strong collaboration between schools, families and youth, and community-based behavioral health providers, and use an evidence-based framework to deliver high quality support and services. This grant works in partnership with Laconia, Franklin, Winnisquam Regional, Berlin, White Mountain Regional School Districts and SAU #7.

More information about this work can be found at: nhstudentwellness.org.

UNIVERSAL DESIGN FOR LEARNING

The NH DOE is deeply committed to the use of Universal Design for Learning (UDL) as a means to realize goals for personalized learning. Effective deployment of UDL retains the goal of high academic achievement while implementing multiple pathways for students to achieve those goals.¹⁴ The NH UDL State Plan, in consultation with local education agencies, will:

¹⁴ <https://www.eschoolnews.com/2015/05/19/udl-personalized-939>

1. Underscore the use of UDL as a framework for creating and sustaining educational environments that are responsive to the needs of each learner, including those with disabilities, limited English proficiency, or those with accelerated learning needs.
2. Take advantage of advances in two fields: (1) the cognitive neuroscience of learning and individual differences and (2) the universal design of educational technologies and multimedia to strengthen NH schools.
3. Identify ways that the three core principles of UDL influence the interconnected networks involved in learning.
4. Outline the ways in which each network addresses variability in learning.
5. Provide evidence of how the UDL framework connects neuroscience to evidence-based practice including engagement as options for choice, relevance, and self-regulation; *Multiple Means of Representation* options for perception, language, mathematical expressions, and comprehension, and *Action and Expression* as options for physical action, expression and communication, and executive (metacognitive) functions found at udlcenter.org/aboutudl/udlguidelines.
6. Address the implications of a diverse classroom and learner variability including math, reading, memory, creativity vocabulary, goal-setting, organized, focus, purpose, and technology.
7. Update the definition of comprehensive literacy instruction to include UDL principles and to support developmentally appropriate, contextually explicit, and systematic instruction, and frequent practice, in reading and writing across content areas.
8. Provide requested support to local educational agencies as they work to increase access to personalized, rigorous learning experiences by providing technical assistance on the use of technology that embraces *Accessible Educational Materials* (NIMAS) in IDEA; Assistive Technology (IDEA's regulations for considering these special factors appear at §300.324(a)(2)(i)-(v)assistive technology); Web Content Accessibility Guidelines 2, Level AA (WCAG2.0AA) and the National Education Technology Plan of 2010; Education Technology Developer's Guide of 2015.
9. Align and coordinate with the NH ESSA Consolidated State Accountability and Support Plan to highlight the importance of addressing UDL in State and district level plans, not just for accountability purposes, but as a reflection of an acknowledgement of and commitment to addressing the diversity inherent in all learners.
10. Identify a plan to inform the public of the importance of UDL and its role in several Federal policies including the Statutes Higher Education Opportunity Act (2008); National Education Technology Plan of 2010; Education Technology Developer's Guide of 2015; Every Student Succeeds Act of 2015; and the National Education Technology Act of 2016.
11. Develop coordinated agreements that link ESSA, the Higher Education Opportunity Act, and the National Education Technology Plan to build the skills of teacher candidates to support technology-rich instruction, assessment, and learning management in all content areas, technology literacy, an understanding of the principles of universal design, and the development of other skills for entering the workforce.
12. Support personalized learning by offering an evidence-based framework for instruction that includes access to multiple means of representation, multiple

means of engagement, and multiple means of action and expression. The framework will also embrace personalized learning to allow educators to adjust the pace of learning and to optimize instructional approaches for the needs of each learner as they strive to meet rigorous expectations for career and college readiness. Learning objectives, instructional approaches, and instructional content (and its sequencing) all may vary based on learner needs. Learning activities are meant to be meaningful and relevant to learners, driven by their interests and self-initiated according to non-regulatory guidance, school support, and academic enrichment grants.

13. Use the UDL framework as the base for the design and implementation of a set of high-quality student academic assessments in mathematics, reading or language arts, and science to support the learning needs of all students, including children with disabilities, English language learners, and those with accelerated learning needs.
14. Partner with the Bureau of Credentialing and Bureau of Educator Preparation to create a NH UDL Content & Credentialing Initiative in partnership with the UDL-IRN and CAST. This partnership will develop credentials and certifications to qualify competence in and alignment with UDL best practices. These credentials and certifications will reflect the language found in the Higher Education Opportunity Act of 2008. This initiative will support partnership with the Bureau of Credentialing and Bureau of Educator Preparation to establish a voluntary recognition system for educational districts and institutions, personnel, practices, curriculum materials, and assessments.
15. Promote a field-based and stakeholder-driven systemic solution UDL Council Model.

In support of the unique needs of students, the NH Department of Education will:

- Work directly with local districts, other State agencies, community organizations, and content experts to create an outline for a model approach to the use of a Multi-Tiered System of Support framework as well as identify the needed tools, templates, and resources to support implementation.
- Address the implications of a diverse classroom and learner variability in the areas of math, reading, memory, creativity, vocabulary, goal-setting, organization, focus, purpose, and technology.
- Develop the *New Hampshire Quality Indicators for Assistive Technology: A Comprehensive Guide to Assistive Technology Services*.
- Design, coordinate, and sponsor a NH Assistive Technology Services in Education Initiative to provide technical assistance and training to schools and families about Federal statutes, policy guidance, and promising practices from the field of assistive technology based on the *New Hampshire Quality Indicators for Assistive Technology, A Comprehensive Guide to Assistive Technology Services in Schools*.

REDUCING BULLYING AND HARASSMENT

NH statute reaffirms that “one of the legislature’s highest priorities is to protect our children from physical, emotional, and psychological violence by addressing the harm caused by bullying and cyberbullying in our public schools.” (RSA 193-F:2, 1). RSA 193-F, *Public Safety and Violence Prevention*, strengthens the need of schools to be mindful of real or perceived differences among children.

The intent of the law is for schools to protect against and address bullying/cyberbullying. RSA 193-F:4, II, requires all school boards and boards of trustees of charter schools to adopt a written policy prohibiting bullying and cyberbullying. The State recommends this policy acknowledge that bullying/cyberbullying can occur both in the school setting and out of school if it interferes with a student’s educational opportunities or disrupts a school day or event.

The law states: “All pupils have the right to attend public schools that are safe, secure, and respectful environments.” The NH Minimum Standards for Public School Approval also direct a district provide a safe and secure culture. The references to the State standards for school approval are Ed 306.04 Policy Development and Ed 306.06 Culture and Climate education.nh.gov/standards/documents/bullying-cyberbulling.pdf.

To reduce bullying and harassment, the NH DOE will work directly with local districts, community organizations, and content experts to create an outline for a model approach using a Multi-Tiered System of Support framework; as well as identify the needed tools, templates, and resources to support implementation. In addition, NH DOE’s OPEN NH provides self-paced tutorials regarding bullying such as: *Bullying Awareness and Prevention*; *The NH 3 Tiered Bullying Prevention and Intervention Model*; and *The NH Bullying Law: Policies and Procedures that Promote Positive School Climates*.

AVERSIVE BEHAVIORAL INTERVENTIONS THAT COMPROMISE STUDENT HEALTH AND SAFETY

In 2014, the legislature passed RSA 126-U, governing child restraint and seclusion practices. Subsequently, the State Board of Education passed rules, specifically Ed 1200, which further defines child restraint and seclusion practices and the reporting obligations of schools. It is important to note that the provisions of RSA 126-U and Ed 1200 apply to public schools, charter public schools, public academies, as well as approved nonpublic schools.

The NH DOE provides technical assistance to schools throughout the State on this law. This support, in partnership with educators and families, is grounded in the belief that students must be educated in safe, respectful, and non-restrictive environment where they can receive the instruction and other supports they need to learn and be successful academically.

More information can be found here:
education.nh.gov/standards/documents/restraint.pdf

7. School Transitions (*ESEA section 1111(g)(1)(D)*): Describe how the State will support LEAs receiving assistance under Title I, Part A in meeting the needs of students at all levels of schooling (particularly students in the middle grades and high school), including how the State will work with such LEAs to provide effective transitions of students to middle grades and high school to decrease the risk of students dropping out.

The NH Department of Education recognizes that students and families experience many transitions as they move into, through, and out of the school setting. Transition refers to continuity across many different types of changes and movements students and families will make—from home environments or care settings to school; from school level to school level; program to program; from elementary, middle and high school to higher education and/or career and life. The State recognizes that ease and continuity during transitions play a significant role in a student’s learning and well-being and that learning and teaching are continuous processes. Therefore, planning to provide greater continuity and alignment to meet those needs is important for students’ academic and social and emotional success.

While school transition is continuous, the NH DOE has identified the following key transition points to assist LEAs as they plan to meet the needs of students at all levels of schooling. First, schools are supported to consider the following key vertical transitions as they plan to support all students as they move from level to level:

- From home or care setting to formal school (kindergarten or 1st grade)
- From 2nd grade to 3rd grade
- Elementary school to middle school
- Middle school to high school
- High school to college and/or career and life

Second, schools consider horizontal transitions that occur for students, often not at key times, within the school context. For example, from Special Education to General Education and vice versa, from English language program to Dual or English only, from a “traditional” program to a theme-based or specialized curriculum, from a general course to a higher-level course (e.g., honors or AP), or to a different schools altogether whether in or out of district.

NH is very engaged in transition-focused education that keeps the focus on the student’s journey to adulthood. “Transition” begins when students enter the public school from a home or child care setting and continue throughout the students’ educational career. Transition can mean moving from middle school to high school, from high school to college, from a residential program to home, from school to work, and more. Transition planning involves gathering student and family focused age-appropriate transition information that is used to a.) identify the student’s preferences, interests, choices, and needs; b) reflect a summary of student’s present level of academic achievement and functional performance; and c) be used as a basis for the development of measureable postsecondary goals in the IEP. Once a student has an IEP, age-appropriate transition assessment information (e.g., academic, cognitive, career/occupational, adaptive behavior) is routinely collected and used to inform student-focused planning.

Elements of transition planning include:

- Age-appropriate transition assessment is a process. No one single instrument will provide all the information you need.
- Career assessments (including curriculum-based and situational assessment)
- Interest inventories
- Academic, cognitive, and adaptive behavior assessments

The NH DOE supports schools in the design and implementation of local transition strategies by leveraging and building upon several existing resources, tools, and partnerships to support student success, including NH Kindergarten Readiness Indicators, Schools Ready! NH Kindergarten Transition Self-Assessment, NH's State-level partnerships with IDEA, Spark NH and Head Start Collaboration, New England League of Middle Schools, NH Next Steps, Project RENEW, Extended Learning Opportunities (ELO's), and vocational rehabilitation.

In support of early learning and to lessen any negative impact during the transition from the home or child care setting to formal school, the NH Department of Education will:

- Work collaboratively with local school districts and community child-care and early learning organizations;
- Support organizations (both school and early learning centers) in the use of universal screeners, parent engagement, and increasing parent voice, along with supporting professional development and technical assistance to community and school partners across NH;
- Support the creation of a strategic approach for engaging diverse audiences including families, community members, and professionals in transitional strategies;
- Support a multi-tiered approach to help early educators build skills for supporting, nurturing and responsive caregiving, building creative learning environments, providing targeted social-emotional skills, and supporting children with challenging behaviors.

The support for transitions continues at the secondary level with a vision for high school redesign that encompasses the creation of learning communities in which every participant is actively involved in the process of learning. NH's goal is that each student will receive a rigorous and personalized education. Every student deserves a course of study that allows him or her to learn in a deep, meaningful, and practical way. Not only do students need to know facts, they need to know how to apply those facts to new situations, how to solve problems, and how to expand their knowledge and opportunities. All students deserve a rigorous secondary education that prepares them for post-secondary education and meaningful careers.

NH priorities include:

- Providing multiple pathways for students to experience their learning in a personalized environment;
- Supporting the development and implementation of high school course-level competencies;
- Providing technical assistance and tools to implement Extended Learning Opportunities;
- Connecting to drop-out prevention, recovery, and Adult Education initiatives;

- Providing multi-state opportunities through the New England Secondary School Consortium;
- Connecting to education technology for 21st century high schools;
- Highlighting charter schools' promising practices; and
- Supporting teacher/leader development initiatives.

To further support student transition, NH has implemented the Next Steps program. Next Steps is a system of support that provides professional development and transition tools to school districts and families as they focus on strategies to increase student competency and ensure successful school transitions. Activities are conducted collaboratively with NH DOE partners at NH Parent Information Centers, NH Vocational Rehabilitation, and regional intermediaries with a goal of sustainability over time.

Cohort schools receive professional development and coaching to support the implementation of evidenced-based transition practices for the purpose of increasing the number of students with disabilities, and students at risk of dropping out who are college and career ready in NH. Practices include family engagement strategies; the implementation of Project RENEW - Rehabilitation for Empowerment, Natural supports, Education, and Work; and increasing the use of Extended Learning Opportunities (ELOs).

NH has legislation allowing for credit-bearing learning outside the classroom that dates back to 2005. In 2008, the NH DOE began a multi-year Extended Learning Opportunities (ELO) Initiative with funding from the Nellie Mae Education Foundation (NMEF). Since then, the initiative has provided financial support and technical assistance to ELO pilot sites, facilitating development of school-level systems to provide students of all types with the opportunity to experience an ELO project.

Vocational Rehabilitation (VR) provides pre-employment transition services (work readiness training, work-based learning experience, self-advocacy, counseling on post-secondary education and training, and job exploration counseling) to eligible and potentially eligible students with disabilities. The State has seven regional consortia, along with VR counselors, that provide these services in various formats (comprehensive and workshop/special event). Direct relationship coordination with businesses providing education, work-based learning opportunities, and specific services to meet business needs are also an important component to the VR program.

As a component of schools' Title I plan, they are required to include a process/strategies for ensuring smooth transitions between schools at all levels. The NH DOE assists LEAs and schools by reviewing school plans and providing feedback, training and technical assistance to ensure the plan meets the needs of students, and expectations of a comprehensive plan to assist in the improvement and implementation of school plans.

Finally, in addition to specific program supports, NH has vertically aligned academic standards and competencies to meet and ease the transitional needs of students K–12.

B. Title I, Part C: Education of Migratory Children

1. Supporting Needs of Migratory Children (*ESEA section 1304(b)(1)*): Describe how, in planning, implementing, and evaluating programs and projects assisted under Title I, Part C, the State and its local operating agencies will ensure that the unique educational needs of migratory children, including preschool migratory children and migratory children who have dropped out of school, are identified and addressed through:
 - i. The full range of services that are available for migratory children from appropriate local, State, and Federal educational programs;

The NH Migrant Education Program (NHMEP) conducts a year-round supplemental educational program. The funds received from Title I, Part C are designed to enable the NHMEP to provide opportunities for eligible students to acquire the knowledge and skills contained in challenging State content and student academic achievement standards developed for all children.

The primary goal of the NHMEP in identification and recruitment (ID&R) is to find and enroll every migratory child and youth in NH who is under the age of 22 (unless they have received a diploma or its equivalency). That student must have moved (across school district lines) with a family member, a guardian or independently on their own. That worker must be a qualified migratory worker because they made an eligible move to do temporary or seasonal work in qualifying agricultural and fishing activities. A student's eligibility in the Migrant Education Program (MEP) is good for 36 months from the date of the move to a new school district with a qualified migratory worker or until another qualifying move is made by the family/student.

ID&R is very important to the NHMEP. Without ID&R the students would not be found eligible for the program, funds would not be given to the State and services would not be given to this underserved population. It is the first step in helping these students.

The experienced NHMEP staff finds eligible families using the schools, employers, other agencies, information from other States, and the national Migrant Student Information Exchange (MSIX) database. We target certain schools to identify migrant students. We also rely on the homeless liaisons in each school district, who are trained each year regarding the homeless and migrant programs. Once the NHMEP staff learns of a potential student, a home visit is done. Upon the completion of the interview by the MEP recruiter, a Certificate of Eligibility (COE) is filled in for each family who qualifies for the NHMEP. The COE follows the same format as the National COE and changes to this form need to have the approval of the Office of Migrant Education (OME). A new National COE came out in July 2017, based on the changes to eligibility, and NH's COE was updated to accommodate those changes. The full time staff reviews the filled out COE for accuracy and then assigns it to a different staff recruiter to verify the information using a standardized interview questionnaire. After approval the data from the COE is inputted into the NHMEP data base system called

MIS2000 by one of the MEP staff. This is then uploaded into the national MSIX data base. Every three years, the State completes an intensive external, independent re-interview process to determine the accuracy of our recruitment system.

Once identified, students benefit from the provision of a comprehensive continuum of services through regular school programs and extended learning. With additional funds to address the unique learner needs of this population, the NHMEP staff can customize added services to help the students meet the State strategic goals, reach academic content and student achievement standards, and improve student performance. The NHMEP fills out an Out-of-School Youth (OSY) Profile to identify needs and plans for that population. Performance goals and expectations in reading and mathematics under the Every Student Succeeds Act (ESSA) are targeted for improvement.

NH does not sub-grant to local educational agencies (LEAs) since our program is so small, and we cannot guarantee from year to year where our students may be located. Migrant activities in NH focus in on helping those students who need additional academic help and support in the areas of reading, math, school readiness, and graduation from high school. The NHMEP's first goal with our in-school students is to ensure that they are getting all the services the school has to offer. Those services include Title I support, Title III and federally required ELL services, afterschool and summer learning programs, extracurricular activities, and other academic and social supports.

Preschoolers are given services to help prepare them for school, and OSY are given instruction and counseling on ways to meet their Learning Plans. All students receive educational materials, home visits, one-on-one tutoring, if interested, and referrals to appropriate educational and social services. Students eligible for the NHMEP program also receive free school meals through the School Lunch Program.

The NHMEP staff believes family literacy is important and that parents play a significant role in the academic success of their children. As such, parent input into the design and implementation of the program is extremely important. Mentors/teachers are in frequent contact with students' parents to ascertain both a student's needs and to determine if the supports provided are helpful to the student. Parents are asked to complete a parent survey (in English or Spanish) in which they are able to comment on the services they have received and suggest improvements to the program.

Since NH is a small State the two full-time NHMEP staff personally meet and interact with the families/students to gain insight into their thoughts on the program and improvements the NHMEP can incorporate. These two full time staff members are also the ones who are responsible for implementing all aspects of the program. The NHMEP staff also conducts surveys with parents and OSY to consult with them regarding planning and services of the NHMEP.

- ii. **Joint planning among local, State, and Federal educational programs serving migratory children, including language instruction educational programs under Title III, Part A;**

As stated above, the NHMEP's first step, as a supplemental program, is to be sure that all of the other educational opportunities that the other programs have to offer are utilized first. The NHMEP program is very small and has to rely on the assistance of other programs in planning. The NH Title III, Part A and the NH Homeless Program staff work very closely with the NHMEP program. These programs organize trainings together and share many common committees. The NHMEP utilizes their staff and vice versa to accomplish shared objectives. The Food and Nutrition Program and the NHMEP frequently send out joint letters to ensure that Migrant Students get the free school meals to which they are entitled. The NHMEP works with the Adult Basic Education Programs when appropriate.

- iii. **The integration of services available under Title I, Part C with services provided by those other programs; and**

The NHMEP works with many communities as well as State and Federal programs that help with other aspects of our students' lives, including community organizations that provide legal assistance and health/dental care. The NHMEP works with other State agencies like the Department of Health and Human Services, the Department of Agriculture, the Department of Labor and the Office of Refugee Resettlement. The NHMEP depends on other agencies like Catholic Charities, International Institute of NH, Ascentria Care Alliance, Organization for Refugee and Immigrant Success, and others to identify or connect students with services.

- iv. **Measurable program objectives and outcomes.**

The OME requires under Section 1306 [20 U.S.C. 6395] that all States have a Comprehensive Needs Assessment (CNA) and a Service Delivery Plan (SDP) as part of the program implementation process. An external consultant firm assists the NHMEP with these processes.

NH's measurable program objectives (MPO's) were developed through the CNA and SDP process. These MPO's are externally evaluated, and the results are used for program improvement. NH's service delivery strategies and MPOs in the areas of reading and mathematics. Also, high school graduation/services to OSY were designed to guide the planning, implementation, and evaluation of the NH MEPE.

NH's OSY migrant population presents the hardest challenges. Most have left school to work and were disengaged from school when they last attended. The NHMEP staff first assesses the student's academic needs and English language acquisition needs, and then they create an educational plan and determine ways to implement the plan. If needed, migrant staff will arrange for transportation for the family to the school to register the child.

This is especially important for students experiencing homelessness. If a student or their family informs us that they plan to move, NHMEP staff tries to obtain as much specific information as possible including the State, the area within the State, and what job are they moving to pursue.

Evaluation of the NHMEP is conducted on an ongoing basis. The last evaluation was done by META Associates, a consultant firm out of Santa Fe, New Mexico. Data for evaluation is provided for the annual report based on the Consolidated State Performance Report (CSPR), the Needs Assessment Surveys, Staff Surveys, Parent Surveys, and OSY Surveys. Data come from the NH Department of Education (NHDOE), assessment results, and any other sources of data that the NHMEP staff can provide.

The key strategies and MPOs in reading follow. The objectives reflect that the MEP is a supplementary program that coordinates with other Federal, State, local school, and community resources in reading available to migrant children in NH.

1.0 READING	
Key Strategies	Measurable Program Outcomes
1.1 Assist migrant students to obtain tutoring and/or NH DOE staff to provide tutoring to support migrant student reading achievement.	1a 5% more migrant students enrolled in grades 3–8 and 11 receiving at least 20 hours of migrant-supported supplemental instruction will improve their reading and/or English language proficiency scores by 5% on a State-approved reading assessment.* <i>*The n is very small making this difficult to assess however, the MPO is in place in case the n is calculable. It is important to note that we are not comparing the same students year to year.</i>
1.2 Provide instruction, materials, and curriculum-embedded assessment through the Migrant Literacy MiraCORE consortium materials.	
1.3 Assist families to obtain temporary library cards and purchase low-cost books for children to support their literacy.	1b 75% of migrant parents that received 20 or more hours of migrant services will report being involved with their children’s reading.
1.4 Conduct home visits to support family literacy.	
1.5 Provide migrant parents with verbal and/or written/pictorial instructions and strategies for reading with their child.	
1.6 Encourage migrant families to attend school-based Family Reading Literacy nights.	
1.7 MEP staff participate in targeted professional development that provides strategies, materials, and resources to support migrant students’ reading achievement.	
	1c 80% of MEP staff that participate in professional development in reading will respond on a survey that they are better prepared to deliver reading instruction.

The key strategies and MPOs in **mathematics** are listed below, reflecting that the MEP is a supplementary program that coordinates with other Federal, State, local, school, and community programs/resources in mathematics available to NH migrant students.

2.0 MATHEMATICS	
Key Strategies	Measurable Program Outcomes
<p>2.1 Assist migrant students to obtain tutoring and/or NH DOE staff to provide tutoring to support migrant student math achievement.</p>	<p>2a At least 5% more migrant students enrolled in grades 3-8 and 11 receiving at least 20 hours of migrant-supported supplemental instruction will improve their math scores by 5%* on a State-approved math assessment.</p> <p><i>*The n is very small making this difficult to assess; however, the MPO is in place in case the n is calculable. It is important to note that we are not comparing the same students year to year.</i></p>
<p>2.2 Facilitate home-based tutoring programs for migrant children and youth in mathematics.</p>	
<p>2.3 Assist families to obtain temporary library cards and purchase low-cost books, manipulatives, and math materials to support math proficiency.</p>	<p>2b 75% percent of migrant parents that received 20+ hours of supplemental services will report being involved with their children's math.</p>
<p>2.4 Conduct home visits to support family math skills.</p>	
<p>2.5 Provide migrant parents with verbal and/or written/pictorial instructions and strategies for doing math activities with their child.</p>	
<p>2.6 Provide math books, manipulatives, and instructional materials for migrant parents to facilitate working with their children in math in the home.</p>	
<p>2.7 MEP staff participate in targeted professional development that provides strategies, materials, and resources to support migrant students' math achievement.</p>	
	<p>2c 80% of MEP staff that participate in professional development in math will respond on a survey that they are better prepared to deliver math instruction.</p>

The key strategies and MPOs for migrant secondary students and OSY in the area of **graduation from high school/services to OSY** are listed below. The objectives reflect that the MEP is a supplementary program that coordinates with other Federal, State, local school, and community programs/services available to NH migrant students to assist them to graduate and prepare them for postsecondary education or career readiness.

3.0 HIGH SCHOOL GRADUATION/Services to Out-of-School Youth	
Key Strategies	Measurable Program Outcomes
3.1 Coordinate with school staff and service groups to provide them with information about migrant student needs and to leverage resources to support migrant student graduation and career planning.	3a 80% of migrant OSY will receive services that support their educational and/or career goals.
3.2 Assist migrant secondary students to obtain tutoring and/or provide tutoring to support migrant secondary student credit accrual and graduation.	
3.3 Provide access to computers and technology.	
3.4 Provide instruction, materials, and curriculum-embedded assessment through the Migrant Literacy MiraCore and GOSOSY Consortium materials.	
3.5 Use the OSY consortium materials to provide services to eligible migrant students.	
3.6 Provide migrant home visits, materials, and resources to support students' education and career goals.	3b 70% of emancipated youth (OSY) that received 20 or more hours of supplemental services (or parents of migrant youth) will report being better able to support their (or their child's) education and career goals.
3.7 MEP staff participate in targeted professional development that provides strategies, materials, and resources to support migrant secondary students to reach their educational and/or career goals.	3c 80% of MEP staff that participate in professional development will respond on a survey that they learned about strategies, materials, and resources to support migrant secondary students to reach their educational and/or career goals.

2. Promote Coordination of Services (*ESEA section 1304(b)(3)*): Describe how the State will use Title I, Part C funds received under this part to promote interstate and intrastate coordination of services for migratory children, including how the State will provide for educational continuity through the timely transfer of pertinent school records, including information on health, when children move from one school to another, whether or not such move occurs during the regular school year.

Inter/intrastate collaboration is an MEP requirement focused on data collection and the timely transfer and maintenance of migrant student records. This is accomplished through activities such as year round ID&R, coordinating secondary credit recovery with counselors and educators in schools where MEP students are enrolled, participating in MEP consortium arrangements, and transferring educational data. These activities are coordinated by the NHMEP staff who play a key role in the collection, transfer, and maintenance of data. Interstate and intrastate collaboration activities in which NHMEP staff participate are listed below.

- Participation in the Migrant Student Information Exchange (MSIX) data transfer/training.
- Counseling students and parents on the importance of education and completing course credits toward graduation. Translating transcripts ensures that credits from foreign high schools transfer and count toward U.S. graduation requirements, and this also helps identify the correct placement for students.
- Providing advance notification to other States of migrant students and families who are moving ensures that education and support services are in place when they arrive.
- Participation in the MEP consortium focused on reading: Migrant Reading Achievement: Comprehensive Online Reading Education (MiraCORE).
- Participation in the MEP consortium focused on OSY: Graduation and Outcomes for Success for Out-of-School Youth (GOSOSY).
- Participation in the New England High School Equivalency Program (NEHEP) grant.
- Participation in the National Association of State Directors of Migrant Education (NASDME).

The NH uses the Migrant Education Data Base which is called MIS2000. Information on student eligibility is inputted regularly by the NHMEP Staff into MIS2000. Also nightly, MIS2000 transfers migrant student records to the national migrant database called the Migrant Student Information Exchange (MSIX). MSIX is used nationally by all States to facilitate interstate collaboration of migrant data.

NH currently participates in the MiraCORE consortium along with 12 other States. MiraCORE's goal is to help migrant students improve their reading proficiency to become successful students and lifelong learners. This consortium addresses the reading needs of migrant students through online student tutorials aligned with the Migrant Literacy NET (MLN) reading lessons, screening assessments, and an online electronic student portfolio to document student learning and progress.

NH currently participates in the Graduation and Outcomes for Success for Out of School Youth (GOSOSY) consortium along with 16 other States. The goal of GOSOSY is to design, develop, and disseminate a system to identify and recruit, assess, and develop/deliver services to migrant OSY, provide professional development to support

these activities, and institutionalize GOSOSY services into State plans to elevate the quantity and quality of services to this large, underserved population.

The consortiums change every three years but NH will participate in the Office of Migrant Education's consortium programs in order to benefit from the interstate coordination.

NH is currently one of the States in the New England High School Equivalency Program (NEHEP) grant, along with Massachusetts, Vermont, and Maine. The goal of NEHEP is to help migrant and seasonal farm workers and members of their immediate family: (1) obtain a general education diploma that meets the guidelines for high school equivalency (HSE) established by the State in which the HEP project is conducted; and (2) gain employment or be placed in an institution of higher education (IHE) or other postsecondary education or training.

The NH State Director participates in the National Association of State Directors of Migrant Education, bringing a focus to the State's involvement on the national level.

3. **Use of Funds (ESEA section 1304(b)(4)):** Describe the State's priorities for the use of Title I, Part C funds, and how such priorities relate to the State's assessment of needs for services in the State.

ESSA §1304(d) defines students who have made a qualifying move within the previous one year period and who are failing, or most at-risk of failing, to meet the challenging State academic standards or who have dropped out of school are considered, "priority for service," (PFS) students.

PFS students are those students who fall into this category and who became eligible for the program within the last 12 months and whose proficiency level is below or approaching in reading and/or mathematics. All other migrant students are served based upon their academic needs.

The NHMEP does not sub-grant so it is the responsibility of the two NHMEP staff to input their MEP student data for those eligible migrant students into a worksheet. The worksheet is based on the information that is provided by the MEP staff, school personnel, and migrant families in the following areas: the time of the disruption of education, reading and math levels, and other pertinent data that helps to determine the priority for service of each student. Currently, the NHMEP provides services to most MEP eligible students but more services/supplies are offered to PFS students, who are willing to receive them. PFS is an ongoing determination throughout the school year as students are assessed to determine the needs of the student in the areas of reading and/or mathematics.

C. Title I, Part D: Prevention and Intervention Programs for Children and Youth who are Neglected, Delinquent, or At-Risk

1. Transitions Between Correctional Facilities and Local Programs (*ESEA section 1414(a)(1)(B)*): Provide a plan for assisting in the transition of children and youth between correctional facilities and locally operated programs.

The NH Title I, Part D, Subpart 1 eligible agencies Department of Health and Human Services (DHHS) and Department of Corrections (DOC), provide transition services to eligible students. Staff providing transition services at DHHS and DOC work with youth and the education and support personnel in each specific agency to develop and compile employment documents and education transcripts, communicate with parole/probation officers, and coordinate intake and release of eligible students. The coordinators communicate and build relationships with NH public schools (locally operated programs), higher education, job training providers such as NH Career and Technical Education and NH VR services, and other local/State agencies as appropriate based on needs of the individual eligible student. Title I, Part D, Subpart 2 facilities either have a designated transition coordinator or incorporate transition services into other roles of personnel within the facility (dependent on funding, number of eligible students, and staff available). The roles of Subpart 2 transition coordinators are similar to the roles of the Subpart 1 transition coordinators. The following goal is identified as a statewide goal to assist in the coordination and standardization of transition services in NH for eligible children and youth between correctional facilities and locally operated programs:

GOAL: Improve the coordination of transition services for children and youth to and from the juvenile justice system to locally operated programs in their community.

Objective 1.1: The NH Title I Part D coordinator will work with education program managers and transition coordinators at facilities and local programs to develop a timeline protocol for requesting/sending student documents upon a youth's change of placement.

Objective 1.2: NH Title I Part D coordinator will assist education program managers and transition coordinators at facilities and local programs to develop follow-up processes and procedures if requested documents are not received in the specified timeline.

Objective 1.3: NH Title I Part D coordinator will collaborate with facility and local program managers and transition coordinators to assess the transition timeline and follow-up procedures as part of the Title I Part D ongoing monitoring process.

2. Program Objectives and Outcomes (*ESEA section 1414(a)(2)(A)*): Describe the program objectives and outcomes established by the State that will be used to assess the effectiveness of the Title I, Part D program in improving the academic, career, and technical skills of children in the program.

Facilities and programs serving neglected and delinquent students in NH conduct site-specific assessments of student progress. However, selecting assessment tools and administering assessments may not happen in the same timeframes from one place to the next. The NH Coordinator for N & D will work with participating State agencies and

LEAs to explore options for a common assessment protocol among facilities and programs that may assist in student transition, appropriate academic and career placement decisions, and better program evaluation. Due to the high mobility (in and out of programs/facilities) of eligible students, assuring completion of pretests and posttests needed to gauge effectiveness of the Title I Part D program is challenging. Students are generally assessed upon entry; however, posttests may not be completed due an abrupt change of placement and/or due to State restrictions that do not permit academic follow-up once a student has left the facility or program.

Goal: Improve the assessment process for all Title I Part D neglected and delinquent facilities and programs.

Objective 1.1: The NH Title I Part D coordinator will facilitate the collaboration of neglected and delinquent facilities and programs to identify if common assessments may be an option for Title I Part D pre-post testing purposes. Identification of online assessments would eliminate delays between sending and receiving facilities and facilitate timely instructional placement and interventions.

Objective 1.2: The NH Title I Part D coordinator will facilitate the collaboration of neglected and delinquent facilities and programs to establish a timeline for administering intake assessments and timeline for assessments at determined intervals (i.e., 30 days) to benchmark progress in reading and mathematics and career and technical skills of students in the program.

Objective 1.3: Data obtained will be used to evaluate student achievement, the effectiveness of the Title I Part D program and to complete the CSPR for Title I Part D Subparts 1 and 2.

D. Title II, Part A: Supporting Effective Instruction

1. Use of Funds (ESEA section 2101(d)(2)(A) and (D)): Describe how the State educational agency will use Title II, Part A funds received under Title II, Part A for State-level activities described in section 2101(c), including how the activities are expected to improve student achievement.

NH is committed to improving student performance by building a system of integrated support across the continuum of an educator's career.

Goal 1: The State and local education agencies encourage continuous high-quality and evidence-based¹⁵ professional learning to ensure that educators are effective and learner-responsive, based on NH's definition of Educator Effectiveness¹⁶. Areas of focus include:

- a. Mentoring, induction and on-going coaching
- b. Content and pedagogy
- c. Meeting the needs of diverse learners

Goal 2: The State and local education agencies encourage continuous high-quality and evidence-based¹⁷ professional learning to ensure that leaders are effective¹⁸ and school-ready. Areas of focus include:

- a. Mentoring, induction and on-going coaching
- b. Leadership competencies
- c. Leadership pathways

Goal 3: The State, in collaboration with teacher and leader preparation programs and local education agencies, will continuously improve preparation programs to graduate certified, learner-responsive educators whose skills meet the diverse needs of schools and the communities they serve. These relationships provide a solid framework upon which to advance needed policy changes for educator certification and preparation requirements. Areas of focus include:

- a. Developing strong, evidence-based clinical experiences
- b. Strong partnerships with schools, districts, and institutes of higher education
- c. Relevant content and pedagogy
- d. Data-based decision-making
- e. Assessment literacy

¹⁵ "Evidence-based" is defined in *Non-Regulatory Guidance: Using Evidence to Strengthen Education Investments*, September 16, 2016.

¹⁶ New Hampshire's definition of "effective educator" is found in the *Phase I Taskforce on Educator Effectiveness*, October 2011.

¹⁷ "Evidence-based" is defined in *Non-Regulatory Guidance: Using Evidence to Strengthen Education Investments*, September 16, 2016.

¹⁸ New Hampshire's definition of "effective principal" is found in the *Principals' Taskforce Report*, April 2012.

2. Use of Funds to Improve Equitable Access to Teachers in Title I, Part A Schools (ESEA section 2101(d)(2)(E)): If an SEA plans to use Title II, Part A funds to improve equitable access to effective teachers, consistent with ESEA section 1111(g)(1)(B), describe how such funds will be used for this purpose.

NH receives the minimum amount allowed in Federal law with respect to Title II, Part A allocation, and therefore does not have enough funds to retain at the State level for this purpose without impacting LEA allocations. Therefore, the State will not be reserving funds for the purposes of direct initiatives to improve equitable access to effective teachers. However, the NH DOE is deeply dedicated in policy and practice to ensuring school and district leadership have access to technical assistance and resources on ways to ensure low-income and minority students are not served at disproportionate rates by ineffective, out-of-field, or inexperienced teachers (per ESSA 1111(g)(1)(B)).

3. System of Certification and Licensing (ESEA section 2101(d)(2)(B)): Describe the State's system of certification and licensing of teachers, principals, or other school leaders.

The NH DOE administers State rules that have been established to evaluate the qualifications of candidates applying for an educator licenses. Recommended by the NH Professional Standards Board and approved by the NH State Board of Education, these rules govern educator certification. All professionals employed in NH public schools must possess the appropriate certificate or license for their assignment; except in Chartered Public Schools where NH Statute, RSA 194-B:14 (IV) requires a minimum of 50 percent of teachers have either a NH certification or at least three years of teaching experience. The Bureau of Credentialing is responsible for the initial certification and recertification of all educators including teachers, specialists, and administrators.

NH offers multiple pathways to licensure. These pathways include (1) completion of an educator preparation program approved in NH; (2) completion of an educator preparation program approved in another State; (3) transcript review, competency-based assessment or national certificate or examination as approved for particular endorsement areas; (4) on-the-job training in critical shortage areas; and (5) a site-based certification option for those candidates possessing content knowledge but needing to learn the skills of an educator.

NH uses the Praxis series for both basic skills assessments and for subject area specific testing requirements. An additional assessment, *The NH Foundations of Reading* is used for several endorsement areas in addition to the basic skills and subject area testing from the Praxis series.

NH uses a two tiered licensure system plus an intern license for educators pursuing certain alternative pathways. Beginning Educator Certificates are issued for three years. Educators become eligible for an Experienced Educator Certificate after three years of teaching with two consecutive years of a summative evaluation indicating effective or highly effective teaching performance. All certificates are issued for three years. They are renewed when educators meet the professional learning requirements as outlined in NH Rule Ed 512, Professional Development Master Plan and Recertification.

4. Improving Skills of Educators (*ESEA section 2101(d)(2)(J)*): Describe how the SEA will improve the skills of teachers, principals, or other school leaders in order to enable them to identify students with specific learning needs, particularly children with disabilities, English learners, students who are gifted and talented, and students with low literacy levels, and provide instruction based on the needs of such students.

The NH DOE is committed to helping students, parents, educators (including teachers, principals, and superintendents), and school communities meet the educational needs of each student. To that end, the NH DOE offers a wide variety of programs and services in support of these stakeholders. These programs include, but are not limited to: online training through NH E-learning and the NH Networks, resource sharing through the website and via newsletters and mailing, and online or face-to-face trainings by various bureaus or divisions within the NH DOE, including the Bureau of Special Education and the Bureau of Assessment and Instructional Support.

In addition to the many opportunities referenced there are policies and rules supported by the NH DOE that serve to improve the skills of teachers, principals, and other school leaders. Several Ed Rules under the Certification Standards for Educational Personnel focus on student learning and educator support. For example: Ed 512.02, the Criteria for State Approval of Local Professional Development Master Plans requires districts to provide evidence of activities that foster collective responsibility for improved student performance. (Ed 512.02(c)(7)(c)). This policy, and others, provides a standard upon which local education agencies can build systems that meet the needs of their communities.

Opportunities in ESSA will assist NH in building on the strengths of work that continues to grow and develop in the State: Network for Transforming Educator Preparation (NTEP), Collaboration for Effective Educator Development, Accountability, and Reform (CEEDAR), which is a joint project with the Bureau of Special Education, Program Approval and Certification, the State's Institutions of Higher Education (IHE) Network, the NH Student Wellness State Management Team, the Universal Design for Learning Leadership Council, the Family and Youth Engagement Collaborative Team, and current local initiatives including a regional partnership with Keene State College (through the State Education Agency for Higher Education grant), the National Institute of School Leaders (NISL) in the North country, as well as the strong partnerships with NH-NEA, NH-AFT and State professional organizations. These relationships provide a solid framework upon which to advance the needed policy changes and practice opportunities for creating a leadership pipeline and ensuring that all educators are learner-ready.

Current leadership opportunities in NH begin with the NH IHE Network, whose members bring significant knowledge, experiences, and resources and have convened a Leadership Preparation Programs Committee to assure that programs in the State prepare educational leaders with the knowledge, skills, and dispositions to lead school communities. This group's purpose is to: understand the emerging demands on school leaders in greater depth; identify the signature approaches of leadership preparation programs in the State related to becoming a principal; specifically as a means of identifying and studying effective practices; identify and study effective change leadership principals in NH in order to describe their skills, practices, and challenges; as well as to organize the IHE Network with partner organizations in ways that will enable shared learning and improvement. The IHE Network believes that this will lay the groundwork for new

collective and institutional approaches preparing the leaders that have the knowledge base including a level of understanding and proficiency that supports competency-based and personalized learning that allows them to strongly support the developing talents of teachers as they engage in this model of learning and assessment practices.

Local initiatives also serve as examples for innovative and promising work. Collaborations between colleges and/or leadership organizations and school districts to grow leadership talent from within the district have been working to meet the pressing need for quality leadership. Models like this help develop local capacity and provide training that translates into certification for emerging leaders, while accommodating differences in local needs.

These examples of leadership initiatives lay the foundation for the development of a leadership pipeline that will develop the skills and talents of our educational leaders. The Every Student Succeeds Act will support this work with increased possibilities at a State and local level for innovative leadership initiatives.

The NH DOE will continue to support all learners and educators, and the Every Student Succeeds Act will serve to assist in its efforts.

5. **Data and Consultation** (*ESEA section 2101(d)(2)(K)*): Describe how the State will use data and ongoing consultation as described in ESEA section 2101(d)(3) to continually update and improve the activities supported under Title II, Part A.

The NH DOE relies on its stakeholders for feedback and input. Regional superintendent, curriculum director, and principal meetings; superintendent association meetings; and regular communication with the State's teachers' unions will help guide activities and determine updates and improvements. Projects funded with Title IIA dollars will be required to submit written evaluations and will be subject to monitoring.

6. **Teacher Preparation** (*ESEA section 2101(d)(2)(M)*): Describe the actions the State may take to improve preparation programs and strengthen support for teachers, principals, or other school leaders based on the needs of the State, as identified by the SEA.

In NH, a highly collaborative relationship exists across the NH DOE and institutions of higher education. This well-nurtured relationship has deeply rooted mutual respect and honesty informing policy, procedure, and practice in the stewardship of PreK-12 learning. The NH DOE is committed to supporting the States institutions of higher education that offer educator preparation programs. Together, all stakeholders work to develop well-designed programming that meets the current and future needs of the State's educational ecosystem. The department and the State's institutions have agreed to support candidates during their pre-service years and follow them into employment ensuring that they have the necessary resources to be "learner responsive" educators. NH's "learner responsive" definition is the State's aspiration for all beginning educators.

NH's Learner-Responsive Definition for Beginning Educators (developed in concert with CCSSO's Network for Transforming Educator Preparation – NTEP)

A learner-responsive educator is one who is ready on day one of his or her career to model and develop in students the knowledge, work-study practices and skills they need

to be life-long learners. This includes the ability to think critically and creatively, to apply content to solving real world problems, to foster an interdisciplinary perspective, to collaborate and work in teams, and to take ownership of their own learning.

More specifically, learner-responsive educators care deeply about the whole child and share responsibility in the development and growth of all learners. They have deep knowledge of their content and how to teach it, meeting the differing needs of their students. They hold students to high expectations and personalize learning to ensure each learner is supported. They motivate and actively engage students in learning; they design, interpret, and use multiple forms of student assessment and data to monitor progress and inform instruction. Learner-responsive educators reflect, continuously improve, collaboratively and individually problem solve, and they demonstrate a capacity for leadership.

Adapted from, Our Responsibility, Our Promise: Transforming Educator Preparation and Entry into the Profession (2012).

NH will accomplish this aspiration through a series of goals and strategies:

Goal 1 – Educator Continuum

Foster the vision of building a system of integrated support across the continuum of a teacher’s career. Truly impacting P-20 and economic outcomes for the State requires a deep and ongoing commitment to supporting all educators, regardless of where they are within their careers. While the work of NTEP focuses on pre-service educator candidates and beginning educators, NH is developing a model that supports all educators. To design and execute ongoing systems of support, relationships among higher education, the NH DOE, and K–12 schools must be strong. Strong efforts are already underway to build new P-20 relationships and enhance those that already exist. This goal area sets NH apart from all other NTEP States.

Goal 2 – Assessment System

Design and develop a broader assessment system for teacher learning and program improvement based on multiple measures that are valid and reliable. NH is pursuing a comprehensive assessment process for examining the quality and growth of teacher candidates during both their pre-service and in-service years. This goal requires the development and integration of multiple endeavors so that higher education can follow their graduates into their first few years of teaching (in-service).

Goal 3 – Program Approval

Define and develop collaborative systems for continuous improvement enhancing supports to institutions in designing such systems. In collaboration with higher education and the Professional Standards Board (PSB), NH revised their rules for program approval in 2013. This goal is designed to accelerate that work by creating supports for higher education in addressing the State’s enhanced standards.

Goal 4 – Program Approval

Ensure all educators meet the same standards regardless of the pathway toward certification. NH offers alternative pathways to certification outside the traditional model of programming offered by higher education. At present, there is system of oversight and support within the alternative pathways. NH is seeking to ensure the system of support and oversight has outcomes that are comparable to traditional pathways.

Goal 5 – Career Lattice

Consistent with national developments, NH has identified the need to create leadership opportunities for educators in addition to the typical trajectory of school and/or district administration. Furthermore, there is a commitment to creating opportunities to develop areas of expertise, particularly in high need content and skill areas, such as elementary mathematics, STEM, teacher leadership, mentoring, cooperating teaching, coaching, and facilitation.

Goal 6 – Clinical Practice

Develop robust models of clinical practice. National and international research strongly points to the impact of long-term clinical models on the outcomes and growth of teacher candidates. The NH DOE will work closely with higher education to design and test models of clinical experience that expand the time and quality of clinical partnerships enhancing outcomes for future teachers and K–12 students.

Goal 7 – Data

Develop a system for the collection and analysis of data that is used for continuous improvement by IHE's and the NH DOE. At this time, NH has limited data and collection capability on data relating to educator preparation programs in the State's fourteen institutions of higher education. Both higher education and the NH DOE recognize the need to deeply commit time and resources to this endeavor. The collection of data and subsequent analysis and reporting provide a foundation supporting all other goal areas.

NH educators understand the second most important factor positively impacting student learning in the State's educational system is the quality of building-level leadership (with the teacher being the most important factor). Strong leaders hire high-quality teachers, support them along the career trajectory, and retain them advancing student learning. NH seeks to deepen their support and development of highly effective building-level leadership through multiple strategies:

- Enhance the effectiveness of preparation programs/pathways (traditional and alternative) to school-level leadership.
- Reflect upon and revise the current State standards for school leader certification more closely reflecting the realities of contemporary expectations, including the integration of transformative skills that impact all aspects of a school ecosystem. Within standards development, NH will closely explore the continuum for school leader development, starting with the accomplished beginner and moving along the scale to exemplar. Clear, coherent, and rigorous standards for school leaders underpin the full body of the State's work in this area.
- Deeply explore State level data (quantitative and qualitative elements) unearthing the strengths and weakness of the school leader pipeline in NH (certified, employed, attractiveness, distribution, etc.). This effort grounds the work underway providing evidence supporting the State's claims concerned with the school leader pipeline across all geographic areas of the State.

E. Title III, Part A, Subpart 1: English Language Acquisition and Language Enhancement

1. **Entrance and Exit Procedures** (*ESEA section 3113(b)(2)*): Describe how the SEA will establish and implement, with timely and meaningful consultation with LEAs representing the geographic diversity of the State, standardized, statewide entrance and exit procedures, including an assurance that all students who may be English learners are assessed for such status within 30 days of enrollment in a school in the State.

The NH DOE will continue to publish its *State ESOL Guidance* on its website to inform LEAs of the official process for identifying whether a student is an English learner.

- LEAs must ensure all families complete the current NH Home Language Survey (HLS) and follow the State’s guidance on incorporating the HLS into an electronic registration format.
- The LEA must provide an interpreter if a parent requests one, or if the need is obvious.
- If the HLS indicates that a language other than English exists in the student’s home environment, an ESOL certified teacher must conduct an initial assessment (or “screening”) of the student using a State-approved assessment (currently WIDA screeners are W-APT or the MODEL, in 2017–18 the screener will be phased).
- If scores from the screener indicate the student has not met the minimum proficiency benchmark, the student must be added to the LEA’s ESOL Roster, and the EL’s parents/guardians must be notified that their child is eligible for ESOL services.
- LEAs must notify parents/guardians of the screener results and eligibility status within 30 days of the beginning of the school year, or within 14 days if the student enrolls later in the year.

The NH DOE will continue to publish its *State ESOL Guidance* on its website to inform LEAs of the official process for exiting English Learners.

- The NH DOE requires all LEAs to administer statewide common English language proficiency (ELP) assessment, currently ACCESS 2.0 for ELLs, to all English learners who are eligible for services in their district.
- After the English Learner attains the State determined English language proficiency benchmark on the statewide ELP assessment, then the learner will be considered a “former English learner” and be placed in Monitor status for 4 years.
- During Monitor status, LEAs will not offer direct services to the former English learners, but will conduct quarterly progress checks.
- If a former English learner student experiences academic difficulties due to linguistic barriers, the LEA may request a return to ESOL services through the NHDOE Title III and ESOL Office.
- The LEA must consult the former English learner student’s parents/guardians before submitting the request.

2. SEA Support for English Learner Progress (ESEA section 3113(b)(6)): Describe how the SEA will assist eligible entities in meeting:
- i. The State-designed long-term goals established under ESEA section 1111(c)(4)(A)(ii), including measurements of interim progress towards meeting such goals, based on the State’s English language proficiency assessments under ESEA section 1111(b)(2)(G); and
 - ii. The challenging State academic standards.

The NH DOE will continue to work closely with LEAs in analyzing English learner performance data on the ELP and academic assessments. Also, the NH DOE will collaborate with LEAs and utilize data in designing evidence-based professional development opportunities for educators, administrators, and support staff.

3. Monitoring and Technical Assistance (ESEA section 3113(b)(8)): Describe:
- i. How the SEA will monitor the progress of each eligible entity receiving a Title III, Part A subgrant in helping English learners achieve English proficiency; and
 - ii. The steps the SEA will take to further assist eligible entities if the strategies funded under Title III, Part A are not effective, such as providing technical assistance and modifying such strategies.

The NH DOE will continue to maintain its ESOL Database, which stores English learner performance data down to the school level. The NH DOE will hold Title III project manager meetings at the beginning of the school year and at the mid-year to discuss issues regarding program policies and fiscal responsibilities, as well as to offer targeted professional development.

In the fall of 2017, the NH DOE will ask Title III districts to complete an ESOL Program Needs Assessment, including program improvements, where the district gathers its teaching faculty and administrators together to analyze the previous EL performance data. Each district will be asked to write a summative analysis describing how the district has met the State’s benchmark for EL making progress toward proficiency. The districts are asked to write a one-paragraph analysis of their ESOL program’s perceived strengths and how they can leverage these to continue success or enhance capabilities.

After they are asked to write a one-paragraph analysis of their ESOL program’s perceived weaknesses and how they may overcome these challenges. These needs assessments will be due in February, and the NH DOE will follow-up with each district with one-to-one consultations in late May to early June 2017. These individual consultations provide a district-focused context for the NH DOE and LEA to collaborate, specifically to cover areas of program improvement and to discuss areas of coordination for sustaining successful activities and improving ineffective ones. After these consultations, the NH DOE will use a rubric to determine risk for each district (criteria to include: EL performance, EL, teacher turnover, fiscal responsibility, and more). Finally, the NH DOE will use a formal

onsite monitoring process, where it visits each district once every two years, scheduling on site visits from the risk analysis. The Title III Monitoring Rubric and State Monitoring Self-Assessment tools are being revised to meet all reporting requirements and regulations in the ESSA.

F. Title IV, Part A: Student Support and Academic Enrichment Grants

1. **Use of Funds** (*ESEA section 4103(c)(2)(A)*): Describe how the SEA will use funds received under Title IV, Part A, Subpart 1 for State-level activities.

The NH DOE has been allocated \$1,940,000 for its Student Support and Academic Enrichment Grant for FY17. Ninety-five percent of those funds (\$1,843,000) will be available to LEAs (see #2 below) through a competitive process, as allowed in the Consolidated Appropriations Act, 2017 (Pub. L 115-31). One percent of the funds (\$19,400) will be used by the NH DOE to support the administration and monitoring of the grant. Four percent of the funds (\$77,600) will be used by the NH DOE to support LEAs in their efforts to improve personalized learning environments and teaching conditions and ensuring learning experiences are augmented with technology and rich in digital literacy.

Specifically, the NH DOE will use the State-level funds to gather stakeholder feedback regarding the activities and initiatives supported under this grant. Additionally, the NH DOE will use these funds to prepare resources and materials that schools can use in their initiatives to support evidenced-based practices that support personalized educational experiences in the following areas:

- Robotics and STEM initiatives
- Arts-based learning strategies
- Civics education
- Personalized educational experiences
- Career pathways
- Dual-enrollment programs
- Multi-tiered system of support for behavior and wellness
- Integration of digital tools and technology

2. **Awarding Subgrants** (*ESEA section 4103(c)(2)(B)*): Describe how the SEA will ensure that awards made to LEAs under Title IV, Part A, Subpart 1 are in amounts that are consistent with ESEA section 4105(a)(2).

As allowed in the Consolidated Appropriations Act, 2017 (Pub. L 115-31), the NH DOE will implement a competitive grant opportunity for its LEAs in SFY 2017–18. Through the RFP process the State will ensure that at least 20 percent of the total LEA set-aside (95 percent of the State’s total allocation) is distributed for well-rounded educational opportunities (per ESEA section 4107), at least 20 percent for safe and healthy students (per ESEA section 4108), and a portion for developing or using effective or innovative strategies for the delivery of specialized or rigorous academic courses and curricula through the use of technology, including digital learning technologies and assistive technology (per ESEA section 4109). Additionally, no grant provided will be less than \$10,000 per the Appropriations Act. Through the competitive grant process, the NH DOE will provide non-regulatory guidance to LEAs regarding the use of funds and allowable expenditures.

The NH DOE will review its plans to continue using a competitive grant process with Title IV, Part A funds after the 2017–18 school year, once it is known if Congress will allocate funds in those years and, if funded, the amount of the grant.

G. Title IV, Part B: 21st Century Community Learning Centers

1. Use of Funds (ESEA section 4203(a)(2)): Describe how the SEA will use funds received under the 21st Century Community Learning Centers program, including funds reserved for State-level activities.

The purpose of NH's 21st Century Community Learning Centers (21st CCLC) is to provide programs focused on helping children in high-need schools to succeed academically through the use of evidence-based practices and extended learning time outside of regular school hours and periods when school is not in session (such as before and after school or during summer/vacation recess).

Programs are designed to meet high academic standards through quality after school staffing and strong collaboration between school-day and after-school personnel. Careful attention is given to safety, health, and nutrition needs. Programs provide opportunities for academic enrichment, including mandatory homework help and tutorial services to students using project-based learning and performance-based evaluation to ensure students are fully engaged in their learning. Programs are focused on student academic and social competency and facilitating a sense of confidence through programs that are personalized to each student's learning needs.

NH's 21st CCLC programs offer students a broad array of enrichment services, programs, and activities, such as youth development activities, college and career readiness activities, including mentoring programs; credit and recovery programs; drug and violence prevention programs; counseling programs; health and wellness activities; expanded library hours; art, music, and recreation programs; and technology education programs and community service opportunities that are designed to reinforce and complement the regular academic program of participating students. Families of students served by community learning centers are provided opportunities for literacy, strategies for learning at home, and individualized needs related to development. All programs are designed to promote parent engagement and collaboration between home, school, and community.

21st CCLC programs in NH are designed to support meaningful learning that is age appropriate and supports a strong collaboration between educators and parents to ensure students are assisted in meeting State and local academic achievement standards. NH's 21st CCLC is designed to support mastery of academic subjects and provide students with a well-rounded education through support for learning and expanded learning opportunities.

Goals, Data, and Evaluation

Clear, focused, and concise goals and outcomes provide a roadmap for program development and implementation; guide activities and initiatives, help direct resources in the pursuit of meaningful and attainable impacts; and lead to data that are both easily understood and tells a clear story of a program's progress and impact. Over the past few years, 21st CCLC programs have been working to review and refine their goals to more clearly reflect the needs and opportunities central to their program design.

Efforts have also been made to streamline data collection, reduce data burden, and increase accessibility of both program level and statewide data. Programs review their current data collection efforts to ensure alignment with program goals and maximize the quality and meaningfulness of data being collected. In addition, data collected for

statewide evaluation has been made available at the local level via the i4see system. These reports and data are used by programs to support progress towards local goals and impacts, as well as gains on established statewide quality benchmarks for annual performance reporting, grant applications, and presentations to key stakeholders and potential funders. Below is the timeline followed for the monitoring process:

5-YEAR MONITORING SCHEDULE:

- Year 1: NHDOE Site Visit
- Year 2: Continuous Improvement Process for Afterschool/Peer Visit
- Year 3: Continuous Improvement Process for Afterschool/Peer Visit
- Year 4: NHDOE Site Visit
- Year 5: Service to the Field

Continuous Improvement Process

Years Two and Three Continuous Improvement Process for Afterschool (CIPAS)

A team of several external reviewers visit afterschool programs in years two and three. The CIPAS uses a tool that provides an in-depth quality improvement process. The CIPAS tool incorporates a set of strategies that allows programs to continually assess, plan, improve, and sustain a program.

The National Community Education Association (NCEA) designed the CIPAS tool to assist programs in their afterschool work by providing a system for continually improving afterschool programs. Their full and robust approach combines the latest knowledge and work in the field for community education. The NH DOE is committed to assisting its 21st Century Community Learning Center programs in continuous improvement and has adopted CIPAS as its annual evaluation tool for afterschool programs.

After the team reviews the final CIPAS report and their recommendations for improvement, the program selects three to five top priority areas for their program to address in the next two years with specific action steps.

The following criteria are used when selecting the priority areas:

- Level of impact on the overall program
- Resources needed to accomplish the action steps
- Level of importance to the overall success of the program
- Urgent or imperative nature of the recommendation for the optimal functioning of the program

NH DOE Site Monitoring

Year One and Four - NH DOE Site Visits

A member from the NH DOE 21st Century Community Learning Center Program visits 21st Century sites during year one and four and informally each year. During the visit, the member will observe afterschool enrichment programs, homework club, etc., and interview both staff and students, using the NH 21st Century Community Learning Center Site Visit Observation Form. The member provides technical assistance and guidance based upon their observations as well as noting any other concerns. Following the visit, the member will complete the Checklist of Program Operations and submit the completed document to the Program Director following the visit date. The Program Director must address any areas of concern and submit a plan for improvement.

Year Two and Three - Peer Visits

Peer visits provide an opportunity for Program Directors to observe a program using a standard form to share ideas, give feedback, and provide any recommendations for program improvement. This feedback is forwarded to the State Director and sent to the host site Program Director.

Year Five Service to the Field

Program Directors in the fifth year give back to the field by assisting with conference planning, facilitating meetings, sharing any research or program development, and mentoring new Program Directors.

Data Collection and Reporting

CAYEN is an online data collection system utilized by NH 21st CCLC programs. It collects and organizes information regarding program enrollment and attendance, program offerings, academic performance, teacher surveys, as well as the goals and performance information required for the 21st CCLC Federal report (APR 21). In addition to facilitating the collection of data required for State and Federal reports, CAYEN has many features that support daily program function including the ability to create sign in/out sheets, bus lists, and mailing labels as well as track fees, record payments, and generate invoices.

CAYEN trainings are offered throughout the year and are tailored to the needs and familiarity level of the participants. Additional support is offered through the CAYEN Helpdesk and a preset allowance of phone support directly through CAYEN.

Teacher Surveys

Teacher surveys are annual paper-based surveys distributed at the end of the school year to school day teachers. They are designed to measure the impact the afterschool program had on homework completion, class participation, and behavior for youth who regularly attend the program (*regular attendees*—youth who attend 30 or more days per year). The data from this survey is entered into the CAYEN database and included in the Federal report via APR21.

Youth Surveys

During the month of March youth currently participating in the programs engage in a survey process aimed at gathering information about their perceptions of the program, academic engagement, social skills, and ambitions. The surveys are conducted online, and results are available to programs via the i4see workbench.

Program Director, Site Coordinator, and Principal Surveys

In May, program directors, site coordinators, and principals participate in a survey to collect information regarding the programming, operation, and partnerships of each program. The surveys are conducted online through the ESS System via myNHDOE Single Sign-On system with state-level aggregate results available on the i4see workbench.

I4SEE is the State data collection system used by the NH DOE. This system houses all of the information reported by school districts, including enrollment, demographics, and standardized test scores. The 21st CCLC program uploads data from CAYEN into i4see three times a year as part of the annual evaluation and reporting processes.

By uploading 21st CCLC data into i4see, 21st CCLC programs are able to access valuable data regarding participants, including sensitive demographics information regarding race, participation in the free and reduced lunch program, as well as special education and English language learner (ELL) designations. This information is reported to programs in aggregate form to protect confidentiality, and can be used to complete State and Federal performance reports as well as to support sustainability efforts.

Federal Reporting

Each 21st CCLC grantee completes triannual Federal reports (APR21). Data for these reports are uploaded to the Federal system by CAYEN for the summer, fall, and spring time periods. The report contains a summary of participant data and demographics as well as information regarding program goals, community partners, and staffing.

Annual Performance Report (State Report)

In addition to the Federal APR21 reports, 21st CCLC grantees complete an annual performance report for the State describing progress on project goals and performance measures. This report is due each year in June and must be completed in order to receive funding for the upcoming year.

State-Wide Evaluation

In 2012, NH 21st CCLC implemented a new process for statewide evaluation. This process includes the annual collection of surveys from Youth Participants, Site Coordinators, Program Directors, and Principals and is conducted online through State systems. Work is continuing on this process.

Technical Assistance

Program Director Meetings

Program Director meetings are required professional development and networking opportunities designed to establish a strong community of support. These full day meetings are scheduled every other month and include a two-day conference in January.

Site Director Meetings

Bi-monthly Site Director meetings are held to provide site level administrators the opportunity to come together for targeted professional development, networking, and to share resources and collective support. These half-day interactive meeting agendas are developed based on current interests and identified needs in the field. Examination of a new structure for professional development is being examined.

Summer Summit

The summer summit is a required three day annual event for Program Directors to expand their knowledge to support academic achievement and socio-emotional learning for afterschool programs. The summer summit provides Program Directors an opportunity to attend as part of their school team and work on a problem of practice.

Regional Conference

The regional conference is a collaborative effort between the New England 21st CCLC programs and when offered is traditionally a spring event. If offered, grantees are required to attend.

National Conference (optional)

Attending national conferences is an optional but is recommended that every program attend a national conference at least once in its five year grant cycle.

CAYEN and i4See

Trainings on the CAYEN and i4see databases are held periodically throughout the year to assist programs with data collection and reporting. Supplemental trainings may be added over the course of the year and are announced via email.

2. **Awarding Subgrants (ESEA section 4203(a)(4))**: Describe the procedures and criteria the SEA will use for reviewing applications and awarding 21st Century Community Learning Centers funds to eligible entities on a competitive basis, which shall include procedures and criteria that take into consideration the likelihood that a proposed community learning center will help participating students meet the challenging State academic standards and any local academic standards.

The 21st Century Community Learning Center Program's Request for Proposal (RFP) is aligned with program statutes, and the application process is created to show alignment with State and local goals.

The RFP is published in early January. Information regarding the application process is posted with a timeline and power point presentation and is accompanied by frequently asked questions and a blog. Applications are due in early March, and applicants for 21st Century funds must have a collaborative between a local education agency and one or more community-based organizations, faith-based organizations, or other public or private entities, and must primarily serve students who attend schools with economically disadvantaged students with a minimum of 30 percent of the student population identified as recipients of the free/reduced lunch program. After a school district or community based organization submits an RFP application to the NH DOE, the grant proposals are peer reviewed and scored by a team who has the ability to conceptualize the importance of a 21st Century Learning Programs in creating a balance between academic learning and socio-emotional learning. Grant Awards are for five years for no less than \$50,000 and no more than \$135,000. Scores are documented and filed, and all applicants are notified of the results of the competition.

If awarded, the 21st Century office provides the district/organization with technical assistance as to the next required steps. The office reviews and monitors the budget and activities through the NH Grants Management System to ensure the activities are allowable, allocable, and reasonable under statutes and guidance.

H. Title V, Part B, Subpart 2: Rural and Low-Income School Program

1. **Outcomes and Objectives** (*ESEA section 5223(b)(1)*): Provide information on program objectives and outcomes for activities under Title V, Part B, Subpart 2, including how the SEA will use funds to help all students meet the challenging State academic standards.

LEAs who qualify for the Rural and Low-Income School Program will receive an allocation according to formula, and will use their funds to increase student achievement, decrease drop-out rates, increase family and community engagement, provide support for educators to ensure equitable access, and provide increased access to technology to enhance learning opportunities, according to their needs. LEAs who qualify are allocated grants according to a formula. Project outcomes and measurable objectives are tailored to the specific needs of the LEA. The NH DOE will use funds to support efficient administration of the grant.

2. **Technical Assistance** (*ESEA section 5223(b)(3)*): Describe how the SEA will provide technical assistance to eligible LEAs to help such agencies implement the activities described in ESEA section 5222.

LEAs receiving formula grants for RLIS will receive communications about allocations, allowable activities, assurances, and other relevant program information via email and via the NH DOE'S website. Each grantee's application will be reviewed for program components and financial components through the online grants management system. Technical assistance will also be provided in the form of phone calls and face-to-face meetings as needed.

I. Education for Homeless Children and Youth program, McKinney-Vento Homeless Assistance Act, Title VII, Subtitle B

1. **Student Identification** (722(g)(1)(B) of the McKinney-Vento Act): Describe the procedures the SEA will use to identify homeless children and youth in the State and to assess their needs.

NH Department of education uses several procedures to identify and assess needs of homeless children and youths. These procedures include, but are not limited to, the analysis of cumulative end of year data submitted by all local education agencies (LEAs) of number and temporary living situations of homeless children and youths enrolled and attending school (including the subcategory of homeless unaccompanied youth), review and analysis of results of statewide educational assessments of homeless children and youths, review of graduation rates of homeless students, review of Title I applications identifying assessments and data used to determine needs of homeless children to be served and reservations of funds for comparable services, end of year data submitted by LEAs that receive Title I Part A funds on homeless students served, and use of reservation of funds for services provided to homeless children and youths.

Title I Part A includes a brief McKinney-Vento interview protocol as part of Title I Part A compliance monitoring. Annual reports and project progress benchmarks and summaries submitted by McKinney-Vento sub-grant awardees will provide additional data to assist in the identification of and assessment of needs of homeless children and youths in NH. The State Coordinator collaborates with State agencies and task forces (i.e. NH Homeless Teen Task Force, NH Trafficking Task Force, Early Childhood Task Force), Housing Action, Governor's Interagency Council to End Homelessness, and State the Coordinating Committee (Special Education) to assist in the identification and needs assessment of homeless children and youths.

The NH Adolescent Health Risk Assessment (2017) included the two optional (CDC) questions on homelessness. Results from the health risk survey will be utilized to target supports and resources to better identify and meet needs of NH's homeless youth. Results of the HRA will be analyzed to compare numbers of self-identified homeless youth with numbers of homeless youth reported to the State by LEAs. Discrepancies will guide the State Coordinator and LEAs in targeting outreach and technical assistance to more accurately identify eligible (homeless) youth. Results of self-reported risk behaviors connected with self-reported homeless status will also be analyzed to assist in targeting State and LEA activities and resources to provide appropriate interventions and services.

2. **Dispute Resolution** (722(g)(1)(C) of the McKinney-Vento Act): Describe procedures for the prompt resolution of disputes regarding the educational placement of homeless children and youth.

To ensure disputes regarding the educational placement of homeless children and youths are promptly resolved, NH DOE requires all LEAs to have a local dispute process available to homeless families and homeless unaccompanied youths and that pending the final outcome of the dispute process homeless children and youths attend the desired school with transportation provided upon request and with all appropriate educational services. Local homeless dispute processes are required to meet McKinney-Vento dispute requirements and are part of monitoring process for LEA compliance. The parent/guardian of a homeless child or a homeless unaccompanied youth may initiate the

LEA homeless resolution dispute process at the time of notification from the LEA regarding eligibility, school selection, or enrollment. Further, a parent/guardian of a homeless child or youth, or homeless unaccompanied youth, and/or an LEA may access the NH DOE Homeless Education Dispute Process (available on the NH DOE website under Homeless Education) at the conclusion of the local dispute process if either party is not satisfied with the local process outcome. Per the State homeless education dispute resolution process The Commissioner of the NH DOE will make a temporary order within 14 days of receipt of the dispute request pending the decision by the NH State Board of Education. As with the local homeless dispute process, pending the final outcome of the State dispute process, homeless children and youths attend the desired school with transportation provided upon request, and with provisions of all appropriate educational services.

3. Support for School Personnel (722(g)(1)(D) of the McKinney-Vento Act): Describe programs for school personnel (including the LEA liaisons for homeless children and youth, principals and other school leaders, attendance officers, teachers, enrollment personnel, and specialized instructional support personnel) to heighten the awareness of such school personnel of the specific needs of homeless children and youth, including runaway and homeless children and youth.

NH DOE office of homeless education, through the State Coordinator, provides programs for school personnel, principals, other school leaders, as well as State and local homeless providers and outreach workers (including youth street outreach, healthcare agencies/providers, NH Job Corps, law enforcement and county meetings) through technical assistance and professional development provided through a new homeless liaison training meeting held each fall, regional meetings of homeless education liaisons (held two to three times during the school year), webinars, dissemination of resources and information such as fact briefs, and online learning opportunities provided by EDs homeless education technical assistance center, the National Center for Homeless Education (NCHE) as well as periodic email transmittals of resources, updates, and promising practices. Resources and information are posted on the NH DOE website, provided through liaison list serve transmissions, webinars, etc. A statewide meeting including liaisons, school leaders/administrators, specialized instructional support personnel, school nurses, school social workers, and guidance counselors is held once a year. The NH DOE State Coordinator provides additional opportunities to heighten awareness of the specific needs of homeless children and youths, including children and youths who are runaway and homeless youths through presentations/training sessions at State and local meetings and conferences.

4. Access to Services (722(g)(1)(F) of the McKinney-Vento Act): Describe procedures that ensure that:
 - i. Homeless children have access to public preschool programs, administered by the SEA or LEA, as provided to other children in the State;
 - ii. Homeless youth and youth separated from public schools are identified and accorded equal access to appropriate secondary education and support services, including by identifying and removing barriers that prevent youth described in this clause from receiving appropriate credit for full or partial coursework satisfactorily completed while attending a prior school, in accordance with State, local, and school policies; and

- iii. Homeless children and youth who meet the relevant eligibility criteria do not face barriers to accessing academic and extracurricular activities, including magnet school, summer school, career and technical education, advanced placement, online learning, and charter school programs, if such programs are available at the State and local levels.

NH DOE Homeless Education through the State Coordinator ensures technical assistance and professional development provided to LEA liaisons and school leaders includes information on the requirement to ensure homeless children have access to public preschool programs. At this writing, the NH DOE does not administer public preschools and at this time LEAs are not required to provide public pre-school. LEAs that do provide public preschool will ensure that homeless children and youth have access to preschool programs and provide evidence to the State Coordinator during monitoring that information on the educational right to access public preschools in LEAs that offer them is provided to parents/guardians or youth and disseminated broadly in the community and evidence is provided that LEAs have conducted outreach and have enrolled eligible children. The State Coordinator is appointed to the Interagency Coordinating Council (ICC), collaborates with the NH Head Start State Coordinator and the Early Childhood Advisory Committee and is a member of the Child Care Block Grant (CCBG) Homeless Task Force.

NH DOE Homeless Education through the State Coordinator provides technical assistance and professional development and works to ensure opportunities for homeless children and youths to fully participate in all academic and extra-curricular activities for which they are eligible including programs and services offered by charter schools, online learning (when offered by the LEA and/or charter school), career and technical education, advanced placement (when offered by LEAs), and summer school programming (when offered by the LEAs/charter schools. NH does not currently have Magnet Schools. Homeless children and youth have access to programs offered by Title I Part A, IDEA, other programs offered by the LEA and/or charter school, and 21st Century after School Programs.

Through collaboration with the NH School Nurses' Association, the State Coordinator will work with LEA liaisons and school nurses to ensure homeless children and youth do not face barriers related to missing health related documentation. LEA liaisons in collaboration with school nurses ensure immediate school enrollment of homeless children and youth even if the child or youth is unable to produce records usually required for school enrollment such as immunization records and/or other health records. As Specialized Instructional Support Personnel (SISP) school nurses are an integral part of student support and uniquely qualified and trained to assist the parent/guardian or youth in obtaining the immunization, screenings, or other required health records. LEA liaison and school nurse partnerships will ensure homeless students are provided access to health care services and the social, emotional, and behavioral supports necessary to achieve academic and personal success. Technical assistance is provided to LEA liaisons and school leadership to ensure

extra curricula activities such as, but not limited to, the arts (music, drama, etc.), sports, and other activities are accessible to homeless children and youths and that fees are waived or supported through local and/or community funds.

NH DOE Homeless Education State Coordinator works with local homeless education liaisons, public school officials, State and local agencies and providers serving homeless youth, including but not limited to the Runaway Homeless Youth Program provider to ensure homeless youth, including youth separated from schools are identified and connected to all educational and support services they are entitled to receive.

Professional development opportunities and technical assistance are provided to homeless liaisons, school personnel, State and local providers to identify homeless youth and share promising strategies to identify/remove barriers to accessing public education. The NH State Coordinator will facilitate the collaboration between LEAs to identify strategies to ensure homeless youth are provided appropriate credit for full or partial coursework while attending a previous school. NH secondary schools operate on differing coursework schedules (i.e. semesters, or trimesters) that present challenges in determining appropriate credit for partial course completion. The State Coordinator will work with LEAs to develop a pilot project to examine and recommend an NH DOE protocol to assist in determining partial school credit criteria, including processes to evaluate credit status between schools operating coursework on different sessions. The State Coordinator will also work with LEAs to identify through a pilot project, strategies that LEAs can use to award course credit and or partial course credit for coursework completion through competency based assessment practices.

NH DOE Homeless Education State Coordinator provides technical assistance and professional development and works with LEAs and Charter Schools to promote opportunities for homeless children and youths to fully participate in all academic and extra-curricular activities for which they are eligible. Technical assistance is provided to LEA liaisons and school leadership to ensure extra curricula activities such as, but not limited to, the arts (music, drama, etc.), sports, and other activities are accessible to homeless children and youths and that fees are waived or supported through local and/or community funds. The State Coordinator will facilitate collaboration with State agencies, LEAs, and community providers to identify and remove barriers homeless children and youth may face in accessing academic and extra-curricular activities for which they are eligible and develop processes and timeline to remove identified barriers. Provisions of evidence that homeless children and youth have full participation in academic and available extra-curricular activities at the LEA and/or charter school will be examined for compliance as part of monitoring.

5. Strategies to Address Other Problems (722(g)(1)(H) of the McKinney-Vento Act): Provide strategies to address other problems with respect to the education of homeless children and youth, including problems resulting from enrollment delays that are caused by—
- i. requirements of immunization and other required health records;
 - ii. residency requirements;
 - iii. lack of birth certificates, school records, or other documentation;
 - iv. guardianship issues; or
 - v. uniform or dress code requirements.

Children and youth in homeless situations that lack documentation usually required for school enrollment such as immunization records, and/or other health records, proof of guardianship or residency documentation are immediately enrolled in the desired public/charter school while the liaison works with the parent/guardian or youth to obtain any necessary documentation. The NH DOE is committed to provide a high quality education to all children and youth. Part of this innovation is to provide personalized learning opportunities for all students.

The unique educational and emotional needs of homeless children and youth, including homeless youth not in the physical custody of a parent or guardian (unaccompanied homeless youth) present challenges to LEAs and service providers. The State Coordinator's work is to continually safeguard the provisions of the McKinney-Vento Act, Education for Homeless Children and Youths Program. This includes regular professional development opportunities, dissemination of resources and providing technical assistance, development of regional homeless education liaison networks, and monitoring of State and local policies and practices that may be barriers to the enrollment of homeless children and youth to education and related services such as extracurricular activities. Technical assistance provided to LEAs, local providers, and families and youth living in homeless situations help to identify any State and local policies or practices that present education barriers.

The State Coordinator works to introduce remedial measures or provide policy recommendations to remove barriers or limitations that impede immediate enrollment in school of homeless children and youths; including any barriers associated with missing academic or health records, immunizations, residency, or guardianship issues. Dress code or uniform requirements have not been identified as barriers to school enrollment and attendance of homeless students in NH. If, in the future, uniform or dress code requirements arise that present barriers to school enrollment or attendance, the State Coordinator will work with LEA liaisons, school administrators, and other student support personnel to mitigate the barriers.

6. Policies to Remove Barriers (722(g)(1)(I) of the McKinney-Vento Act): Demonstrate that the SEA and LEAs in the State have developed, and shall review and revise, policies to remove barriers to the identification of homeless children and youth, and the enrollment and retention of homeless children and youth in schools in the State, including barriers to enrollment and retention due to outstanding fees or fines, or absences.

NH DOE Office of Homeless Education initiated the development of regional homeless education liaison networks. The Networks represent the State of NH in five regions. The intent of Networks is to facilitate on-going professional development and technical

assistance that targets the specific needs of each region while at the same time working region by region to assist LEAs in identifying barriers to the identification of homeless children and youth, and the enrollment and retention of homeless children and youth in schools in NH. Networks provide a forum for the NH DOE to identify State level policies or practices that impede identification and enrollment of homeless students at the local level and opportunities to work with local liaisons and school officials to clarify or mediate policies or practices that present barriers to homeless children and youth. Input from the local level including review of public and community inquiries are used to review and revise policies/practices at the State level. Currently two Networks meet regularly, two others are building capacity under mentorship of the two active Networks, and plans have been initiated to provide technical assistance and leadership to the fifth region to establish the final region. Regions (and all homeless liaisons) are brought together for an annual statewide meeting.

7. **Assistance from Counselors (722(g)(1)(K))**: A description of how youths described in section 725(2) will receive assistance from counselors to advise such youths, and prepare and improve the readiness of such youths for college.

LEA homeless education liaisons have responsibility at the local level for the identification and enrollment of homeless children and youths. The NH State Coordinator provides technical assistance, professional development, and monitoring to LEAs to assure LEA compliance to all requirements of the McKinney-Vento Act Education for Homeless Children and Youth Program. The State Coordinator will work with local homeless education liaisons through the Networks to identify promising strategies and resources to share to facilitate communication with school counselors to provide services to youths in order to improve readiness for college and post-secondary training opportunities. Local liaisons refer eligible youth (identified in section 725(2)) to school counselors and include referral for services as part of record keeping of services provided to homeless students. School counselors are invited to attend liaison professional development and training opportunities with their LEA liaison as well as the regional Network and statewide meetings. The NH DOE Office of Homeless Education has also developed a network of SPOCs (single points of contact) with higher education institutions and providers in the State. The intent of a State SPOC network is to partner with local homeless education liaisons and school counselors in order to become familiar with higher education requirements and expectations and provide a framework to connect incoming homeless college students to available supports and services on campus and in the local community. SPOCs are invited to attend liaison Network meetings, and the statewide liaison meetings.

Appendix A: Measurements of interim progress

Instructions: Each SEA must include the measurements of interim progress toward meeting the long-term goals for academic achievement, graduation rates, and English language proficiency, set forth in the State's response to Title I, Part A question 4.iii, for all students and separately for each subgroup of students, including those listed in response to question 4.i.a. of this document. For academic achievement and graduation rates, the State's measurements of interim progress must take into account the improvement necessary on such measures to make significant progress in closing statewide proficiency and graduation rate gaps.

A. Academic Achievement

The measurements of interim progress toward meeting the long-term goals are provided along with the long-term goals in the tables under Sections 4.iii.a.1 and in 4.iii.a.3.

B. Graduation Rates

The measurements of interim progress toward meeting the long-term goals are provided along with the long-term goals in the tables under sections 4.iii.b.1 and in 4.iii.b.3.

C. Progress in Achieving English Language Proficiency

The measurements of interim progress toward meeting the long-term goals are provided along with the long-term goals in the table under section 4.iii.c.1.

Appendix B

OMB Control No. 1894-0005 (Exp. 03/31/2017)

NOTICE TO ALL APPLICANTS

The purpose of this enclosure is to inform you about a new provision in the Department of Education's General Education Provisions Act (GEPA) that applies to applicants for new grant awards under Department programs. This provision is Section 427 of GEPA, enacted as part of the Improving America's Schools Act of 1994 (Public Law (P.L.) 103-382).

To Whom Does This Provision Apply?

Section 427 of GEPA affects applicants for new grant awards under this program. **ALL APPLICANTS FOR NEW AWARDS MUST INCLUDE INFORMATION IN THEIR APPLICATIONS TO ADDRESS THIS NEW PROVISION IN ORDER TO RECEIVE FUNDING UNDER THIS PROGRAM.**

(If this program is a State-formula grant program, a State needs to provide this description only for projects or activities that it carries out with funds reserved for State-level uses. In addition, local school districts or other eligible applicants that apply to the State for funding need to provide this description in their applications to the State for funding. The State would be responsible for ensuring that the school district or other local entity has submitted a sufficient section 427 statement as described below.)

What Does This Provision Require?

Section 427 requires each applicant for funds (other than an individual person) to include in its application a description of the steps the applicant proposes to take to ensure equitable access to, and participation in, its Federally-assisted program for students, teachers, and other program beneficiaries with special needs. This provision allows applicants discretion in developing the required description. The statute highlights six types of barriers that can impede equitable access or participation: gender, race, national origin, color, disability, or age. Based on local circumstances, you should determine whether these or other barriers may prevent your students, teachers, etc. from such access or participation in, the Federally-funded project or activity. The description in your application of steps

to be taken to overcome these barriers need not be lengthy; you may provide a clear and succinct description of how you plan to address those barriers that are applicable to your circumstances. In addition, the information may be provided in a single narrative, or, if appropriate, may be discussed in connection with related topics in the application.

Section 427 is not intended to duplicate the requirements of civil rights statutes, but rather to ensure that, in designing their projects, applicants for Federal funds address equity concerns that may affect the ability of certain potential beneficiaries to fully participate in the project and to achieve to high standards. Consistent with program requirements and its approved application, an applicant may use the Federal funds awarded to it to eliminate barriers it identifies.

What are Examples of How an Applicant Might Satisfy the Requirement of This Provision?

The following examples may help illustrate how an applicant may comply with Section 427.

- (1) An applicant that proposes to carry out an adult literacy project serving, among others, adults with limited English proficiency, might describe in its application how it intends to distribute a brochure about the proposed project to such potential participants in their native language.
- (2) An applicant that proposes to develop instructional materials for classroom use might describe how it will make the materials available on audio tape or in braille for students who are blind.
- (3) An applicant that proposes to carry out a model science program for secondary students and is concerned that girls may be less likely than boys to enroll in the course, might indicate how it intends to conduct "outreach" efforts to girls, to encourage their enrollment.

(4) An applicant that proposes a project to increase school safety might describe the special efforts it will take to address concern of lesbian, gay, bisexual, and transgender students, and efforts to reach out to and involve the families of LGBT students

We recognize that many applicants may already be implementing effective steps to ensure equity of access and participation in their grant programs, and we appreciate your cooperation in responding to the requirements of this provision.

Estimated Burden Statement for GEPA Requirements

According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless such collection displays a valid OMB control number. Public reporting burden for this collection of information is estimated to average 1.5 hours per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. The obligation to respond to this collection is required to obtain or retain benefit (Public Law 103-382. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the U.S. Department of Education, 400 Maryland Ave., SW, Washington, DC 20210-4537 or email ICDocketMgr@ed.gov and reference the OMB Control Number 1894-0005.