

Department of Education
PROGRAM ADMINISTRATION
Fiscal Year 2011 Budget Request

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For carrying out, to the extent not otherwise provided, the Department of Education Organization Act, including rental of conference rooms in the District of Columbia and hire of three passenger motor vehicles, [\$456,200,000] \$492,488,100, of which [\$8,200,000] \$19,275,000, to remain available until expended, shall be for relocation of, and renovation of buildings occupied by, Department staff. (*Department of Education Appropriations Act, 2010*).

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Amounts Available for Obligation
(\$000s)

	2009	2010	2011
Discretionary appropriation	\$433,482	\$456,200	\$492,488
Subtotal, appropriation	0	0	0
Unobligated balance, start of year	4,301	8,691	0
Recovery of prior-year obligations	968	0	0
Unobligated balance expiring	-138	0	0
Unobligated balance, end of year	<u>-8,691</u>	<u>0</u>	<u>0</u>
Total, direct obligations	429,922	464,891	492,488

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Obligations by Object Classification (\$000s)

Object Class	2009	2010	2011	Change from 2010 to 2011
11.10 Full-time permanent	\$187,554	\$212,788	\$229,747	\$16,959
11.31 Full-time temporary	22,240	11,231	12,228	997
11.32 Part-time	4,437	770	1,009	239
11.33 Consultants	444	85	87	2
11.51 Overtime	246	354	368	14
11.52 Awards	3,657	3,776	3,983	207
11.80 Other Compensation	0	35	35	0
Compensation subtotal	218,578	229,039	247,457	18,418
12.00 Benefits	54,070	56,758	61,177	4,419
13.10 Benefits for former personnel	543	180	180	0
21.00 Travel	4,536	7,057	7,151	94
22.00 Transportation of things	220	1	1	0
23.10 Rental Payments to GSA	41,636	43,192	43,887	695
23.31 Communications	3,599	1,678	252	(1,426)
23.32 Postage/fees	408	1,492	1,492	0
Subtotal 23	45,643	46,362	45,631	(731)
24.00 Printing & Reproduction	1,658	2,623	2,728	105
25.10 Advisory and Assistance Svcs	2,916	3,332	3,727	395
25.21 Other Services	12,707	14,294	16,226	1,932
25.22 Training/Tuition/Contracts	1,039	1,681	1,817	136
25.23 Field Readers	87	0	0	0
25.30 Goods/Services from Gov't	30,779	29,999	28,946	(1,053)
25.71 Operations/Maint of Equipment	736	651	792	141
25.72 IT Services/Contracts	51,398	57,379	56,258	(1,121)
Subtotal 25	99,662	107,336	107,766	430
26.00 Supplies	942	1,364	1,410	46
31.10 IT Equipment/Software	2,035	1,450	1,382	(68)
31.30 Other Equipment	89	1,420	7,549	6,129
Subtotal 31	2,124	2,870	8,931	6,061
32.00 Building Alterations	1,946	11,301	10,056	(1,245)
43.10 Interest and Dividends	0	0	0	0
Total, Obligations	429,922	464,891	492,488	27,597
Total PC&B	273,191	285,977	308,814	22,837
Total Non-Personnel	156,731	178,914	183,674	4,760

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Summary of Changes
(\$000s)

2010	\$456,200
2011	<u>492,488</u>
Net change	+36,288

	<u>2010 base</u>	<u>Change from base</u>
Increases:		
<u>Built-in:</u>		
Increase in personnel compensation primarily for pay increases (2.0 percent pay raise in 2010; proposed 1.4 percent in 2011).	\$285,977	+\$5,602
Increase in benefits for the Department's share of health, retirement, and other benefits.	56,758	+1,374
Increase in GSA rental payments due primarily to anticipated rate and tax increases.	43,192	+695
<u>Program:</u>		
Increase in personnel compensation and benefits for 116 FTE to ensure successful management of Department programs and priorities including the Race to the Top initiatives.	285,977	+15,861
Increase in travel.	7,057	+94
Increase in printing and reproduction.	2,623	+105
Increase in advisory and assistance services to implement the OMB Circular A-123 initiative designed to improve the internal controls of the Department.	331	+94
Increase in advisory and assistance services for the Doing What Works Web site, designed to help educators identify and make use of effective teaching practices.	450	+100

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Summary of Changes (\$000s)

	<u>2010 base</u>	<u>Change from base</u>
Increase in advisory and assistance services.	\$2,551	+\$201
Increases in other contracted services (+\$663), operations and maintenance of equipment (+\$157), contracted IT services (+\$153), and building alterations (+\$210), partially offset by a decrease in IT equipment/software (-\$102) for physical security of the Department's buildings and personnel.	10,106	+1,081
Increase in other contracted services for assistance in implementing high priority management initiatives including those designed to improve hiring practices and improve the management of facilities.	310	+220
Increase in other contracted services for assistance in conducting contract compliance reviews and closeouts of grant awards.	0	+300
Increase in other contracted services.	13,080	+400
Increase in training, primarily for financial management training and computer training.	1,681	+136
Increases in goods and services from the Government (+\$1,923), other equipment (+\$7,031), and building alterations (+\$2,121) for the Building Modernization project, for the renovation of buildings occupied by Department staff, and for related relocation costs.	8,200	+11,075
Increases in contracted IT services (+\$1,371) partially offset by a decrease in goods and services from the Government (-\$470) for IT security items, primarily due to the increased cost of certifying that the Department's IT systems are secure.	4,331	+901
Increase in contracted IT services.	25,448	+474

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Summary of Changes
(\$000s)

	<u>2010 base</u>	<u>Change from base</u>
Increase in supplies.	\$1,364	<u>+\$46</u>
Subtotal, increases		+38,759
Decreases:		
<u>Program:</u>		
Decreases in communications (-\$1,351) and contracted IT services (-\$945), partially offset by increases in other contracted services (+\$349) and IT equipment/software (+\$43) for EDUCATE, the Department's centralized information technology system, primarily due to fixed contract cost decreases and lower telecommunications costs resulting from the transfer of service from GSA to the EDUCATE contractor.	30,277	-1,904
Decrease in communications.	327	-75
Decrease in goods and services from the Government for use of the Federal Personnel and Payroll System.	1,828	-317
Decrease in goods and services from the Government.	13,819	-150
Decrease in operations and maintenance of equipment.	154	-16
Decrease in IT equipment/software.	795	<u>-9</u>
Subtotal, decreases		-2,471
Net change		+36,288

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Authorizing Legislation

(\$000s)

Activity	2010 Authorized	2010 Estimate	2011 Authorized	2011 Request
Salaries and expenses (DEOA)	Indefinite	\$448,000	Indefinite	\$473,213
Building Modernization (DEOA)	Indefinite	<u>8,200</u>	Indefinite	<u>19,275</u>
Total appropriation		456,200		492,488

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Appropriations History
(\$000s)

	Budget Estimate to Congress	House Allowance	Senate Allowance	Appropriation
2002	424,212	427,212	424,212	423,409
2002 Rescission				(880)
2003	423,291	411,795	412,093	409,863
2004	434,494	434,494	349,730	420,379
2005	429,778	421,055	420,379	419,280
2006	418,992	410,612	411,992	411,150
2007	425,966	N/A ¹	N/A ¹	418,587 ¹
2008	446,934	219,487	432,631	411,274
2009	444,439	422,185 ²	427,939 ²	433,482
2010	456,500	452,200	452,200 ³	456,200
2011	492,488			

¹ This account operated under a full-year continuing resolution (P.L. 110-5). House and Senate Allowance amounts are shown as N/A (Not Available) because neither body passed a separate appropriations bill.

² The levels for the House and Senate allowances reflect action on the regular annual 2009 appropriations bill, which proceeded in the 110th Congress only through the House Subcommittee and the Senate Committee.

³ The level for the Senate allowance reflects Committee action only.

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Significant Items in FY 2010 Appropriations Reports

Transfer of Funds

Senate: The Committee bill includes a provision giving the Secretary authority to transfer up to 1 percent of any discretionary funds between appropriations, but not to be increased by more than 3 percent provided that the Appropriations Committees of both Houses of Congress are notified at least 15 days in advance of any transfer.

House: The Committee continues and amends a provision that allows up to one percent of any discretionary funds appropriated for the Department of Education to be transferred between appropriations accounts, provided that no appropriation is increased by more than three percent by any such transfer.

Response: The Department will comply with the directive for transferring funds between appropriations and will notify the Committees as requested.

Educational Opportunity and Equity Commission

House: The Committee directs the Department to establish an Educational Opportunity and Equity Commission comprised of a diverse group of education experts and stakeholders for the conduct of hearings and community engagement meetings about how the Federal government could improve education and eliminate disparities by ensuring that each student receives an equitable and sound education.

Response: The Department will comply as directed.

Women-Owned and Minority-Owned Firms Competing for Federal Contracts

House: The Committee directs the Department to provide a report to the Committees on Appropriations of the House of Representatives and the Senate by March 1, 2010 on the Department's activities to assist women-owned and minority-owned firms seeking to compete for Federal contracts. The report should include the percentage of Federal procurement contracts and subcontracts awarded in fiscal year 2009 to women-owned and minority-owned firms and small businesses, a review of the Department's technical assistance and outreach to women-owned firms, minority-owned firms, and small businesses, and the Department's plan for increasing the number of Federal contracts that are awarded to such firms.

Response: The Department will provide the requested report as directed to the Committees on Appropriations of the House of Representatives and the Senate by the submission deadline of March 1, 2010.

DEPARTMENT OF EDUCATION FISCAL YEAR 2011 PRESIDENT'S REQUEST

(in thousands of dollars) Office, Account, Program and Activity	Category Code	2009 Appropriation	2010 Appropriation	2011 President's Budget	Change from	
					2010 Appropriation Amount	2010 Appropriation Percent
Program Administration (DEOA)						
1. Salaries and expenses	D	428,082	448,000	473,213	25,213	5.6%
2. Building modernization	D	5,400	8,200	19,275	11,075	135.1%
Total	D	433,482	456,200	492,488	36,288	8.0%
Outlays	D	441,000	453,000	474,000	21,000	4.6%

NOTE: Category Codes are as follows: D = discretionary program; M = mandatory program.

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Salaries and expenses (DEOA)

FY 2011 Authorization (\$000s): Indefinite

Budget authority (\$000s):

	<u>2010</u>	<u>2011</u>	<u>Change</u>
Personnel costs	\$285,977	\$308,814	+\$22,837
Non-personnel costs	<u>162,023</u>	<u>164,399</u>	<u>+2,376</u>
Total	448,000	473,213	+25,213
FTE	2,078	2,194	+116

PROGRAM DESCRIPTION

The Program Administration account provides a significant portion of the funding and staff to administer the Department's programs and activities in the following program and staff offices:

Program offices:

- Office of Postsecondary Education
- Office of Elementary and Secondary Education
- Office of English Language Acquisition, Language Enhancement, and Academic Achievement for Limited English Proficient Students
- Office of Special Education and Rehabilitative Services
- Office of Vocational and Adult Education
- Institute of Education Sciences
- Office of Innovation and Improvement
- Office of Safe and Drug-Free Schools

Staff offices:

- Office of the Secretary
- Office of the Deputy Secretary
- Office of the Under Secretary
- Office of the General Counsel
- Office of Planning, Evaluation, and Policy Development
- Office of Communications and Outreach
- Office of Legislation and Congressional Affairs
- Office of Management
- Office of the Chief Financial Officer
- Office of the Chief Information Officer
- Advisory Committee on Student Financial Assistance

Program offices are the front-line administrators of the Department's programs, providing leadership and financial support for education programs assisting preschoolers; elementary,

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secondary, and college students; and adults. Program offices are critical to managing the Department's multi-billion dollar program budget through activities such as grantmaking and review, grantee technical assistance, grant monitoring, and contract management. In addition, the offices support research and demonstration projects to improve education and disseminate information on research findings and education statistics.

Staff offices provide the policy, legal, management, and financial support needed to help the Department fulfill its mission. These offices are vital to the day-to-day operation of the Department, as well as providing policy leadership and administration of key Departmental priorities.

Funding levels for the past 5 fiscal years were as follows:

	(\$000s)
2006	\$411,150
2007	416,487
2008	409,211
2009	428,082
2010	448,000

FY 2011 BUDGET REQUEST

The 2011 request for Salaries and Expenses is \$473.2 million, \$25.2 million, or 6 percent, above the 2010 level. The additional funds requested for 2011 are targeted to a few key areas, accounting for \$22.5 million of the requested increase. The Department's net request for all other items is only \$2.7 million above the 2010 level.

The requested increase is concentrated in the following items:

1. Pay raises—Both the 2 percent raise in January 2010, and the proposed 1.4 percent January 2011 pay raise--\$3.9 million.
2. A total of 116 additional FTE—36 to continue administering American Recovery and Reinvestment Act (ARRA) programs, 50 FTE to provide technical assistance to States on the ARRA-funded Race to the Top initiatives, and 10 FTE to work on other high priorities of the Department--\$15.9 million. The FTE increase is discussed in more detail in the following sections.
3. Rental costs for office space—As landlord and real estate agent for the Federal Government, the General Services Administration (GSA) determines the office space costs for the Department, including the cost of rent. The increase for rent is \$695,000; actual rent costs have increased on average 3.5 percent a year over the last 4 years.
4. Increased spending for the Department's physical security for buildings and personnel and IT security—Physical security costs are increasing by \$1.1 million primarily for guard services and biennial renewal costs for certificates for the employee access tracking system. IT security costs are increasing by \$900,000 primarily due to increased costs for certification and accreditation of the Department's IT systems, based on an increased

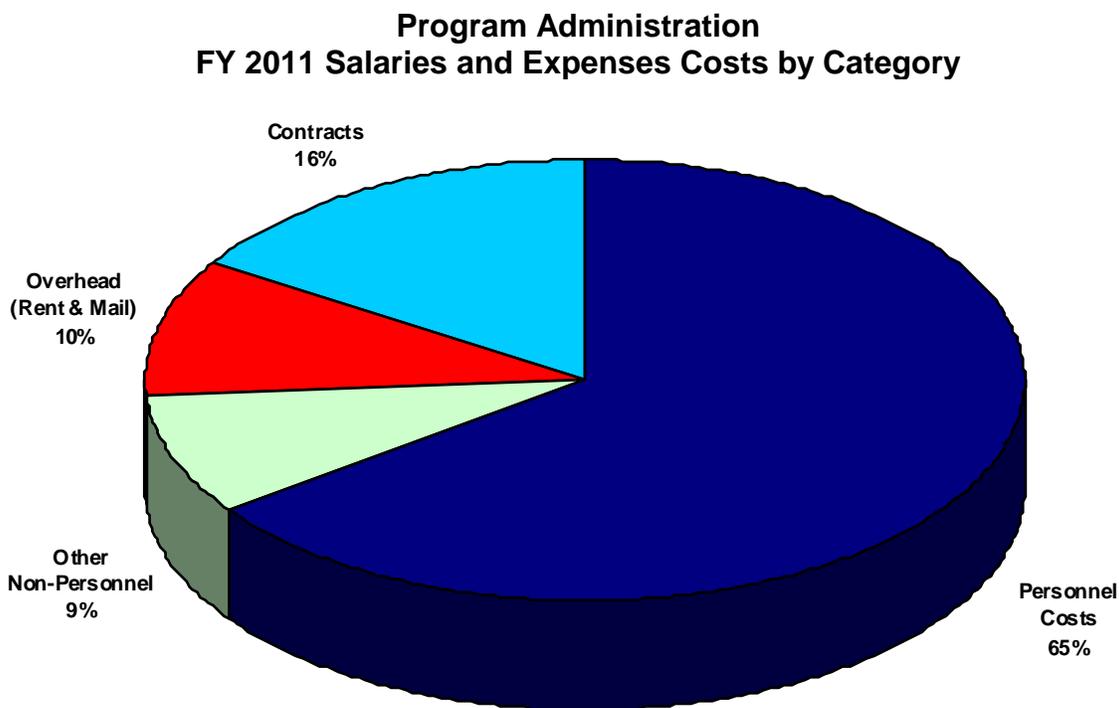
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number of security controls that must be tested for each system. Most of the security projects that the Department funds are mandated by law, regulation, or OMB policy.

Note that increases for pay raises and rental costs are “fixed” increases, and most of the security-related increase is mandated from outside the Department. Any reductions in funding for these fixed costs will necessitate cuts elsewhere in the Department’s budget (i.e., reductions in staff) to support these fixed and mandated costs. The FTE increase involves an investment in the human resources of the Department in order to implement key policies.

The following chart provides a breakdown of the request, by type of cost.



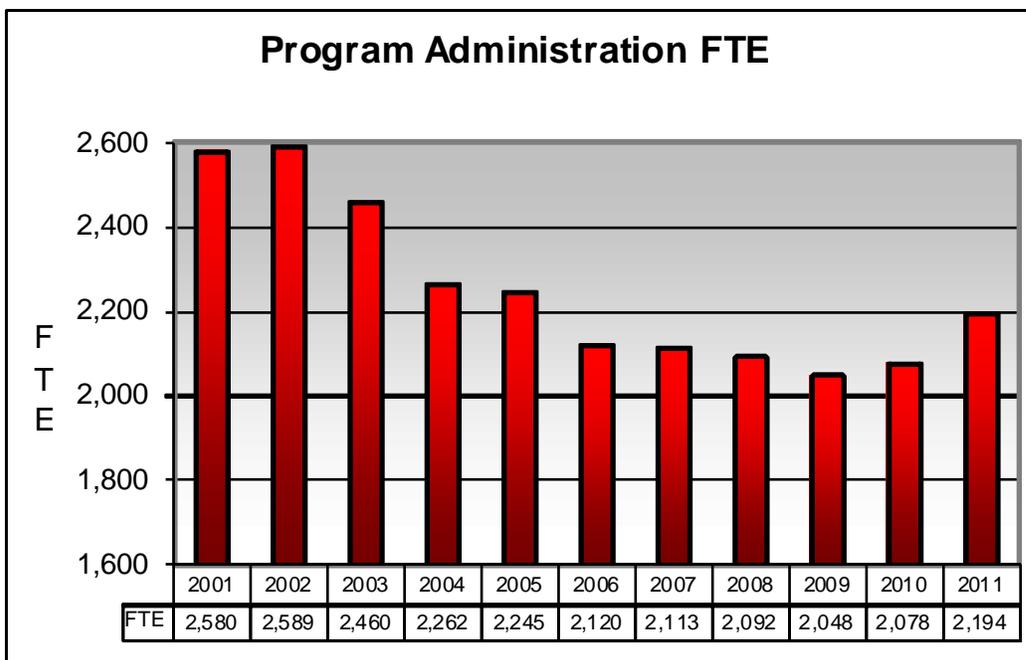
STAFFING AND COSTS SUMMARY

Staffing Summary

The 2011 request includes funding for 2,194 FTE, a net increase of 116 FTE from the 2010 level of 2,078 FTE.

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Much of the FTE request will support a new approach to grants management, transitioning the Department from an organization focused on compliance monitoring to an organization adept at both supporting States in achieving their educational goals and holding States accountable for meeting educational goals, financial requirements, and legal obligations. The Department's Race to the Top initiative will serve as the pilot for this new approach. Altogether, the Department is requesting 50 FTE to implement this plan, with most FTE serving on State teams to provide dedicated technical assistance. Dedicated technical assistance will mean staff having knowledge of each State's capacity, assets, and deficits, using all available tools to provide support and incentives to improve performance. Eventually, the role of these State teams may be expanded to include other Department programs.

In 2009 and 2010, ARRA funds were used to pay program and staff office employees working on the following Recovery Act accounts: State Fiscal Stabilization Fund, Innovation and Improvement, and Impact Aid. Due to the complex nature of the ARRA programs, as well as the criticality of implementing them effectively, current staff provided the time and expertise to implement and administer these programs. As the administrative funding for these activities expires in 2010, 36 of the total requested FTE increase for 2011 are needed to continue to ensure the Department can perform its core functions, including critical ARRA activities such as grant monitoring, detailed financial reporting, and technical assistance.

The remaining 30 of the 96 FTE increase will work on high priority activities of the Department in the offices of Elementary and Secondary Education (6 FTE), Chief Financial Officer (20 FTE), and the Institute of Education Sciences (4 FTE). Details of these requests are included in the Significant Budget Items section.

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Salaries and Expenses

Personnel and Non-Personnel Costs Summary

The budget request includes \$308.8 million for personnel compensation and benefits for the 2,194 FTE. This is an increase of \$20.1 million from the 2010 level of \$286 million. Non-personnel costs cover such items as travel, rent, mail, telephones, utilities, printing, information technology (IT), contractual services, equipment, supplies, and other departmental services. The total request for non-personnel activities in 2011 is \$164.4 million, an increase of \$2.4 million from the 2010 level of \$162 million.

SIGNIFICANT BUDGET ITEMS

Significant changes from 2010 to 2011 and key projects are highlighted in the following sections, grouped by office.

The FY 2011 budget request for Program Administration is needed to:

- Administer the historic American Recovery and Reinvestment Act of 2009, which provided \$98 billion for education programs to avert education-related job reductions, transform education, and ensure access to higher education.
- Administer ongoing or reauthorized programs meriting support at all levels of education.
- Reform the Elementary and Secondary Education Act (ESEA), including improvement of the assessments used to track student progress to measure readiness for college and the workplace, and consolidation of dozens of narrowly focused programs into broader purpose funds more likely to provide leverage for educational improvements.
- Provide leadership in improving public education and student achievement.

In addition to the programmatic goals above, the Department must also fund the operational activities necessary for the everyday work of the Department, including such expenses as:

- Facilities management, including rent for office space and guard services.
- Phone and computer network services.
- Operation and maintenance of the Department's Web site (www.ED.Gov).
- Purchase of information technology (IT) equipment and services.

The FY 2011 budget request also places emphasis on improving departmental management of programs and resources. Specific management priorities include:

- Financial management, including projects designed to ensure accountability of Department assets, improve grants management, and provide better financial data to Department managers.
- Reporting, as required by the American Recovery and Reinvestment Act of 2009.

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- Improving recruitment, retention, and development of human capital.
- Information technology, including improving the capability to retrieve and utilize data, a continued focus on security, and enhancements to the Department's Web site.
- Program performance improvement, to inform decisionmakers and focus limited resources on programs that work, and to reform or eliminate programs that do not.

Office of Elementary and Secondary Education

FTE

Thirty-one additional staff are requested for the Office of Elementary and Secondary Education for the following activities: 1) 25 FTE to provide technical assistance to States on the Race to the Top program (see page AA-14), which provides competitive grants to encourage and reward States that are creating the conditions for education innovation and reform; implementing ambitious plans in the four education reform areas described in ARRA; and achieving significant improvement in student outcomes, including making substantial gains in student achievement, closing achievement gaps, improving high school graduation rates, and ensuring that students are prepared for success in college and careers; 2) 3 FTE to work in the Student Achievement and School Accountability area to develop regulations and guidance, work on accountability issues, and administer ESEA Title II and Title III formula grants; and 3) a total of 3 FTE to perform grant management activities for the new Effective Teaching and Learning for a Complete Education program.

Standards and assessments initiative

The purpose of this project is to obtain logistical and administrative support for peer reviews related to implementing the ESEA State Assessments, including standards and assessment systems, enhanced assessment grants, and Title I accountability reviews. Funds are also used to provide consultants and training for Title I monitoring site visits. Required under Title I of the ESEA, these assessments, along with other academic indicators, will be used as the basis for public school and district accountability. The State accountability system must define adequate yearly progress in terms of annual measurable objectives or through a growth model trajectory.

In 2011, \$927,000 is requested for this project, no change from 2010. The funds in 2011 will cover the costs of peer reviews of State assessments (50 States), accountability workbook reviews (53 SEAs); enhanced monitoring of Titles I and III program implementation (32 States); and targeted technical assistance services for States to address common risk areas (25 States.)

Impact aid system

A total of \$172,000 is requested in 2011 for the maintenance of the Impact Aid system, which processes and manages application data and payment information for the Impact Aid program. The request is no change from 2010.

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Office of Planning, Evaluation, and Policy Development

EDFacts

Through *EDFacts*, the Department is supporting a system for measuring student achievement by: 1) providing an integrated, Web-based collection of timely data on student achievement and educational outcomes; 2) eliminating existing reporting burdens that divert State and local school resources from their educational mission; and 3) assisting in analysis of data on educational results to identify performance trends and inform management, budget, and policy decisions. Implementation of the system helps lay the groundwork for shifting the Department's emphasis from focusing on compliance with procedural requirements to focusing on actual student achievement. *EDFacts* has eliminated the need to conduct a separate Title III Biennial Report collection and has reduced duplication or simplified the following data collections: Consolidated State Performance Report, Common Core of Data, Civil Rights Data Collection, and Formula Grant Electronic Application System for Indian Education.

The central database for the collection of data is the Education Data Exchange Network (EDEN). The *EDFacts* Reporting System provides data analysis and reporting capabilities to allow users to obtain information about the status and progress of education in States, local educational agencies, and schools. In 2011, \$9.52 million is requested for continued implementation and operation of the EDEN system and continued implementation of *EDFacts*, a slight decrease of \$55,000 from 2010. A portion of this project is also funded by the Office for Civil Rights account.

Doing what works

The Doing What Works Web site (www.dww.ed.gov) is dedicated to helping educators identify and make use of effective teaching practices. Doing What Works contains practice guides that evaluate research on the effectiveness of teaching practices described in the guides. The Web site also contains examples of possible ways this research may be used. Recent information on the site includes a review of Character Education, which focuses on programs designed to increase student outcomes related to positive character development, and a review of Dropout Prevention, which focuses on interventions in junior high school or high school designed to increase high school completion rates. A total of \$550,000 is requested for contractual assistance for continued implementation of this initiative.

Budget formulation and execution line of business

The Department will continue to serve as the Managing Partner for the e-Government Budget Formulation and Execution Line of Business (BFELoB) initiative, designed to improve the efficiency of the budgeting process at Federal agencies. Areas of focus include agency collaboration, data collection and tracking, document production, budget and performance integration, agency budgeting tools, and human capital. The Department's contribution for this initiative is \$105,000 in 2011, a slight increase of \$10,000 from 2010. Two dozen agencies contribute similar amounts to the project, which will total \$2.76 million in 2011.

Government budget personnel currently spend a substantial amount of time entering and reconciling data and merging numbers into textual presentations. One of BFELoB's goals is

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to reduce the time personnel spends on manual processes through increased use of technology, and increase the time spent on high priority analytical activities. One example of an activity undertaken by the Line of Business to improve efficiency is maintenance of a Governmentwide wiki site, the MAX Federal Community. This site facilitates increased information sharing, collaboration, and knowledge management across the Federal Government, as well as securely within each agency. Over 26,000 members and multiple communities across Government utilize the MAX Federal Community.

Budget formulation database

This system collects information used for the formulation, analysis, and allocation of all Department salaries and expenses funds. In 2011, \$225,000 is requested for this system, an increase of \$25,000 from 2010.

Asia-Pacific Economic Cooperation (APEC) activities

Established in 1989, the Asia-Pacific Economic Cooperation, APEC, is a forum for facilitating economic growth, cooperation, trade, and investment in the Asia-Pacific region. There are currently 21 members from the Pacific Rim region. The APEC project has two main purposes: 1) to provide support for the APEC Human Resources Development Working Group (HRDWG), and 2) to maintain and enhance the APEC HRDWG Web sites. The 2011 request for these activities is \$350,000.

Office of the Secretary

Enterprise risk management services and tools

A total of \$141,000 is requested in 2011 for the continued development of the grant monitoring system used by the Department's Risk Management service to identify, track, and monitor potential high-risk grantees in order to prevent grantee misuse of funds. The system integrates existing systems (e.g., G-5, ED Facts) and includes additional components to allow grantmaking offices to input and track data on each grantee. In 2011, a large part of the \$41,000 increase is for additional consulting services necessary to use GAPS data in the grant monitoring system. The remainder of the increase will fund a review of existing grantee training materials and convert them into a comprehensive training program for Department grant officers.

The investment is expected to result in long-term efficiencies in program spending. Projects such as increased risk-based monitoring by the Department and the resulting corrective actions will result in lower costs for future monitoring activities. Additionally, investment in the development of a caseload management system will ultimately result in increased efficiency for the Department's monitoring efforts.

White House special events

A total of \$275,000 is requested for administrative support of White House conferences and special events in 2011. The request is no change from 2010. The special events will focus on a variety of education initiatives.

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Department initiatives

A total of \$596,000, no change from 2010, is requested for contractual support for Department initiatives including: 1) the Early Childhood Initiative, a cooperative effort between the Departments of Education and Health and Human Services, designed to ensure that children are prepared to enter kindergarten ready for success, 2) the Teacher Recruitment Program, designed to develop and produce a series of public service announcements aimed at promoting careers in teaching, and 3) the Educational Opportunity and Equity Commission initiative, designed to stimulate a public dialogue about how to ensure that every student receives an equitable education.

White House Initiative on Hispanic Education

The White House Initiative on Hispanic Education is responsible for improving Federal efforts to promote quality education for Hispanic Americans. Activities include enhancing opportunities in adult education and assuring that Federal Departments and agencies collect appropriate data on participation rates of Hispanics in Federal education programs. Approximately \$650,000 (4 FTE and \$79,000 in non-personnel costs) is requested to support this initiative in 2011.

White House Initiative on Tribal Colleges and Universities

The goals of this initiative include: ensuring that tribal colleges are fully recognized as accredited institutions with access to opportunities afforded other higher education institutions; promoting the preservation and revitalization of native languages and cultures; and encouraging innovative linkages between the tribal colleges, early learning programs, and elementary and secondary schools. In 2011, approximately \$680,000 (4 FTE and \$112,000 for non-personnel items such as travel funds and contractual support) is requested for this initiative.

White House Initiative on Historically Black Colleges and Universities

This initiative is designed to assist Historically Black Colleges and Universities in gaining access to federally funded programs and increase the private sector role in strengthening these institutions. In 2011, approximately \$1.37 million (8 FTE and \$234,000 for non-personnel activities) will support this initiative.

Faith-Based and Community Initiatives Center

This initiative aims to improve the delivery of social services by drawing on the strengths of religious and community groups. The Department is working to identify and eliminate barriers to participation in ED programs by faith-based and community organizations. In 2011, approximately \$1.1 million (6 FTE and \$244,000 for related non-personnel costs) is requested to achieve the goals of this initiative. The request includes funds to support an evaluation of the effectiveness and progress of the initiative's programs.

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Office of Communication and Outreach

“Education News Parents Can Use”

“Education News Parents Can Use” is a nationally broadcast television program, with an estimated viewership of over 8.5 million. It presents practical, plain language discussions of topics such as ensuring safe and drug-free schools, teaching reading, serving students with disabilities, and new educational technology. In 2011, \$618,000 is requested to produce nine programs, an \$18,000 increase from 2010.

Blue Ribbon Schools

The Blue Ribbon Schools program honors elementary and secondary schools that make significant progress in closing the achievement gap or whose students achieve at very high levels. In 2011, \$1.072 million is requested to continue this program, which includes a ceremony in Washington, D.C., for the honored schools.

Presidential Scholars Program

This program, started in 1964, recognizes the Nation’s most distinguished graduating high school seniors. Each year, the White House Commission on Presidential Scholars selects up to 141 students for this honor. To support this program in 2011, \$689,000 is requested, an increase of \$20,000 from 2010.

President’s education awards

The President’s Education Awards program is an annual effort to recognize students for outstanding educational achievement. Awards are given in two categories: 1) the President’s Award for Educational Excellence, which recognizes academic success in the classroom; and 2) the President’s Award for Educational Achievement, which recognizes students who show outstanding educational growth or intellectual development but do not meet the criteria for the Educational Excellence Awards. In 2011, \$177,000 is requested for this program, an increase of \$8,000 from 2010.

ED Pubs

In 2011, \$618,000 is requested for the dissemination of Office of Communication and Outreach publications.

Summer reading program

The Summer Reading Achievers Program encourages children in grades K-8 to read actively during their summer vacation in an effort to mitigate the loss in reading skills that research shows takes place during the summer months. Recognizing that summer learning loss is especially acute among low-income and disadvantaged students, the program encourages reading during vacation months to help ensure students come back to school prepared to learn. In 2011, \$55,000 is requested for this program, an increase of \$1,000 from 2010.

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Office of the Chief Financial Officer

FTE

As part of an OMB Governmentwide initiative, the Department is requesting 20 FTE to supplement its acquisition workforce activities in order to achieve contract savings and improve acquisition management. All Federal agencies are participating in this effort. The increase in staff will be split between price analysts and contract specialists. The additional price analysts will help ensure the Department is getting the best possible prices when purchasing goods and services. The additional contract specialists will reduce acquisition costs by improving acquisition cycle times and negotiating better deals.

Financial improvement contract

The financial improvement contract provides assistance for preparation of financial statements, data reconciliation, development of policies and procedures, and other financial management activities. In 2011, \$350,000 is requested for this contract, no change from 2010. Both the Program Administration and Student Aid Administration accounts provide funding for this contract.

Government Performance and Results Act (GPRA) planning support

A total of \$280,000 is requested in 2011 for strategic planning and performance reporting required under GPRA, including the annual Performance and Accountability Report, the Annual Performance Budget, and the Fast Facts monthly management report. The request is no change from 2010.

Chief Financial Officer's Council/Chief Information Officer's Council

In 2011, \$380,000 is requested primarily to support the operations of two interagency organizations: 1) the U.S. Chief Financial Officers Council, an organization consisting of the CFOs and Deputy CFOs of the largest Federal agencies, and senior officials of the Office of Management and Budget and the Department of the Treasury, who work collaboratively to improve financial management in the Government; and 2) the Chief Information Officer's Council, consisting of Federal agency chief information officers, who monitor and consult on agency technology efforts.

Erroneous payments assistance

A total of \$250,000 is requested to continue to develop the internal capacity to operate and maintain a state-of-the-art decision-support methodology for the Department's grantmaking process. The goal is to utilize a procedure that statistically assesses the risk of grantees' poor performance or non-compliance. The 2011 request is no change from the 2010 level.

OMB Circular A-123 initiative

Contractual assistance is requested to support the Department's actions related to OMB Circular A-123, which provides guidance on improving the accountability and effectiveness of Federal programs and operations by establishing, assessing, correcting,

PROGRAM ADMINISTRATION

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and reporting on internal controls. Although Department staff perform the majority of internal control assessments for agency financial reporting, the Department does not have the technical expertise to perform risk assessments and other A-123 activities related to general computer controls. Without contract support, the Department will not be able to provide assurance that its internal control structure and financial management systems meet the requirement of the initiative. In 2011, \$425,000 is requested, an increase of \$94,000 from 2010. The increase will allow for a greater level of effort devoted to this project.

Acquisition support services

Funding for this contract will be used to secure services for acquisition support for contract compliance reviews and the timely closeout of contract awards. Activities will include identification of common recurring procurement problems and the development of training sessions for staff to address the problems. In 2011, \$300,000 is requested for this new project.

Federal audit clearinghouse

Funds are requested for an agreement with the Bureau of the Census to serve as the Clearinghouse for the Department's Single Audit Reports. The Bureau of the Census processes incoming reporting packages and related data collection forms, develops and maintains an electronic database of data from the forms, and handles inquiries from auditees, auditors, and the general public concerning audit requirements. The 2011 request of \$642,000 is no change from 2010.

Office of the Chief Information Officer

Central information technology

Information technology activities that comprise centralized IT services include Departmentwide computer operations, maintenance and improvements, local area network operations, telecommunications, and other commonly shared Department IT and office automation activities. The funds are administered by the Office of the Chief Information Officer. A total of \$47.677 million is requested, an decrease of \$757,000 million from 2010. Requested funds are primarily for EDUCATE, the Department's centralized information technology project; EDCAPS, the Department's core financial system; and the Information Assurance project, designed to maintain the security of IT systems in the Department. The following projects are included in the Central Information Technology budget:

Education Department utility for communications, applications, and technical environment (EDUCATE)

The EDUCATE initiative encompasses the Department's centralized information technology network and telecommunications projects. Items supported include security and privacy operations, desktop services, Helpdesk support, data center operations, telecommunications services, e-mail, disaster recovery operations, and printer services.

The total requested in 2011 is \$28.373 million, a decrease of \$1.904 million from 2010. The decrease is largely attributable to fixed contract costs decreases as well as lower

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telecommunications costs attributable to the transition of telecommunications service from GSA to Perot Systems Government Solutions, the contractor for the system.

Independent verification and validation for EDUCATE

Independent Verification and Validation contract support will be used to validate that the EDUCATE contractor is performing its contractual requirements and deliverables with no disruptions in service to Department customers. In 2011, \$433,000 is requested for this contract.

Education central automated processing system (EDCAPS)

A total of \$8.538 million is requested in 2011 for the continuing operations and enhancement of the EDCAPS core financial system, which includes five major components: the Grant Administration and Payment System (GAPS), the Contracts and Purchasing Support System, the Financial Management Systems Software, the Integrated Support System, and the Travel System. The Department is currently developing G5, an upgraded grants system that will serve as a shared service provider in grants management for the Federal Government. The G5 system now has a functioning grant payment component and is scheduled to be fully functional in 2010.

In 2011, upgrades are planned to streamline automated procurement and financial activities for internal customers and to support e-Gov initiatives. Among the enhancements being made is a replacement of the antiquated Contracts and Purchasing Support System. The replacement system will enable the Department to electronically link to other systems, including the Past Performance Information Retrieval System, and meet new technical requirements for electronic rather than paper processing, such as electronically processing proposal receipts and awards.

Both the Program Administration and Student Aid Administration accounts provide EDCAPS funding.

EDWeb

The Department's Internet (www.ed.gov) and Intranet sites provide a critical communications link to both its internal and external customers, including grantees, students, parents, educational institutions, government agencies, and contractors. The request for maintenance and enhancements of the sites in 2011 is \$1.772 million, an increase of \$52,000 from 2010. The funds will allow the Department to continue to transform the main Department Web site into a primary vehicle for conducting Department work with stakeholders, enhance the site's search capability, enable customers to create their own personalized view of the Web site content, and improve site administration.

IT investment management

The Investment Management project consists of two initiatives. The first initiative is designed to improve the manner in which the Department selects, manages and

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evaluates IT projects. The second initiative enables the Department to collect and report electronically on data related to its IT projects, as required by OMB Circular A-11 and the Federal Information Management Security Act. A total of \$560,000 is requested for both initiatives, an increase of \$31,000 from 2010.

Information assurance

Several IT projects relate to maintaining the security of the Department's IT systems. These include: Certification and Accreditation, which ensures that individual systems of the Department are secure; Cyber Security Assessment and Management, which enables the Department to produce the quarterly and annual IT security reports it is required to submit to OMB, and the Situational Awareness Incident Response project, which provides the Department with cyber monitoring and analysis of cyber intrusion, system vulnerabilities, and support for remediation after a breach has occurred.

The total request for these projects is \$5.232 million, an increase of \$901,000, primarily due to increased costs for the Certification and Accreditation project, based on an increased number of security controls that must be tested for each system, and increased contract labor rates. Most Information Assurance activities, including Certification and Accreditation, are required by statute, Executive Order, or OMB guidance or directive.

Enterprise architecture

Enterprise Architecture (EA) is a strategic planning and management framework that ensures IT investments meet Department goals and objectives. This project supports analysis of IT investments on an enterprise-wide basis, collects information describing current use of technology and future enterprise vision, and helps develop the strategy to achieve the future vision. This funding request will be used to develop and implement the Department's Enterprise Architecture, including the Future State Vision, Transition Plan, and Information Resource Management Strategic Plan. EA is mandated by the Clinger-Cohen Act and OMB regulation, and ensures that business needs will drive technology acquisitions. The 2011 request for the project is \$696,000, an increase of \$8,000 from 2010.

Enterprise intranet (ConnectED)

The ConnectED Intranet Web sites are the primary communication mechanism used by the Department to deliver and receive information among nearly 7,000 Department of Education employees and contractors. In addition to the main Web site, ConnectED hosts almost 50 other Web sites for Department offices and programs. Contractor support is needed to maintain and enhance the Web sites and to provide support and training to Department staff who are content providers. The 2011 request is \$291,000, an increase of \$9,000 from 2010.

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E-Rulemaking

E-Rulemaking allows citizens to easily access and participate in the rulemaking process and increases the efficiency of internal agency processes. The initiative has provided the public a single central site (www.archives.gov/federal-register) to access more than 450 regulatory actions completed annually over the last 3 years. It also provides a central location for the public to comment on regulatory actions and reduces the Department's data storage costs. In 2011, \$110,000 is requested for this e-Government initiative.

Integrated acquisition environment

Integrated Acquisition Environment creates a secure business environment that will facilitate and support cost-effective acquisition of goods and services by agencies. Through adoption of the tools and services developed as part of this initiative, the Department can make better informed and more efficient purchasing decisions. In 2011, \$55,000 is requested for this e-Government initiative.

Geospatial line of business

The goal of the Geospatial Line of Business initiative is to identify opportunities to reduce the cost of Government and improve services to citizens through sharing of geospatial data. In conjunction with this Line of Business, the Department's National Center for Education Statistics provides access to school district geographic and demographic data useful for describing and analyzing characteristics of school districts, children, and K-12 education. In 2011, \$15,000 is requested for this e-Government initiative.

Grants.gov

Grants.gov was created as a single portal for all Federal grant customers to find, apply, and ultimately manage grants online. In 2011, \$706,000 is requested for this e-Government initiative, which is managed by the Department of Health and Human Services.

Financial management line of business

The goal of the Financial Management Line of Business initiative is to identify opportunities to reduce the cost of Government and improve services to citizens through business performance improvements in financial management. The Department is actively participating in finding exemplary financial management systems that can be utilized by multiple agencies across the Government. In 2011, \$143,000 is requested for this e-Government initiative.

Grants management line of business

The goal of the Grants Management Line of Business initiative is to identify opportunities to reduce the cost of Government and improve services to citizens through business

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performance improvements in grants management. In 2011, \$198,000 is requested for this e-Government initiative, an increase of \$92,000 from 2010.

Office of Management

Central support items

Departmental overhead expenses, administered by the Office of Management, cover centralized support and administrative services for all program and staff offices. These services include rent, building alterations and repairs, training, supplies, mail, and interagency agreements for services purchased from other agencies. A total of \$79.88 million is requested for these items in 2011, an increase of \$1.34 million from 2010, primarily for rent and physical security items. The following projects are included in the Central Information Support budget:

Rent

The request for rent of \$43.887 million is an increase of \$695,000 from 2010. The increase from the General Services Administration is due primarily to escalated tax payments and higher lease rates.

Security items for personnel and buildings

A total of \$11.187 million is requested for security-related items including guard services, investigations, and the implementation of the Continuity of Operations Plan. The Federal Protective Service is responsible for setting overall security policy and in determining the costs of security items. The Department works with the Federal Protective Service and other local and Federal law enforcement organizations to ensure the safety and security of the Department's many buildings, its classified information, and its employees. The Department's security policies and procedures have been implemented in response to General Services Administration and Department of Homeland Security standards and follow regulations set forth in HSPD-12, FISMA, and a series of Executive Orders.

The 2011 request is an increase of \$1.081 million from 2010, primarily the biennial renewal of certificates for the employee access tracking system, which is required to support the Department's Personal Identity Verification System (\$744,000).

Dissemination of Department publications (formerly ED Pubs contract)

The 2011 request is \$4.633 million, no change from 2010. ED Pubs provides for storage, shipping, and dissemination of Department publications. The Department procures these services via an interagency agreement with the National Technical Information Service.

Mail

The 2011 request for mail is \$1.491 million, no change from 2010. Dissemination of information through the mail system is an important way the Department communicates with its customers. The Department is trying to limit its expenditures on postage by

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utilizing the services provided by an interagency agreement to disseminate publications, expanding the use of electronic communication, and using bulk mail services when possible. The costs for mail have decreased by 67 percent since 2002.

Transit subsidies

The request includes \$2.321 million to provide subsidies for Department employees who take mass transit to work.

Training

A total of \$455,000 is requested for employee training and management development activities in 2011, an increase of \$50,000 from 2010. The Department will focus on leadership development training in order to strengthen succession planning and on computer training.

ePayroll system

Through an interagency agreement with the Department of the Interior, the Department uses the services of the Federal Personnel Payroll System to provide automated human resource services such as payroll operations, the time and attendance system, and training. In 2011, \$1.511 million is requested for use of this system.

Database management

This project provides contract support for a Web-based system that manages data for various programs implemented by the Office of Management, including the transit benefits program, asset management services, the child care subsidy program, and the parking program. In 2011, \$269,000 is requested for this project, a decrease of \$9,000 from 2010.

E-Training

E-Training will consolidate numerous online Federal training capabilities into a premier e-training portal, providing enhanced access to high quality training and competency development for Federal employees. Through participation in this initiative, Department employees receive access to over 2,000 e-learning courses covering a multitude of topics. The e-learning option benefits all employees, but is particularly useful for Regional employees whose work requires frequent travel. In the future, additional courses encompassing a wider variety of topics will be offered. In 2011, \$52,000 is requested for this e-Government initiative.

Record information management services (RIMS) support services

A total of \$921,000 is requested in 2011 to support compliance with Government initiatives regarding the acquisition, release, and maintenance of information. This includes carrying out provisions of the Freedom of Information Act and the Privacy Act.

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Enterprise human resource integration

The Enterprise Human Resource Integration project streamlines and automates the exchange of Federal employee human resources information. Participation in this initiative will provide the Department's Human Resources managers and specialists with a centralized data warehouse that will assist in workforce planning and analysis capabilities that are currently not possible with a paper-based system. With these tools, trends for retirement, promotions, and reassignments can be accurately forecast and personnel transactions that currently take weeks to finalize will take days. In 2011, \$128,000 is requested for this e-Government initiative.

Recruitment One-Stop

Recruitment One-Stop delivers state-of-the-art online recruitment services to job seekers including job searching, online resume submission, applicant data mining, and online feedback on status and eligibility. Job applicants utilizing the Department's automated EdHires system also have automatic access to the USAJOBS system to apply for positions across the Government. In 2011, \$25,000 is requested for this e-Government initiative, no change from 2010.

Human resources management line of business

The goal of the Human Resources Line of Business initiative is to identify opportunities to reduce the cost of Government and improve services to citizens through business performance improvements in human resources management. The Department will benefit by utilizing "best-in-class" human resources systems that have been approved by the Line of Business. In 2011, \$66,000 is requested for this e-Government initiative.

Management initiatives of the Department

Funding is requested for contractual assistance to implement various high priority management initiatives in the Department, including taking steps designed to improve the hiring process of new employees and to improve management of the Department's facilities. In 2011, \$530,000 is requested for these initiatives, an increase of \$210,000 from 2010.

Information management system

This system provides payroll and personnel information to Department staff, the Office of Personnel Management, and other Federal agencies. In 2010, \$193,000 is requested for this project, a slight increase of \$9,000 from 2010.

Office of Postsecondary Education

Title II data collection

A total of \$400,000 is requested for this contract to support the data collection from States and institutions of higher education and to prepare reports that provide information on national teacher preparation. The contractual assistance will maintain and support the

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Higher Education Act Title II accountability database and reporting requirements. The request is no change from 2010.

OPE information management system

The OPE information management system assists in the management of key OPE operations including grants management. Applications within the system include OPE's Grants Electronic Monitoring System (GEMS), the OPE Field Reader System, the GEARUP Web Data Collection, the Title II Scholarship Administration and Reporting System, and the Audit Tracking System. The 2011 request is \$851,000, an increase of \$51,000 from 2010. The increase will support enhancements to the GEMS application to establish electronic grant folders for more than 5,700 grants awarded annually by OPE.

IDUES performance management system

This is a Web-based system used to collect grantee performance data that are analyzed by the Institutional Development and Undergraduate Education Programs (IDUES) office for reports for the Title III and Title V programs, as required by GPRA. In 2011, \$440,000 is requested for the operations of this system, an increase of \$90,000 from 2010. The increase will allow for system enhancements designed to enable the system to aggregate data collected from grantees in a way that satisfies GPRA requirements and GAO and Inspector General concerns.

Innovation and Improvement

FTE

Twenty-five additional FTE are requested to provide technical assistance to States on the Race to the Top program, which provides competitive grants to encourage and reward States that are creating the conditions for education innovation and reform (see page AA-14.)

Institute of Education Sciences

FTE

A total of 4 additional FTE are requested in 2011 for the following activities: 1) 2 FTE for the National Center for Education Research to conduct new or existing research programs including the Reading for Understanding Research initiative and research on chronically low-performing schools; and 2) 2 FTE for the National Center for Special Education Research to expand special education research efforts.

Office of Special Education and Rehabilitative Services

Randolph-Sheppard arbitrations

A total of \$220,000 is requested in 2011 for Randolph-Sheppard arbitrations. The Randolph-Sheppard Act authorizes a program to provide gainful employment for individuals who are blind to operate vending facilities on Federal and other property. The program was

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established in 1936 (P.L. 74-732). The Rehabilitation Services Administration is required to administer the arbitration process that involves the convening and monitoring of arbitration panels related to the program.

Electronic Grants File

The Electronic Grants File system converts the office's discretionary grants files maintained on paper into electronic format and transfers relevant data stored in the Department's EDCAPS system into a records management system. The 2011 request of \$110,000 for this system is no change from 2010.

Office of Adult and Vocational Education

Adult Education national reporting system Web-based data collection system

The Adult Education National Reporting System Web-based Data Collection System is a cornerstone of the effort to meet the accountability requirements of the Workforce Investment Act. Statistics for performance measures such as student advances in educational functional levels and employment retention are collected online from grantee States and used as a basis for negotiation of continuous improvement goals. In addition, required narrative reports and annual financial status reports are submitted by the States through the system. In 2011, \$66,000 is requested for operating the system, an increase of \$6,000 from 2010.

Advisory Committee on Student Financial Assistance

Preparation of HEA Title IV related studies

In 2011, a total of \$121,000 is requested for studies related to Title IV of the Higher Education Act. These studies will review the effectiveness of student aid delivery, assess the impact of new policy proposals, and recommend data collection needs.

OTHER BUDGET ITEMS

The funds requested for the offices not mentioned in the previous section—the Offices of English Language Acquisition, Deputy Secretary, Safe and Drug-Free Schools, Under Secretary, General Counsel, and Legislation and Congressional Affairs—are primarily for ongoing operations including travel, supplies, overtime, and small contracts.

PROGRAM ADMINISTRATION

Building Modernization (DEOA)

FY 2011 Authorization (\$000s): Indefinite

Budget authority (\$000s):

<u>2010</u>	<u>2011</u>	<u>Change</u>
\$8,200	\$19,275	+\$11,075

PROGRAM DESCRIPTION

The Building Modernization activity supports building renovations and related expenses necessary for the relocation of Department of Education staff within the Washington, D.C., metropolitan area and in several regional offices.

Funding levels for the past 5 fiscal years were:

	(\$000s)
2006	0
2007	\$2,100
2008	2,063
2009	5,400
2010	8,200

FY 2011 BUDGET REQUEST

A total of \$19.275 million is requested in 2011 for the Building Modernization activity. The request includes \$6.1 million for the renovation of the Mary E. Switzer building in Washington, D.C., and consolidation of approximately 800 Department staff from several buildings in Washington D.C. to the renovated building. Funds will be used primarily to purchase furniture for the building. The current tentative timeline for the staff move is March 2012, with the process phased over 4 to 6 months to minimize workplace disruptions. The Department is expected to occupy approximately 300,000 square feet of space on six floors.

In addition, \$13.175 million is requested for the following three purposes: 1) \$4.36 million to either renovate space where the leases are expiring or relocate employees to other buildings; 2) \$1.953 million for painting and carpeting the Department's Lyndon Baines Johnson headquarters building in Washington, D.C.; and 3) \$6.862 million for the Department to consolidate space in several Department occupied buildings in the regions and headquarters. Funds will be used for a space utilization survey, moving costs, disposal of excess assets, and build-out costs.

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Building Modernization

Requested funds would be used as follows:

Object Class/Office	Description	2010 (\$000s)	2011 (\$000s)
25.3 Goods/Services from Government (OM)	Transfer to the General Services Administration – for project design of IT, cooling, and construction on the infrastructure of the Mary E. Switzer building	\$1,000	\$0
25.3 Goods/Services from Government (OM)	Transfer to the General Services Administration – for renovation/relocation costs where leases are expiring	0	1,076
25.3 Goods/Services from Government (OM)	Space consolidation of regions and HQ buildings for design services, physical moves, project management costs, disposal/excess assets and GSA fee	0	1,847
31.3 Other Equipment (OM)	Purchase of furniture for the Mary E. Switzer building	0	6,100
31.3 Other Equipment (OM)	Renovation/relocation costs where leases are expiring	0	931
32 Building Alterations (OM)	Construction, painting, and carpeting in the Mary E. Switzer building	7,200	0
32 Building Alterations (OM)	Renovation/relocation costs where leases are expiring	0	2,353
32 Building Alterations (OM)	Space consolidation alterations to reduce the rentable space belonging to ED.	0	5,015
32 Building Alterations (OM)	Painting and carpeting Lyndon Baines Johnson headquarters building	0	1,953
Total		8,200	19,275

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Full-time Equivalent Employment (Staff Years)

OFFICE	2009	2010	2011	Change from 2010 to 2011
Postsecondary Education	185	187	187	0
Elementary and Secondary Education	215	221	262	41
English Language Acquisition, Language Enhancement, and Academic Achievement for Limited English Proficient Students	24	24	24	0
Special Education and Rehabilitative Services	274	269	269	0
Vocational and Adult Education	89	88	88	0
Institute of Education Sciences	185	189	193	4
Safe and Drug-Free Schools	44	45	45	0
Innovation and Improvement	83	86	118	32
Secretary	122	130	137	7
Deputy Secretary	7	11	11	0
Under Secretary	4	11	11	0
General Counsel	92	93	96	3
Planning, Evaluation, and Policy Development	103	106	111	5
Communications and Outreach	106	101	105	4
Legislation and Congressional Affairs	17	20	20	0
Management	195	192	192	0
Chief Financial Officer	175	168	188	20
Chief Information Officer	122	130	130	0
Student Financial Aid Advisory Council	6	7	7	0
Total	2,048	2,078	2,194	116

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Summary of Budget Authority by Principal Office (\$000s)

OFFICE	2009	2010	2011	Change from 2010 to 2011
Postsecondary Education	\$25,272	\$26,786	\$27,516	\$730
Elementary and Secondary Education	29,489	31,887	38,264	6,377
English Language Acquisition, Language Enhancement, and Academic Achievement for Limited English Proficient Students	2,891	3,045	3,135	90
Special Education and Rehabilitative Services	36,847	37,236	38,142	906
Vocational and Adult Education	12,164	12,623	12,937	314
Institute of Education Sciences	28,399	29,186	30,504	1,318
Safe and Drug-Free Schools	6,016	6,588	6,792	204
Innovation and Improvement	10,526	11,353	15,608	4,255
Secretary	20,408	21,954	23,472	1,518
Deputy Secretary	1,044	1,679	1,844	165
Under Secretary	715	2,048	2,087	39
General Counsel	16,235	16,379	17,390	1,011
Planning, Evaluation, and Policy Development	22,194	27,029	28,494	1,465
Communications and Outreach	17,331	17,951	19,082	1,131
Legislation and Congressional Affairs	2,157	2,506	2,566	60
Management	25,450	26,750	27,620	870
Central Support	81,213	86,731	99,150	12,419
Chief Financial Officer	25,602	25,630	29,359	3,729
Chief Information Officer	32,527	19,523	19,945	422
Central Information Technology	36,229	48,434	47,677	(757)
Advisory Committee on Student Financial Assistance	773	882	904	22
Total Budget Authority	433,482	456,200	492,488	36,288